

FISCAL 2013

Summary of the Adopted Budget

Stephanie Rawlings-Blake, Mayor
City of Baltimore, Maryland



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SUMMARY OF THE ADOPTED BUDGET
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Budget Presentation
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PRESENTED TO

**City of Baltimore
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For the Fiscal Year Beginning

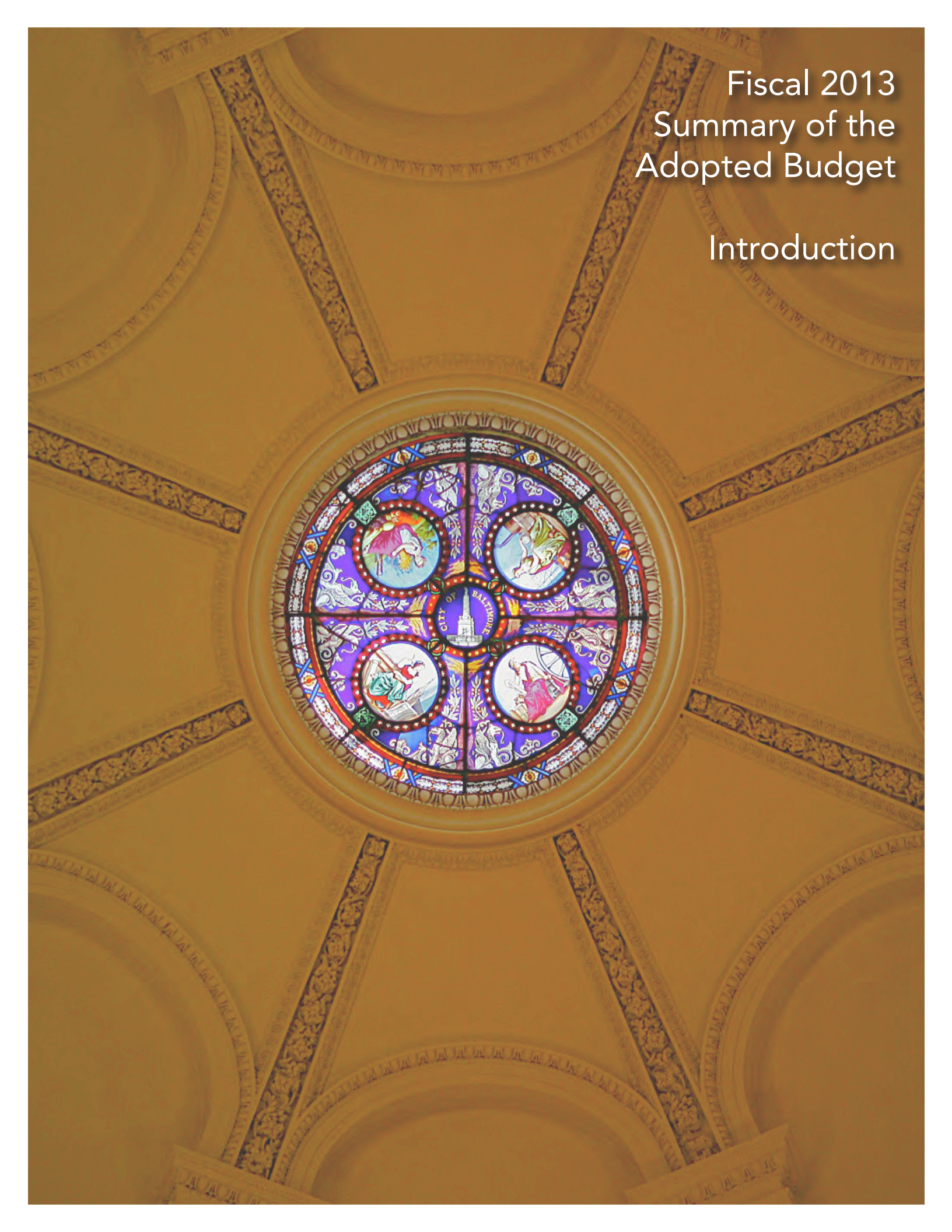
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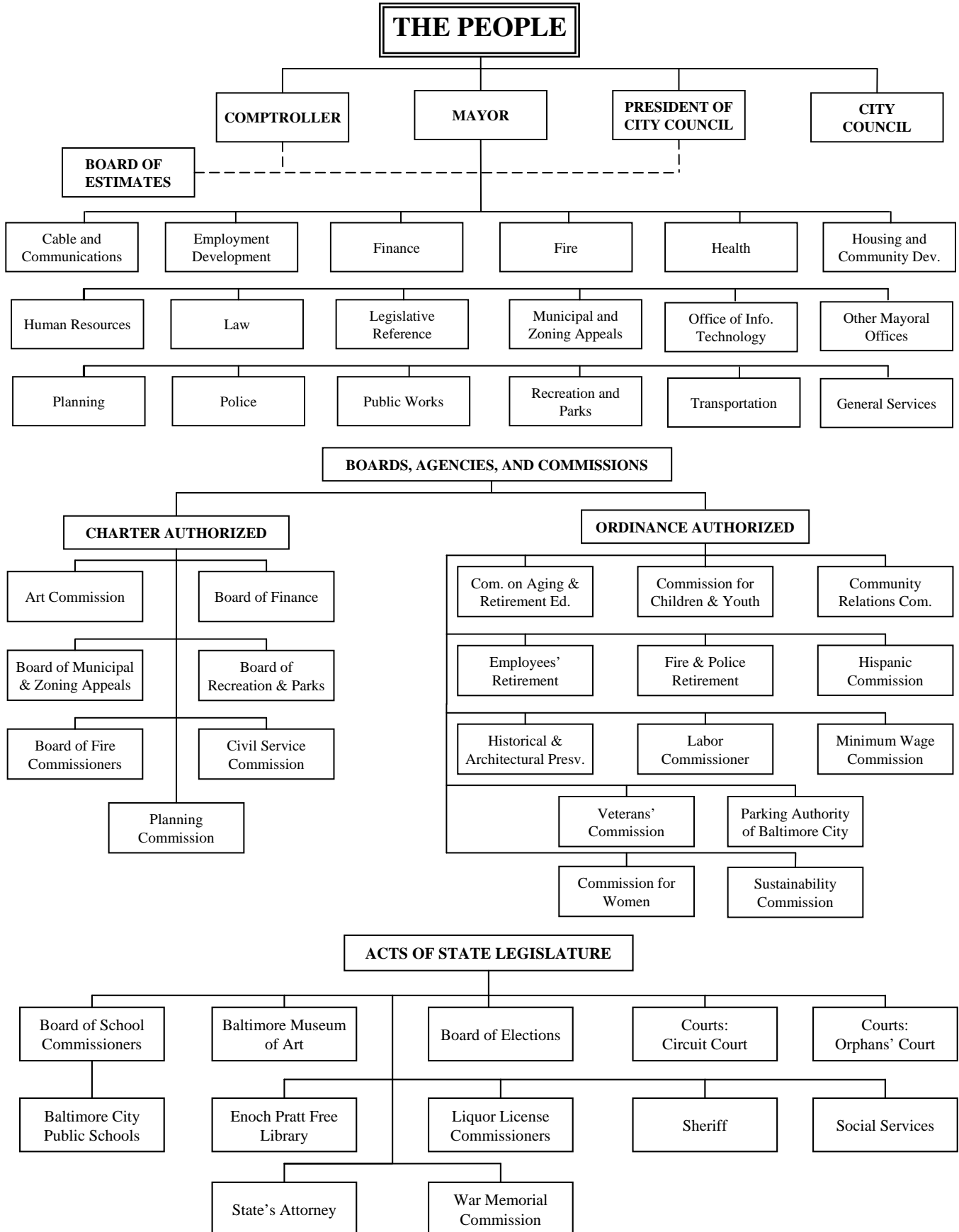
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Fiscal 2013
Summary of the
Adopted Budget

Introduction

MUNICIPAL ORGANIZATION CHART





STEPHANIE RAWLINGS-BLAKE
Mayor
250 City Hall, 100 North Holliday Street
Baltimore, Maryland 21202



Dear Taxpayer,

Growing Baltimore is a necessity for the city's long term prosperity and requires tough choices and smart investments for Baltimore's future. In that vein, the Fiscal 2013 Budget prioritizes spending on the key issues that matter most to Baltimore's families: crime reduction, public education, jobs and economic growth, and core City services for neighborhoods.

The budget closes a \$48 million shortfall while fully funding the City's obligation to public schools, continuing an aggressive plan to hire hundreds of new police officers to keep crime going down, and providing funding for street repair and blight elimination—all while cutting property taxes for city homeowners.

For the first time since Fiscal 2008, Baltimore homeowners will receive a property tax cut. This is the first installment of a new tax credit that will reduce homeowners' effective property tax rate 20 cents by 2020. Vacant homes do not qualify for a tax cut; vacant lots don't qualify; and speculators and owners of blighted properties won't get a penny of tax relief at the expense of everyone else. This tax cut is for City homeowners who live in their homes and applies only to owner-occupied properties.

We have made fiscal responsibility a key component of our administration. The impact of the Great Recession will be with us for many years, which means that we must balance the city's budget in a sustainable way – temporary fixes won't cut it. A Ten Year Plan to address the City's long-term fiscal challenges is in the works, and some of the recommendations are included in the Fiscal 2013 budget.

Our budget is focused on the fundamentals, while also driving property taxes down for city homeowners. It is a smart budget plan, because we are investing our limited resources in clear priorities to help get Baltimore growing again.

Sincerely,

Stephanie Rawlings-Blake
Mayor
Baltimore City

Phone: 410.396.3885 fax: 410-576-9425 email: mayor@baltimorecity.gov

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Budget Overview

In the four years since the onset of the Great Recession, the City of Baltimore has closed budget shortfalls totaling more than \$400 million while maintaining and even improving the performance of core public safety, sanitation, health and youth development services—all without raising property taxes. It has done so by prioritizing spending, delivering services more efficiently, reforming retiree pension and health programs, and diversifying and enhancing revenue.

Where these actions were not enough to balance the budget, the City has had to make some difficult spending reductions that are not sustainable for the long term, such as freezing pay and hiring, furloughing employees, zeroing out Highway User Revenue capital spending, and using fund balance.

For Fiscal 2013, the City confronted a \$48 million budget shortfall. For the first time since the economic downturn, property tax revenues will drop. A detailed revenue analysis can be found in the Revenue Section of this book. At the same time, the cost of maintaining the current level of city services continues to grow. Compared to Fiscal 2008, General Fund revenue is down by \$13 million – despite \$50 million in tax and fee increases approved in 2010 – while fixed costs (pension, retiree health, debt service, school payments) have grown by more than \$120 million.

The adopted Fiscal 2013 budget was developed in the spirit of the Mayor’s long-term vision for growing Baltimore’s population in a fiscally responsible way. The plan is EFFICIENT, INNOVATIVE, SUSTAINABLE and PRIORITY-DRIVEN.

EFFICIENT –

- Reflects initial savings from installing LED bulbs in city streetlights.
- Consolidates the 311 and 911 call centers.
- Puts management of the War Memorial Building under the Department of General Services.
- Creates a competitive contract process for towing services in Baltimore City.
- Extends the Bureau of Solid Waste’s trash collection responsibility to City parks.

INNOVATIVE –

- Expands the use of illegal dumping cameras.
- Uses Madvac sidewalk sweepers to more efficiently clean business districts and fills vacant street and alley cleaning positions.
- Makes an Innovation Fund investment of \$2 million to replace the City’s 800 mHz line with new fiber optic technology as part of an inter-county broadband network. This

project will increase bandwidth for users of the network; increase connectivity for City agencies, schools, police and fire stations; and generate revenue for the City.

SUSTAINABLE –

- Reduces Property taxes. The Plan includes the first installment of the Targeted Homeowners’ Tax Credit, which will reduce the effective property tax rate for owner-occupied homes by 20 cents over the next eight years.
- Does not include a COLA for employees, but ends three straight years of furloughs, which equates to a 1-2 percent pay increase and some 25,000 more productive days worked on behalf of citizens.
- Reduces the City’s health care costs and OPEB liabilities while continuing to provide comprehensive, competitive and affordable benefits to employees and retirees. Details of the health benefit changes are provided in the Fixed Cost section of this book.
- Maintains pay-as-you-go capital spending at Fiscal 2012 levels without relying on fund balance.

PRIORITY-DRIVEN –

The Fiscal 2013 adopted budget supports the Mayor’s goal to grow Baltimore’s population by 10,000 families and is built around six Priority Outcomes:

Better Schools
Safer Streets
Stronger Neighborhoods
A Growing Economy
Innovative Government
A Cleaner and Healthier City

HIGHLIGHTS OF THE PRELIMINARY BUDGET PLAN

Below are highlights of what the Preliminary Budget Plan funds and does not fund under each Priority Outcome. Complete funding details for City services are provided in the Operating Budget section of this book.

Better Schools

Funding for Better Schools represents an investment in Baltimore’s greatest asset: our youth. This priority aims to promote lifelong learning, community engagement and partnerships, and reduce duplication of services for youth. An emphasis on preserving resources for educational opportunities for Baltimore’s youth is reflected in the recommended funding levels.

- Increases Maintenance of Effort funding by \$3.1 million for the Baltimore City Public School System.
- Keeps all library branches open.

- Funds a new service delivery strategy by the Family League that will directly impact more students with fewer dollars.

Safer Streets

Creating and maintaining a safe city requires both long-term preventive measures and the capacity for effective response to crime, fire, accidents, and other emergencies.

- Funds Police Patrol at the current level and continues an aggressive hiring program.
- Increases funding for the Crime Camera Management service to support the operation of 550 cameras across the city.
- Maintains funding for Youth Violence Prevention programs.
- Funds a pedestrian safety initiative to improve education, enforcement, and engineering strategies.
- Fully Funds EMS services. Over 80% of the Fire Department's 911 call demand is for medical emergencies.
- Converts three rotating fire company closures to permanent closures, reducing long-term costs without laying off firefighters or impacting response time.

Stronger Neighborhoods

Strong neighborhoods have healthy real estate markets; are well-maintained and safe; have clean, green open spaces; relevant and desirable amenities; optimal levels of homeownership; and engaged neighbors with strong community organizations.

- Funds blight elimination services, including the Mayor's Vacants to Value initiative, vacant property cleaning and boarding, and urban farms.
- Funds Operation Orange Cone in order to resurface 200 lane miles of city streets.
- Fully funds recreation centers based on the Mayor's recreation center task force plan. Under this plan, 29 centers under current operation will be run as model centers, five will be run by non-profit partners, and six will be taken over by BCPSS. One closed recreation center (Carroll Park) will reopen and a new community center will begin operation (Clifton Park). Fourteen centers without identified partners could potentially close, but after-school programming may be provided in as many as ten of these centers through partnership between BCRP, the Family League, and other vendors.
- Funds a May to September pool season for the City's six park pools and six-week schedules for twelve neighborhood walk-to pools. The City is developing a long-term plan for its swimming pools, many of which have low attendance and are in need of costly repairs. The plan will include converting walk-to pools to safer, lower cost splash pads.

- Reduces funding for the Liquor Board. The City will study ways to improve the productivity of liquor license inspectors.

A Growing Economy

A Growing Economy leverages public-private-non-profit partnerships; respects and supports diversity; and recognizes the interconnectivity of all economic factors – investment, key economic drivers, workforce, quality of life, and infrastructure.

- Increases funding for the Youth Works Summer Job Program. By developing partnerships with more private sector employers, an additional 350 young people will be able to participate in the program year-round.
- Funds new Community Job Hubs to extend the reach of the City’s workforce development services into depressed neighborhoods.
- Provides additional funding for preventive bridge maintenance. It is estimated that this preventative maintenance will save the City between \$700,000 and \$900,000 on citywide cleaning over the next five years.
- Maintains funding for key cultural institutions, such as the Baltimore Symphony Orchestra, art museums and the Baltimore Office of Promotion and the Arts.
- Increases General Fund support for the Baltimore Development Corporation to offset a loss of capital funding and continue support for small and emerging businesses.
- Reduces funding for the Wage Investigation and Enforcement services. This service is implementing labor-saving software in order to improve service delivery, which will mitigate the impact of the reduction.

Innovative Government

An innovative government adopts organizational change and encourages employee feedback and ideas; utilizes technology and best practices to streamline processes; leverages public and private partnerships to assist in service delivery; constantly re-evaluates and refines its internal business functions to be more efficient and effective; and encourages customer friendly service.

- Increases funding for the Property Tax Billing Integrity and Recovery unit to add staff for tax credit audits and recover money owed the City. The program has already identified more than \$4 million of erroneous or fraudulent tax credits and reported them to the State Department of Assessments and Taxation.
- Provides funding to expand CitiStat, the City’s performance management process.
- Accelerates the transition of outdated business applications from the mainframe to a more modern platform.
- Initiates a three year plan to make COB University, the City’s employee training service, financially self-sufficient.

A Cleaner and Healthier City

A cleaner and healthier city reaches all aspects of public health: the physical (clean water, clean air, and safe buildings), as well as service aspects (drug treatment, health education, and clinical assistance).

- Funds 150 additional overflow beds for persons utilizing temporary housing.
- Provides additional funding for Emergency Health Services to hire a nurse/epidemiologist to improve surveillance of viral hepatitis, conduct patient education, and better identify and control outbreaks in the City.
- Maintains funding for Urban Forestry. This service will realize efficiencies from new unit cost contracts and pilot a proactive pruning program.
- Maintains funding for 1+1 trash and recycling collection. Due to savings from a new agreement with the City's waste-to-energy facility, the City does not plan to implement a fee for regular bulk trash pickup in Fiscal 2013.
- Reduces funding for the Therapeutic Recreation service, requiring the service to recover transportation costs by charging third-party care providers. The City will study how to make therapeutic recreation services more accessible and cost-effective.

STATE BUDGET ACTION

The State budget shifts a portion of teacher pension costs to local governments. The City's \$13 million teacher pension cost for Fiscal 2013 is covered by new revenues provided in the budget bill, including an increased Income Tax Disparity Grant allocation and reduced income tax exemptions for higher income residents. The Administration has proposed a supplemental appropriation for the teacher pension payment, which is not included in the adopted budget. Looking ahead, the teacher pension cost will grow to more than \$21 million by Fiscal 2017, while supporting revenues are projected to shrink.

POST-ADOPTION ACTION

Following adoption of the Fiscal 2013 budget, the Board of Estimates approved the following appropriation transfers, which currently await City Council action:

- \$1,551,566 transferred from various services to the Fire Department (\$657,566) and Mayoralty-Related: Educational grants (\$894,000). The purposes of the two transfers are to defer the closure of Truck Company 10, prevent demotions due to fire company closures, increase funding for Family League of Baltimore after school programs, and restore Experience Corps Funding to the Fiscal 2012 level.

Fiscal 2013
Summary of the
Adopted Budget

Budgetary Environment



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FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Strategic Context for the Fiscal 2013 Budget

In the aftermath of the Great Recession, Baltimore's economy has struggled to recover. As the Economic Outlook on page 11 explains, housing prices remain far below pre-recession levels and a "shadow market" of foreclosed properties still threatens a nascent recovery. City residents lost nearly 15,000 jobs in 2009 and they have been slow to return.

The down economy has put enormous fiscal stress on city government. Fiscal 2013 is the fifth year in a row in which the city faced a large gap between projected revenues and the cost of maintaining current services. Revenues in Fiscal 2013 will be lower than in Fiscal 2008, despite \$50 million in revenue enhancements approved in 2010. At the same time, however, fixed costs have grown by more than \$120 million. These costs are explained on page 15.

The city has taken bold action to bring rapidly rising pension and health benefit costs under control. The Fiscal 2013 adopted budget reforms the city's health benefit program, which is one of the first initiatives of a ten year financial plan that the Mayor will announce in the fall. This plan will provide a roadmap for fiscal sustainability by eliminating the city's structural budget deficit, lowering property taxes, removing blight, and increasing infrastructure investment.

The Mayor's vision is to grow Baltimore by 10,000 families in the coming decade, reversing fifty years of population loss and reinvigorating a great city. Achieving this vision will require the city and its partners to achieve the six Priority Outcomes described starting on page 20. The city builds its budgets around these outcomes, prioritizing spending on services that will "move the needle" on measurable goals. The data reported in this section show progress in fighting violent crime, improving educational results, making the city cleaner and more energy efficient, and reducing vacant housing. At the same time, property crime is up and citizens' perception of safety is slightly down. Economic indicators are mixed, with a rebound in tourism and retail activity but declines in employment, the number of businesses, and construction permits.

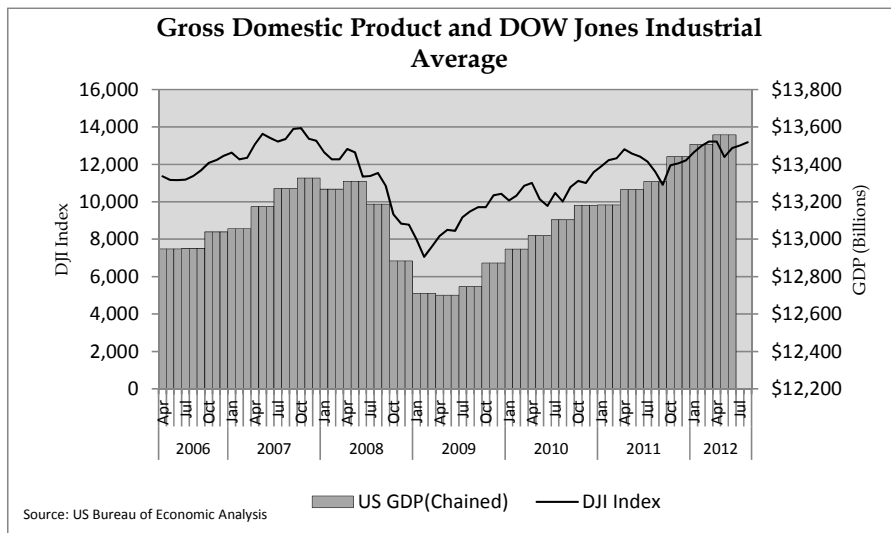
The Fiscal 2013 budget shows that Baltimore has been proactive in taking on an unprecedented economic challenge. Instead of passing old fashioned retrenchment budgets that impose across-the-board cuts, deplete reserves, and use gimmicks to make the numbers work, city leaders have made tough, strategic choices. As a result, the city is in a position of strength as it moves forward in its recovery and revival.

FISCAL 2013 SUMMARY OF THE ADOPTED BUDGET Economic Outlook

A pattern of subdued economic growth began to emerge in some sectors of the economy during Fiscal 2012. Still it will be some time before the City's economy returns to the robustness displayed prior to the Great Recession, which bottomed out in mid-2009. It is expected that the City will continue to see slow growth in employment, consumption and housing prices in Fiscal 2013, but continued uncertainty in the housing market will act as a brake to significant, broad economic growth in the City.

The gross domestic product (GDP), the value of all goods and services produced within the United States, increased by 6.2% between the second quarter of 2009, the bottom of the recession, and the fourth quarter of 2011. The City enters Fiscal 2013 with an economy stuck in first gear. While the growth is consistent, it is also slow.

Productivity



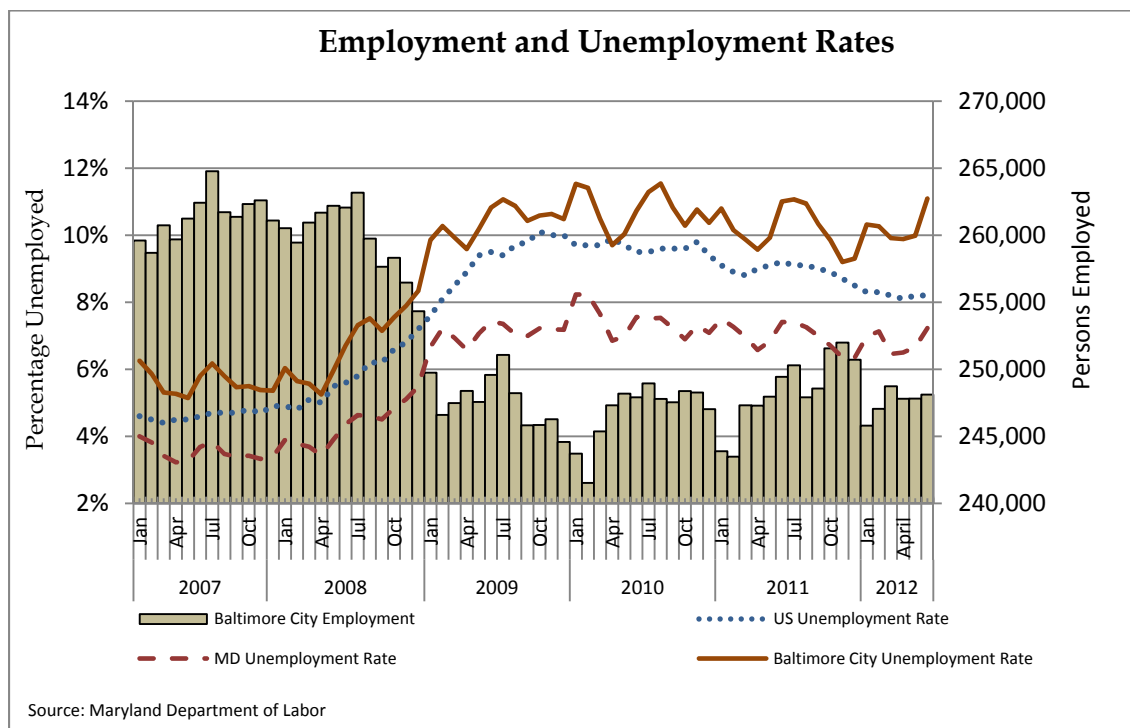
The nation's productivity has been increasing since the third quarter of 2009. In the fourth quarter of 2010, the GDP surpassed pre-recession levels, which peaked in the second quarter of 2008. GDP growth was 1.9% for Fiscal 2012 and is expected to remain at around 2% during Fiscal 2013. The stock market has traditionally acted as a leading indicator of the economy. The market continues to expand despite a series of shocks experienced in the summer of 2011. The European debt crises and the S&P downgrading resulted in significant losses in the markets. The market has recovered from these shocks and has further dispelled concerns of a double-dip recession that resurfaced in the late summer. The recent market growth suggests that the economy will continue to grow in the near term as the Dow Jones Industrial Index attempts to sustain a level of 13,000 plus.

While growth in the GDP is important, the sectors in which the growth is taking place present a better picture of how the growth impacts the City of Baltimore. Of particular concern is the negative growth in automotive, furnishings, food and clothing. However, because the City lacks a large manufacturing base, this growth has minimal immediate impact on the City's economy. Of particular concern to the City is a slowing to .2% of health care's contribution to the GDP growth and sporadic growth in the financial services sector. Both sectors are significant contributors to the City's fiscal well-being.

Employment

The City's unemployment fell to a low of 9.2% in November of 2011, the lowest since the recession began, but climbed to 11.1% in July 2012. The recent increase in the City's unemployment rate is attributed to an increase in the labor force coupled with a reduction in the number of persons employed. In October of 2009, the national unemployment rate peaked at 10.1%, but has since fallen to 8.3% in July of 2012. While the State of Maryland has consistently lower levels of unemployment than the national rates, the City's rate is persistently higher.

Unemployment is a measure of a struggling economy; however, employment presents a better picture of the City's fiscal health. In July of 2007, employed residents in the City peaked at 264,767 persons, followed by the bottom in February of 2010 at 241,531 persons. Since then, employment gradually recovered to more than 250,000 in the fall of 2011. Employment growth stalled in the first half of 2012. June 2012 employment of 248,119 was .53% lower than the June 2011 level.

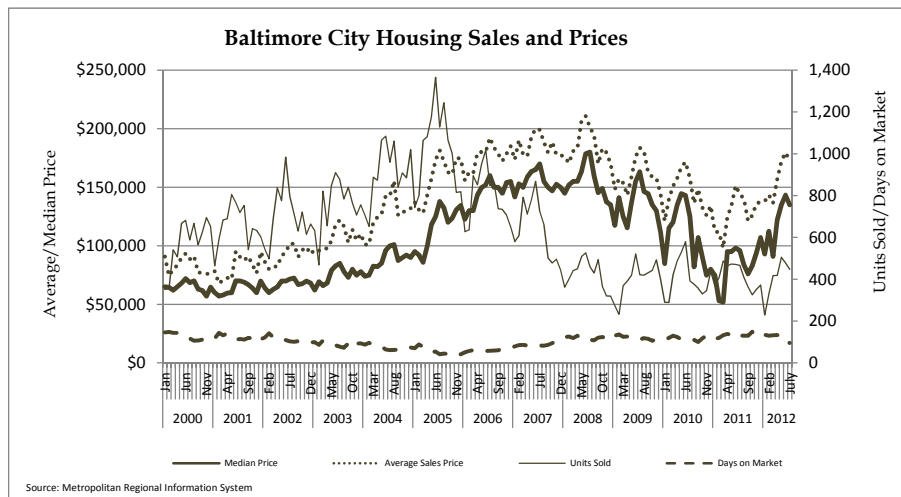


In June of 2012, there were 329,093 jobs in the City of Baltimore. At this level the City contributes over 80,000 jobs and related income tax to surrounding communities above those held by City residents. The stagnation in the City of Baltimore’s employment level for City residents will continue to suppress the City’s income tax revenues.

Housing

With decades low mortgage interest rates and semi-constrained inventory, gains in both the average and median prices are being realized in Baltimore City home sales. Home prices bottomed out in September of 2011 and have begun to increase since then.

Over the four year span from January 2008 to January 2012, the City’s median housing prices declined by 36.8%. This year saw a reversal of the price declines with a year-over-year gain in average price of 19.6% between July 2011 and July 2012. In January the average sale price of a house in Baltimore City was \$172,663, with the median sale price at \$135,000.



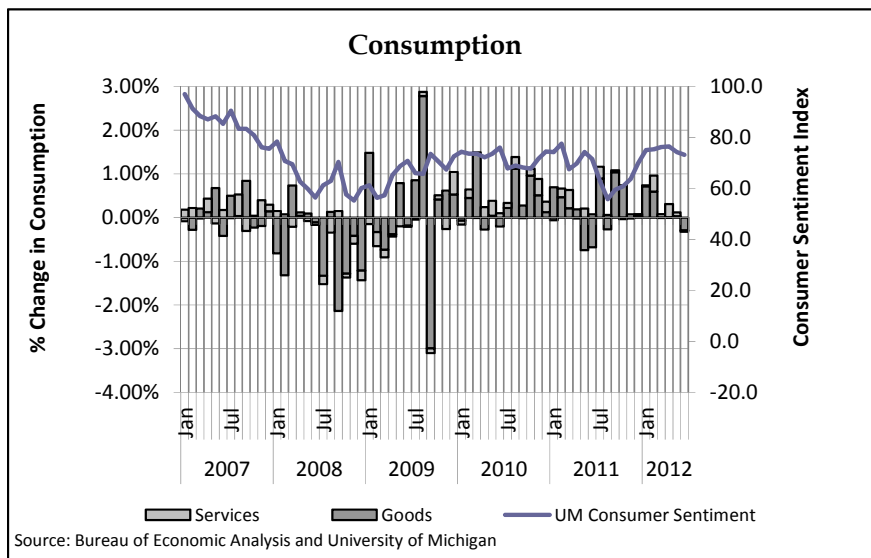
Inventory continues to be the big question in the recovery of the City’s housing market. July active listings have fallen from 4,553 in 2011 to 3,197 homes in 2012. While the supply has dwindled by 30%, the length of time to sell a house has also decreased from 130 days in July 2011 to 96 days in July of 2012. As of July 2012, at the current rate of sales and inventory, it would take 7 months to sell all inventories assuming no other houses entered the market. This is compared to 9.5 months in July of 2011. A “shadow market” of foreclosed homes that are not yet listed adds to price uncertainty.

Consumption

The Consumer Sentiment Index was gaining some traction in the early part of 2011 until the S&P downgrade of US debt and the European debt crises, at which time it fell to 55.8, the lowest level since November of 2008 when it was 55.3. These are the two lowest points recorded in consumer sentiment since the era of stagflation in 1980. Since the 55.8 low of August of 2011, consumer sentiment steadily increased to 76.4 in April of 2012, when it started to slide to July’s level of 72.3. The decline over the last three months is primarily among higher income

households resulting in a decline in consumption. Stagnant employment growth is the most cited reason for the decline in the sentiment.

The decline in consumer sentiment is substantiated by the 0.12% negative growth in July's consumption. In Fiscal 2009, consumption posted a 3.08% decline. Since then, it has increased by 1.87% in Fiscal 2010, 2.39% in Fiscal 2011, and 1.99% in Fiscal 2012. Non-Durable goods eked out a 1.49% gain in Fiscal 2012, the lowest gain since Fiscal 2009. Durable goods posted a 7.96% gain in Fiscal 2012. Unlike non-durable goods, durable goods tend to have a life cycle and must be replaced upon failure or obsolescence. This suggests that consumers are only making needed purchases, and reducing discretionary consumption. Services, which comprise about 65% of the nation's consumption, also tends to bear this out as they fell from a 1.93% gain in Fiscal 2011 to a more modest 1.2% gain in Fiscal 2012.



The failure of the job market to post any substantial gains has likely resulted in a slowing of consumption. Although improved somewhat, depressed housing prices also continue to suppress consumption. Termed the “wealth effect,” consumers tend to spend less when they have less accumulated wealth. Given the lack of significant job creation and continued suppression of housing prices, only modest increases in consumption are expected in the near future. An increased level of consumption, which comprises about 56% of the nation's economy, is critical to full recovery.

Summary

The economy has stabilized with a slow growth rate. is showing signs of a return to a slow growth, but the growth is uneven across economic sectors. Increases in the GDP and the stock market are pointing to continued improvement. Employment is showing signs of recovery, but the levels are still below those of the pre-recession periods and have stagnated as of late. The housing market is still on shaky ground but appears to be stabilizing. More will be known after the summer selling season is complete.

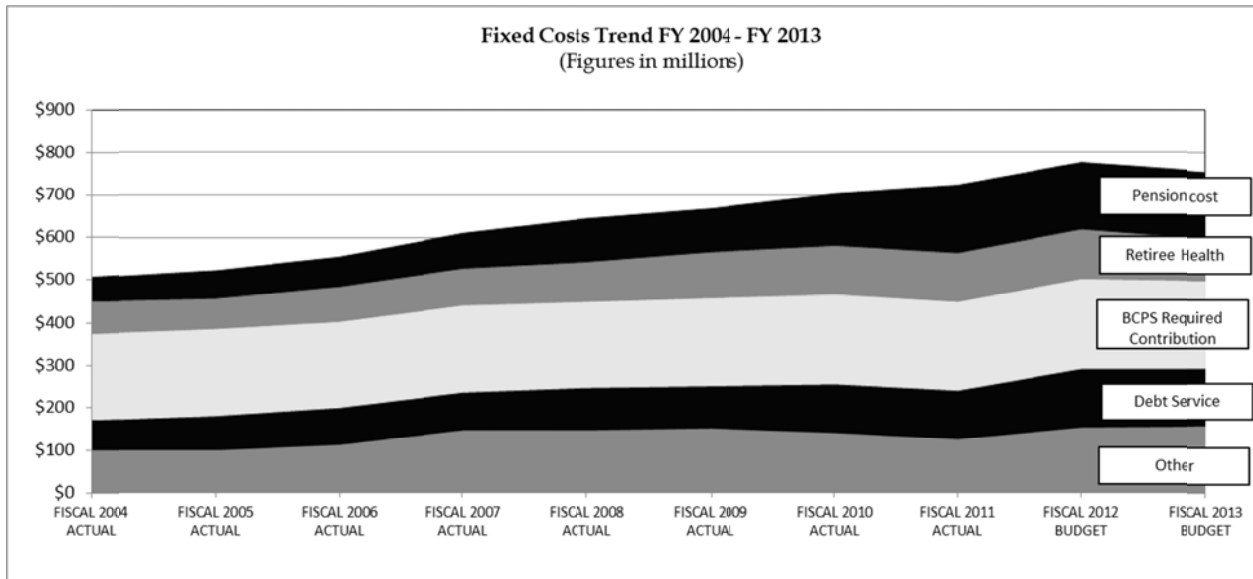
The Governor's budget continues the reductions to local government aid that were made in Fiscal 2010 and 2011. Additionally, the State Assembly has shifted a portion of teacher pension costs to local governments. This shift will cost the City \$13 million in Fiscal 2013. While additional revenues were made available to partially cover this expenditure, they will fall short of teacher pension expenditures in future years.

In aggregate, the economy is slowly moving forward. With such slow growth and a housing sector that has is still below pre-recession levels, the economy is expected to be only slightly above the Fiscal 2012 level throughout the City's three year planning horizon.

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Fixed Costs

What are Fixed Costs?

In general, “fixed costs” are costs that the City is required to pay by law or contract and cannot be easily reduced in the short-term. As shown in the chart below, the City’s fixed costs include contributions to employee pension systems, healthcare for retirees, the State-mandated Maintenance of Effort contribution to Baltimore City Public Schools, and payment of debt service.



Pension Costs: The City funds three pension systems: for sworn fire and police employees, civil service employees, and elected officials.

Retiree Health: The City subsidizes medical and prescription drug benefits for 14,000 City retirees and 7,000 BCPS retirees.

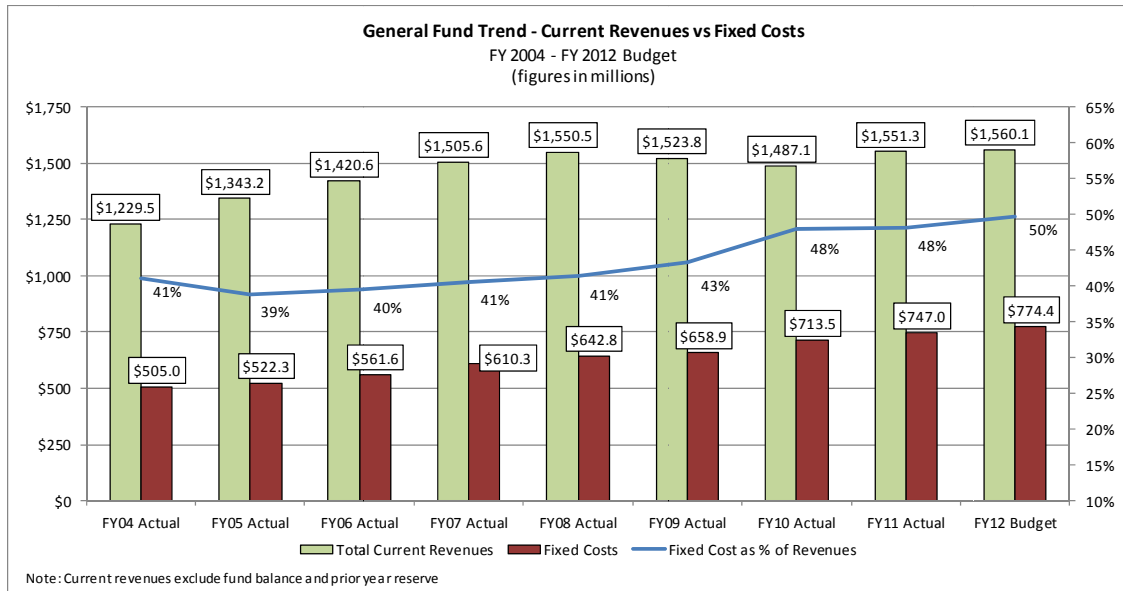
BCPS Required Contribution: State law requires that Baltimore City maintain its education funding effort from year to year on a per pupil basis.

Debt Service: The City Charter mandates that payment of the principal and interest on municipal debt must be funded. The General Fund budget includes funding to pay debt on General Obligation Bonds used for capital projects, county transportation bonds, Tax Incremental Financings (TIF), Conditional Purchase Agreements (CPA), and economic development loans from the State.

Other: Other fixed costs include worker’s compensation claims; insurance and liability costs; a State mandated contribution to Baltimore City Community College; gas, electric, sewer and water costs; and BRESKO tipping fees for solid waste disposal.

Fixed Cost Trends

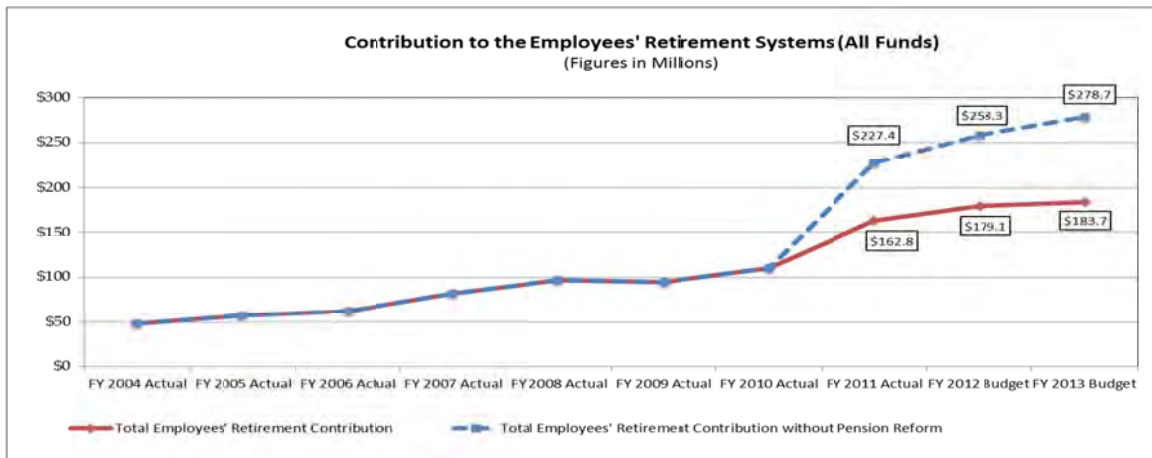
From Fiscal 2004 to Fiscal 2012, fixed costs grew by 53% and consumed a growing share of General Fund revenue. In Fiscal 2012, fixed costs account for nearly half of all General Fund Revenue.



As a result of the rapid fixed cost growth, coupled with declining revenue, the City began taking steps to reduce these costs in Fiscal 2011, including reforming the Fire and Police pension system and changing retiree prescription drug benefits.

Employees' Retirement Systems

During the Fiscal 2011 budget deliberations, the City confronted the rapidly escalating costs of the Fire and Police Employee Retirement System (FPERS). The employer contribution for the FPERS plan grew from \$48.3 million in Fiscal 2005 to \$81.9 million in Fiscal 2010. In Fiscal 2011, the budget allocation was \$107 million for the Fire and Police Retirement System. Without reform, the contribution would have been \$172 million for Fire and Police and \$227.4 million for all employee retirement systems combined. Contributions would have grown to \$278.7 million by Fiscal 2013 if pension reform did not take place.



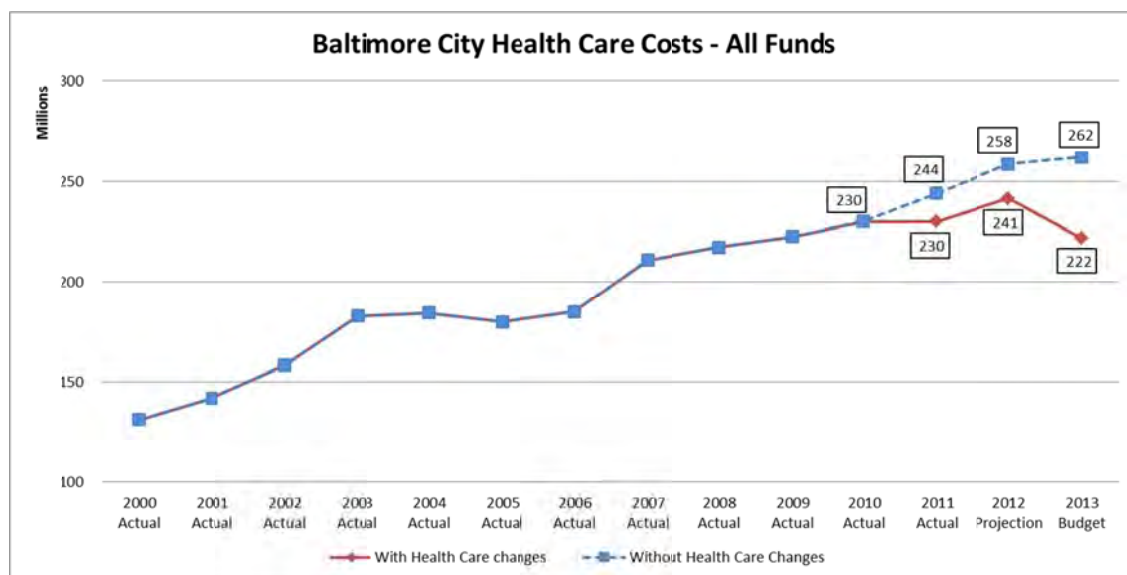
Note: Chart includes Fire & Police ERS and ERS for all other City Employees

Changes to the Fire and Police Retirement System included:

- Replacing the variable benefit with a cost of living adjustment capped at 2%.
- Modifying age and years of service requirement to 25 years of completed service or age 55 with 15 years of completed service.
- Increasing employee contributions from 6% to 10% over a four year period from Fiscal 2011 to Fiscal 2014.
- Extending the time period used for calculating average final compensation from 18 months to 3 years.

Health Care for Employees and Retirees

From Fiscal 2000 to Fiscal 2010, the City's cost of providing medical and drug benefits to its employees and retirees grew by \$100 million. These costs were on an unsustainable path, and could no longer be ignored as the City faced the fiscal consequences of the Great Recession.



Note: Chart includes active employee and retiree costs

In an effort to reduce growing health care costs, a series of benefit reforms for active and retired employees were implemented, starting in Fiscal 2011.

Fiscal 2011 Changes

- 10% prescription drug premium co-share for retirees

Fiscal 2012 Changes

- Prescription co-pay tier adjustments for retirees
- Reduce the number of Medicare supplemental plan options for retirees from five to two
- \$100 annual pharmacy deductible for retirees
- Drug Quantity Management
- Prescription Drug Prior Authorization
- Mandatory pre-certification/enhanced utilization review/case management
- Step Therapy

Fiscal 2013 Changes

- Starting January 1, 2013, the City will pay 79.2% of premium costs for a new standard network medical benefit plan. The table below shows how the new standard plan differs from the current plan. The City will also require all employees and retirees to pay 20% of their prescription drug premium costs. These changes are expected to save the City \$20 million on an annual basis.

	Current Plan	New Standard Plan
Medical Deductibles	None	\$250 - individual \$500 - family
Medical Out-of-pocket maximum (OOP)	None	\$1,000/\$2,000 (individual/family) for employees with salaries below \$45,000 \$1500/\$3,000 maximum for employees with salaries of above \$45,000 or more
Medical Co-Insurance	None	10% employee co-insurance (in network)
Prescription Drug Premiums	0% Employee premium contribution 10% Retiree premium contribution	20% Employee premium contribution 20 % Retiree premium contribution
Prescription Drugs Co-Pays	Represented Employees: \$10, \$20, \$30 (generic, brand, specialty) MAPS/Unrepresented: \$15, \$30, \$40 (generic, brand, specialty)	\$5, \$30, \$50
Prescription Drug Deductible	Employees: None Retirees: \$100	Employees: \$50 Retirees: \$100

- Employees will be able to keep the current medical benefits structure by enrolling in High Option Plan, but will pay the full difference between the standard plan premium and the High Option premium.
- The City will continue to pay 90% of medical premium costs for HMO plans. Employees will now pay 20% of the prescription drug premium. HMO medical plans will continue to have no deductible or co-insurance for most services.

Mayor's Ten Year Financial Plan

The City is currently working on its first-ever long-range financial plan. The plan will forecast revenues and expenditures over the next decade under various economic scenarios and offer a series of options for closing the City's structural budget deficit while also making the tax system more competitive, reducing unfunded liabilities, and achieving the Mayor's goals for blight elimination and economic development.



Grow Baltimore by

10,000

families over the next 10 years.

BETTER SCHOOLS



“ To get Baltimore growing again, we need to step-up our game and work together to improve our schools. ”

- Build and renovate schools
- Increase student attendance
- Decrease the dropout rate
- Increase kindergarten readiness
- Boost 3rd grade reading proficiency
- Increase college & career readiness

SAFER STREETS



“ It’s time to believe in a safer city and to work even harder because we know the progress is real. ”

- Reduce violent crime
- Reduce property crime
- Improve fire response time
- Improve EMS response time
- Increase perception of safety

STRONGER NEIGHBORHOODS



“ Block by block, we’re bringing neighborhoods back to get Baltimore growing again. ”

- Reduce the property tax
- Reduce blight & vacant properties
- Increase neighborhood property investment
- Improve street quality
- Expand neighborhood amenity use
- Increase citizen engagement

GROWING ECONOMY



“ Baltimore is blessed to be home to many assets that serve as engines of economic activity. We will work in close partnership, supporting these engines of growth. ”

- Increase total residents with jobs
- Increase the number of businesses
- Increase tourism
- Increase retail activity
- Improve cultural offering satisfaction

INNOVATIVE GOVERNMENT



“ We will work to make government more efficient and take Baltimore to the next level. ”

- Improve City employee workforce skills
- Improve customer satisfaction
- Reduce energy costs
- Reduce space utilization costs
- Increase City service accessibility
- Promote transparency

CLEANER & HEALTHIER CITY



“ Baltimore’s families have a right to clean streets, parks, air and water. We must work together to improve our City’s public health outcomes. ”

- Improve City Cleanliness
- Decrease drug & alcohol abuse
- Reduce infant mortality
- Reduce heart disease
- Increase recycling
- Improve water and air quality

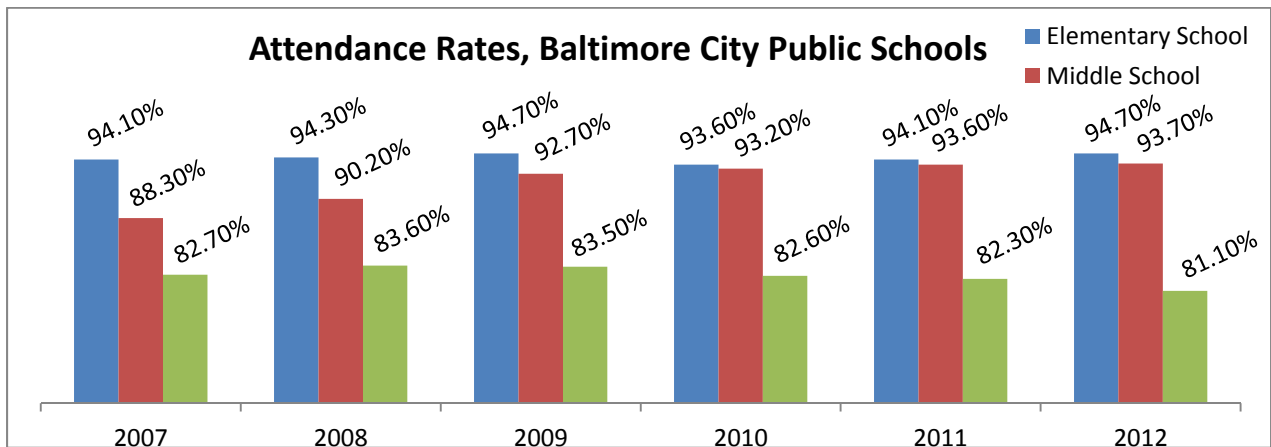
FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Priority Outcomes and Goals

BETTER SCHOOLS

Priority Goals

1. Increase Student Attendance

Positive school attendance has been correlated with increased student achievement in the early grades, as well as lower dropout rates and higher graduation rates in secondary grades, thereby contributing to students graduating from high school ready for college and a career. Research also indicates that successful schools begin by engaging students and ensuring they come to school regularly.

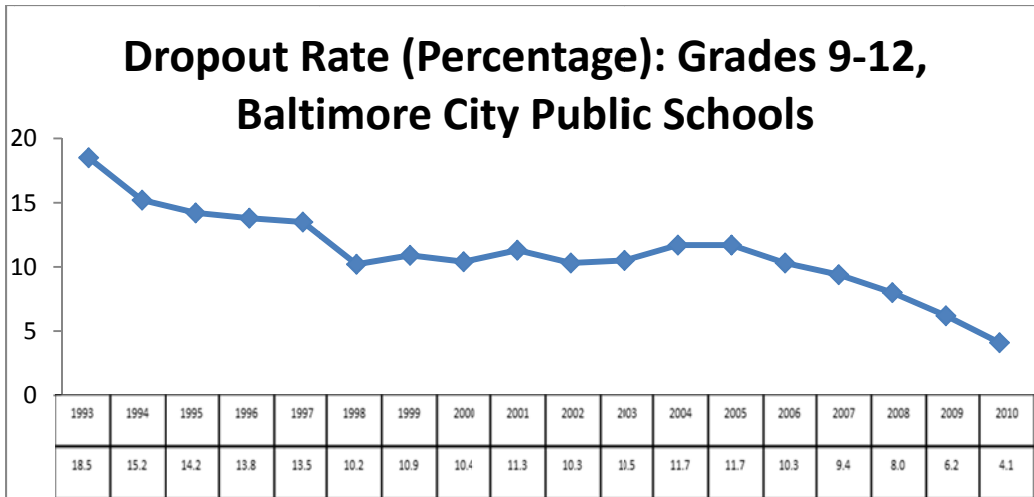


Source: 2012 Maryland State Report Card

Attendance rates for both elementary schools and middle school have steadily increased over the past five years. High school attendance rates increased in 2008 and 2009, but have since declined slightly.

2. Decrease the Dropout Rate

Dropping out of school is not a single event but the culmination of student disengagement and academic underperformance that begins as early as elementary school. In order to prevent or address the factors that contribute to students dropping out of school, both school and community-based interventions should be utilized and coordinated using a simultaneous collaborative approach.

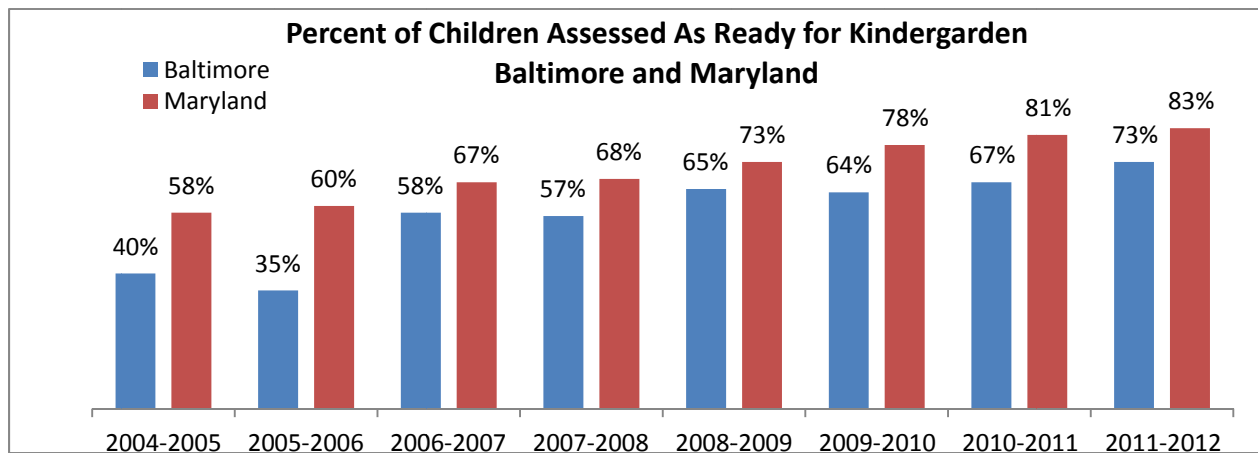


Source: 2012 Maryland State Report Card

High school dropout rates have steadily declined since 1993. In 2010, dropout rates were at an all-time low with only 4.1% of students in grades 9-12 failing to complete high school. It has since leveled off after several years of steady decline.

3. Increase Percentage of Children Assessed as Ready for Kindergarten

Children with certain levels of social and emotional development, cognition and general knowledge, language development, physical well-being and motor development enter kindergarten ready to learn. They are better able to engage in and benefit from the learning experiences in kindergarten, preparing them for future years of schooling.

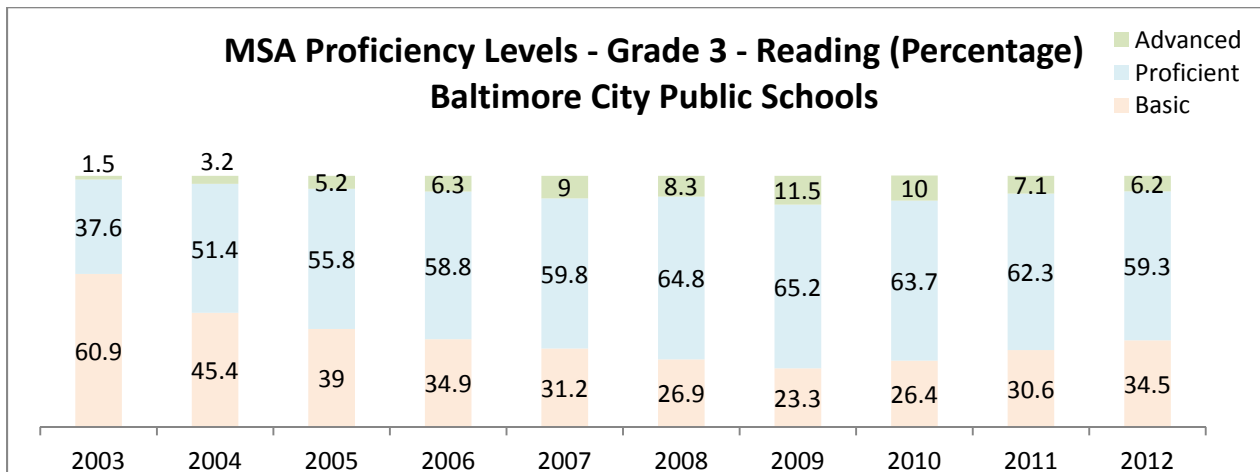


Source: 2012 Maryland State Report Card

The percentage of children ready for kindergarten in Baltimore has steadily increased since 2006, which correlates with the statewide increase in kindergarten readiness since 2005.

4. Increase the Percentage of 3rd Graders Reading at the Proficient Level

Reading proficiency at the end of the third grade is considered to be a critical benchmark in a child’s development based on the understanding that most children are still learning to read up until the third grade. However, by fourth grade, there is the expectation that children should begin reading to learn and applying skills gained to further that learning. Studies have found that children who read poorly in the third grade remain poor readers in high school. There is also evidence which suggests that academic success, as measured by high school graduation, can be predicted by a student’s reading proficiency at the end of third grade, and that students who do not read well have a difficult time graduating.

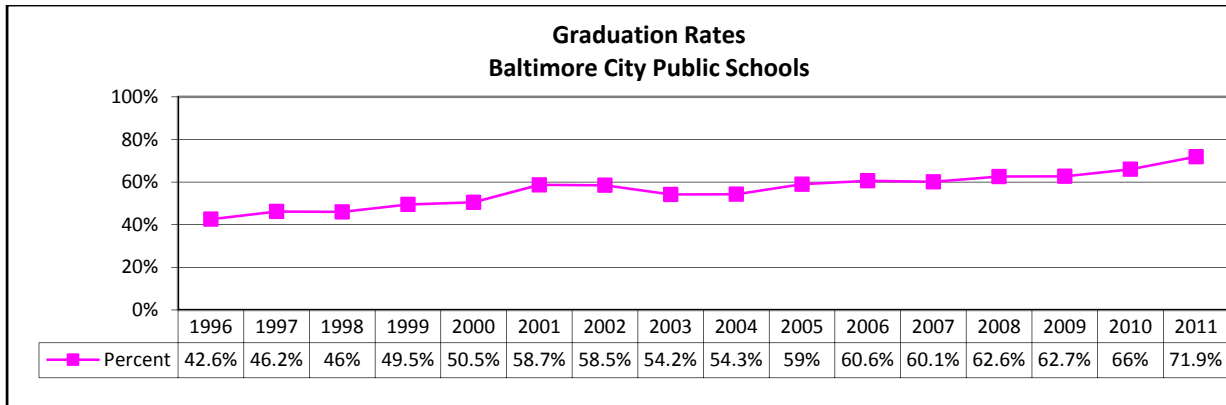


Source: 2012 Maryland State Report Card

MSA proficiency levels for third grade students reading at a basic level fell between 2003 and 2009, but have been on the rise since 2010. For students reading at a proficient level, rates rose up until 2009 and have experienced small declines since 2010. The percentage of students reading at an advanced level reached a record high at 11.5% in 2009, but has since declined to 6.2%.

5. Increase the Percent of Graduating Students that are College or Career Ready

Currently, between 30 and 40 percent of students enrolling in college require at least one remedial class, in addition to courses required for the college degree. Generally, remedial courses do not qualify for accumulation of degree credits or financial aid. About half of all students who start college never finish. A recent survey involving employers who had recently hired high school graduates believed these new employees did not have the skills to advance in their jobs.



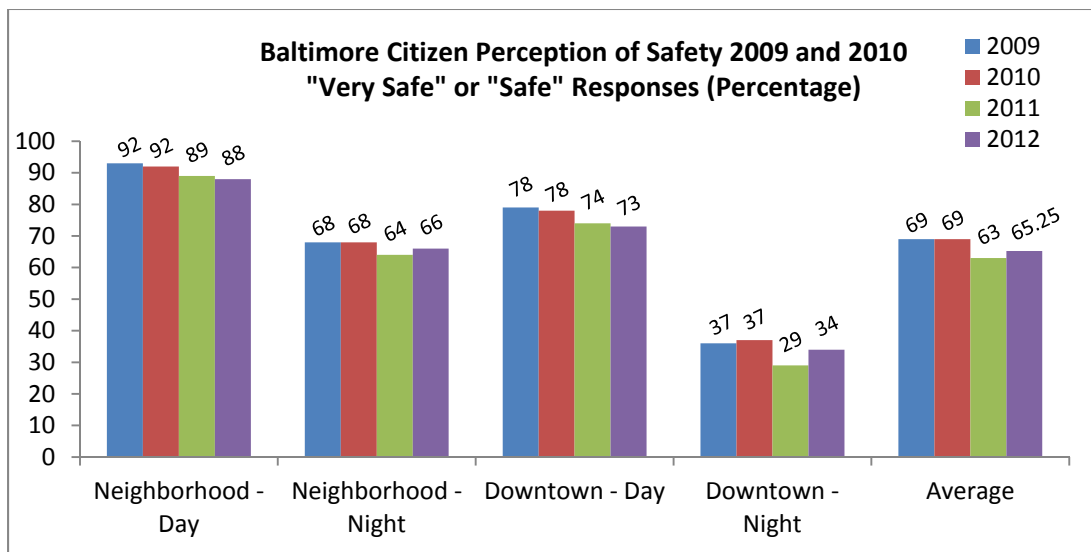
Source: 2012 Maryland State Report Card

Graduation rates have steadily increased over the past 15 years. While there was a slight dip in graduation rates between 2002 and 2004, the graduation rate has since increased by over 15%.

SAFER STREETS

Priority Goals

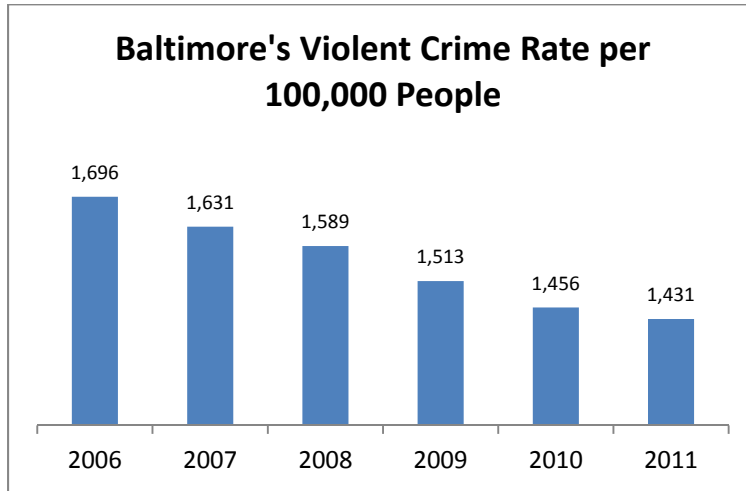
- 1. Increase the percentage of citizens that rate the City safe or very safe.** The 2011 Baltimore Citizen Survey asked citizens to rate their perceptions of the City's safety in their neighborhood and downtown, during the day and at night. The average score for 2011 was 79.75.



Source: Baltimore Citizen Survey, 2010 and 2011

Citizens' perceptions of safety remained largely unchanged between 2010 and 2011. The biggest change was how many people felt safe downtown at night, which dropped by eight percentage points between 2010 and 2011.

2. **Reduce violent crime rate.** Violent crime includes murder, rape, robbery and aggravated assault.



Source: FBI Uniform Crime Report for Baltimore

Baltimore's violent crime rate has continued to drop for the past six years. In 2011, it reached a low of 1,431 crimes per 100,000 people.

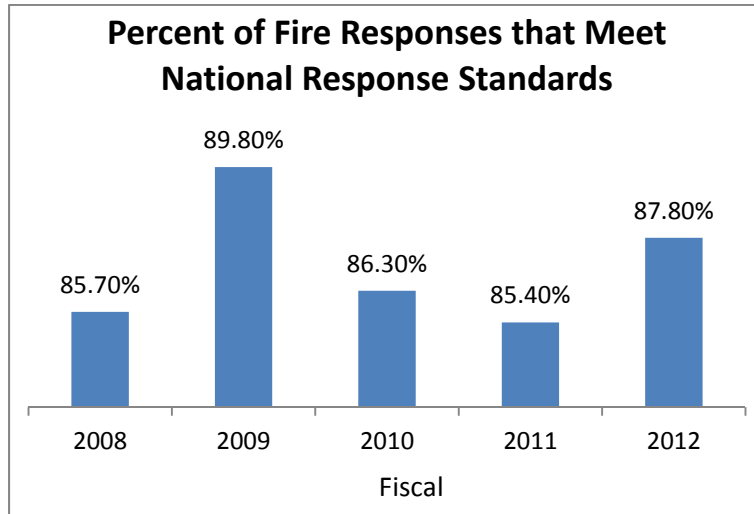
3. **Reduce property crime rate.** Property crime includes burglary, larceny and auto theft.



Source: FBI Uniform Crime Report for Baltimore

Property crime in the city has fluctuated over the past six years, with crime rates increasing significantly from 2010 to 2011.

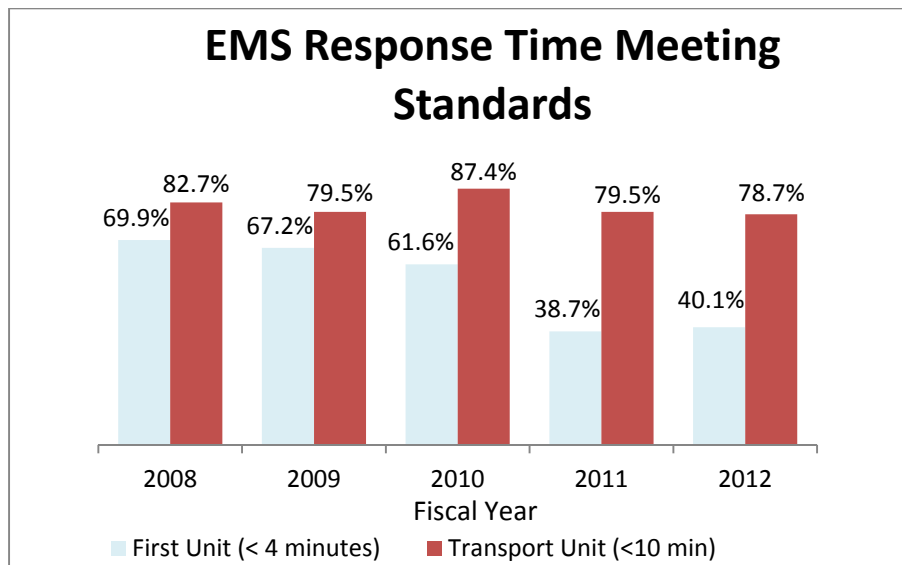
4. Increase the percentage of Fire responses that meet national standards.



Source: Baltimore Fire Department

The percentage of fire responses that met national response standards rose 3.4% to 87.8% from 2011 to 2012.

5. Increase percentage of Fire and EMS 911 calls meeting national response time standards.



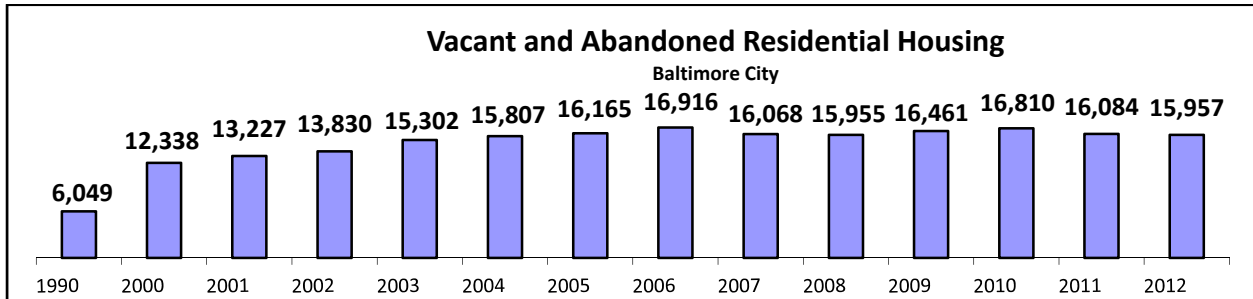
Source: Baltimore Fire Department

First unit responses within four minutes steadily declined from 2009 to 2011, but experienced a slight increase in 2012. Since 2010, transport unit responses within ten minutes have declined.

STRONGER NEIGHBORHOODS

Priority Goals

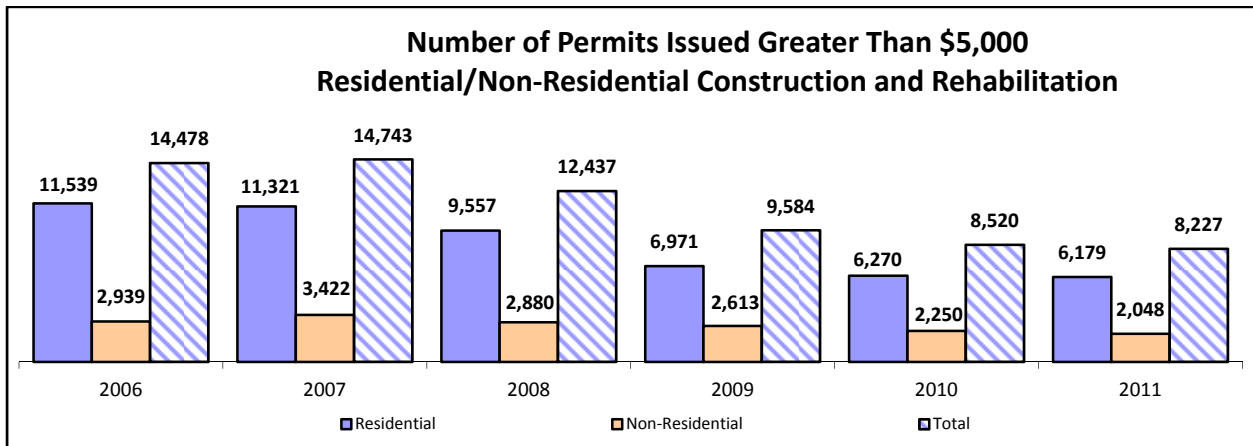
1. Reduce blight and return vacant neighborhood structures and land to productive and beneficial use.



Source: Baltimore City Department of Housing and Community Development

The number of vacant and abandoned residential units has fluctuated greatly. They more than doubled between 1990 and 2000. Since 2000, the number of vacant and abandoned residential units has generally increased, although there has been a marked decrease from 2010 to 2012.

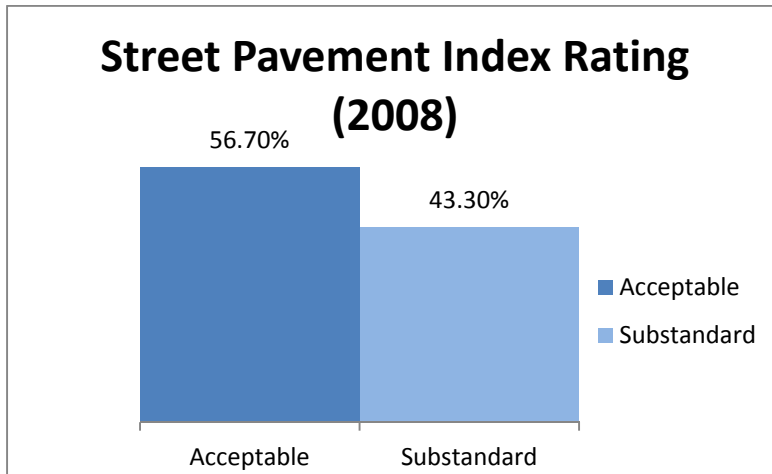
2. Improve the condition of private neighborhood properties and promote new construction.



Source: Baltimore City Department of Housing and Community Development

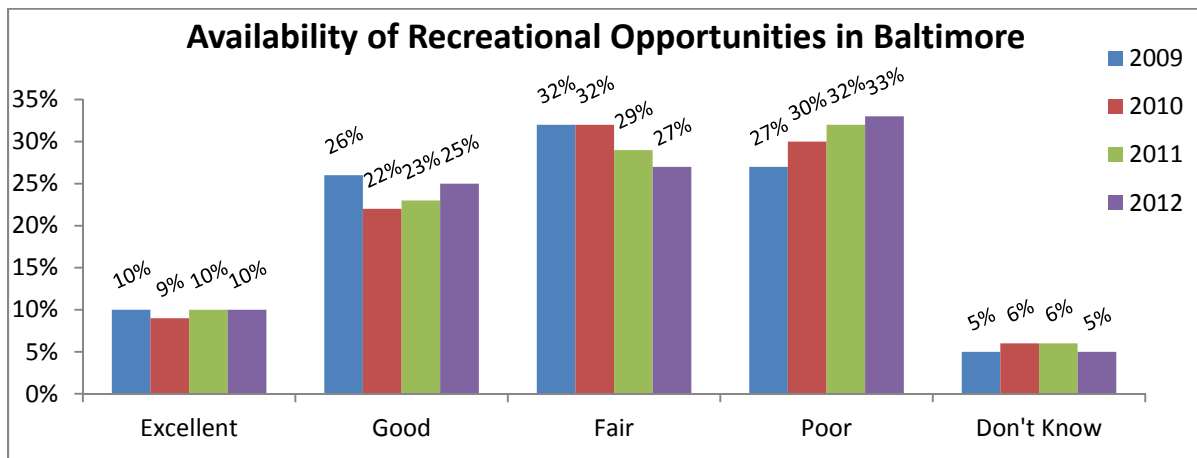
The number of residential and non-residential permits greater than \$5,000 has steadily decreased since 2007.

3. Improve the quality of rights of way in neighborhoods.



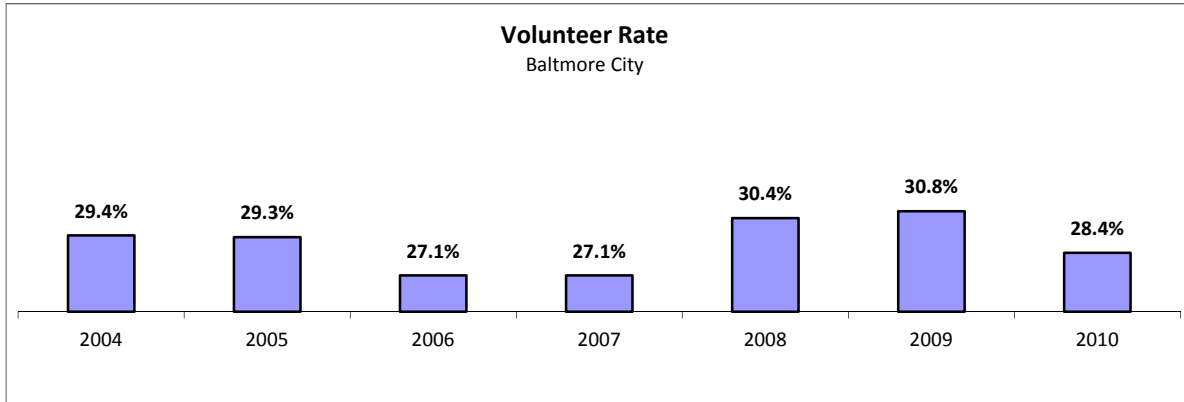
Source: Baltimore Department of Transportation. Note: the last rating index study was last conducted in 2008. Preliminary results for the latest study will be available in spring of 2013.

4. Improve citizen usage of neighborhood-based services and amenities.



Citizen opinion as to the availability of recreational opportunities in Baltimore remained relatively unchanged between 2011 and 2012.

5. Increase citizen engagement within neighborhoods



Source: Corporation for National and Community Service

The volunteering rate in Baltimore has experienced an increase from 27.1% in 2007 to 30.8% in 2009, but dropped to 28.4% in 2010.

A GROWING ECONOMY

Priority Goals

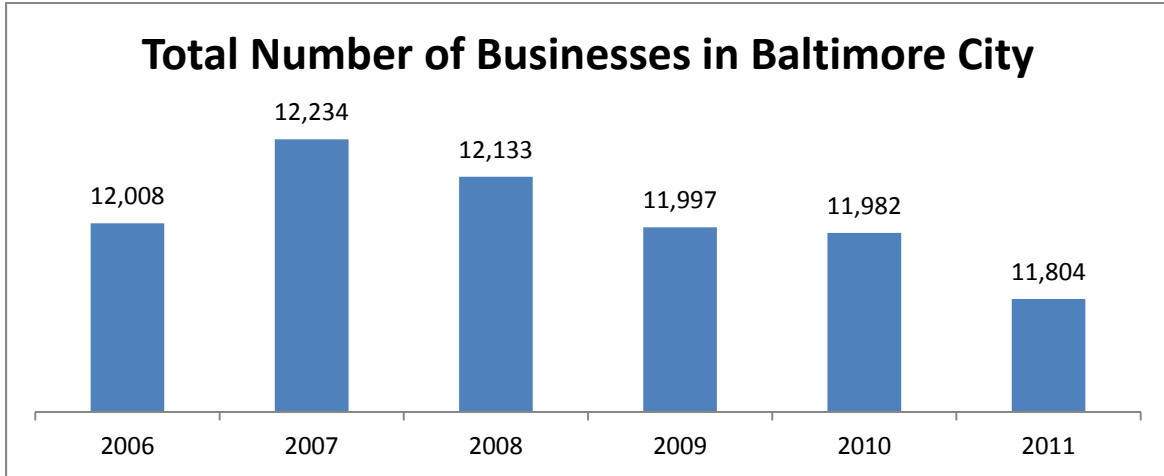
1. Increase the number of city residents over 16 years old who have a job.



Source: American Community Survey, 2010

In 2008, the percent of residents over the age of 16 who were employed reached 57.3% after four years of lower employment levels. However, since 2008, the percent of residents over the age of 16 who were employed has fallen by almost five percentage points.

2. Increase the overall number of businesses in the City.



Source: Baltimore City Department of Finance, Personal Property Tax Data

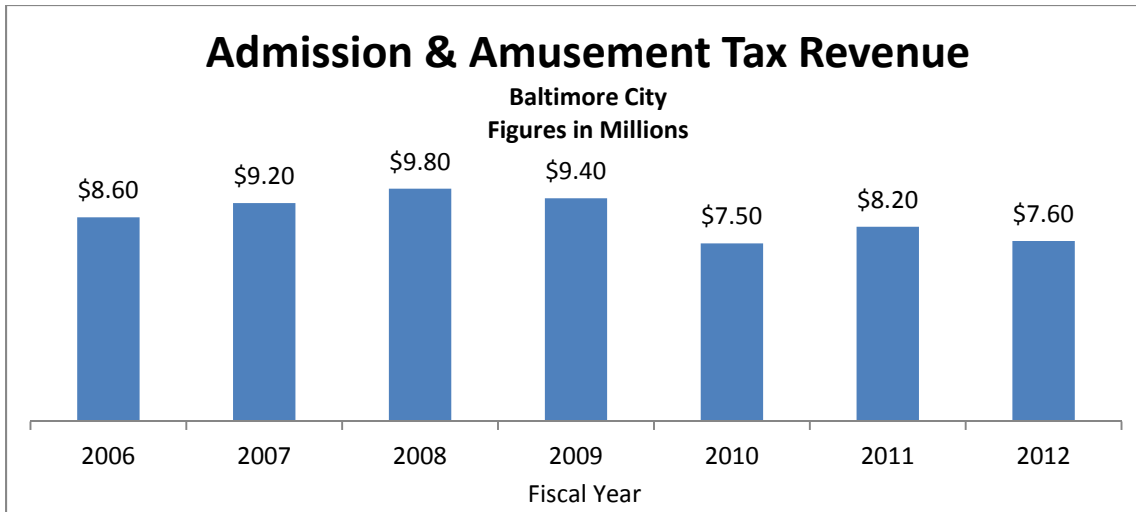
Since 2007, the numbers of businesses in the City has steadily declined.

3. Increase economic activity from tourism and entertainment and attraction offerings.



Source: Baltimore City Department of Finance. Note: the hotel tax increased from 7.5% to 9.5% in Fiscal 2011.

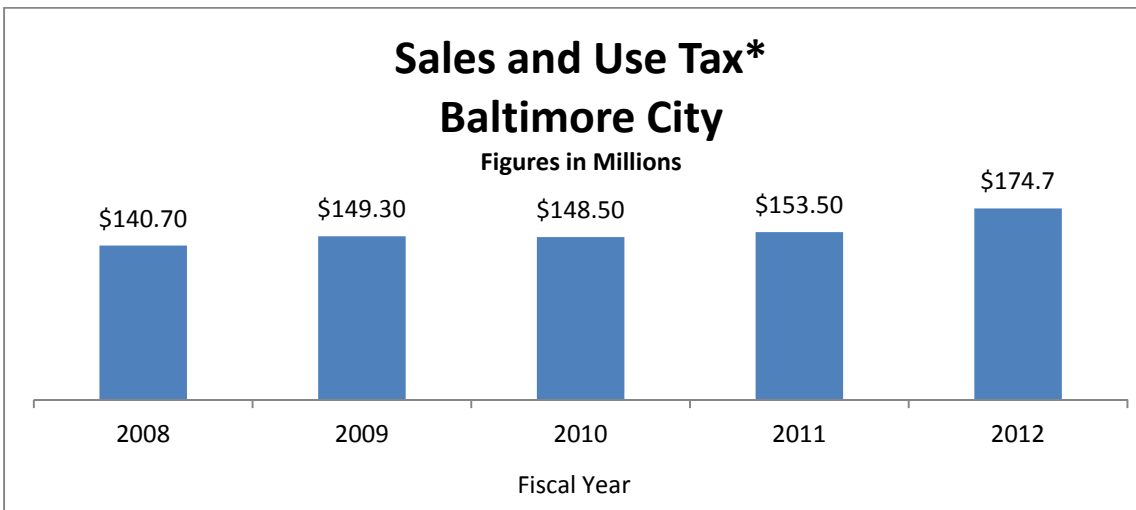
Hotel revenue remained fairly steady from 2006-2010 without any major fluctuations. In Fiscal 2011, the hotel tax increased from 7.5% to 9.5%, and hotel tax revenue increased by \$8.1 million from 2010 levels. In 2012, hotel revenue increased by \$5.5 million from 2011 levels.



Source: Baltimore City Department of Finance

The average admission and amusement tax revenue from 2006 to 2009 was \$9.25 million. From 2010 to 2012, the average was \$7.77 million.

4. Increase the total amount of retail activity.

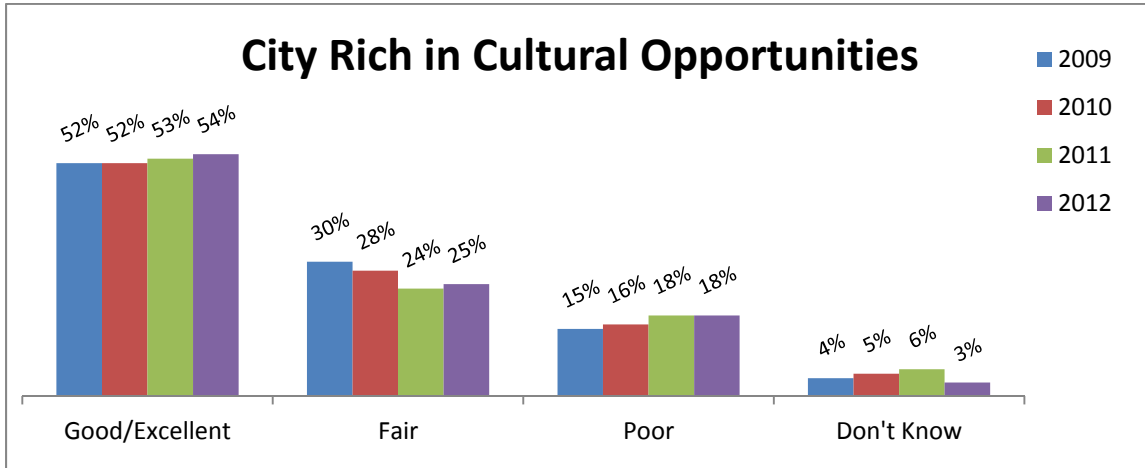


Source: State of Maryland Comptroller's Office

*Includes furniture and appliances, general merchandise, apparel, and food and beverage. The increase in sales tax is due to the increase in sales tax on alcohol the state imposed in 2012.

After falling by \$12 million (8.1%) from 2009 to 2011, sales tax revenue rebounded sharply in 2012.

5. Increase the number of citizens who rate the City as being rich in cultural opportunities.



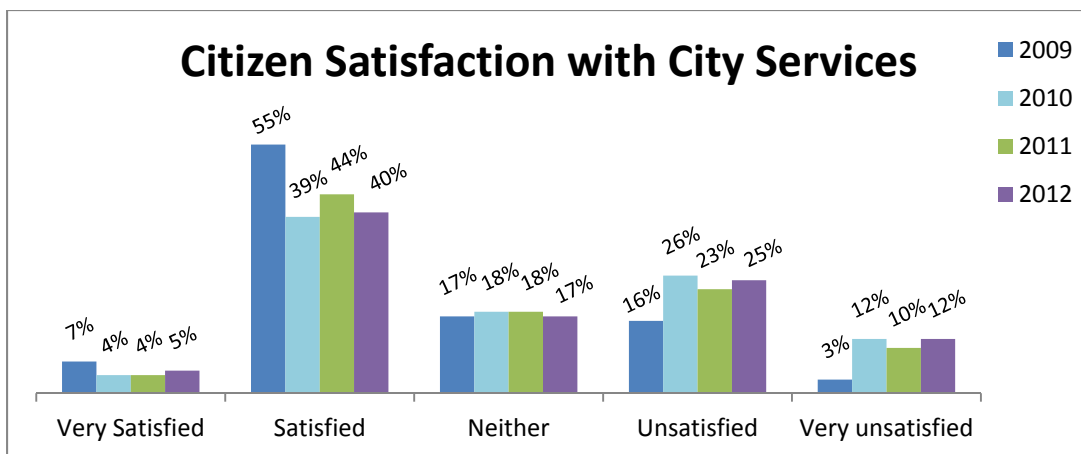
Source: Baltimore Citizen Survey, 2009-2012

The percentages of citizens who rated the City’s cultural opportunities as being “excellent” or “good” was relatively unchanged from 2011 to 2012.

INNOVATIVE GOVERNMENT

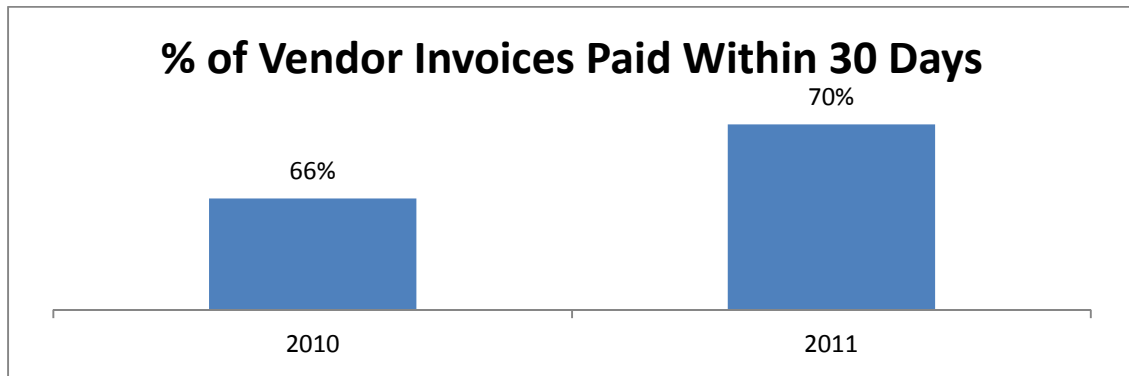
Priority Goals

1. Increase the percentage of City employees trained in areas that directly impact their work. This is a new goal for Fiscal Year 2013. Indicators are under development.
2. Increase the percentage of internal and external customers very satisfied with City services and business functions.



Source: Baltimore Citizen Survey, 2009-2012

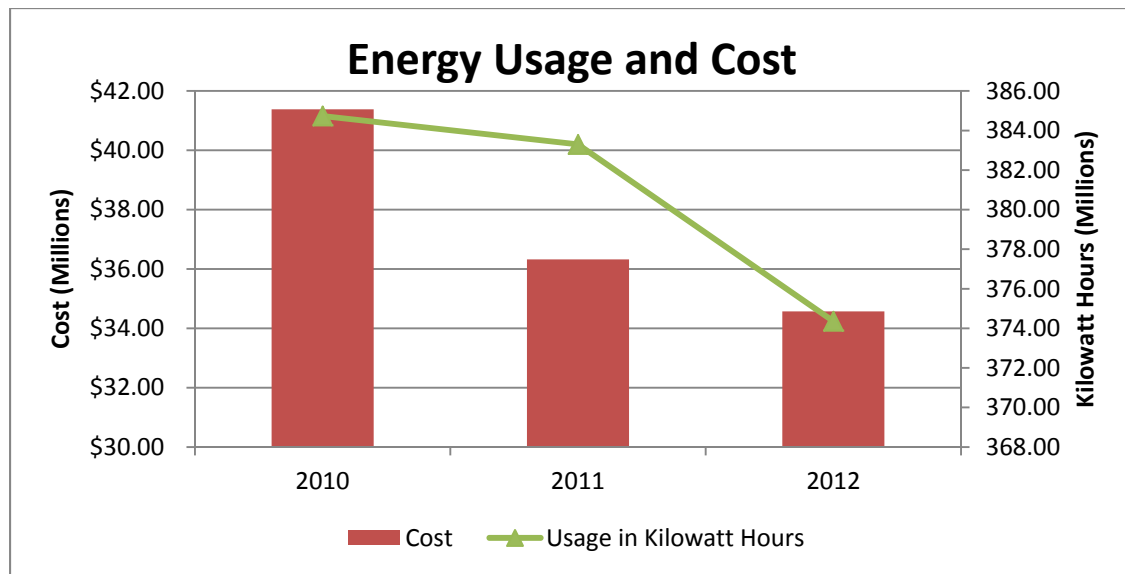
Citizen satisfaction with City services changed modestly from 2010 to 2011. The biggest change was a five percentage point increase in 2011 from 2010 in the number of citizens who reported being very satisfied or satisfied with City services.



Source: Baltimore City Department of Finance

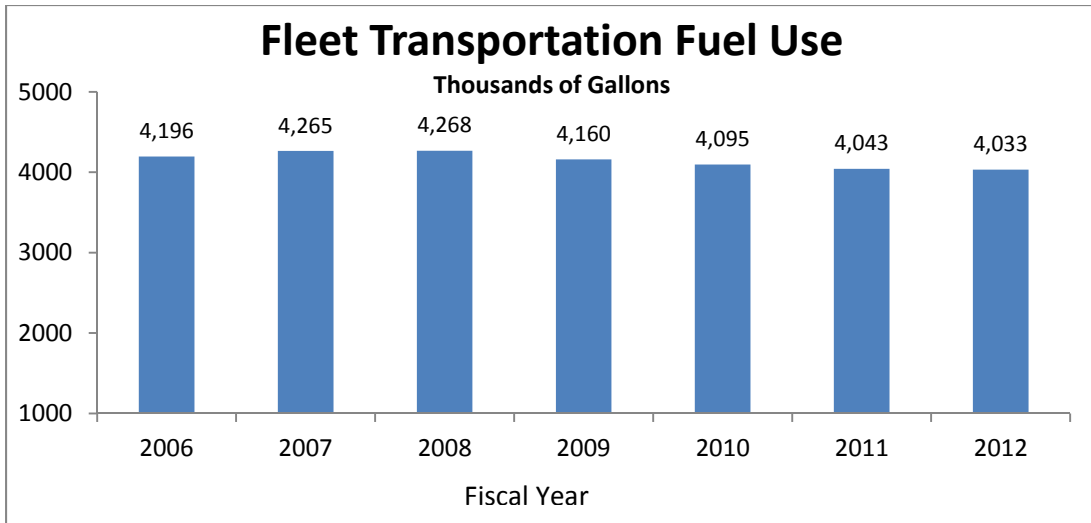
The percentage of vendors who paid their invoices on time increased four percentage points between 2010 and 2011.

3. Reduce the City's energy costs.



Source: Baltimore City Department of General Services

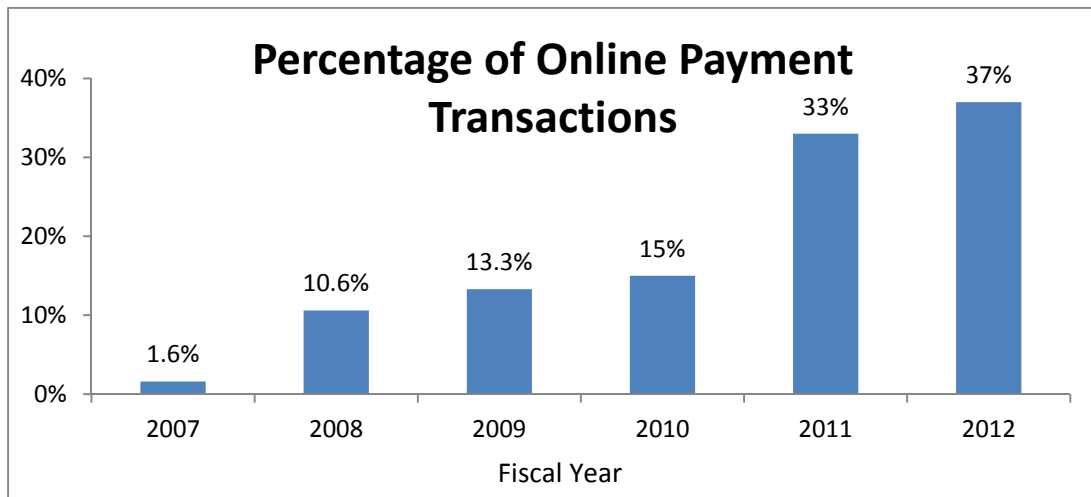
Energy costs have decreased since 2010 by \$11.68 million. Electricity use was above 550 million kilowatt hours in 2010, but below 540 million kilowatt hours in 2012, a 2% reduction.



Source: Baltimore City Department of General Services

Fleet transportation fuel use has been steadily declining. In 2012, the fleet used 5.5% less fuel than it did in 2008.

4. **Reduce the City's space utilization costs.** Indicators are under development.
5. **Increase citizens' accessibility of City services.**



Source: Baltimore City Department of Finance

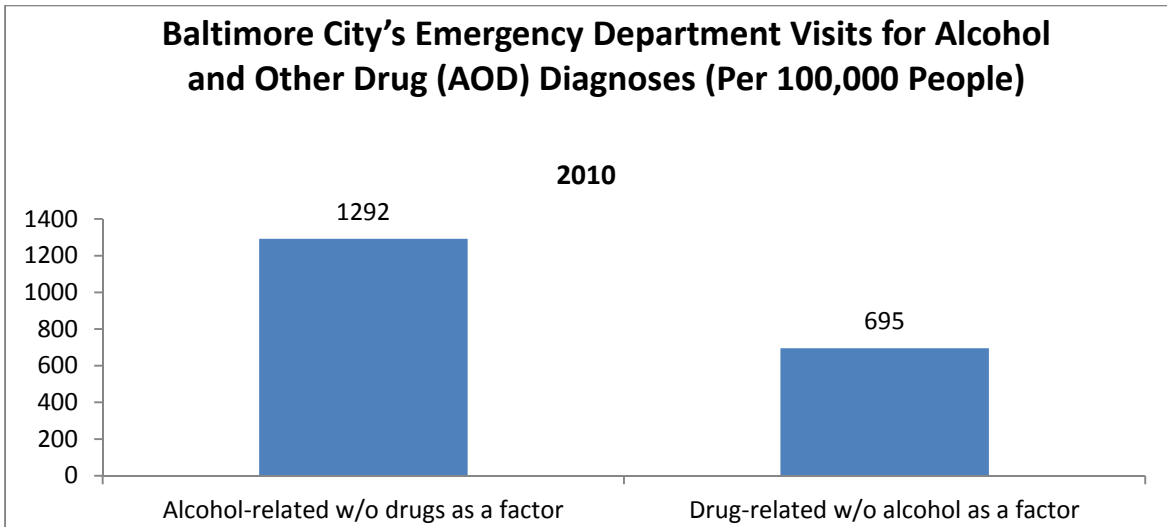
Citizens have been progressively increasing their use of online payment transactions. In 2012, there was a 432% increase in the percentage of online payment transactions compared to the percentage of online payment transactions in 2007, and a four percentage point increase from 2011.

A CLEANER AND HEALTHIER CITY

Priority Goals

Each of these Goals is best supported by encouraging personal and organizational responsibility for the environment and one’s health through education, behavioral change and engagement.

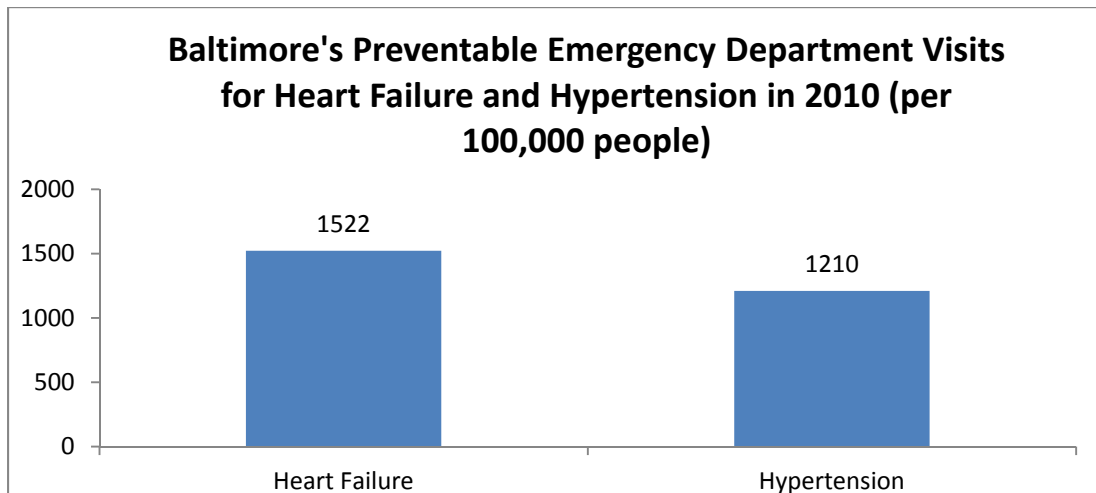
- 1. **Decrease the number of alcohol and drug-related emergency visits.**



Source: Maryland’s Health Services Cost Review Commission

In 2010, there were 1,292 alcohol-related emergency room visits where drugs were not a factor and 695 drug-related emergency room visits where alcohol was not a factor. 2011 data will be available in October 2012 with the publication of the Healthy Baltimore 2015 update report.

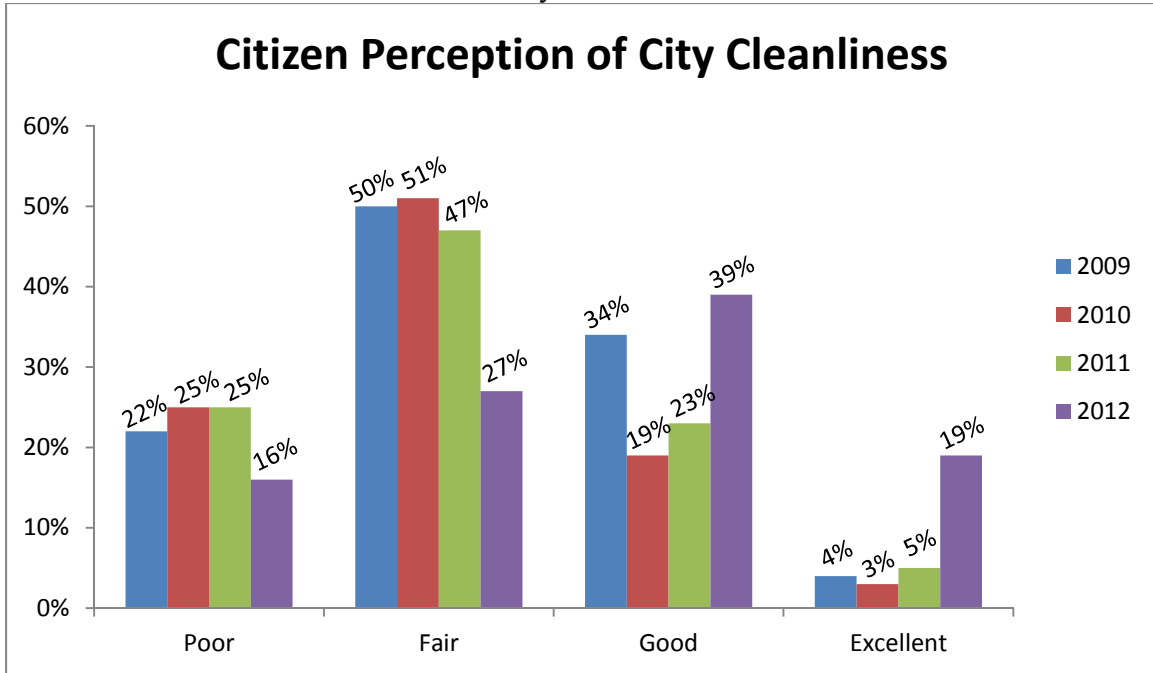
- 2. **Reduce health inequalities by decreasing preventable emergency visits for heart disease-related conditions.**



Source: Maryland’s Health Services Cost Review Commission

In 2010, there were 1,522 heart failure emergency room visits and 1,210 emergency room visits. 2011 data will be available in October 2012 with the publications of the Healthy Baltimore 2015 updated report.

3. Increase citizen satisfaction with City’s cleanliness



Source: Baltimore Citizen Survey, 2009-2012

The percentage of citizens rating the City’s cleanliness “excellent” or “good” grew from 22% in 2010 to 28% in 2011.

4. Increase the percent of impervious surfaces treated for water pollutants. This is a new goal for Fiscal 2013. Indicators are still under development.

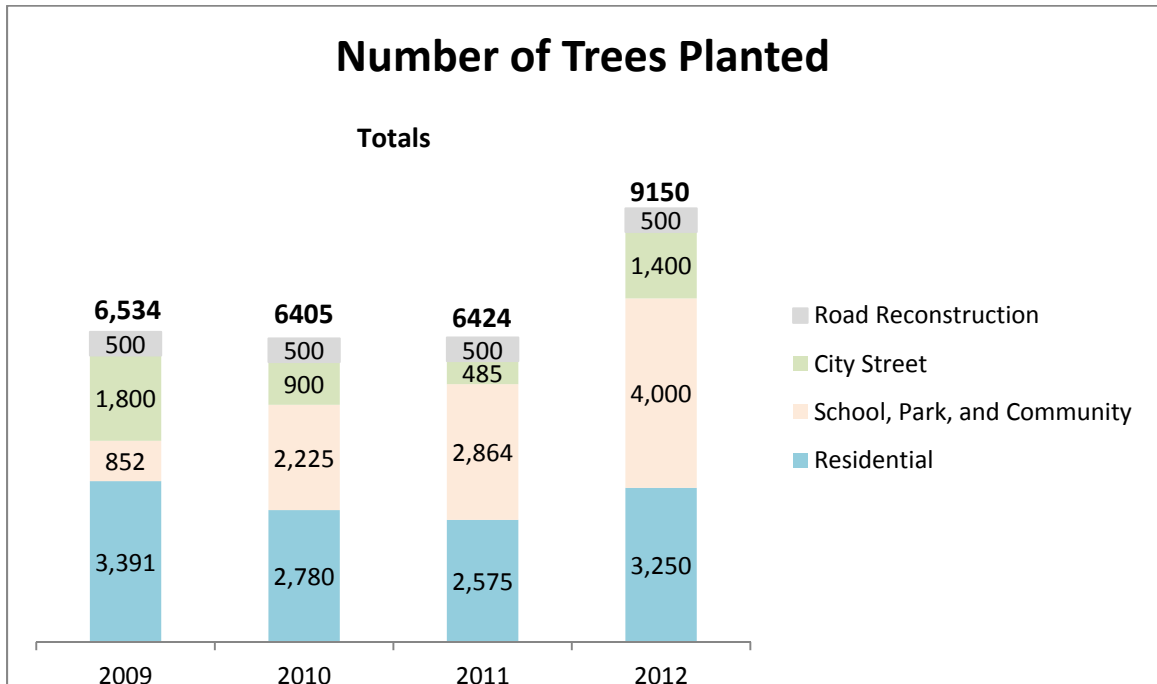
5. Increase the amount of waste material re-used or recycled.



Source: Baltimore Department of Public Works, Solid Waste Division

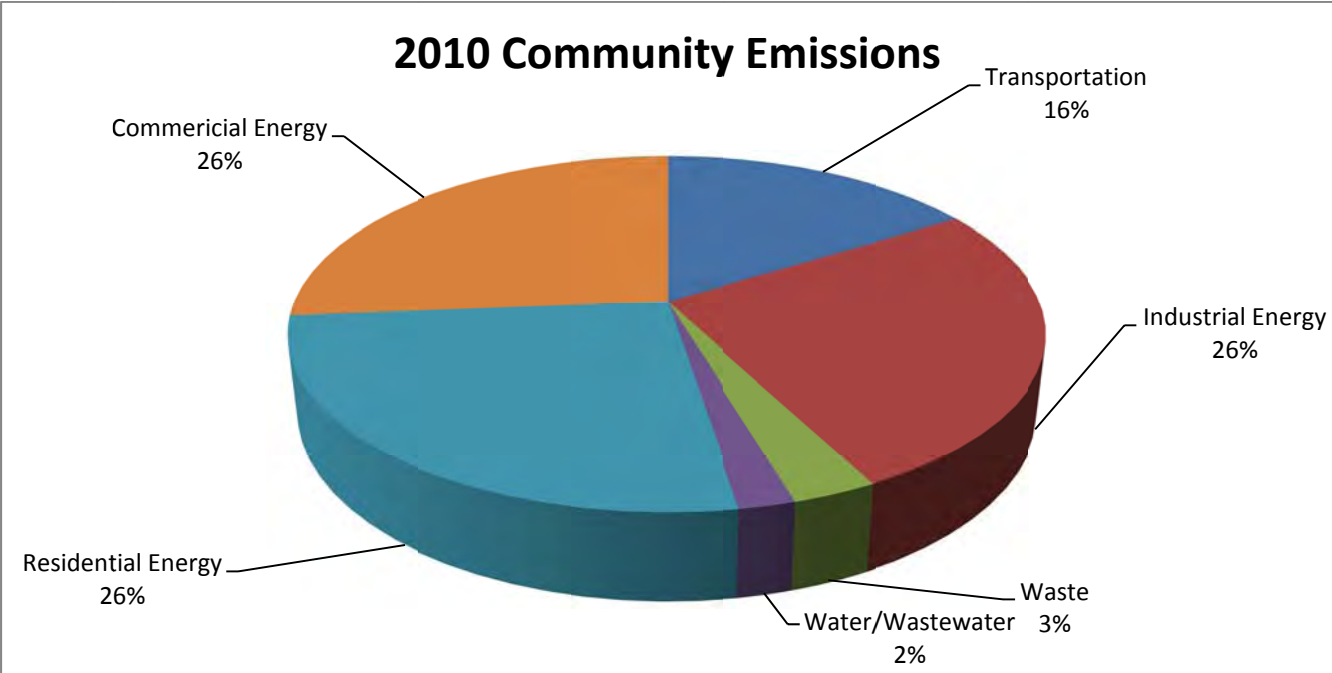
From 2007 to 2010, the percentage of household waste that was recycled steadily increased. There was a leveling off in 2011.

6. Improve air quality.



Source: TreeBaltimore, Department of Recreation and Parks

The number of trees planted in Baltimore increased significantly from 2011 to 2012, with 2,276 more trees (an over 40% increase) being planted.



2007 Emissions

Subsector	Tons of CO ₂ e
Industrial	2,382,109
Transportation	2,254,410
Commercial	2,157,649
Residential	2,166,818
Waste Disposal	265,088
Total	9,226,075

2010 Emissions

Subsector	Tons of CO ₂ e
Industrial	1,953,028
Transportation	1,183,046
Commercial	1,990,610
Residential	2,080,919
Waste Disposal	209,215
Total	7,416,818

Source: Baltimore Office of Sustainability

The residential sector was the greatest source of CO₂ emissions in 2010. Total community emissions decreased by 1,809,257 tons between 2007 and 2010, a 20% decrease.

To review the full Guidance Documents for each of the Priority Outcomes, visit our website at www.baltimorecity.gov/outcomebudgeting

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Fiscal 2013
Summary of the
Adopted Budget

Budget Process and
Related Policies

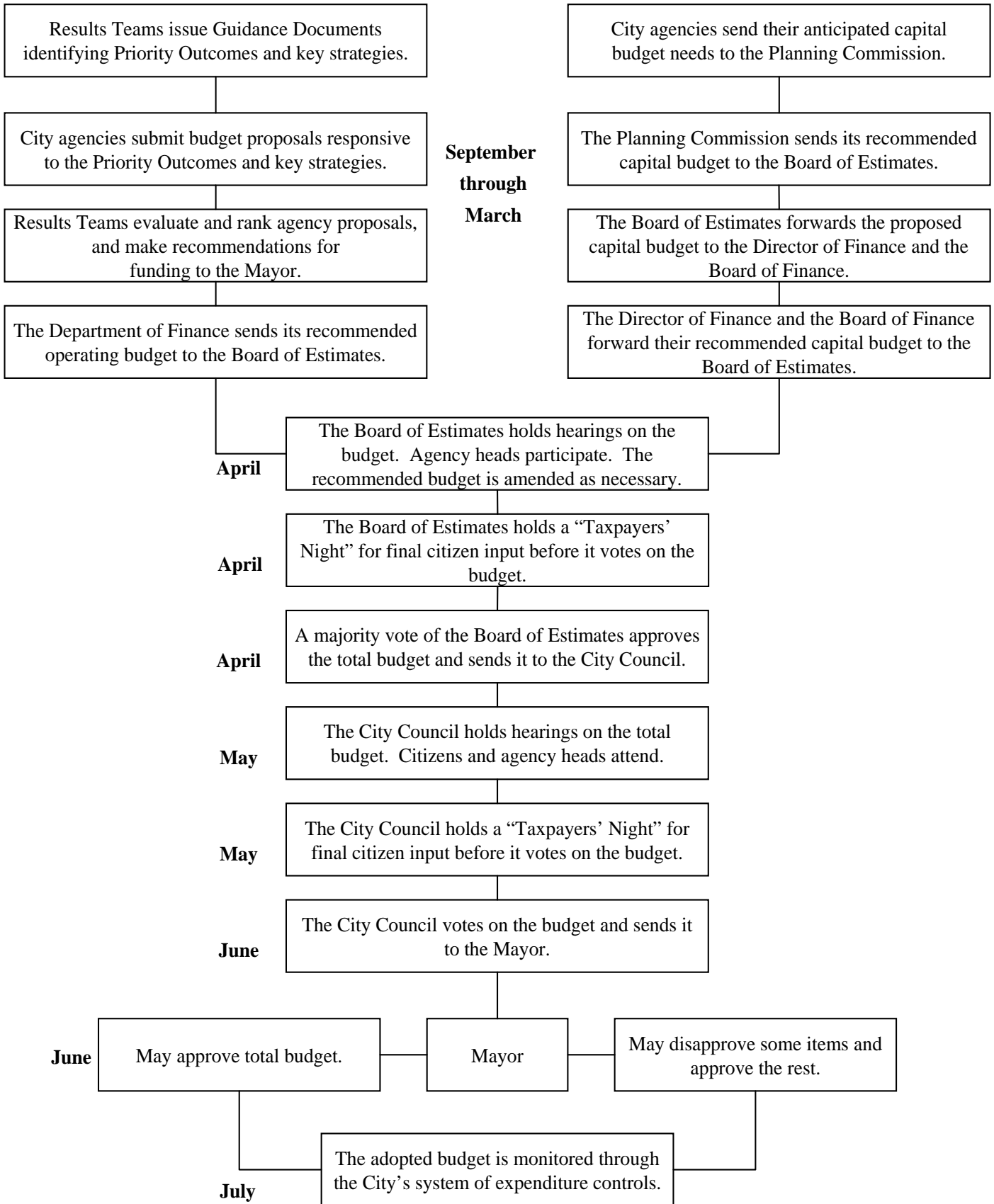


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The City of Baltimore's Budget Process

Operating Budget

Capital Budget



FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
The Budget-Making Process

Budget Requests

Baltimore's budget-making process begins in the fall prior to the fiscal year beginning July 1. The fiscal year runs July 1 through June 30. Agency heads are provided with budget instructions and guidance for developing agency requests. The operating budget requests are formally submitted to the Finance Department and capital budget requests are submitted to the Planning Commission.

Review of Operating Budget Requests

The Department of Finance reviews the operating budget requests submitted by City agencies and prepares recommendations to ensure conformity with Citywide goals identified by the Mayor. The department submits recommendations of the Board of Estimates for their review and development of recommendations to the City Council.

Review of Capital Budget Requests

The Planning Commission reviews the capital budget requests submitted by City agencies and makes recommendations to ensure conformity with the first year of the six-year Capital Improvement Program. Agency requests are submitted with Planning Commission recommendations to the Board of Estimates. The Board of Estimates forwards the proposed capital budget to the Director of Finance and Board of Finance. After review their recommendations are forwarded to the Board of Estimates for review and development of recommendations to the City Council.

Board of Estimates Approval of Operating and Capital Budgets

The Board of Estimates conducts formal hearings with the heads of City agencies in regard to operating and capital budget requests. The Board of Estimates prepares a proposed Ordinance of Estimates to be submitted to the City Council. A message from the Mayor, as a member of the Board of Estimates, explains the major emphasis and objectives of the City's budget for the next ensuing fiscal year.

City Council Approval of Operating and Capital Budgets

The City Council conducts public hearings on the Ordinance of Estimates and may reduce or eliminate budget items, but may not increase or add new items. The City Council votes to pass the ordinance either with reductions to appropriations or as submitted. It is then forwarded to the Mayor who may disapprove some items of appropriations while approving the rest, but she/he may not increase or add budget items.

Ordinance of Estimates

This document is the means by which the City's budget is given legal effect after approval by the Mayor and City Council.

Fiscal 2013
Summary of the
Adopted Budget
Revenue Outlook



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Fiscal 2013
SUMMARY OF THE ADOPTED BUDGET
Revenue Forecast – Major Revenues

GENERAL FUND

	Fiscal 2011 Actual	Fiscal 2012 Budget	Fiscal 2013 Estimated	Dollar Change	Percent Change
Revenue Category					
Property Taxes	\$770,486,536	\$779,304,925	\$768,336,408	(\$10,968,517)	(1.3%)
Income Taxes	234,955,010	243,612,000	253,183,270	9,571,270	3.9
Highway User Revenues	127,994,456	122,333,350	132,017,526	9,684,176	7.9
State Aid	92,424,934	92,266,942	90,485,386	(1,781,556)	(1.9)
Energy Tax	37,253,653	37,860,000	38,364,000	504,000	1.3
Telecommunication Tax	34,937,114	33,720,000	34,347,000	627,000	1.9
Net Parking Revenue	42,864,177	29,048,117	27,154,693	(1,893,424)	(6.5)
Hotel Tax	22,495,695	21,014,916	21,970,916	956,000	4.5
Transfer Tax	26,022,596	23,687,000	21,973,000	(1,714,000)	(7.2)
Recordation Tax	19,425,608	20,545,000	20,197,000	(348,000)	(1.7)
Speed Cameras	16,701,607	15,000,000	11,446,000	(3,554,000)	(23.7)
Interest Earnings	804,106	1,791,000	872,727	(918,273)	(51.3)
All Other	121,831,797	152,980,924	137,793,318	(15,187,606)	(9.9)
Total General Fund Revenue	\$1,548,197,288	\$1,573,164,174	\$1,558,141,245	(\$15,022,930)	(1.0%)

Notes:

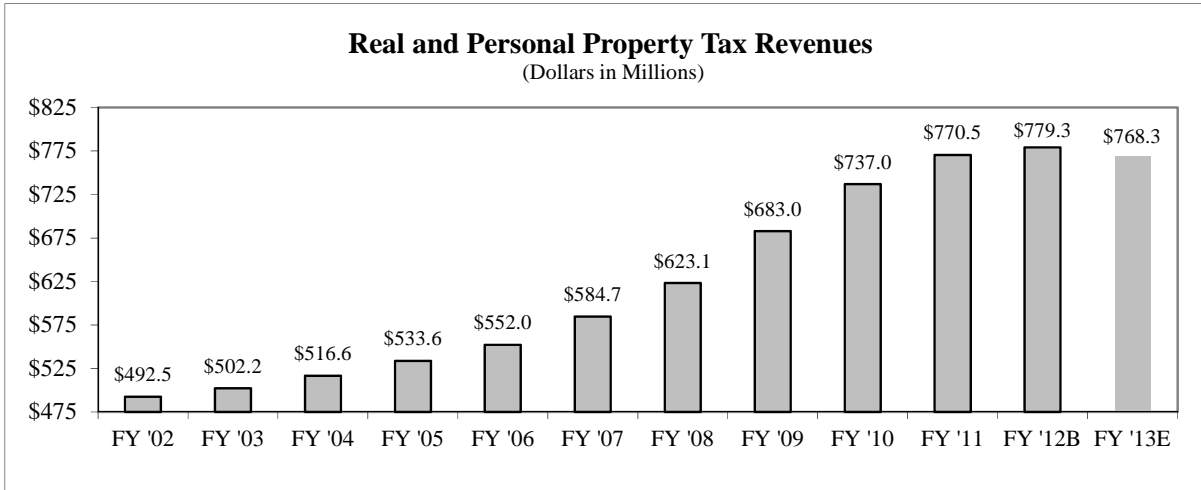
- Starting in Fiscal 2013 the Motor Vehicle Fund will no longer be an independent fund; therefore, former revenues and expenses from this fund will be now part of the General Fund. Figures combine General Fund and Motor Vehicle Fund revenue for all years.

Funding sources for the General Fund are anticipated to total \$1.558 billion, a decrease of \$15.0 million or 1.0% from the Fiscal 2012 combined general and motor vehicle funds adopted budget of \$1.573 billion.

Major economic indicators, such as employment and gross domestic product (GDP), suggest that the City is slowly heading out of the recession; however, while income tax and the State highway user revenues are expected to increase by \$18.5 million, the City's single major source of revenue, property tax, decreases for the first time since the recession as assessment values continue to drop.

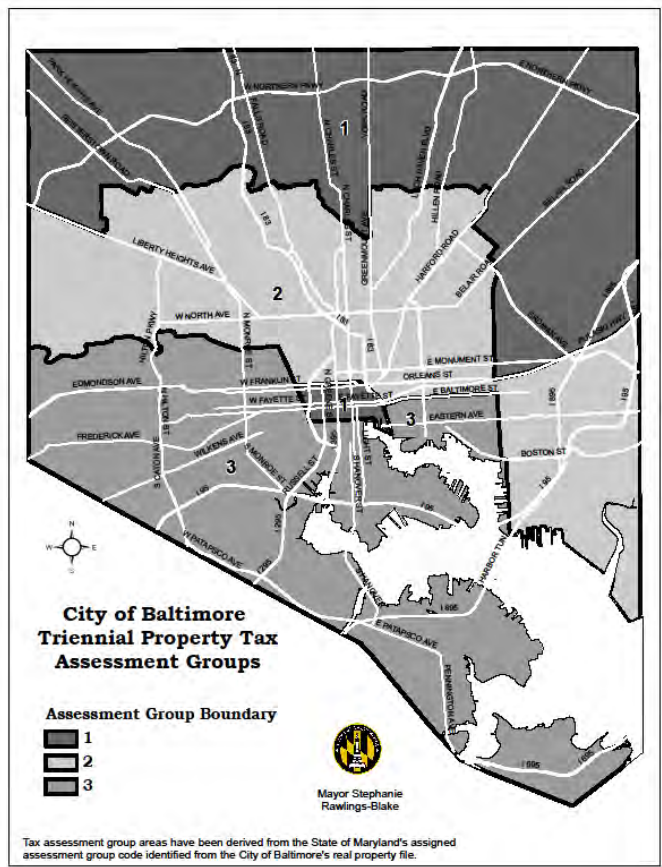
The forecasted revenue decrease of \$15 million is attributed to three main factors. First, the City has reduced the usage of prior year reserve and fund balance to support pay-as-you-go capital expenditures. The Fiscal 2012 adopted budget included \$13.1 million from these sources. Second, the City's real property assessable base will shrink for the third consecutive year. Finally, the Mayor has introduced a new tax credit to effectively reduce the property tax rate for homeowners. This credit will reduce Fiscal 2013 General Fund revenues by \$3.8 million.

PROPERTY TAXES – The real and personal property tax rates are maintained at \$2.268 and \$5.67 per \$100 of assessed value respectively. The State Department of Assessments and Taxation (SDAT) estimates the value of all taxable property and issues new assessments for about one-third of the properties each year. All personal property is assessed annually with valuations established by the State based upon returns filed by individual businesses.



Real Property

Real property tax yield, after the adjustments for the 4.0% owner-occupied assessment cap, is forecasted to decrease \$12.8 million or 1.9%, from \$682.5 million in Fiscal 2012 to \$669.7 million in Fiscal 2013. The SDAT reassessed Group 3 for Fiscal 2013, shown in the map below as the southern portion of the City:



The Statewide average assessment for Group 3 decreased 13.0%, representing the third year in a row with assessment decline. For the City, the base year assessment for Group 3 reflects a 6.8% decline, composed by 9.8% drop for residential properties and 0.1% decrease for commercial properties. Assessment declines are not phased in; therefore, the reduction takes effect in the first year and is maintained for the two remaining years of the assessment cycle.

The 9.8% decline in the Fiscal 2013 assessment on residential properties reflects the drop in prices experienced by City properties since 2009, representing an extension of the downward price adjustments after the artificially inflated levels reached during the housing bubble. This decline is one of the main factors explaining the revenue reduction from this source.

The following table shows the ten year history of the full cash value average assessment growth for properties in the City since Fiscal 2004.

Fiscal Year Reassessment	Assessment Group	Full Cash Value	Phase-in
		Assessment Increase	Assessment Increase
2004	Group III	23.0%	7.7%
2005	Group I	18.5%	6.2%
2006	Group II	21.6%	7.2%
2007	Group III	45.6%	15.2%
2008	Group I	58.5%	19.5%
2009	Group II	75.0%	25.0%
2010	Group III	20.9%	7.0%
2011*	Group I	(2.6%)	0.0%
2012*	Group II	(8.7%)	0.0%
2013*	Group III	(6.8%)	0.0%

*Assessment reductions are not phased in

Source: State Department of Assessments and Taxation

Owner occupied residential properties are protected from the impact of assessment increases by the City's 4.0% assessment growth cap. This tax credit limits growth in taxable assessments to no more than 4.0% over the prior year, one of the most taxpayer friendly caps in the State. About 93,200 homeowners are estimated to receive tax relief totaling \$97.8 million in Fiscal 2013. This represents a decline of 19.3% or \$23.3 million in the cost of this tax relief program compared to Fiscal 2012. The driver for this reduction is attributable to the cumulative decline in assessment value for residential properties experienced in Fiscal 2011 by properties in Group 1, Fiscal 2012 for Group 2 and the 9.8% in Fiscal 2013 for Group 3. While the phase-in value of properties subject to this credit remains practically unchanged, the net taxable value continues to increase at the 4% cap, reducing the gap between current taxable and phase-in values. The City's cost of the 4.0% cap continues to be a significant burden on City resources. The cost of this program is now \$91.1 million higher than Fiscal 2002, for a total cumulative cost of \$790.6 million since then.

Currently, this tax credit consumes about 12.7% of the estimated Real Property tax receipts and almost completely offsets the entire Fiscal 2013 personal property tax revenue of \$98.6 million.

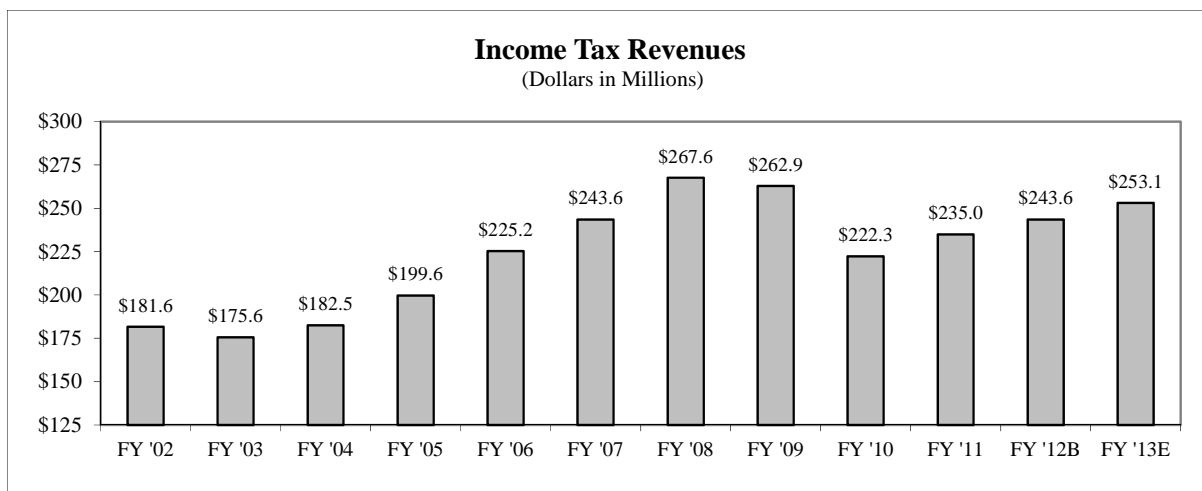
Business and Public Utility Personal Property

Total business and public utility personal property taxes are estimated to be \$98.6 million, an increase of 1.9% or \$1.8 million from the Fiscal 2012 budget. The increase is mainly explained by the estimated growth in assessment for the major public utility providers, which experienced in Fiscal 2012 an overall 5.7% growth in assessment.

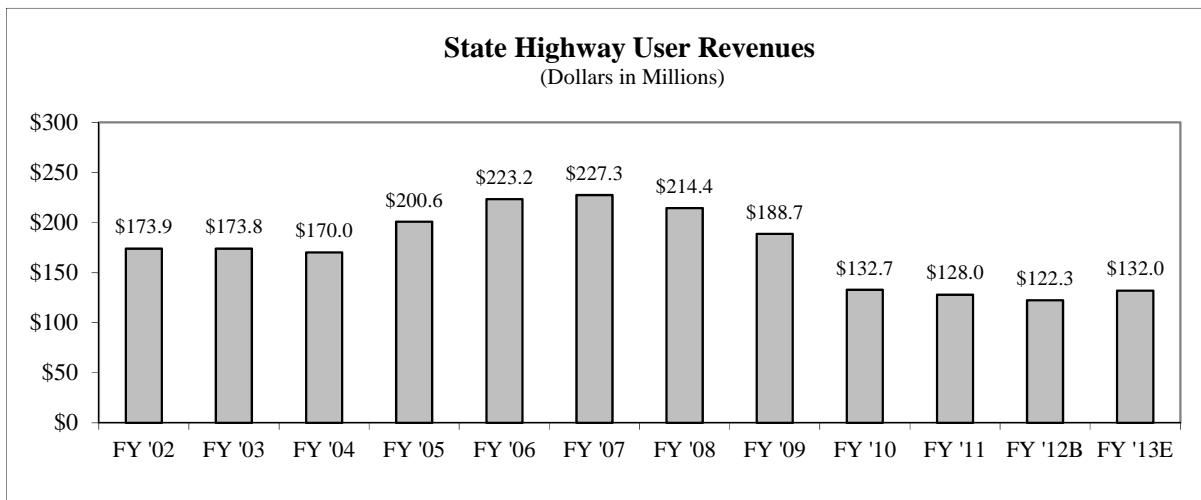
INCOME TAXES - The City’s income tax rate is 3.2%. Local income taxes are anticipated to yield \$253.1 million, an increase of \$9.5 million or 3.9% from the \$243.6 million budgeted in Fiscal 2012. The forecasted increase is explained by two main factors: the growth experienced on average wages and earnings, and the increase in the level of employment in the City.

The most recent data released by the State Department of Labor, Licensing and Regulation (DLLR) show that the average weekly wage for jobs located in the City grew 3.1% during the first half of 2011 compared to the same period in 2010. At the same time, labor data as of December 2011 released by DLLR show that employment in the City has recently reached three consecutive months above the 250,000 level, which was not experienced in the City job market since the last quarter of December 2009.

Improvements in the job market are reflected by the income tax quarterly distribution figures released by the State Comptroller’s Office. For the last quarter of 2011, withholdings and estimated payments are up by 4.0% Statewide, while the total number of 2010 tax returns filed in the City is slightly up by 0.7%, after a drop of 3.0% experienced in 2009. These trends are expected to continue and become the main drivers of income tax growth during Fiscal 2013.



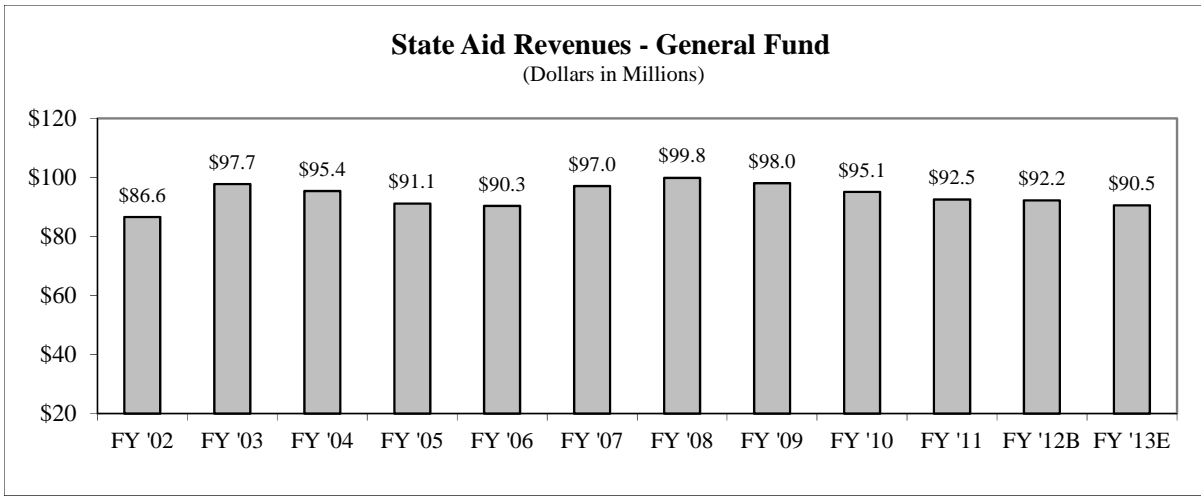
STATE HIGHWAY USER REVENUES (HUR) - This revenue represented the main source of funding in the former Motor Vehicle Fund. The anticipated State highway user revenue for Fiscal 2013 is \$132.0 million, which is \$9.7 million or 7.9% above the budgeted Fiscal 2012 receipts of \$122.3 million. Despite this year's estimated increase, the City's highway user revenue has decreased \$95.3 million (41.9%) since its peak in Fiscal 2007 due to decline in State gasoline and vehicle sales tax revenue, moves by the General Assembly and Board of Public Works to shift highway user revenues to the State General fund, and changes in the formula for allocating these funds. The estimated Fiscal 2013 HUR increase is due to mandated increase in the City's share from 7.5% to 8.10% of the total State-shared motor vehicle revenues (vehicle fuel taxes, vehicle registration fees, titling taxes and other sources). The City's share will be reduced to 7.7% in Fiscal 2014.

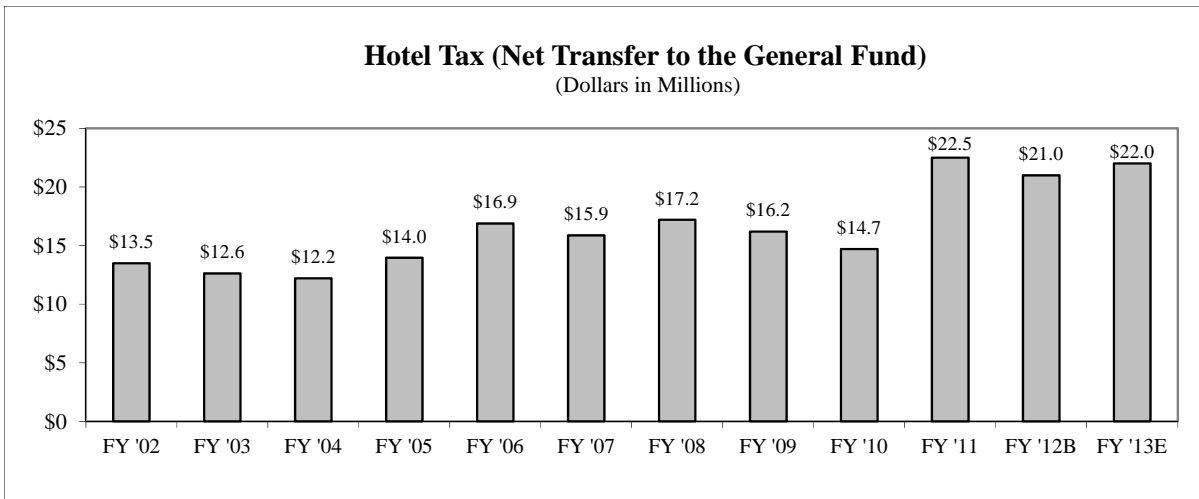


STATE AID - State Aid budgeted in the General Fund is projected to decrease \$1.7 million or 1.8% from the \$92.2 million budgeted in Fiscal 2012. This reduction is entirely made up by the estimated drop of \$1.5 million reduction in the Income Tax Disparity Grant. The Disparity Grant is estimated at \$77.5 million. The aid is based on a formula designed to assure that all subdivisions receive per capita income tax receipts equivalent to 75.0% of the statewide average. The calculation is based on tax receipts for the most recent tax year filings through September 1. The Fiscal 2013 grant is based on Calendar 2010 tax returns. All other component of State Aid (police protection aid, local health operations grants, library aid and funding for the War Memorial) are expected to remain at the same level as Fiscal 2012.

During the 2012 Special Legislative Session, the General Assembly enacted the Budget Reconciliation and Financing Act (BRFA), which transfers a portion of the cost of teachers' pensions to the local school systems and requires the counties and Baltimore City to reimburse the local school systems for the cost. The City's Fiscal 2013 teachers' pension cost is \$12.9 million, and will increase to \$21.0 million by Fiscal 2017. The legislation also provided revenues to partially offset these expenses. The State approved a \$7.0 million supplement to the City's Income Tax Disparity

Grant, reinstated a \$3.1 million security interest filling fee, and repealed the local income tax reserve repayment of \$2.1 million, reduced exemptions for higher income taxpayers and imposed recordation tax on indemnity deeds of trust.



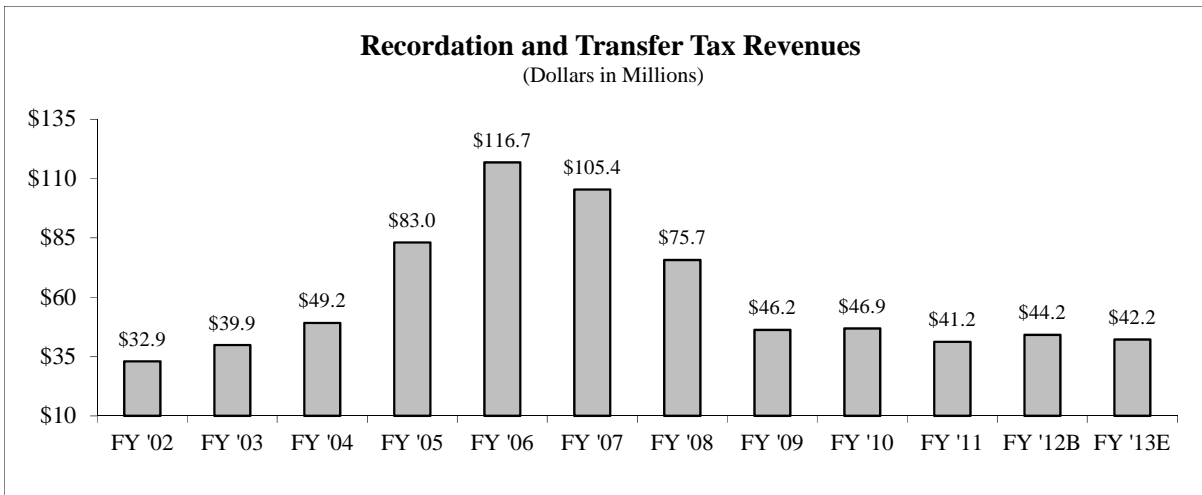


RECORDATION AND TRANSFER TAXES - The City's estimated revenue from recordation and transfer taxes is expected to total \$42.2 million for Fiscal 2013, a decrease of \$2.0 million or 4.5% compared to the Fiscal 2012 budget estimate.

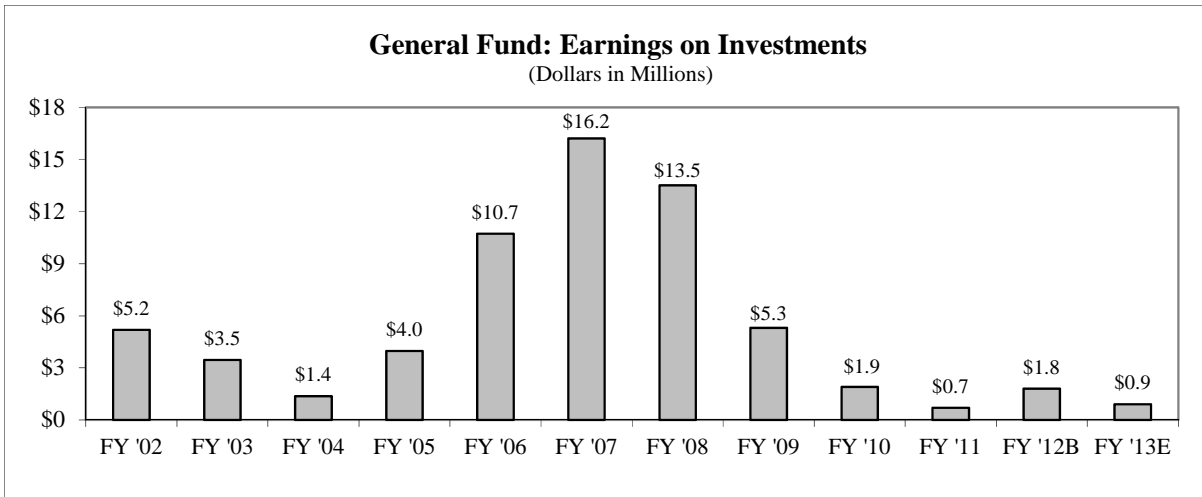
These sources of revenues depend solely on the behavior of the housing market, defined by level of activity as well as the trend in value of real estate transactions. As the economy improves, the City will realize some improvements in the level of activity, and as the demand for current inventory increases, the average price will also start showing a steady recovery. Currently, real estate transactions continue to be depressed, and housing prices are still adjusting. The total number of real estate transactions subject to the City's transfer tax has declined by 21.3% from 7,331 to 5,771 during the first eight months of Fiscal 2012 compared to the same period a year ago, and by 68.1% from the 18,100 units sold during the same period in Fiscal 2006. On the other hand, average prices of properties subject to transfer tax have started to show some recovery by growing 3.5% from \$130,084 to \$134,677 during Fiscal 2012. This growth is net of several one-time multi-million dollar transactions that skew this average upward.

Housing market activity declined more than expected in Fiscal 2012, and transfer tax revenues are estimated to underperform the budget. Although this estimate assumes that the housing market has reached its bottom in Fiscal 2012 and will continue increasing at a slow pace during Fiscal 2013, transfer tax revenue will still fall \$1.7 million or 7.2% short of the Fiscal 2012 budgeted level.

Fiscal 2013 recordation tax receipts are anticipated to decrease about \$300,000, or 1.5%, from the \$20.5 million budgeted in Fiscal 2012. This estimate includes the first full year of in-house collection of the recordation tax, formerly collected by the Circuit Court.



EARNINGS ON INVESTMENTS - City returns on cash investments for Fiscal 2013 are forecasted at \$900,000, 50% lower than the Fiscal 2012 budget. Interest rates did not increase as estimated for the Fiscal 2012 budget. Earnings on investment are returns on the daily cash balances in the City Treasury, and is a function of interest rates. The Fiscal 2013 estimate assumes that City cash investments are maintained at current levels, while interest rates are assumed to remain at current levels as well.



FISCAL 2013
SUMMARY OF ADOPTED BUDGET
Selected Real Property Tax Expenditures

Background

Tax expenditures are foregone revenues or allocations of public resources – based on tax laws – which include exemptions, deductions, credits, deferrals, payment in lieu of taxes (PILOTS) or differential tax rates. Tax expenditures are alternative government policy instruments that provide direct operating expenditures for grants, loans or other financial subsidies (e.g., land cost write-downs). Examples of other policy tools include regulations, vouchers, and direct government spending. Both the federal and Maryland governments are required by law to estimate and report on tax expenditures. Because they are substitutes for direct operating expenditures, it is essential to document and review their costs as part of the annual budget process.

City policymakers use the property tax, the City's main source of revenue, as a policy tool to stimulate development. Reporting total foregone revenue, the gross expenditure associated with each of the tax credits, is necessary to provide a complete picture of the City's budget.

FISCAL 2013
SUMMARY OF ADOPTED BUDGET
 Summary of City Real Property Tax Credit Programs

The table below describes tax expenditure costs for all locally authorized real property tax credit programs. It does not attempt to deal with all tax exemptions or other preferential tax treatment expenditures. In Fiscal 2013, the City budget estimates real property tax credit expenditures totaling about \$127.4 million. This represents a decrease of about \$16.2 million compared to the Fiscal 2012 projected expenses of \$143.6 million.

	<u>Fiscal 2012</u> <u>Projection</u>	<u>Fiscal 2013</u> <u>Budget</u>
<u>Homestead Tax (104% Assessment Phase-In)</u>		
A 4% taxable assessment increase cap on owner-occupied dwellings.	\$118,000,000	\$97,763,000
<u>Enterprise Zone Property Tax Credit</u>		
A 10-year tax credit (80% in the first 5 taxable years and declining by 10 percentage points thereafter) in designated State Enterprise Zones on the increased value of a commercial property after improvements.	10,951,000	11,823,000
<u>Historic Restoration and Rehabilitation Property Tax Credit</u>		
A 10-year tax credit (100% for projects with costs below \$3.5 million; and 80% in the first 5 taxable years and declining by 10 percentage points thereafter for projects with costs above \$3.5 million) on the increased value of a historic property due to improvements.	8,899,000	8,506,000
<u>Targeted Homeowners Tax Credit</u>		
An annual credit based on improvement assessment values. The credit is granted to owner-occupied properties only.	0	3,800,000
<u>Newly Constructed Dwelling Property Tax Credit</u>		
A five-year tax credit (50% in the first taxable year and declining by 10 percentage points thereafter) on newly constructed or city owned, vacant rehabbed dwellings.	3,500,000	4,045,000
<u>Brownfields Property Tax Credit</u>		
A five-year tax credit (50%, except for projects that spend more than \$250,000 in eligible work, in which case it's 70%) on the increased value of brownfields sites after eligible improvements are made. For sites located in a State-designated Enterprise Zone areas, the credit is for a 10-year period.	2,100,000	1,334,000
<u>Home Improvement Property Tax Credit</u>		
A five-year tax credit (100% in the first tax year and declining by 20 percentage points thereafter) on the increased value of a dwelling due to improvements.	50,000	50,000
<u>Other Local Option Property Tax Credits</u>		
Includes costs of the neighborhood preservation and stabilization conservation, vacant dwelling, fallen heroes, and cemetery dwelling property tax credit programs.	53,000	53,000
	<u>\$143,553,000</u>	<u>\$127,374,000</u>

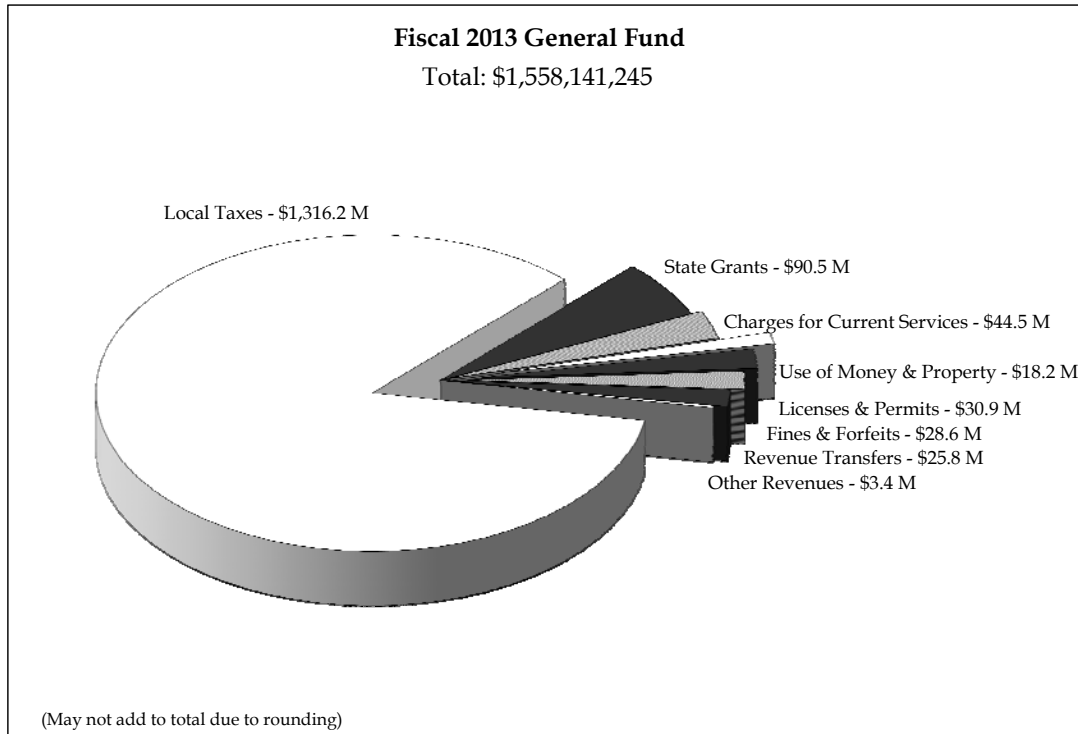
FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Property Tax Base and Estimated Property Tax Yield

<u>ESTIMATED ASSESSABLE BASE</u>			
	<u>Fiscal 2012</u>	<u>Fiscal 2013</u>	<u>Change</u>
REAL PROPERTY			
Subject to \$2.268 Tax Rate			
Real Property Assessed Locally	\$36,229,225,000	\$34,205,146,000	(\$2,024,079,000)
Appeals, Abatements and Deletion Reductions	(250,000,000)	(\$329,607,000)	(79,607,000)
Adjustment for Assessment Increases over 4%	(5,519,789,000)	(\$4,416,553,000)	1,103,236,000
New Construction	75,619,000	\$33,344,000	(42,275,000)
Rail Road Property	164,652,000	\$173,887,000	9,235,000
Total Real Property Subject to \$2.268 tax rate	\$30,699,707,000	\$29,666,217,000	(\$1,033,490,000)
Subject to \$5.67 Tax Rate			
Public Utility Property	\$127,859,000	\$144,960,000	\$17,101,000
Total Public Utility Real Property Subject to \$5.67 tax rate	\$127,859,000	\$144,960,000	\$17,101,000
Total Real Property	\$30,827,566,000	\$29,811,177,000	(\$1,016,389,000)
TANGIBLE PERSONAL PROPERTY			
Subject to \$5.67 Tax Rate			
Individual and Firms	\$17,960,000	\$26,065,000	\$8,105,000
Ordinary Business Corporations	\$900,101,000	\$1,021,883,000	\$121,782,000
Public Utilities	\$824,354,000	\$838,971,000	\$14,617,000
Total Tangible Personal Property	\$1,742,415,000	\$1,886,919,000	\$144,504,000
Total Real and Personal Property	\$32,569,981,000	\$31,698,096,000	(\$871,885,000)

<u>ESTIMATED PROPERTY TAX YIELD</u>		
		<u>Fiscal 2013</u>
Property Subject to \$2.268 Tax Rate		
Real Property - Gross Tax Yield from \$0.01 per \$100 of Assessable Base	\$0.01/\$100	\$2,966,622
Anticipated Rate of Collection		97.5%
Net Tax Yield from \$0.01 per \$100 of Assessable Base		\$2,892,456
Estimated Total Tax Yield Property Tax Subject to 2.268 tax rate		\$656,009,057
Property Subject to \$5.67 Tax Rate (by law 2.5 times Real Property Tax Rate)		
Real Property (Public Utilities) - Gross Tax Yield from \$0.01 per \$100 of Assessable Base	\$0.01/\$100	\$14,496
Tangible Personal Property - Gross Tax Yield from \$0.01 per \$100 of Assessable Base	\$0.01/\$100	\$188,692
Total Gross Tax Yield from \$0.01 per \$100 of Assessable Base		\$203,188
Anticipated Rate of Collection		97.5%
Net Tax Yield from \$0.01 per \$100 of Assessable Base		\$198,108
Net Tax Yield from \$0.025 per \$100 of Assessable Base (2.5 times Real Property Tax Rate)		\$495,271
Estimated Total Tax Yield Property Tax Subject to \$5.67 tax rate		\$112,327,351
Total Estimated Property Tax Yield - Real and Personal Property		\$768,336,407
Net Tax Yield from \$0.01 per \$100 of Assessable Base - Real and Personal Property		\$3,387,727

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
 Budgetary Funds - Descriptions and Policies

General Fund



Policy and Objectives

The General Fund is the City's principal fund, contains revenues which finance appropriations for both ongoing operating expenses and Pay-As-You-Go (PAYGO) capital projects. The budget for this fund includes all unrestricted revenues that support appropriations not required to be budgeted in another fund. Appropriations approved in the Ordinance of Estimates or in supplemental appropriations may be for any program or activity not prohibited by the City Charter, public local law or other applicable law. Starting in Fiscal 2013, the Motor Vehicle Fund has been merged in to the General Fund, and will no longer be treated as an independent fund. Six major types of revenues comprise 96.3% of the \$1,558.1 million Fiscal 2013 budget. The six types of revenue are Local Taxes, State Grants, Charges for Current Services, Licenses and Permits, and Revenue from the Use of Money and Property. Revenue transfers represent revenue in excess of expense requirements in certain other funds that are available to the General Fund.

Major Revenues

Local Taxes (84.5%)	
Property Tax	\$768.3 M
Income Tax	\$253.2 M
State Highway User Revenues	\$132.0 M
Sales & Services	\$122.2 M
Others	\$40.5 M
Total	\$1,316.2 M

Local Taxes represent 84.5% of total General Fund revenues and funding sources. The largest share

of local taxes, 58.4%, comes from current year real and personal property tax receipts. Income taxes, with Fiscal 2013 estimated receipts of \$253.2 million, represent 19.2% of local tax revenues. Sales and service tax levies are imposed on energy consumption, certain telephone services, property transfers, hotel occupancy, recordation and admissions and amusements. State Highway User Revenues is estimated at \$132.0 million or 10.0% of Local taxes, while sales and services taxes are an estimated \$122.2 million or 9.3%.

State Grants (5.8%)	
Income Tax Disparity	\$77.5 M
Local Health Operations	\$6.7 M
Library Services & Others	\$6.3 M
Total	\$90.5 M

The largest State grant is the Income Tax Disparity Grant with \$77.5 million, followed by the grant funding operations of local health programs for \$6.7 million. The distribution of the Income Tax Disparity Grant is based upon a statutory formula created in 1992 by the Maryland General Assembly. The grant is made in order to bring the per capita income tax yield of Maryland's poorer subdivisions up to 75.0% of the State-wide yield. The Health Operation Grant as well as the Police Protection Aid were also maintained at the same appropriation level of Fiscal 2012; however, the General Assembly reduced the Library Service Aid by \$312,260 from the \$6,346,260 Fiscal 2012 appropriation.

Charges - Current Services (2.9%)	
Impounding cars and Sanitation & Waste Removal	\$20.3 M
Charges for Central City Services	\$13.9 M
Other	\$10.3 M
Total	\$44.5 M

In the Charges for Current Services group, revenues derived from sanitation and solid waste disposal, charges for cost allocated to enterprise funds, impounded vehicle, lien report fees, District Court services, port fire protection reimbursement and stadium security service charges account for 76.9% of the category total. The remaining revenues are generated from fees and charges for health, zoning and a wide variety of other services rendered by the City.

Licenses & Permits (2.0%)	
Public Safety & Reg	\$20.9 M
Business, Alcoholic Beverage & Marriage Licenses	\$6.1 M
Other License & Permits	\$3.9 M
Total	\$30.9 M

Three major groups comprise Licenses and Permits. The Public Safety and Regulation group, composed of building, housing, animal control and certain trades' permits, accounts for the majority of the revenue in this category, \$21.0 million. Significant revenue in this group, \$5.9 million, is derived from the 5% cable franchise fee. The City's power to raise revenues from this source is constrained by federal and State law. Certain license fees, including alcoholic beverage, marriage and some business licenses are set by State law.

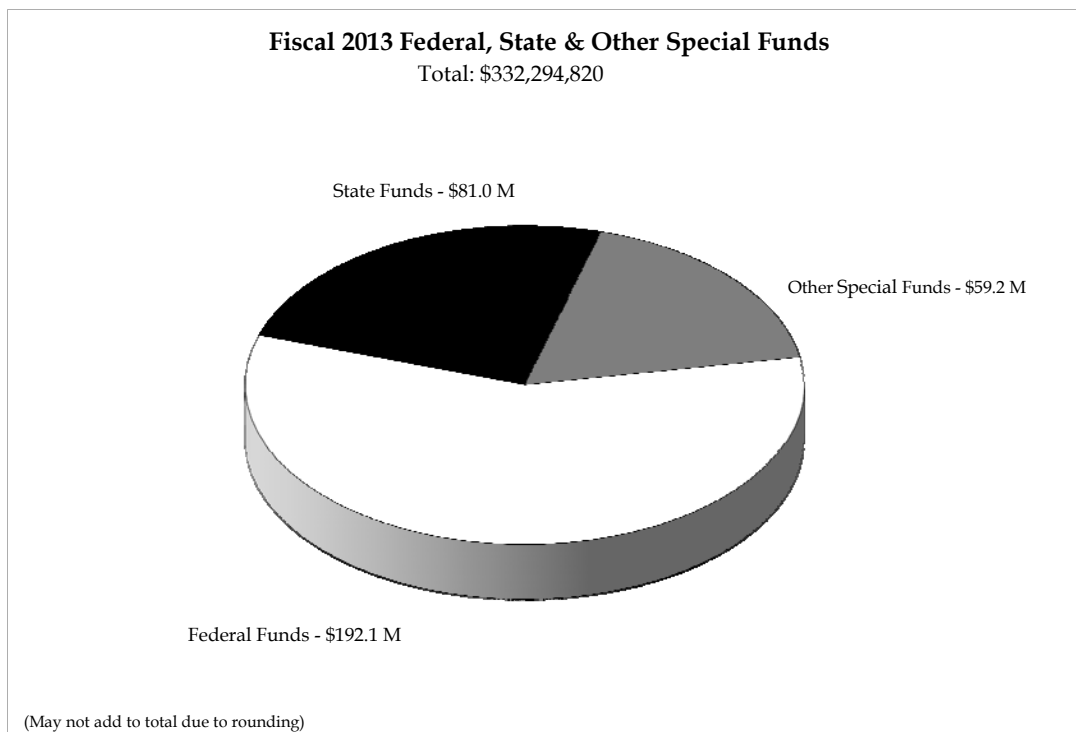
Fines and Forfeits (1.8%)	
Speed Cameras and Red light Violations	\$19.8 M
Environmental Control Board	\$6.0 M
Other	\$2.8 M
Total	\$28.6 M

Fines and Forfeits are mainly composed of the combined revenue from traffic violations, and environmental citations. Revenues from citations on speed cameras and red light violations total \$19.8 million or 69.2% of the revenue for this category. Revenues from environmental citations represent 21.0% or \$6.0 million. All other revenues in this category totalize \$2.8 million or 9.8%.

Use of Money and Property (1.2%)	
Rental Income	\$15.0 M
Other Revenues	\$2.3 M
Earnings on Investments	\$0.9 M
Total	\$18.2 M

Income from the Use of Money and Property is dominated by three major categories: the rental of the Convention Center facility, rentals from the C. L. Benton Building and earnings on investments. Total income generated by the Convention Center accounts for 51.6% or \$9.4 million, rental revenue from the Benton building represents 11.0% or \$2.0 million, while earning on investment returns on the daily cash balances in the City Treasury account for 4.9% or \$0.9 million of the category total. All other revenues in this category account for \$5.9 million.

Federal, State and Other Special Grant Funds



Policy and Objectives

These dedicated grant funds were established to appropriate operating revenues received from federal, State and private sources. The funds are restricted by law, contract or regulation to expenditures for specific purposes. Revenues from federal, State and special purpose grants are recognized for accounting purposes at the time the specific designated expenditures are made. Budget appropriations for dedicated grant funds represent spending authority allowance for grants anticipated to be received during the budget year.

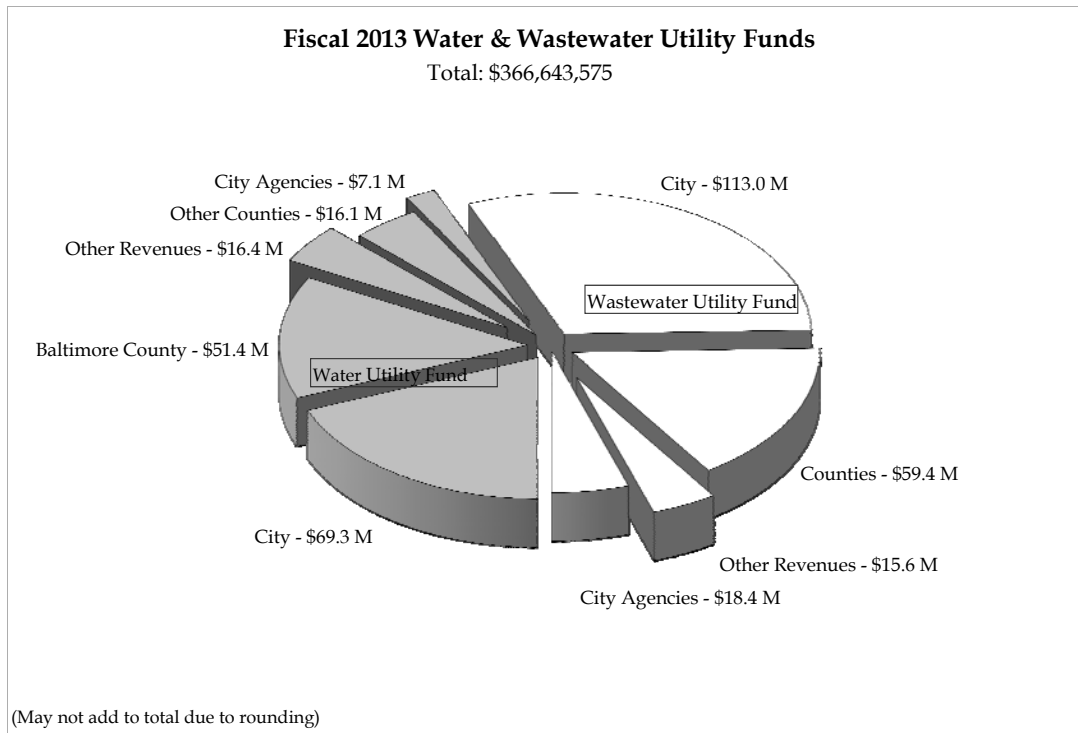
Major Revenues

The Fiscal 2013 Federal Fund operating appropriation is budgeted at \$192.1 million, \$12.5 million lower than in Fiscal 2012. This decline is mainly explained by the \$6.7 million funding reduction in environmental health, as a child and adult day care and food program moved from City to State administration, and \$3.2 million in the Baltimore Economic Recovery Team (B.E.R.T.) The only significant federal grant increase in the budget is attributable to the HIV treatment for uninsured, which increased \$3.6 million. Other minor increases represent the funding for clinical services by \$0.6 million and for housing the homeless by \$0.5 million. Federal grants are reduced in the budget for maternal and child health (-\$1.6 million), support for community projects (-\$1.3 million), temporary housing for homeless (-\$1.2 million) and health services for the aging (-\$1.1 million). Federal funding for Community Development Block Grants (CDBG) was also reduced \$3.6 million compared to the Fiscal 2012 appropriation

The Fiscal 2013 State aid budget is \$81.0 million, 5.5% or \$4.2 million higher than the Fiscal 2012 appropriation. This funding increase is explained by a \$5.2 million aid for energy assistance to low-income City residents. State funding was reduced by \$0.9 million for maternal and child health as well as \$0.8 million in the prosecution of criminals. State grant funding appropriations was increased for clinical services by \$0.9 million.

The Special Fund budget for Fiscal 2013 is \$59.2 million, \$1.7 million lower than the Fiscal 2012 appropriation.

Water and Wastewater Utility Funds



Policy and Objectives

A Charter Amendment approved in 1978 established the Water and Wastewater Utility Funds as two separate enterprises. The utility funds must be financially self-sustaining, and operated without profit or loss to other City funds. The establishment of these two funds enables the City to issue revenue bonds to finance related capital improvements. Ordinance 941, passed in December 1978, requires the Board of Estimates, upon recommendation of the Director of Finance and the Director of Public Works, to establish rates and charges sufficient to make the two utility funds self-supporting. Nearly all the funding sources for the utility operations come from the sale of services. Rates vary depending on volume, level of treatment and distribution costs. In the case of industrial users, rates vary according to the types of contaminants discharged into the Wastewater system.

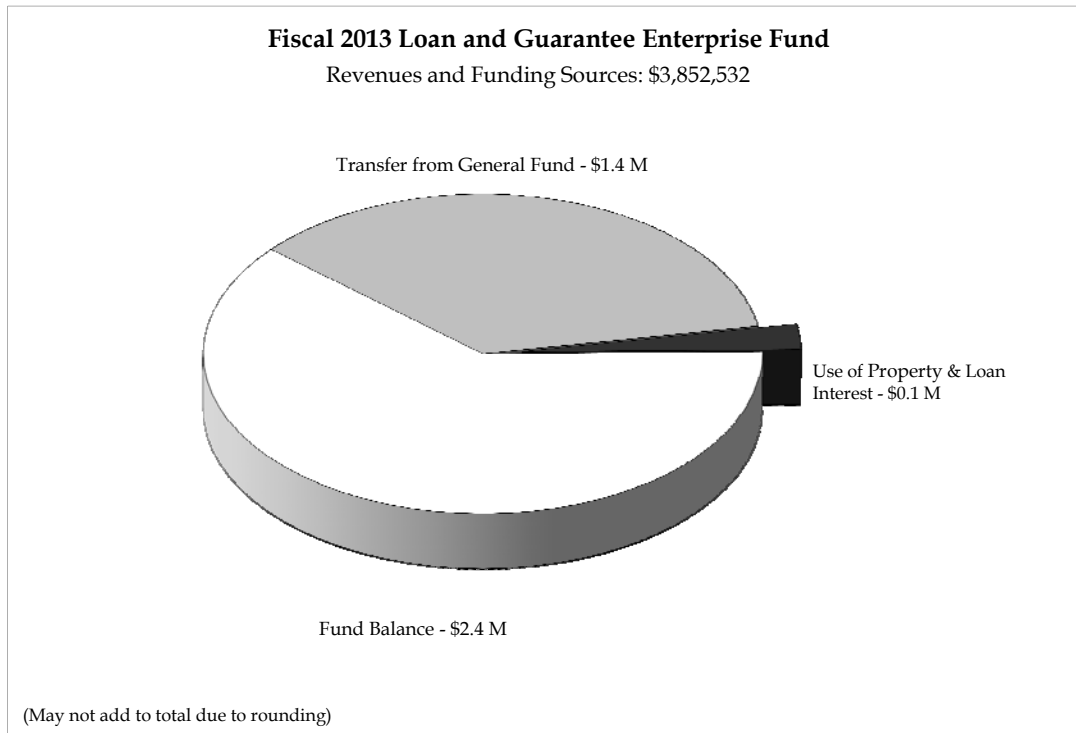
Major Revenues

Water Utility - The City supplies treated water to its residents, as well as to residents of Baltimore, Anne Arundel, Harford and Howard counties. Untreated water is sold at wholesale rates to Carroll and Harford counties. The rate schedules are established pursuant to Board of Estimates' actions and, in the case of Baltimore County, are subject to provisions of State law and City/County agreements regarding cost allocation. The law and agreement with Baltimore County obligate the City to supply water at cost. The City and County allocate operating and maintenance costs on all jointly used facilities. Baltimore City customers, including City agencies, are expected to account for about 47.7% or \$76.4 million of total user charges in Fiscal 2013. Baltimore County customers provide 32.1% or \$51.4 million and the remaining balance comes from Anne Arundel, Carroll, Harford and Howard counties, late penalties and other minor service charges. Fiscal 2013 revenues and funding sources are estimated to be \$160.3 million.

Wastewater Utility- Baltimore and Anne Arundel counties, pursuant to agreements with the City, pay into the Wastewater Utility Fund a proportional amount based on the sewage treated at the

Back River and Patapsco treatment plants. These counties also pay a portion of the capital expenses of jointly used wastewater facilities. City customers, including City agencies, provide approximately 63.7% or \$131.4 million of total user charges while Baltimore and Anne Arundel counties and other service charges comprise the balance. Fiscal 2013 revenues and funding sources are estimated to be \$206.4 million.

Loan and Guarantee Enterprise Fund



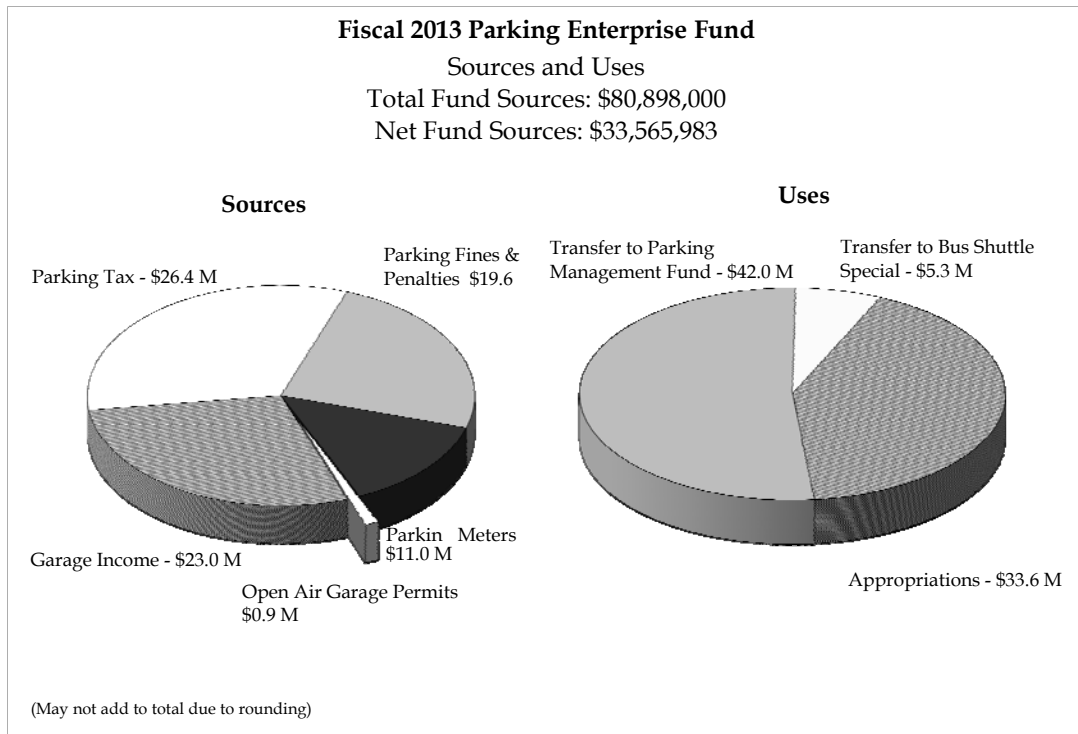
Policy and Objectives

The Loan and Guarantee Enterprise Fund was established in the Fiscal 1989 budget for the purpose of planning and budgeting for the income and expenses associated with the operations of the Loan and Guarantee Servicing Division of the Department of Finance. In Fiscal 1992, the Division was made part of the Bureau of Accounting and Payroll Services. The Loan and Guarantee Servicing Division was established by resolution of the Board of Estimates, dated June 4, 1986, requiring that it administer outstanding loans and guarantees, temporary parking lots and certain facilities that were under the control of the former Trustees for Loans and Guarantees prior to June, 1986. In Fiscal 1992, responsibility for the administration of temporary parking facilities was transferred from the Division to a new Parking Management Unit which is now part of the Department of Transportation. Parking revenues resulting from facility operations were transferred to the Parking Management Fund. Loan and Guarantee Fund revenues in excess of those needed for operating expenses and reserve requirements are transferred to the General Fund under the terms of the resolution of the Board of Estimates. Conversely, operating shortfalls of the fund must be made up by the General Fund.

Major Revenues

Total Fiscal 2013 revenues are estimated to be \$3.9 million. Revenues from the use of money and property are approximately \$128,000, of which an estimated \$125,000 is from rental of property. Additional revenue sources include \$2.4 million from fund balance and \$1.4 million transferred from the General fund.

Parking Enterprise Fund



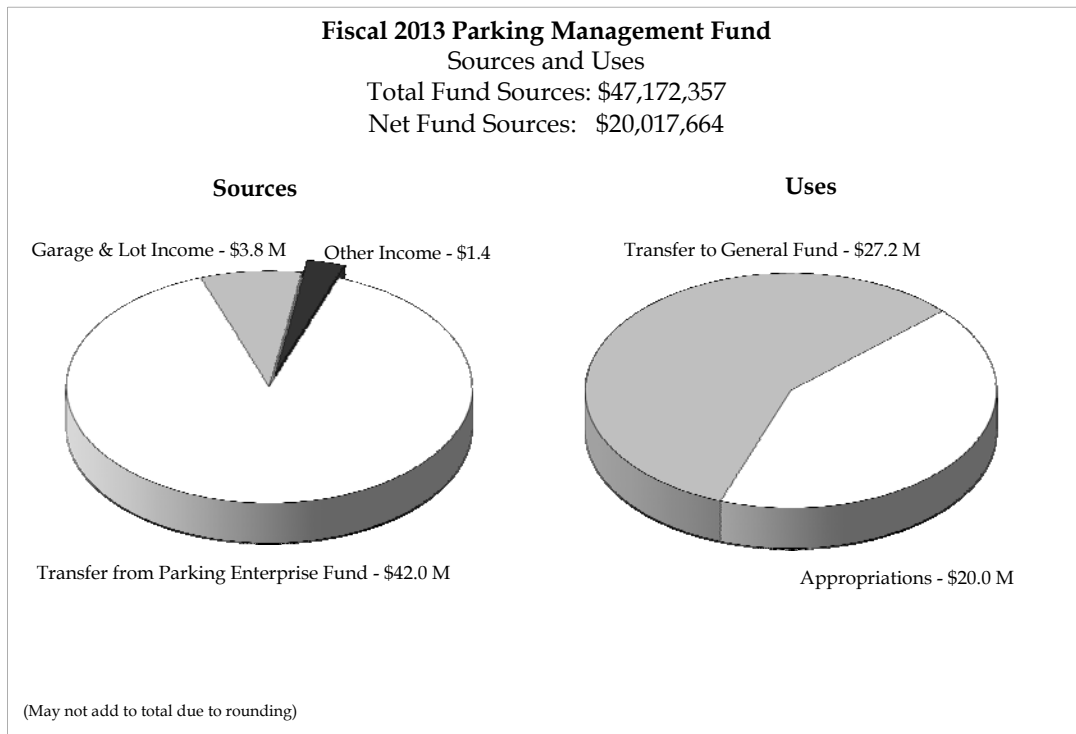
Policy and Objectives

The Parking Enterprise Fund was established in 1983 to budget for parking related revenues and debt service expenses resulting from parking revenue bonds, notes and other revenue obligations. The City issues debt to finance acquisition or construction of parking facilities. Revenue from garage operations and installment purchase payments received from developers are deposited in the fund and are designated to support the debt service obligation of the fund. Parking taxes, open-air garage licenses, parking fines, penalties on parking fines and parking meter revenues also are deposited in this fund. These revenues provide a guaranteed flow of income and an additional security for the payment of debt service. Providing that debt service obligations and other security requirements of the fund are met, the City is permitted to transfer monies from the Parking Enterprise Fund. Revenues in excess of debt service and operating expense requirements are transferred to the Parking Management Fund.

Major Revenues

Parking taxes, parking fines and penalties and garage income, which include facility installment sales receipts, generate approximately 85.3% of the Parking Enterprise Fund revenues. Four percent of the Parking tax rate continues to fund operations and capital expenses for the free harbor bus shuttle service, the Charm City Circulator. The Fiscal 2013 Parking Enterprise Fund revenues are estimated to total \$80.69 million. Out this total, \$33.6 million is to support operating and debt service requirements, \$42.0 million to be transferred to the Parking Management Fund and \$5.3 million to be transferred to the Harbor Shuttle Special Fund.

Parking Management Fund



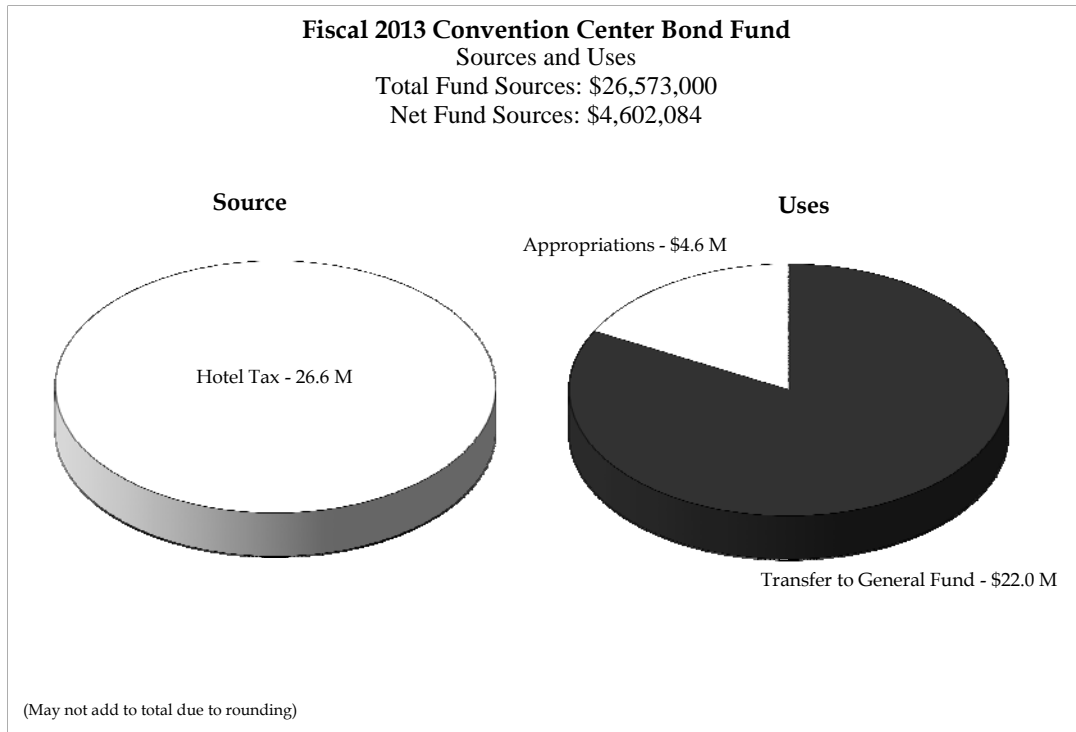
Policy and Objectives

The Parking Management Fund was established in Fiscal 1992 to budget for parking activities exclusive of those expenses funded by the Parking Enterprise Fund. Taken together, the activities of the two funds provide a more complete accounting for the City's entire parking operations. The Parking Management Fund supports appropriations for on-street activities including the parking meter system, parking enforcement and special parking programs and off-street parking activities including parking lots and garages financed by general obligation bonds or other General Fund sources. The primary purpose of the fund is to achieve clear management accountability and improve performance of all parking activities in order to increase revenues and improve public services in the most cost-effective manner. The Parking Management Fund is a budgetary fund. The results of fiscal operations of the fund are combined with the General Fund in the City's Comprehensive Annual Financial Report.

Major Revenues

Revenues earned by fund operations total \$5.2 million. Income from City-owned parking lots and garages of \$3.8 million makes up the bulk of these revenues. Transfers from the Parking Enterprise Fund, \$42.0 million, are required to supplement fund revenues to support expenditure requirements of \$20.0 million. After expenses are met, available revenues are transferred to the General Fund, an estimated \$27.2 million in Fiscal 2013.

Convention Center Bond Fund



Policy and Objectives

The Convention Center Bond Fund was established in Fiscal 1995 to budget for hotel tax revenue to be dedicated to support the payment of principal and interest associated with City indebtedness incurred to finance one-third of the \$150.0 million cost of the joint City-State expansion of the Baltimore Convention Center. The Convention Center facility has been a success from the day of its opening. The Convention Center's addition opened in September 1996. The fully expanded and renovated Convention Center facility reopened in April 1997. The Convention Center Bond Fund is a budgetary fund. The results of fiscal operations of the fund are combined with the General Fund in the City's Comprehensive Annual Financial Report.

Major Revenues

The sole revenue source for the fund is the 9.5% sales and service tax levied on transient room rentals at hotels, motels and bed and breakfast facilities located in the City. Fiscal 2013 tax receipts are estimated to be about \$26.6 million. Total debt service expenses for the fund are appropriated at \$4.6 million. Hotel tax receipts in excess of the debt service expense appropriated in the fund or about \$22.0 million will be transferred to the General Fund. As a result of legislation enacted by the 1997 Maryland General Assembly, the City must appropriate 40.0% of its estimated total hotel tax receipts to support the operations of the Visit Baltimore Association. The legislative requirement for promotion funding is mandated through Fiscal 2013.

Conduit Enterprise Fund

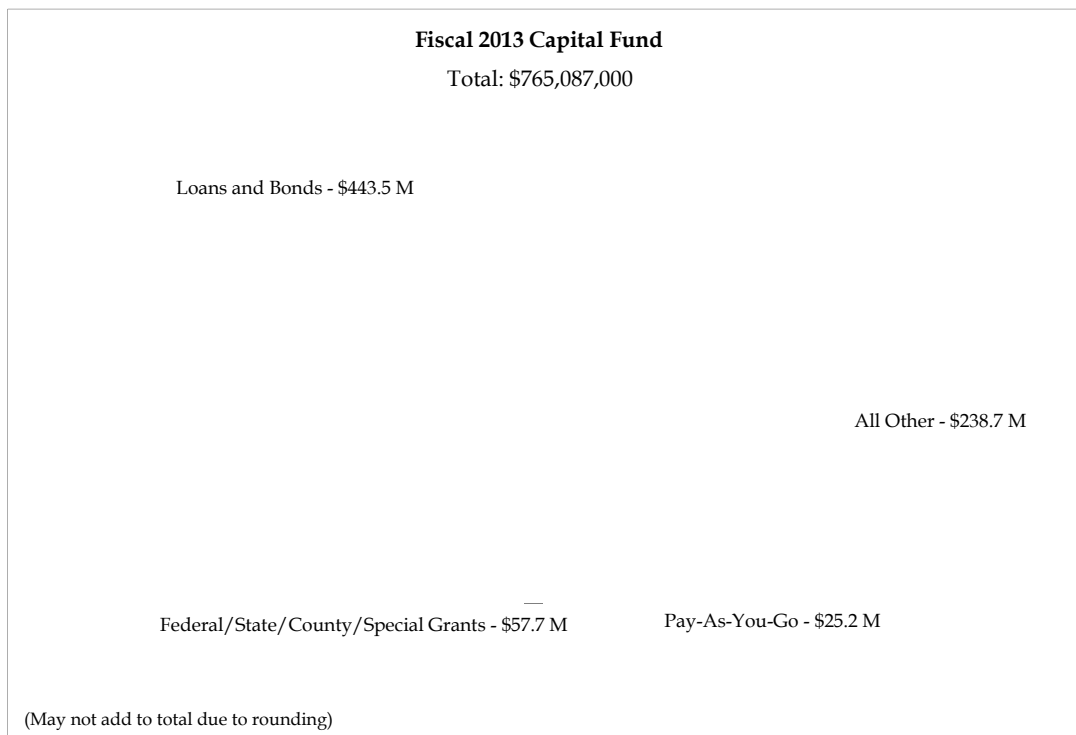
Policy and Objectives

The Conduit Enterprise Fund was established in Fiscal 2002. The fund accounts for revenue from charges to non-City entities and City agencies renting space in the City-owned and operated underground conduit system. The conduit system is a unique public resource that provides access to substantial portions of the public right of way without the necessity of opening and closing streets, and disrupting traffic that is common in many urban areas.

Major Revenues

The sole revenue source for the fund is the rental charge levied on City agency and other non-City users of the conduit system. The Fiscal 2013 receipts are estimated at \$10.7 million. Total expenses for the fund are appropriated at \$10.7 million. Rental receipts in excess of the current operating expenses are reserved for maintenance, capital and other requirements of the conduit system. The revenue potential from the conduit resource is enhanced as a result of ordinance 00-116, which grants authority to establish both City and non-City charges for use of the public right of way that reflect the value of the right of way.

Capital Fund



Policy and Objectives

Governmental accounting standards and the City Charter require operating revenues and expenses to be clearly distinguished from revenues and expenses associated with capital projects, e.g., the design, development, construction and extraordinary repair and rehabilitation of physical plant and facilities. The Board of Estimates has defined capital projects as physical improvements that cost more than \$50,000; equipment and items of repair and maintenance that cost more than \$100,000; Bureau of Water and Wastewater items of repair, maintenance or emergency nature costing more than \$250,000; and salaries that are properly capitalized as part of the project cost. Each capital project appropriation reflects all revenue sources used to finance the particular project.

Major revenues are received from various sources, all of which comprise this fund.

Major Revenues

Three types of funding sources (grants, loans and bonds, and all other excluding Pay-as-You-Go) total \$738.1 million and comprise 96.7% of the Fiscal 2013 capital appropriations of \$765.1 million. The magnitude of the various funding sources changes significantly from year-to-year because the project priorities and types of projects authorized drive the funding sources. For instance, in Fiscal 2013, revenue bonds are anticipated to increase by \$255.5 million or 185.1% to \$393.5 million from Fiscal 2012. Pay-As-You-Go appropriations are estimated to be decreased from \$31.5 million to \$25.2 million or 20.0% over Fiscal 2012 capital appropriations. Issuance of general obligation bonds is maintained at \$50 million for Fiscal 2012. Total grants are anticipated to decrease by \$22.9 million or 28.4% below the Fiscal 2012 capital appropriation.

The largest funding sources in the Fiscal 2013 capital budget are: \$443.5 or 58.0% in loans and bonds (\$393.5 million in revenue bonds and \$50.0 million in general obligation bonds); 31.2% or \$238.7 million in other capital funding including various private reimbursements, the sale of City property, loan repayments and other minor sources; \$57.7 million or 7.5% in grants (\$48.5 million in Federal grants and \$9.0 million in revenue from State grants); \$25.2 million or 3.3% in Pay-As-You-Go funding from current operating revenues (\$12.5 million in Water and Wastewater Utility funds, \$9.7 in General Fund and \$3.0 million in Conduit Enterprise fund).

Internal Service Fund

Policy and Objectives

These funds finance goods and/or services provided by certain City agencies to other City agencies on a cost reimbursement basis. In Fiscal 2013, \$95.1 million has been adopted for the following services:

- Fleet repair and maintenance: \$42.7 million
- Telephone: \$16.5 million
- Public building maintenance: \$10.9 million
- Risk management: \$8.0 million
- Law: \$5.2 million
- Print shop: \$3.5 million
- Telecommunication: \$3.4 million
- Unemployment & Worker's Compensation: \$2.2 million
- Energy: \$1.7 million
- Post office: \$1.0 million

These funds are to operate on a fully self-supporting basis, including the financing of reserves for capital equipment replacement.

GENERAL FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
LOCAL TAXES					
Real and Personal Property - Current Year					
001 Real Property	814,868,078	803,569,000	794,700,000	767,485,642	(36,083,358)
004 Personal Property - Ordinary Business Corps	50,480,784	50,015,000	49,154,000	49,154,000	(861,000)
007 Personal Property - Individuals & Firms	1,421,488	997,925	913,000	900,000	(97,925)
008 Personal Property - Public Utilities	46,347,602	45,806,000	49,063,000	48,560,000	2,754,000
027 Phase in Tax Credit	(142,631,417)	(121,083,000)	(118,000,000)	(97,763,234)	23,319,766
	770,486,535	779,304,925	775,830,000	768,336,408	(10,968,517)
Real and Personal Property - Prior Years					
010 Real Property	21,291,533	6,000,000	6,000,000	6,145,000	145,000
011 Personal Property	8,355,318	4,881,000	4,881,000	4,765,000	(116,000)
	29,646,851	10,881,000	10,881,000	10,910,000	29,000
Real and Personal Property - Other Revenue					
021 Penalties and Interest	8,415,465	6,700,000	6,700,000	6,414,000	(286,000)
022 Discounts	(1,904,143)	(2,000,000)	(1,883,232)	(1,800,000)	200,000
024 Tax Sale Expense	(483)	1,700,000	1,700,000	1,700,000	0
025 Newly Constructed Dwellings Tax Credit	(4,016,030)	(4,231,429)	(3,500,000)	(4,045,000)	186,429
026 Tax Credit for Conservation Property	(6,664)	0	0	0	0
028 Other Property Tax Credits	(1,369,027)	(1,500,000)	(2,200,000)	(1,434,000)	66,000
029 Enterprise Zone Tax Credit	(6,646,281)	(11,791,000)	(10,951,000)	(11,822,494)	(31,494)
030 Cemetery Dwellings Tax Credit	0	(3,000)	(3,000)	(3,000)	0
032 Historic Property Tax Credits	(8,258,227)	(8,899,000)	(8,899,000)	(8,506,000)	393,000
038 Tax Increment Financing Districts	7,368,818	9,966,000	9,966,000	13,833,000	3,867,000
039 Targeted Homeowners Tax Credit	0	0	0	(3,800,000)	(3,800,000)
	(6,416,572)	(10,058,429)	(9,070,232)	(9,463,494)	594,935
Sales and Service					
043 Beverage Container	4,726,433	4,861,000	5,151,000	5,151,000	290,000
045 Gas	11,718,674	11,730,000	11,540,000	11,913,000	183,000
046 Electricity	24,241,425	24,751,000	24,335,000	25,121,000	370,000
047 Fuel Oil	534,666	677,000	525,000	542,000	(135,000)
049 Steam	1,037,658	1,255,000	1,100,000	1,136,000	(119,000)
050 Telephone	34,937,114	33,720,000	34,300,000	34,347,000	627,000
051 Homeless Relief Assistance Tax	374,818	410,000	350,000	410,000	0
052 Hotel (transferred from Conv Ctr Bond Redemption Fund)	22,495,695	21,014,916	23,997,916	21,970,916	956,000
053 Property Transfer	21,844,845	23,687,000	21,541,000	21,973,000	(1,714,000)
054 Liquid Petroleum Gas	72,596	70,000	70,000	73,000	3,000
055 Refund Reserve - Gas	(120,730)	(174,000)	(174,000)	(180,000)	(6,000)
056 Refund Reserve - Electricity	(229,772)	(357,000)	(230,000)	(238,000)	119,000
057 Refund Reserve - Fuel Oil	(868)	(92,000)	(2,000)	(3,000)	89,000
	121,632,554	121,552,916	122,503,916	122,215,916	663,000
Pavments in Lieu of Taxes					
060 Housing Authority	743,198	417,720	370,122	370,122	(47,598)
062 Urban Renewal	43,101	25,000	70,000	40,000	15,000
063 Off-Street Parking Properties	703,359	722,000	722,000	705,000	(17,000)
064 Maryland Port and Stadium Authorities	1,204,836	1,008,062	1,038,669	1,028,550	20,488
065 Apartments	3,502,437	3,166,000	3,166,000	3,166,000	0
067 Economic Development	904,627	1,100,000	1,100,000	950,000	(150,000)
068 Annual Nonprofit Contribution	5,400,002	5,310,000	5,310,000	3,400,000	(1,910,000)
	12,501,560	11,748,782	11,776,791	9,659,672	(2,089,110)
Other Local Taxes					
075 Tax Sale Fees and Other	1,179,761	400,000	400,000	400,000	0
076 Simulated Slot Machine Registration Tax	854,878	1,040,000	856,000	756,000	(284,000)
	2,034,639	1,440,000	1,256,000	1,156,000	(284,000)

GENERAL FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
Income Tax					
081 Income Tax - State Collected	224,463,361	233,302,000	240,825,000	243,030,000	9,728,000
083 Unallocated Withholding - Regular	9,291,861	6,569,000	6,569,000	6,939,960	370,960
084 Income Tax - Fiduciary Returns	1,199,789	3,741,000	2,959,000	3,213,310	(527,690)
	234,955,011	243,612,000	250,353,000	253,183,270	9,571,270
Locally Imposed - State Collected					
085 Admissions	8,184,509	8,350,000	7,500,000	7,950,000	(400,000)
086 Recordation	19,425,608	20,545,000	20,481,000	20,197,000	(348,000)
	27,610,117	28,895,000	27,981,000	28,147,000	(748,000)
Taxes - State Shared					
101 State Highway User Revenues	127,994,456	122,333,350	129,525,350	132,017,526	9,684,176
	127,994,456	122,333,350	129,525,350	132,017,526	9,684,176
TOTAL: LOCAL TAXES	1,320,445,151	1,309,709,544	1,321,036,825	1,316,162,298	6,452,754
LICENSES AND PERMITS					
General Government					
120 City/State Business	1,818,511	1,450,000	1,450,000	1,800,000	350,000
122 Alcoholic Beverage	2,004,195	2,000,000	2,000,000	2,100,000	100,000
123 Marriage	21,020	21,000	21,000	20,400	(600)
	3,843,726	3,471,000	3,471,000	3,920,400	449,400
Public Safety and Regulation					
126 Media Production Services	0	0	0	75,000	75,000
127 Cable TV Franchise Fee	6,130,459	5,400,000	5,600,000	5,900,000	500,000
128 Fire Prevention - Fire Code	1,156,310	1,758,911	1,680,000	1,300,000	(458,911)
129 Rental Property Registrations	1,578,979	1,600,000	2,100,000	3,850,000	2,250,000
130 Multiple Family Dwelling Permits	2,558,997	500,000	0	0	(500,000)
131 Miscellaneous Building Inspection Revenue	976,035	896,000	736,000	896,000	0
132 Building Construction Permits	3,770,099	3,983,000	3,800,000	3,983,000	0
133 Electrical Installation Permits	789,442	732,000	732,000	725,000	(7,000)
134 Mechanical Equipment Permits	727,629	600,000	730,000	600,000	0
135 Plumbing Permits	497,241	409,000	409,000	405,000	(4,000)
136 Elevator Permits	1,985	2,000	2,000	1,000	(1,000)
137 Filing Fees - Building Permits	1,185,628	1,162,000	1,162,000	1,153,000	(9,000)
138 Alarm System Registration Permits	332,070	500,000	500,000	500,000	0
139 Public Assembly Permits	8,869	10,000	10,000	10,000	0
140 Professional and Occupational Licenses	388,448	205,000	320,000	212,000	7,000
141 Vacant Structure Fee	411,950	2,250,000	2,250,000	300,000	(1,950,000)
143 Amusement Device Licenses	749,298	600,000	600,000	620,000	20,000
145 Dog Licenses and Kennel Permits	89,487	110,000	80,000	110,000	0
146 Special Police Appointment Fees	11,749	17,000	10,000	12,000	(5,000)
149 Vacant Lot Registration Fees	120,270	110,000	110,000	110,000	0
150 Trades Licenses	143,790	145,000	145,000	145,000	0
	21,628,735	20,989,911	20,976,000	20,907,000	(82,911)
Health					
151 Food Dealer Permits	2,230,976	1,961,565	1,961,565	2,000,000	38,435
152 Swimming Pool Licenses	32,838	49,395	30,000	30,000	(19,395)
154 Solid Waste Collection Permits	149,152	150,000	150,000	150,000	0
	2,412,966	2,160,960	2,141,565	2,180,000	19,040
Highways					
163 Minor Privilege Permits	2,368,233	2,324,000	2,324,000	2,358,000	34,000
164 Public Utility Pole Permits	558,081	495,000	495,000	511,000	16,000
166 Telephone Conduit Franchise	118,000	123,000	123,000	119,000	(4,000)
169 Permits and Inspection - Private Paving	141,447	35,000	35,000	35,000	0
170 Developer Agreement Fees	194,699	350,000	350,000	350,000	0

GENERAL FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
171 Street Cut Permit Fees	425,985	532,000	532,000	550,000	18,000
	3,806,445	3,859,000	3,859,000	3,923,000	64,000
TOTAL: LICENSES AND PERMITS	31,691,872	30,480,871	30,447,565	30,930,400	449,529
FINES AND FORFEITS					
177 Court-Ordered Restitution and Misc Fines	3,084	2,000	7,000	3,000	1,000
178 Civil Citations	60,650	60,000	60,000	60,000	0
179 Sheriff Revenue	226,604	185,000	185,000	185,000	0
180 Forfeitures Drug/Gambling Contraband	237,045	2,000,000	2,000,000	2,000,000	0
181 Minimum Wage Violations	53,240	30,000	30,000	30,000	0
182 Environmental Control Board Fines	6,434,212	6,293,000	5,900,000	6,000,000	(293,000)
185 Bad Check Charge	36,526	70,000	20,000	40,000	(30,000)
186 District Court Housing Fines	9,468	4,000	4,000	4,000	0
187 Liquor Board Fines	99,435	160,000	110,000	150,000	(10,000)
188 Library Fines	217,798	262,000	215,000	218,000	(44,000)
189 Stormwater and Sediment Control Penalties	0	2,000	2,000	500	(1,500)
190 Street Cut Fines	18,206	70,000	70,000	84,500	14,500
191 Red Light Fines	6,756,416	6,327,000	6,776,000	6,327,000	0
192 Right Turn On Red Fines	2,178,369	1,787,000	2,342,000	2,101,000	314,000
193 Speed Cameras	16,701,607	15,000,000	18,400,000	11,446,000	(3,554,000)
	33,032,660	32,252,000	36,121,000	28,649,000	(3,603,000)
TOTAL: FINES AND FORFEITS	33,032,660	32,252,000	36,121,000	28,649,000	(3,603,000)
USE OF MONEY					
200 Earnings on Investments	955,953	1,791,000	819,000	872,727	(918,273)
202 Interest Differential Off-Street Parking	1,238	667	667	606	(61)
205 Interest on REAL Loans	0	1,000	1,000	909	(91)
206 Interest on Property Sale Proceeds	48,534	45,000	45,000	40,909	(4,091)
207 Interest on Gambling/Drug Confiscated Cash	8,332	50,000	10,000	45,455	(4,545)
212 Principal on REAL Home Rehab	0	2,500	2,500	1,500	(1,000)
215 Interest - Baltimore Home Finance	0	500	500	227	(273)
216 Principal - Baltimore Home Finance	0	1,500	1,500	1,000	(500)
217 Principal - Private Activity Bond Loans	2,583	5,411	5,411	5,200	(211)
218 Interest - Private Activity Bond Loans	1,053	1,887	1,887	1,716	(171)
227 Principal - CDFC Loan	838,292	865,000	865,000	865,000	0
228 Interest - CDFC Loan	193,131	138,000	138,000	125,455	(12,545)
232 Principal - SELP Loans	29,116	70,000	70,000	25,000	(45,000)
233 Interest - SELP Loans	(7,746)	(17,000)	(17,000)	(15,455)	1,545
238 Interest - 4th Industrial Commercial Loan	3,691	1,683	3,000	1,530	(153)
239 Principal - 4th Industrial Commercial Loan	16,086	16,000	16,000	16,000	0
250 Principal - MILA/MICRF	193,655	265,300	265,300	265,300	0
251 Interest - MILA/MICRF	2,456	2,077	2,077	1,855	(222)
252 Principal - Off-Street Parking Loans	411,653	273,000	273,000	273,000	0
253 Interest - Off-Street Parking Loans	93,262	99,000	99,000	99,000	0
255 Principal - Economic Development Loan Program	498,709	438,000	438,000	438,000	0
256 Interest - Economic Development Loan Program	112,052	98,000	98,000	89,091	(8,909)
259 Interest - Community Development Fund Loans	14,573	3,095	3,095	2,814	(281)
260 Principal - Community Development Fund Loans	29,586	35,000	35,000	35,000	0
	3,446,209	4,186,620	3,175,937	3,191,839	(994,781)
TOTAL: USE OF MONEY	3,446,209	4,186,620	3,175,937	3,191,839	(994,781)
USE OF PROPERTY					
201 Rental of City Property	1,228,783	847,080	1,100,000	1,291,000	443,920

GENERAL FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
209 Expressway Air Space Leases	10,147	8,400	22,000	20,000	11,600
210 Rental from Inner Harbor Shoreline	633,834	525,000	350,000	479,800	(45,200)
211 Rental from C. L. Benton, Jr. Office Building	1,842,922	1,945,000	1,945,000	1,994,000	49,000
214 SW Resource Recovery Facility - Lease	1,027,271	1,109,453	1,109,453	1,198,000	88,547
219 MTA Bus Shelter Agreement	446,486	200,000	200,000	200,000	0
226 Rental from Harborplace Pavilions	97,426	100,000	100,000	100,000	0
240 Harbor Shoreline - Docking Fees	108,405	0	0	0	0
241 Rental from Community Centers	257,257	216,000	240,000	240,000	24,000
243 Rentals from Wharfage - Piers and Docks	11,527	14,224	14,224	14,224	0
246 1st Mariner Arena Naming Rights	75,000	75,000	75,000	75,000	0
247 Convention Center	9,571,203	9,490,513	9,636,000	9,355,000	(135,513)
266 Advertising on City Property	0	1,000,000	0	0	(1,000,000)
267 Rental - Federal Day Care Center	0	31,000	31,000	31,000	0
	15,310,261	15,561,670	14,822,677	14,998,024	(563,646)
TOTAL: USE OF PROPERTY	15,310,261	15,561,670	14,822,677	14,998,024	(563,646)
FEDERAL GRANTS					
280 Civil Defense	0	179,000	226,398	179,000	0
	0	179,000	226,398	179,000	0
TOTAL: FEDERAL GRANTS	0	179,000	226,398	179,000	0
STATE AID					
401 Targeted Aid (Income Tax Disparity)	79,051,792	79,051,790	79,051,790	77,542,494	(1,509,296)
406 Police Protection Aid	53,840	53,839	53,839	53,839	0
415 Local Health Operations	6,675,053	6,675,053	7,920,399	6,675,053	0
475 Library Services	6,461,489	6,346,260	6,346,260	6,034,000	(312,260)
482 War Memorial	182,764	140,000	140,000	180,000	40,000
	92,424,938	92,266,942	93,512,288	90,485,386	(1,781,556)
TOTAL: STATE AID	92,424,938	92,266,942	93,512,288	90,485,386	(1,781,556)
PRIVATE GRANTS					
590 Interest - Enoch Pratt Endowment	25,000	25,000	25,000	25,000	0
593 Comcast Youth Works Annual Grant	30,000	30,000	30,000	30,000	0
	55,000	55,000	55,000	55,000	0
TOTAL: PRIVATE GRANTS	55,000	55,000	55,000	55,000	0
CHARGES - CURRENT SERVICES					
General Government					
618 Transcriber Service Charges	29,195	12,000	20,000	26,880	14,880
620 RBDL Administration Fee	6,915	8,200	6,800	8,100	(100)
621 Bill Drafting Service	10,226	15,000	15,000	16,000	1,000
623 Zoning Appeal Fees	106,605	89,000	89,000	89,000	0
624 Rehab Loan Application Fees	11,553	15,000	15,000	15,000	0
628 Civil Marriage Ceremonies	14,400	14,000	14,000	14,500	500
632 Lien Reports	1,124,741	1,111,000	1,000,000	950,000	(161,000)
633 Election Filing Fees	14,102	1,200	4,229	2,000	800
634 Surveys Sales of Maps and Records	28,014	49,355	27,000	45,000	(4,355)
635 Telephone Commissions	0	5,000	0	0	(5,000)
636 3rd Party Disability Recoveries	61,471	60,000	35,000	80,000	20,000
637 Open Enrollment Expense Reimbursement	0	35,000	0	158,760	123,760
638 Semi - Annual Tax Payment Fee	201,514	500,000	360,000	400,000	(100,000)
639 Tax Roll Service Charge	8,711	15,000	15,000	8,800	(6,200)
640 Audit Fees - Comptroller's Office	509,538	680,500	680,500	590,000	(90,500)
643 Reimbursable Billing Costs	0	533	533	0	(533)

GENERAL FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
648 Sub-division Plat Charges	10,745	37,975	10,000	10,000	(27,975)
649 Vending Machine Commissions	50,249	60,000	60,000	45,000	(15,000)
651 Reimbursement for Use of City Vehicles	19,522	25,000	20,000	26,000	1,000
654 Charges for Central City Services	9,960,044	14,319,047	13,000,000	13,908,000	(411,047)
	12,167,545	17,052,810	15,372,062	16,393,040	(659,770)
Public Safety and Regulation					
656 Animal Shelter Sales and Charges	206	30,000	0	30,000	0
657 Liquor Board Advertising Fees	93,763	99,000	70,000	95,000	(4,000)
659 Sale of Accident and Incident Reports	288,619	280,000	280,000	251,000	(29,000)
660 Stadium Security Service Charges	1,208,013	1,100,000	1,100,000	1,250,000	150,000
661 Port Fire Protection (MPA)	1,399,940	1,399,940	1,399,940	1,399,940	0
662 Sheriff - District Court Service	3,473,109	3,100,000	3,394,000	3,200,000	100,000
663 False Alarm Fees	375,836	600,000	360,000	360,000	(240,000)
664 Fire Dept - Sales of Reports	20,096	31,250	31,250	31,250	0
665 Fire Ambulance Stadium Service	35,600	43,600	43,600	43,600	0
667 Fire Department Employment Application Fee	5,140	94,000	0	10,000	(84,000)
	6,900,322	6,777,790	6,678,790	6,670,790	(107,000)
Health					
680 Miscellaneous Environmental Fees	13,500	12,660	12,660	15,000	2,340
681 Air Quality Fees (1989, Ordinance #323)	0	50,000	0	0	(50,000)
700 New Health Plan Review	0	21,375	6,000	21,375	0
701 Hazard Analysis Critical Control Point Plan	0	42,000	4,000	42,000	0
	13,500	126,035	22,660	78,375	(47,660)
Social Services					
706 Sheriff - DHR Service Agreement	549,312	580,000	414,000	450,000	(130,000)
	549,312	580,000	414,000	450,000	(130,000)
Recreation and Culture					
754 Waxter Center Memberships	8,507	4,000	4,000	4,000	0
773 Video Rental and Other Charges	100,809	76,000	76,000	109,000	33,000
777 Swimming Pool Passes	66,516	130,000	122,801	122,000	(8,000)
778 General Recreation and Culture Charges	0	0	0	350,000	350,000
	175,832	210,000	202,801	585,000	375,000
Highways					
785 Impounding Cars - Storage	5,329,063	5,172,000	4,800,000	4,800,000	(372,000)
787 Impounding Cars	3,447,115	3,631,000	3,150,000	3,200,000	(431,000)
788 Pulaski Private Tow - Rebate	130,863	128,000	250,000	250,000	122,000
789 Fallsway Private Tow - Rebate	96,641	97,000	180,000	180,000	83,000
790 Stormwater and Sediment Control Fees	(1,750)	136,400	136,400	136,400	0
791 General Revenue Highways	2,537,191	2,200,000	3,000,000	3,000,000	800,000
792 Traffic Engineering	36,560	25,000	25,000	25,000	0
	11,575,683	11,389,400	11,541,400	11,591,400	202,000
Sanitation and Waste Removal					
795 Landfill Disposal Tipping Fees	5,744,632	6,500,000	6,000,000	6,000,000	(500,000)
797 Solid Waste Surcharge	2,215,590	2,500,000	2,000,000	2,000,000	(500,000)
799 Southwest Resource Recovery Facility	676,400	688,000	688,000	700,000	12,000
	8,636,622	9,688,000	8,688,000	8,700,000	(988,000)
TOTAL: CHARGES - CURRENT SERVICES	40,018,816	45,824,035	42,919,713	44,468,605	(1,355,430)

GENERAL FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
OTHER REVENUE					
General Government					
864 Single Stream Recycables	472,229	540,000	540,000	653,000	113,000
868 CHAP - Miscellaneous Revenue	22,865	103,375	25,000	20,000	(83,375)
869 Prior Year Reserve	0	6,800,000	6,800,000	1,700,000	(5,100,000)
872 Miscellaneous Revenue	2,180,386	245,000	245,000	245,000	0
873 Penalties and Interest Excl Real and Personal	1,240,181	500,000	500,000	500,000	0
875 Asbestos Litigation Settlement Proceeds	37,166	0	0	0	0
877 Sale of Scrap/Recycled Metal	34,931	89,000	89,000	89,000	0
878 Overhead Reimbursement	(1,148,152)	(1,000,000)	(1,000,000)	(1,000,000)	0
879 Legal Settlement Proceeds	0	0	0	1,000,000	1,000,000
	2,839,606	7,277,375	7,199,000	3,207,000	(4,070,375)
Public Safety and Regulation					
885 Police - Miscellaneous	39,864	26,000	26,000	25,000	(1,000)
	39,864	26,000	26,000	25,000	(1,000)
TOTAL: OTHER REVENUE	2,879,470	7,303,375	7,225,000	3,232,000	(4,071,375)
REVENUE TRANSFERS					
951 From (To) Loan and Guarantee Enterprise Fund	(2,730,000)	0	0	(1,365,000)	(1,365,000)
952 From Parking Management Fund	42,864,175	29,048,117	29,359,701	27,154,693	(1,893,424)
953 From (To) Unemployment Fund	(2,100,000)	0	0	0	0
955 From (To) Worker's Comp Fund	(26,000,000)	0	0	0	0
	12,034,175	29,048,117	29,359,701	25,789,693	(3,258,424)
TOTAL: REVENUE TRANSFERS	12,034,175	29,048,117	29,359,701	25,789,693	(3,258,424)
SURPLUS					
999 Prior Year Fund Balance	0	6,297,000	6,297,000	0	(6,297,000)
	0	6,297,000	6,297,000	0	(6,297,000)
TOTAL: SURPLUS	0	6,297,000	6,297,000	0	(6,297,000)
TOTAL GENERAL FUND	1,551,338,552	1,573,164,174	1,585,199,104	1,558,141,245	(15,022,929)

Notes:

Starting in Fiscal 2013 the Motor Vehicle Fund has been merged in to the General Fund and will no longer be treated as an independent fund. For comparative purposes, the Fiscal 2013 General Fund revenue schedule incorporates the Fiscal 2011, Fiscal 2012 Budget and Fiscal 2012 Projected Motor Vehicle Fund revenues. There is no separate Motor Vehicle Fund revenue schedule.

PARKING MANAGEMENT FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
PARKING MANAGEMENT					
Licenses and Permits					
141 Residential Parking Permits	542,127	480,000	480,000	480,000	0
	542,127	480,000	480,000	480,000	0
Use of Money and Property					
201 Rental of Property	4,940	2,000	2,000	5,000	3,000
	4,940	2,000	2,000	5,000	3,000
Charges - Current Services					
759 Temporary Parking Lots	251,135	82,117	180,000	180,000	97,883
760 Parking Garages	4,110,964	3,862,010	3,862,000	3,771,000	(91,010)
866 Booting Fee	555,253	650,000	530,000	650,000	0
867 ZIPCAR Income	0	0	0	36,840	36,840
872 Miscellaneous Revenue	81,041	42,100	42,100	61,500	19,400
	4,998,393	4,636,227	4,614,100	4,699,340	63,113
TOTAL: PARKING MANAGEMENT	5,545,460	5,118,227	5,096,100	5,184,340	66,113
REVENUE TRANSFERS					
950 From Parking Enterprise Fund	53,018,872	41,651,796	41,467,901	41,988,017	336,221
952 To General Fund	(42,864,175)	(29,048,117)	(29,359,701)	(27,154,693)	1,893,424
	10,154,697	12,603,679	12,108,200	14,833,324	2,229,645
TOTAL: REVENUE TRANSFERS	10,154,697	12,603,679	12,108,200	14,833,324	2,229,645
TOTAL PARKING MANAGEMENT FUND	15,700,157	17,721,906	17,204,300	20,017,664	2,295,758

CONVENTION CENTER BOND FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
CONVENTION CENTER BOND FUND					
Sales and Service Taxes					
052 Hotel Tax	27,149,826	25,617,000	28,600,000	26,573,000	956,000
	27,149,826	25,617,000	28,600,000	26,573,000	956,000
TOTAL: CONVENTION CENTER BOND FUND	27,149,826	25,617,000	28,600,000	26,573,000	956,000
REVENUE TRANSFERS					
953 Transfer to General Fund	(22,495,695)	(21,014,916)	(23,997,916)	(21,970,916)	(956,000)
	(22,495,695)	(21,014,916)	(23,997,916)	(21,970,916)	(956,000)
TOTAL: REVENUE TRANSFERS	(22,495,695)	(21,014,916)	(23,997,916)	(21,970,916)	(956,000)
TOTAL CONVENTION CENTER BOND FUND	4,654,131	4,602,084	4,602,084	4,602,084	0

WASTE WATER UTILITY FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
WASTE WATER UTILITY					
Fines and Forfeits					
838 Non - Compliance Fines	3,550	3,000	3,000	3,000	0
	3,550	3,000	3,000	3,000	0
Use of Money and Property					
835 Interest Income	64,610	113,000	30,000	31,145	(81,855)
	64,610	113,000	30,000	31,145	(81,855)
Charges - Current Services					
825 Sewerage Charges - City	98,023,310	114,770,115	104,730,043	113,014,317	(1,755,798)
826 Sewerage Charges - Counties	57,746,965	57,209,507	57,779,485	59,398,704	2,189,197
827 Treated Effluent - Bethlehem Steel	23,000	28,000	23,000	23,000	(5,000)
831 Sewerage Charges - City Agencies	15,819,668	14,355,430	17,070,283	18,420,542	4,065,112
832 Industrial Waste Surcharge - City	3,455,428	3,338,818	3,455,428	3,455,428	116,610
833 Industrial Waste Surcharge - Counties	1,765,778	1,400,000	1,765,778	1,765,778	365,778
837 Pretreatment Permits	226,821	275,000	226,000	226,000	(49,000)
	177,060,970	191,376,870	185,050,017	196,303,769	4,926,899
Other Revenue					
830 Sanitation and Waste Removal - General	863,451	700,000	862,000	862,000	162,000
	863,451	700,000	862,000	862,000	162,000
834 From (To) Fund Balance	(403,638)	51,258	51,258	9,191,818	9,140,560
	(403,638)	51,258	51,258	9,191,818	9,140,560
TOTAL: WASTE WATER UTILITY	177,588,943	192,244,128	185,996,275	206,391,732	14,147,604
TOTAL WASTE WATER UTILITY FUND	177,588,943	192,244,128	185,996,275	206,391,732	14,147,604

WATER UTILITY FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
WATER UTILITY					
Use of Money and Property					
851 Water - Rental Real Property	153,912	126,442	167,763	182,862	56,420
856 Interest Income	216,258	237,000	110,000	115,000	(122,000)
	370,170	363,442	277,763	297,862	(65,580)
Charges - Current Services					
839 Metered Water - Carroll County	413,190	422,100	450,377	490,911	68,811
840 Metered Water - City	59,913,419	70,922,673	64,239,552	69,320,798	(1,601,875)
841 Metered Water - Baltimore County	41,684,194	49,197,097	51,421,119	51,391,644	2,194,547
842 Metered Water - Anne Arundel County	2,798,410	3,531,504	2,800,000	2,800,000	(731,504)
843 Metered Water - Howard County	10,590,738	11,706,306	11,543,904	12,582,855	876,549
844 Metered Water - Harford County	205,287	190,750	205,286	205,286	14,536
846 Special Water Supply Service	362,387	599,346	371,969	405,446	(193,900)
848 Private Fire Protection Service	616,425	664,178	671,903	732,375	68,197
849 Fire Hydrant Permits	51,565	43,600	56,206	61,264	17,664
854 Water Charges to City Agencies	6,010,339	6,615,663	6,845,391	7,140,884	525,221
858 Penalties	7,352,738	7,657,033	7,352,738	7,352,738	(304,295)
	129,998,692	151,550,250	145,958,445	152,484,201	933,951
Other Revenue					
852 Sundry Water	341,306	186,419	236,990	236,990	50,571
857 Reimbursable Billing Costs	23	14,656	11,261	11,261	(3,395)
859 Scrap Meters	22,226	47,000	22,226	22,226	(24,774)
	363,555	248,075	270,477	270,477	22,402
Fund Balance					
855 From (To) Fund Balance	2,064,604	(3,294,826)	(3,294,826)	7,199,303	10,494,129
	2,064,604	(3,294,826)	(3,294,826)	7,199,303	10,494,129
TOTAL: WATER UTILITY	132,797,021	148,866,941	143,211,859	160,251,843	11,384,902
TOTAL WATER UTILITY FUND	132,797,021	148,866,941	143,211,859	160,251,843	11,384,902

PARKING ENTERPRISE FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
PARKING ENTERPRISE					
Taxes - Local					
044 Parking Garages and Lots Tax	26,535,322	25,091,000	25,641,000	26,391,000	1,300,000
	26,535,322	25,091,000	25,641,000	26,391,000	1,300,000
Licenses and Permits					
165 Open Air Garage Permits	911,528	825,000	825,000	910,000	85,000
	911,528	825,000	825,000	910,000	85,000
Fines and Forfeits					
181 Parking Fines	16,371,597	12,797,000	13,050,000	12,797,000	0
182 Penalties on Parking Fines	7,458,274	7,380,000	6,800,000	6,800,000	(580,000)
	23,829,871	20,177,000	19,850,000	19,597,000	(580,000)
Use of Money and Property					
579 Garage Income	22,996,126	23,318,000	23,000,000	23,000,000	(318,000)
	22,996,126	23,318,000	23,000,000	23,000,000	(318,000)
Charges - Current Services					
664 Parking Meters	11,690,965	11,000,000	11,000,000	11,000,000	0
	11,690,965	11,000,000	11,000,000	11,000,000	0
TOTAL: PARKING ENTERPRISE	85,963,812	80,411,000	80,316,000	80,898,000	487,000
REVENUE TRANSFERS					
952 To Parking Management Fund	(53,018,872)	(41,651,796)	(41,467,901)	(41,988,017)	(336,221)
953 From (To) Special Fund	(5,307,065)	(5,019,000)	(5,128,200)	(5,344,000)	(325,000)
	(58,325,937)	(46,670,796)	(46,596,101)	(47,332,017)	(661,221)
TOTAL: REVENUE TRANSFERS	(58,325,937)	(46,670,796)	(46,596,101)	(47,332,017)	(661,221)
TOTAL PARKING ENTERPRISE FUND	27,637,875	33,740,204	33,719,899	33,565,983	(174,221)

LOAN AND GUARANTEE ENTERPRISE FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
LOAN AND GUARANTEE ENTERPRISE					
Use of Money and Property					
200 Earnings on Investments	10,313	52,000	5,000	3,000	(49,000)
201 Rental of Property	125,000	125,000	125,000	125,000	0
	135,313	177,000	130,000	128,000	(49,000)
Other Revenue					
872 Miscellaneous Revenue	596	0	0	600	600
	596	0	0	600	600
Fund Balance					
889 From (To) Fund Balance	925,104	3,644,616	3,644,616	2,358,932	(1,285,684)
	925,104	3,644,616	3,644,616	2,358,932	(1,285,684)
TOTAL: LOAN AND GUARANTEE ENTERPRISE	1,061,013	3,821,616	3,774,616	2,487,532	(1,334,084)
REVENUE TRANSFERS					
951 From (To) General Fund	2,730,000	0	0	1,365,000	1,365,000
	2,730,000	0	0	1,365,000	1,365,000
TOTAL: REVENUE TRANSFERS	2,730,000	0	0	1,365,000	1,365,000
TOTAL LOAN AND GUARANTEE ENTERPRISE FUND	3,791,013	3,821,616	3,774,616	3,852,532	30,916

CONDUIT ENTERPRISE FUND

REVENUE ESTIMATES: FUNDS DETAIL FOR OPERATING AND CAPITAL

REVENUE ACCOUNTS	FISCAL 2011 ACTUAL	FISCAL 2012 BUDGET	FISCAL 2012 PROJECTION	FISCAL 2013 ESTIMATE	BUDGET CHANGE
USE OF PROPERTY					
249 Conduit Rental	12,882,478	11,868,339	11,868,339	10,656,506	(1,211,833)
	12,882,478	11,868,339	11,868,339	10,656,506	(1,211,833)
TOTAL: USE OF PROPERTY	12,882,478	11,868,339	11,868,339	10,656,506	(1,211,833)
TOTAL CONDUIT ENTERPRISE FUND	12,882,478	11,868,339	11,868,339	10,656,506	(1,211,833)

FEDERAL GRANTS

REVENUE ESTIMATES: GRANT DETAIL FOR OPERATIONS

Outcome, Service	FISCAL 2012 BUDGET	FISCAL 2013 ESTIMATE	CHANGE IN BUDGET
FEDERAL			
Better Schools			
310 School Health Services	589,636	95,386	(494,250)
604 Early Childhood Education	1,499,405	1,048,759	(450,646)
605 Head Start	30,162,162	30,181,051	18,889
725 Senior Education	671,315	676,318	5,003
740 Dawson Center	360,546	249,312	(111,234)
800 Workforce Services for WIA Funded Youth	6,059,342	5,924,891	(134,451)
	39,342,406	38,175,717	(1,166,689)
Safer Streets			
110 Circuit Court	1,491,852	1,085,229	(406,623)
115 Prosecution of Criminals	1,493,317	1,688,728	195,411
316 Youth Violence Prevention	250,000	1,372,341	1,122,341
600 Administration - Fire	1,000,000	1,000,000	0
602 Fire Suppression and Emergency Rescue	1,435,574	1,311,240	(124,334)
608 Emergency Management	226,398	275,000	48,602
621 Administration - Police	0	7,405	7,405
622 Police Patrol	150,000	457,948	307,948
626 Homeland Security - Intelligence	10,003,483	10,196,695	193,212
642 Crime Laboratory	0	220,137	220,137
697 Traffic Safety	938,401	994,202	55,801
752 Community Outreach Services	0	0	0
758 Coordination of Public Safety Strategy	9,352,742	9,683,719	330,977
786 Victim and Witness Services	325,529	248,097	(77,432)
796 Workforce Services for Ex-Offenders	500,000	500,000	0
	27,167,296	29,040,741	1,873,445
Stronger Neighborhoods			
356 Administration - Human Services	1,979,098	2,003,367	24,269
593 Community Support Projects	7,619,803	6,340,489	(1,279,314)
644 Administration - Rec and Parks	0	137	137
648 Community Recreation Centers	0	13,417	13,417
662 Vacant/Abandoned Property Cleaning and Boarding	1,896,179	1,427,149	(469,030)
681 Administration - DOT	375,000	481,000	106,000
684 Traffic Management	3,700,000	3,700,000	0
690 Complete Streets and Sustainable Transportation	0	225,000	225,000
737 Administration - HCD	1,206,106	1,198,806	(7,300)
741 Community Action Centers	955,790	823,706	(132,084)
742 Promote Homeownership	364,808	313,622	(51,186)
748 Housing Development Finance and Project Management	1,399,746	915,509	(484,237)
750 Housing Rehabilitation Loans	1,491,314	2,238,667	747,353
762 Historic Preservation	322,237	0	(322,237)
763 Community Planning and Resource Management	697,064	82,255	(614,809)
768 Administration - Planning	1,706	0	(1,706)
893 Homeless Prevention	636,996	647,188	10,192
896 Permanent Housing for the Homeless	23,155,217	23,656,354	501,137
	45,801,064	44,066,666	(1,734,398)
Growing Economy			
575 Baltimore Economic Recovery Team (B.E.R.T.)	3,200,000	0	(3,200,000)
761 Development Oversight and Project Support	85,732	0	(85,732)
792 Workforce Services for TANF Recipients	4,848,196	4,828,535	(19,661)
793 Employment Enhancement Services for Baltimore City Residents	0	461,430	461,430
794 Administration - MOED	0	1,398	1,398
795 Workforce Services for Baltimore Residents	7,782,331	7,349,864	(432,467)
846 Discrimination Investigations, Resolutions and Conciliations	50,884	45,500	(5,384)
	15,967,143	12,686,727	(3,280,416)

FEDERAL GRANTS

REVENUE ESTIMATES: GRANT DETAIL FOR OPERATIONS

Outcome, Service	FISCAL 2012 BUDGET	FISCAL 2013 ESTIMATE	CHANGE IN BUDGET
Cleaner and Healthier City			
303 Clinical Services	4,989,651	5,587,487	597,836
305 Healthy Homes	1,757,509	1,239,056	(518,453)
307 Substance Abuse and Mental Health	325,000	426,984	101,984
308 Maternal and Child Health	14,986,980	13,375,036	(1,611,944)
311 Health Services for the Aging	6,147,720	5,014,827	(1,132,893)
315 Emergency Services - Health	653,933	562,368	(91,565)
715 Administration - Health	72,259	225,961	153,702
717 Environmental Health	6,733,175	0	(6,733,175)
718 Chronic Disease Prevention	2,189,538	1,260,112	(929,426)
720 HIV Treatment Services for the Uninsured	26,062,086	29,639,321	3,577,235
721 Senior Centers	3,264,209	3,128,100	(136,109)
722 Administration - CARE	12,379	5,900	(6,479)
723 Advocacy and Supportive Care for Seniors	161,411	151,883	(9,528)
724 Assistive and Directive Care for Seniors	1,671,241	1,536,841	(134,400)
765 Planning for a Sustainable Baltimore	144,681	0	(144,681)
894 Outreach to the Homeless	526,748	535,176	8,428
895 Temporary Housing for the Homeless	6,623,673	5,465,458	(1,158,215)
	76,322,193	68,154,510	(8,167,683)
TOTAL FEDERAL GRANTS	204,600,102	192,124,361	(12,475,741)

SPECIAL GRANTS

REVENUE ESTIMATES: GRANT DETAIL FOR OPERATIONS

Outcome, Service	FISCAL 2012 BUDGET	FISCAL 2013 ESTIMATE	CHANGE IN BUDGET
SPECIAL			
Better Schools			
310 School Health Services	9,877,534	10,441,384	563,850
604 Early Childhood Education	128,099	175,115	47,016
788 Information Services	541,112	513,360	(27,752)
	10,546,745	11,129,859	583,114
Safer Streets			
110 Circuit Court	101,383	239,761	138,378
115 Prosecution of Criminals	50,000	80,174	30,174
600 Administration - Fire	77,490	41,899	(35,591)
609 Emergency Medical Services	12,472,510	12,672,070	199,560
621 Administration - Police	34,024	0	(34,024)
624 Target Violent Criminals	2,375,000	2,301,000	(74,000)
627 911 Communications Center	7,241,896	0	(7,241,896)
697 Traffic Safety	2,764,805	2,843,603	78,798
758 Coordination of Public Safety Strategy	365,000	400,000	35,000
796 Workforce Services for Ex-Offenders	500,000	0	(500,000)
	25,982,108	18,578,507	(7,403,601)
Stronger Neighborhoods			
356 Administration - Human Services	45,661	(926)	(46,587)
644 Administration - Rec and Parks	147,078	168,987	21,909
648 Community Recreation Centers	125,443	126,675	1,232
653 Special Events - Recreation	531,686	689,190	157,504
681 Administration - DOT	0	572	572
684 Traffic Management	568,160	577,251	9,091
690 Complete Streets and Sustainable Transportation	7,049,206	7,198,347	149,141
737 Administration - HCD	143	211	68
745 Housing Code Enforcement	50,000	50,000	0
896 Permanent Housing for the Homeless	84,831	81,152	(3,679)
	8,602,208	8,891,459	289,251
Growing Economy			
695 Dock Master	259,089	265,420	6,331
809 Retention, Expansion, and Attraction of Businesses	100,000	101,600	1,600
810 Real Estate Development	100,000	101,600	1,600
814 Improve and Promote Retail Districts Beyond Downtown	100,000	101,600	1,600
	559,089	570,220	11,131
Innovative Government			
106 Legislative Reference Services	11,400	11,582	182
125 Executive Direction and Control - Mayoralty	99,960	0	(99,960)
132 Real Estate Acquisition and Management	145,986	0	(145,986)
148 Revenue Collection	435,733	315,312	(120,421)
152 Employees' Retirement System - Administration	5,817,330	5,361,998	(455,332)
154 Fire and Police Retirement System - Administration	4,474,737	4,181,999	(292,738)
487 Operation of War Memorial Building	50,000	0	(50,000)
649 Special Facilities Management - Recreation	1,131,896	1,264,921	133,025
700 Surplus Property Disposal	185,323	196,078	10,755
804 Enterprise Unified Call Center	0	6,635,637	6,635,637
833 Innovation Fund	0	0	0
861 Controversies	0	11,903	11,903
876 Media Production	852,894	866,540	13,646
	13,205,259	18,845,970	5,640,711
Cleaner and Healthier City			
303 Clinical Services	156,506	266,506	110,000
305 Healthy Homes	30,000	30,000	0
308 Maternal and Child Health	1,291,500	41,500	(1,250,000)
315 Emergency Services - Health	0	46,700	46,700

SPECIAL GRANTS

REVENUE ESTIMATES: GRANT DETAIL FOR OPERATIONS

Outcome, Service	FISCAL 2012 BUDGET	FISCAL 2013 ESTIMATE	CHANGE IN BUDGET
Cleaner and Healthier City (Continued)			
647 Youth and Adult Sports	146,243	147,758	1,515
651 Recreation for Seniors	0	62,333	62,333
715 Administration - Health	60,847	234,498	173,651
717 Environmental Health	50,000	50,000	0
724 Assistive and Directive Care for Seniors	308,364	308,364	0
	2,043,460	1,187,659	(855,801)
TOTAL SPECIAL GRANTS	60,938,869	59,203,674	(1,735,195)

STATE GRANTS

REVENUE ESTIMATES: GRANT DETAIL FOR OPERATIONS

Outcome, Service	FISCAL 2012 BUDGET	FISCAL 2013 ESTIMATE	CHANGE IN BUDGET
STATE			
Better Schools			
310 School Health Services	935,045	504,382	(430,663)
605 Head Start	0	594,711	594,711
725 Senior Education	204,682	212,904	8,222
788 Information Services	9,725,818	9,830,276	104,458
791 BCPS Alternative Options Academy for Youth	191,000	196,213	5,213
	11,056,545	11,338,486	281,941
Safer Streets			
110 Circuit Court	5,765,085	5,177,142	(587,943)
115 Prosecution of Criminals	4,686,360	3,931,527	(754,833)
316 Youth Violence Prevention	1,170,330	1,149,069	(21,261)
602 Fire Suppression and Emergency Rescue	950,294	970,179	19,885
608 Emergency Management	5,367	8,850	3,483
609 Emergency Medical Services	47,487	36,067	(11,420)
611 Fire Code Enforcement	146,717	149,064	2,347
614 Fire Communications and Dispatch	2,200	2,200	0
621 Administration - Police	319,543	306,039	(13,504)
622 Police Patrol	4,487,196	4,788,476	301,280
623 Crime Investigation	250,000	296,200	46,200
624 Target Violent Criminals	2,385,283	2,444,108	58,825
757 Crime Camera Management	61,633	75,595	13,962
758 Coordination of Public Safety Strategy	1,143,525	1,227,953	84,428
786 Victim and Witness Services	0	26,250	26,250
796 Workforce Services for Ex-Offenders	1,000,000	999,139	(861)
	22,421,020	21,587,858	(833,162)
Stronger Neighborhoods			
356 Administration - Human Services	121,690	120,449	(1,241)
644 Administration - Rec and Parks	209,900	128,142	(81,758)
690 Complete Streets and Sustainable Transportation	80,000	239,672	159,672
737 Administration - HCD	2,936	2,392	(544)
738 Energy Assistance	6,010,225	11,240,248	5,230,023
741 Community Action Centers	3,033,233	2,926,061	(107,172)
750 Housing Rehabilitation Loans	0	324,124	324,124
893 Homeless Prevention	378,580	384,637	6,057
896 Permanent Housing for the Homeless	271,473	267,902	(3,571)
	10,108,037	15,633,627	5,525,590
Growing Economy			
575 Baltimore Economic Recovery Team (B.E.R.T.)	200,000	0	(200,000)
794 Administration - MOED	102,051	102,132	81
798 Youth Works Summer Job Program	1,168,183	1,291,841	123,658
855 Convention Center	4,998,575	5,060,910	62,335
	6,468,809	6,454,883	(13,926)
Innovative Government			
125 Executive Direction and Control - Mayoralty	346,461	352,004	5,543
731 Facilities Management	1,000,000	1,016,000	16,000
	1,346,461	1,368,004	21,543
Cleaner and Healthier City			
303 Clinical Services	193,300	1,061,111	867,811
305 Healthy Homes	422,661	277,339	(145,322)
307 Substance Abuse and Mental Health	724,589	724,589	0
308 Maternal and Child Health	1,758,830	871,551	(887,279)
311 Health Services for the Aging	664,582	664,582	0
315 Emergency Services - Health	10,236,767	10,263,540	26,773
654 Urban Forestry	100,000	101,600	1,600
715 Administration - Health	47,315	67,441	20,126

STATE GRANTS

REVENUE ESTIMATES: GRANT DETAIL FOR OPERATIONS

Outcome, Service	FISCAL 2012 BUDGET	FISCAL 2013 ESTIMATE	CHANGE IN BUDGET
Cleaner and Healthier City (Continued)			
717 Environmental Health	147,097	148,581	1,484
718 Chronic Disease Prevention	749,277	467,685	(281,592)
720 HIV Treatment Services for the Uninsured	0	291,172	291,172
721 Senior Centers	728,710	729,358	648
722 Administration - CARE	59,366	49,921	(9,445)
723 Advocacy and Supportive Care for Seniors	1,937,432	2,044,899	107,467
724 Assistive and Directive Care for Seniors	1,674,403	1,617,823	(56,580)
754 Summer Food Service Program	3,243,731	3,295,223	51,492
765 Planning for a Sustainable Baltimore	14,000	14,000	0
894 Outreach to the Homeless	477,265	480,879	3,614
895 Temporary Housing for the Homeless	1,639,819	1,473,100	(166,719)
	24,819,144	24,644,394	(174,750)
TOTAL STATE GRANTS	76,220,016	81,027,252	4,807,236

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Fiscal 2013
Summary of the
Adopted Budget

Budget Plan

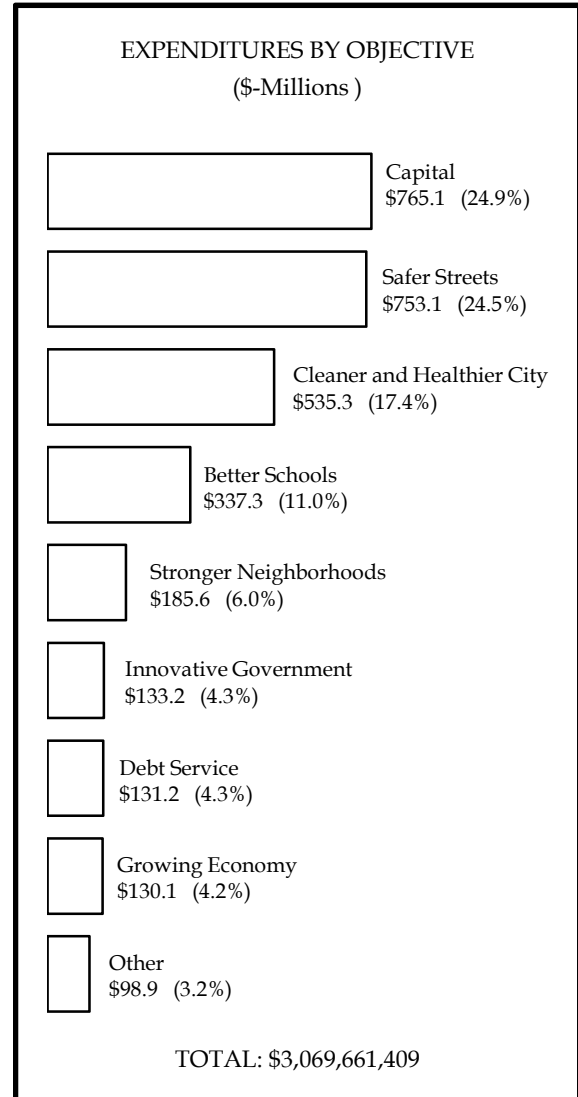
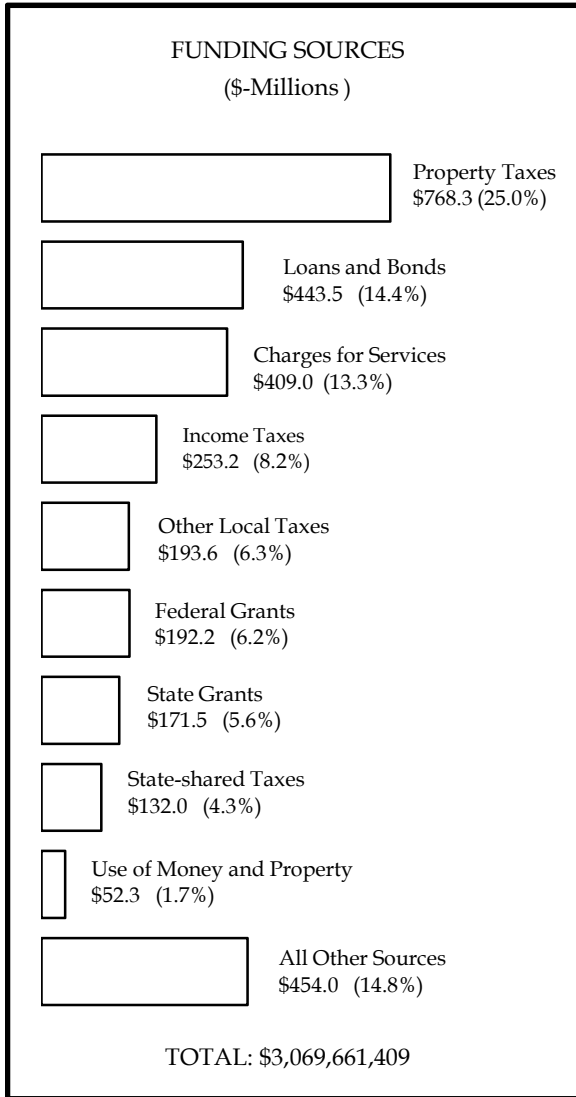


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Fiscal 2013 SUMMARY OF THE ADOPTED BUDGET Funding Sources and Expenditures by Function Total Operating and Capital Budget

The graph below shows property taxes as the single most important revenue source, accounting for nearly one-quarter of all City revenue and funding sources.

The graph below reflects the City's priority concern for public safety, which accounts for about one-quarter of all expenditures.



Cross Reference: For additional information on the major revenue sources, see the "General Fund Revenue Forecast" and "Budgetary Funds - Description and Policies" sections.

Cross Reference: For additional information on the functional expenditures by agency, see the "Operating Appropriations by Governmental Function and Agency" and "Capital Budget Fund Distribution by Agency" sections.

Note: May not add to total due to rounding.

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Selected Summary Views – Total Operating and Capital Budget

Introduction – Summarizing the Budget Numbers

The total Fiscal 2013 appropriation plan adopted by the City Council and approved by the Mayor is \$3.07 billion. Throughout this document there are numerous tables and charts providing different views and levels of detail regarding the budget. There are various ways to look at a budget – function, agency, service (previously program), activity, funding source, expenditure category, etc. This section gives the reader a quick overview of what the operating and capital appropriation numbers mean. It summarizes the expenditures by function that elected local policymakers have approved. In addition, it summarizes the estimated resources available to pay for the plan.

Quick View - Major City Objectives and Funding Sources

The bar chart on the previous page gives a concise view of Baltimore City’s budget. The \$3.07 billion budget is supported by several major funding sources. The property tax, loans and bonds, income taxes, and charges for services, such as water and wastewater, comprise 60% of the funding sources. Capital expenditures account for 25% of the Fiscal 2013 budget. The largest operating expenditure is for safety, followed by spending on a cleaner and healthier city, education, and stronger neighborhoods. Combined, these four functions represent 57% of the total budget. Detail on spending by outcome and fund is found in the Operating Budget section (Appropriations by Governmental Outcome and Fund table on p. 183).

Trends in the General Fund - The City’s Primary and Largest Fund

The Fiscal 2013 Summary of General Fund Budgetary Trends exhibit (p. 94) is designed to answer some of the most commonly asked questions about the City’s largest fund.

Trends in the Budget

The tables on pages 95 and 96 compare Fiscal 2010 and Fiscal 2011 actual expenditures to the Fiscal 2012 and Fiscal 2013 budgets for the total budget and for the operating and capital budgets separately.

How the Budget is Structured - The Budget Funds

The narrative and table on pages 97 and 98 (Budgeted Funds: Total and Net Appropriations) provide the reader a quick understanding of the budgetary funds that comprise the total City budget. Funds are distinct groups of revenues and expenses that must be separately identified, planned and accounted for by law or for management purposes. The most important fund is the City’s General Fund. It contains all local taxes paid by City residents, businesses and visitors (property, income, hotel, and other taxes). The General Fund is the fund over which policymakers have the most management discretion in order to implement service changes, improvements, cost savings and increase or lower tax burdens.

Major Types of Expenses

The narrative and chart on page 99 (Expenditures by Object) is designed to answer one of the

most commonly asked questions regarding how the budgeted money is spent. It describes the categories of expenditure in the budget, such as salaries, contractual services, and materials and supplies. Expenses for employee salaries and related benefits comprise the largest portion of expenses. Other objects include consumable supplies and equipment.

Trends in Full-Time Positions - All Funds

The chart and table on page 100 show full-time positions across all funds. In Fiscal 2013, full-time positions are 9.8% below the Fiscal 2009 level.

Trends in Full-Time Positions - General Fund

The chart and table on page 101 present long-term trend information on General Fund position levels. General Fund positions are down 11.2% from Fiscal 2009 to Fiscal 2013.

Past and Projected Budgetary Fund Balances

It is essential to estimate the effect of current operations on the City's balance sheet. The table on page 102 starts with the June 30, 2011 audited budgetary fund balance for principal operating funds and projects the effect of current and coming year operations on these balances. The chart depicts General Fund balances.

Fiscal 2013
SUMMARY OF THE ADOPTED BUDGET
Summary of General Fund Budgetary Trends

Total Authorized General and Motor Vehicle Fund Positions	10 Actual	11,040
	11 Actual	10,551
	12 Budget	10,379
	13 Budget	10,146
General and Motor Vehicle Fund Positions (per 1,000 pop.)	10 Actual	17.3
	11 Actual	17.0
	12 Budget	16.8
	13 Budget	16.4
General and Motor Vehicle Fund Revenues (\$-Millions)	10 Actual	1,573.4
	11 Actual	1,551.3
	12 Budget	1,559.2
	13 Budget	1,558.1
Property Tax Revenues as a % of General and Motor Vehicle Fund Revenues	10 Actual	46.9
	11 Actual	52.5
	12 Budget	51.5
	13 Budget	49.2
State Aid as a % of General and Motor Vehicle Fund Revenues	10 Actual	6.0
	11 Actual	6.0
	12 Budget	5.9
	13 Budget	5.8
Public Safety as a % of General and Motor Vehicle Fund Expenditures*	10 Actual	30.0
	11 Actual	30.0
	12 Budget	30.1
	13 Budget	37.2

* The increase in the Fiscal 2103 Public Safety budget as a percentage of the total General and Motor Vehicle fund expenditures is due to the allocation of pension cost at the agency level. Prior Fiscal 2013 pension costs were budgeted separately.

TRENDS IN TOTAL OPERATING AND CAPITAL BUDGET - SUMMARY
(\$-THOUSANDS)

	Fiscal 2010 Actual	Fiscal 2011 Actual	Fiscal 2012 Budget	Fiscal 2013 Budget	Dollar Change	Percent Change
Operating Plan	\$2,249,679	\$2,136,239	\$2,296,942	\$2,304,574	\$7,632	0.3%
Capital Plan	533,980	673,819	406,136	765,087	358,951	88.4%
Total Budget	\$2,783,659	\$2,810,058	\$2,703,078	\$3,069,661	\$366,583	13.6%

TRENDS IN COMBINED OPERATING AND CAPITAL BUDGET - SUMMARY BY FUND
(\$-THOUSANDS)

	Fiscal 2010 Actual	Fiscal 2011 Actual	Fiscal 2012 Budget	Fiscal 2013 Budget	Dollar Change	Percent Change
Total Funds						
Local and State-shared Funds						
General	\$1,362,970	\$1,371,561	\$1,416,868	\$1,558,141	\$141,273	10.0%
Motor Vehicle	209,505	157,463	156,296	0	(156,296)	(100)%
Parking Management	16,342	15,433	17,721	20,018	2,297	13.0%
Convention Center Bond	4,344	4,654	4,602	4,602	0	0.0%
Total	1,593,161	1,549,111	1,595,487	1,582,761	(12,726)	(0.8)%
Enterprise Funds						
Waste Water Utility	161,542	161,817	192,244	206,392	14,148	7.4%
Water Utility	130,219	126,494	148,867	160,252	11,385	7.6%
Parking Enterprise	26,634	28,180	33,740	33,566	(174)	-0.5%
Conduit Enterprise	9,675	10,812	11,868	10,656	(1,212)	(10.2)%
Loan and Guarantee Enterprise	3,246	3,234	3,822	3,852	30	0.8%
Total	331,316	330,537	390,541	414,718	24,177	6.2%
Grants						
Federal	287,710	222,938	272,791	240,561	(32,230)	(11.8)%
State	171,744	381,104	89,235	90,215	980	1.1%
Special	50,536	51,441	60,939	59,204	(1,735)	(2.8)%
Total	509,990	655,483	422,965	389,980	(32,985)	(21.7)%
Loans and Bonds					0	
Revenue Bonds	129,997	117,883	138,078	393,505	255,427	185.0%
General Obligation Bonds	65,000	60,000	50,000	50,000	0	0.0%
Total	194,997	177,883	188,078	443,505	255,427	135.8%
Mayor and City Council Real Property	2,000	2,500	2,500	0	(2,500)	(100)%
All Other	152,195	94,544	103,507	238,697	135,190	130.6%
Total - All Funds	\$2,783,659	\$2,810,058	\$2,703,078	\$3,069,661	366,583	13.6%

* General Fund and Motor Vehicle Fund are combined starting in Fiscal 2013.

**TRENDS IN OPERATING BUDGET - SUMMARY BY FUND
(\$-THOUSANDS)**

	Fiscal 2010 Actual	Fiscal 2011 Actual	Fiscal 2012 Budget	Fiscal 2013 Budget	Dollar Change	Percent Change
Operating Funds						
Local and State-shared Funds						
General	\$1,356,316	\$1,369,561	\$1,407,868	\$1,548,441	\$140,573	10.0%
Motor Vehicle	209,503	157,463	151,296	0	(151,296)	(100)%
Parking Management	16,296	15,433	17,721	20,018	2,297	13.0%
Convention Center Bond	4,344	4,654	4,602	4,602	0	0.0%
Total	1,586,459	1,547,111	1,581,487	1,573,061	(8,426)	
Enterprise Funds						
Wastewater Utility	155,791	158,067	185,494	199,892	14,398	7.8%
Water Utility	121,219	120,844	144,167	154,252	10,085	7.0%
Parking Enterprise	26,634	28,180	33,740	33,566	(174)	(0.5)%
Conduit Enterprise	5,162	5,581	5,868	7,656	1,788	30.5%
Loan and Guarantee Enterprise	3,246	3,234	3,822	3,852	30	0.8%
Total	312,052	315,906	373,091	399,218	26,127	7.0%
Grant Funds						
Federal	178,232	137,287	204,600	192,064	(12,536)	(6.1)%
State	89,589	84,494	76,825	81,027	4,202	5.5%
Special	47,774	51,441	60,939	59,204	(1,735)	(2.8)%
Total	315,595	273,222	342,364	332,295	(10,069)	(2.8)%
Total Operating - All Funds	\$2,214,106	\$2,136,239	\$2,296,942	\$2,304,574	\$7,632	0.3%

**TRENDS IN CAPITAL BUDGET - SUMMARY BY FUND
(\$-THOUSANDS)**

	Fiscal 2010 Actual	Fiscal 2011 Actual	Fiscal 2012 Budget	Fiscal 2013 Budget	Dollar Change	Percent Change
Capital Funds						
Pay-As-You-Go						
General *	\$4,187	\$2,000	\$9,000	\$9,700	\$700	7.8%
Motor Vehicle	0	0	5,000	0	(5,000)	N/A
Conduit Enterprise	4,513	5,231	6,000	3,000	(3,000)	(50.0)%
Waste Water Utility	5,750	3,750	6,750	6,500	(250)	(3.7)%
Water Utility	9,000	5,650	4,700	6,000	1,300	27.7%
Total	23,450	16,631	31,450	25,200	(6,250)	(19.9)%
Grants						
Federal	77,823	85,651	68,191	48,497	(19,694)	(28.9)%
State	80,753	296,610	12,410	9,188	(3,222)	(26.0)%
Special	2,762	0	0	0	0	N/A
Total	161,338	382,261	80,601	57,685	(22,916)	(28.4)%
Loans and Bonds						
Revenue Bonds	129,997	117,883	138,078	393,505	255,427	185.0%
General Obligation Bonds	65,000	60,000	50,000	50,000	0	0.0%
Total	194,997	177,883	188,078	443,505	255,427	135.8%
Mayor and City Council Real Property	2,000	2,500	2,500	0	(2,500)	(100.0)%
All Other	152,195	94,544	103,507	238,697	135,190	130.6%
Total Capital - All Funds	\$533,980	\$673,819	\$406,136	\$765,087	\$358,951	88.4%

* General Fund and Motor Vehicle Fund are combined starting in Fiscal 2013.

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Description of Operating and Capital Funds

The Fiscal 2011 total capital and operating appropriations of \$2.305 billion are budgeted in the following funds:

General Fund - This is the City's largest and principal fund, supported by locally generated revenues and some State Aid. It is used to budget and account for all activities not required by law, accounting practice or management objective to be separately budgeted.

Special Purpose Budget Funds - The City's budget contains two special purpose budgetary funds, the Parking Management and Convention Center Bond funds. These funds are merged with the General Fund in the City's Consolidated Annual Financial Report. The Parking Management Fund budgets for the operations of on-street parking activities and operations of parking facilities supported by the General Fund. The Convention Center Bond Fund budgets for debt service supported by the City's hotel tax, a General Fund revenue.

Grant Funds - These funds are used to budget and account for all activities that have legally restricted uses supported by dedicated funds. This group consists of the federal, State and other special and private grant funds.

Enterprise Funds - These funds are used to budget and account for operations, including debt service, that are financed and operated as an ongoing concern, where costs of providing services (including depreciation) are financed or recovered primarily through user charges or other dedicated revenues. Enterprise funds in the City's budget are the Conduit, Loan and Guarantee, Parking, Water Utility and Wastewater Utility funds. Repayment of debt service expenses incurred by the City Industrial Development Authority, an enterprise fund, are reflected in the debt service payments of the respective funds (General, Water, Wastewater, Parking, etc.) that have utilized Authority financing.

Internal Service Funds - The budget includes proprietary type funds accounting for the financing of goods and services provided by certain City agencies to other agencies on a cost reimbursement basis. These include: Mobile Equipment, Printing and Graphics, Municipal Post Office, Municipal Telephone Exchange, Risk Management Fund for the City's Self-Insurance program, Energy, and the City's 800 MHz radio system.

Capital Projects Fund - All revenue sources, including loan proceeds, intergovernmental grants, certain dedicated revenues and fund transfers comprised of Pay-As-You-Go support from current revenues of other funds are budgeted and accounted for in this fund group.

Cross Reference: For additional detail information on the background, purpose, policies, and major revenues of each budgeted fund see the "Budgetary Funds - Description and Policies" section.

**BUDGETED FUNDS
TOTAL AND NET APPROPRIATIONS
(\$-THOUSANDS)**

	Fiscal 2012 Budget	Fiscal 2013 Budget	Dollar Change	Percent Change
Local and State-Shared Funds				
General	1,416,868	1,558,141	141,273	10.0%
Motor Vehicle	156,296	0	(156,296)	(100.0)%
Parking Management	17,721	20,018	2,297	13.0%
Convention Center Bond	4,602	4,602	0	0.0%
Total	1,595,487	1,582,761	(12,726)	(0.5)%
Enterprise Funds				
Wastewater Utility	192,244	206,392	14,148	7.4%
Water Utility	148,867	160,252	11,385	7.6%
Parking Enterprise	33,740	33,566	(174)	(0.5)%
Conduit Enterprise	11,868	10,656	(1,212)	-10.21%
Loan and Guarantee Enterprise	3,822	3,852	30	0.8%
Total	390,541	414,718	24,177	6.2%
Grant Funds				
Federal	204,600	192,064	(12,536)	(6.1)%
State	76,824	81,027	4,203	5.5%
Special	60,939	59,204	(1,735)	(2.8)%
Total	342,363	332,295	(10,068)	(2.8)%
Internal Service	83,389	95,088	11,699	14.0%
TOTAL OPERATING AND PAYGO FUNDS	2,411,780	2,424,862	13,082	(0.1)%
Less				
Transfer to Capital Project Funds	31,450	25,200	(6,250)	(19.9)%
Internal Service	83,389	95,088	11,699	14.0%
NET OPERATING APPROPRIATIONS	2,296,941	2,304,574	7,633	(0.31)%
Plus - Capital Projects Funds	406,136	765,087	358,951	88.4%
TOTAL APPROPRIATIONS - ALL FUNDS	2,703,077	3,069,661	366,584	13.6%

Notes: Unbudgeted funds - Annual budget appropriations are made for contributions to four City retirement funds to fund benefit payments. Actual benefit payments of the Fire and Police Retirement System, the Employees' Retirement System and the Elected Officials' Retirement System are not budgeted. All payments of the non-actuarial and unfunded Fire and Police Plan are budgeted and paid on a current basis. Other unbudgeted funds include Agency funds which account for assets held by the City as a custodial trustee such as the City Employees' Deferred Compensation Plan. Unbudgeted fiduciary funds include an Expendable Trust Fund accounting for a Scholarship Fund and Nonexpendable Trust funds which account for transactions related to private donor endowments for the Library and other memorial contributions. Finally, the City's accounting system contains a Debt Service Fund to accumulate all the budgeted debt service payments, other than the budgeted Enterprise Fund debt service payments.

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
 Major Types of Expenses - Total Operating and Capital Funds

Salaries - Payments to full and part-time and temporary personnel for services rendered the City. This category of expense includes over-time payment, compensated leaves, shift and other differentials and severance and other direct personnel compensation expenses.

Contractual Services - Payments for services rendered to the City under contractual arrangements ranging from water, sewer and other utility charges to legal fees and subscriptions.

Capital Improvements - Payments for the acquisition and development of City real property including land and facilities and equipment required to convert a capital project/structure into a usable facility.

Grants, Subsidies and Contributions - Payments in support of various organizations and activities which provide health, education, cultural or promotional benefits to Baltimore. This object also includes City agency payments to fund self-insurance and workers' and unemployment compensation programs.

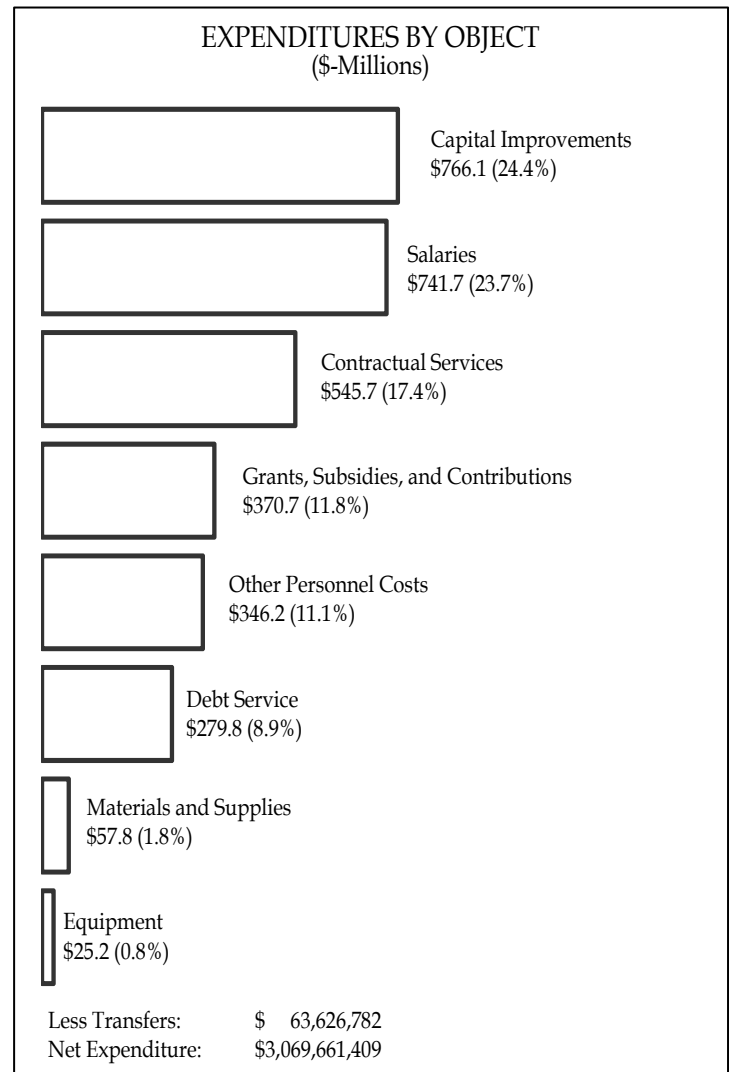
Other Personnel Costs - Payments for benefits provided to City personnel for medical coverage (including vision, dental, prescription drug and other health insurance), Social Security, retirement and other benefits.

Debt Service - Payments for interest and principal redemption of bonds issued by or on behalf of the City. (See the "Debt Service" section for detail on types of debt payments).

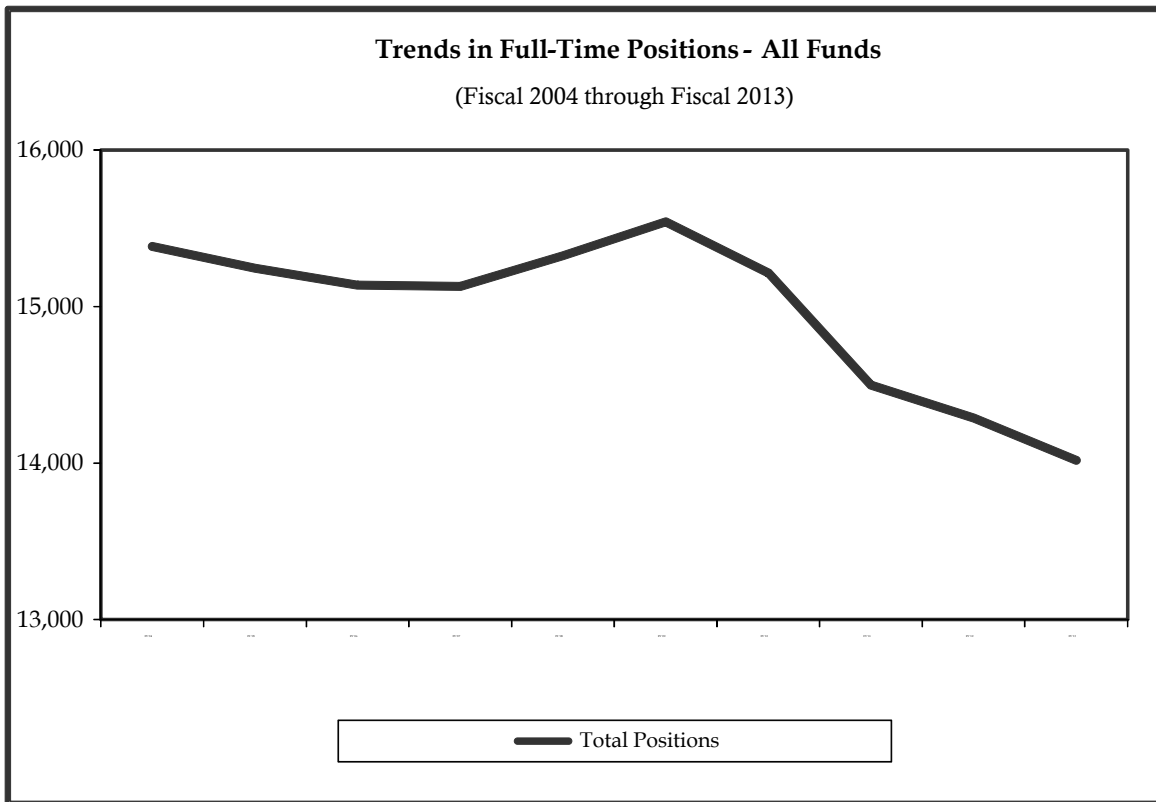
Materials and Supplies - Payments for commodities which are consumed or materially altered when used, such as custodial supplies, heating fuels, clothing, books and food.

Equipment - Payments for replacement or procurement of City property other than real property.

Transfers - Charges to one agency or program for goods or services provided by another agency or program.



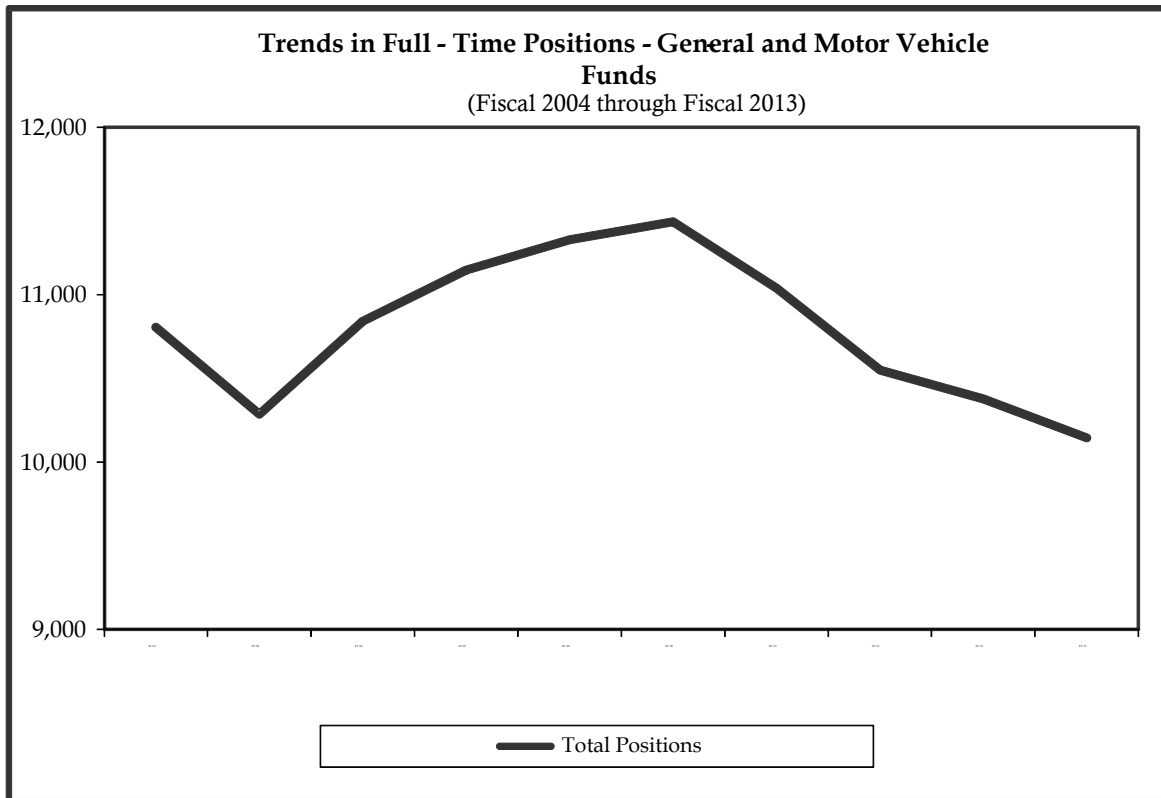
FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Trends in Full-Time Positions - All Funds



Full-Time Positions (All Funds)				
Year	Positions	Percent Change	Positions Per 1,000 Population	Percent Change
FY 2004	15,385	(1.3%)	24.0	(1.1%)
FY 2005	15,246	(0.9%)	23.8	(0.8%)
FY 2006	15,137	(0.7%)	23.6	(0.9%)
FY 2007	15,130	(0.0%)	23.6	0.1%
FY 2008	15,326	1.3%	24.0	1.6%
FY 2009	15,542	1.4%	24.4	1.5%
FY 2010	15,215	(2.1%)	24.5	0.5%
FY 2011	14,499	(4.7%)	23.4	(4.5%)
FY 2012	14,288	(1.5%)	23.1	(1.5%)
FY 2013	14,018	(1.9%)	22.6	(1.9%)

Note: From Fiscal 2004 to Fiscal 2010 the figures in the table above represent authorized positions. For fiscals 2011 thru Fiscal 2013 the figures represent funded positions only. Detailed funded positions data is not available prior Fiscal 2011.

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Trends in Full-Time Positions - General and Motor Vehicle Fund



General and Motor Vehicle Fund Positions				
Year	Positions	Percent Change	Positions Per 1,000 Population	Percent Change
FY 2004	10,806	0.1%	16.9	0.3%
FY 2005	10,287	(4.8%)	16.1	(4.7%)
FY 2006	10,842	5.4%	16.9	5.2%
FY 2007	11,148	2.8%	17.4	3.0%
FY 2008	11,330	1.6%	17.8	2.0%
FY 2009	11,436	0.9%	17.9	1.0%
FY 2010	11,040	(3.5%)	17.8	(0.9%)
FY 2011	10,551	(4.4%)	17.0	(4.2%)
FY 2012	10,379	(1.6%)	16.8	(1.6%)
FY 2013	10,146	(2.2%)	16.4	(2.2%)

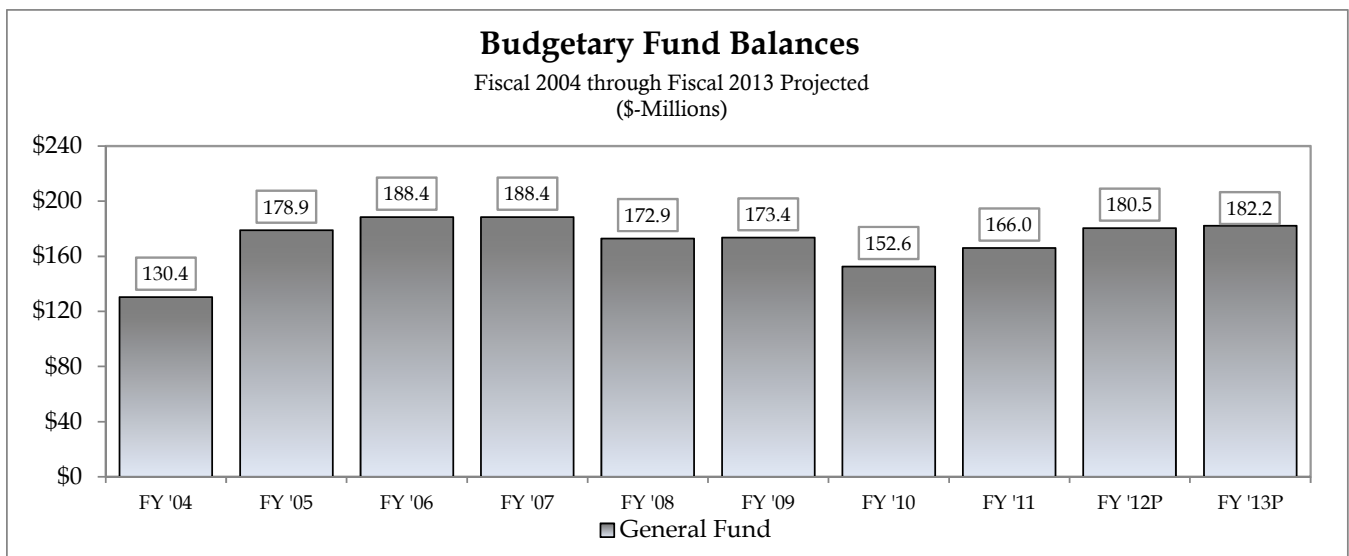
Note: From Fiscal 2004 to Fiscal 2010 the figures in the table above represent authorized positions. A portion of authorized positions were not funded in the budget. For fiscals 2011 thru Fiscal 2013 the figures represent funded positions only. Detailed funded positions data is not available prior Fiscal 2011.

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
 Past and Projected Budgetary Fund Balances

	General Fund [1]	Other Funds [2]
Fiscal 2012 (\$ - Thousands):		
Actual Budgetary Fund Balance, June 30, 2011	\$165,965	\$157,710
Estimated Revenues & Net Transfers	\$1,587,007	\$721,778
Estimated Expenses & Other Uses	(\$1,572,509)	(\$704,957)
Estimated Budgetary Fund Balance, June 30, 2012	\$180,463	\$174,531
Fiscal 2013:		
Estimated Budgetary Fund Balance, June 30, 2012	\$180,463	\$174,531
Estimated Revenues & Net Transfers	\$1,557,045	\$809,568
Estimated Expenses & Other Uses	(\$1,555,309)	(\$828,318)
Estimated Budgetary Fund Balance, June 30, 2013	\$182,199	\$155,781

- [1] The General Fund includes the Motor Vehicle Fund. These two funds have merged starting on Fiscal 2013. The difference in the FY 2013 estimated revenue and expenditure is due to the adjustments in the contribution to the Budget Stabilization Reserve, Landfill Closure, estimated earnings from these contributions and the usage of prior year reserve.
- [2] Other Funds includes Convention Center, Parking Management, Federal, State, Special Grant funds, and Enterprise funds including Water, Wastewater, Parking, Conduit and Loan and Guarantee funds.

Based on preliminary data, budgetary fund balances for the General Fund increased in Fiscal 2012. For the General Fund, the budget freeze reduced expenses below budget and revenues were stronger than expected from income tax, hotel tax, speed cameras, personal property tax, highway user revenues and parking related revenues. The surplus will be used to support supplemental appropriations for street resurfacing and traffic calming projects.



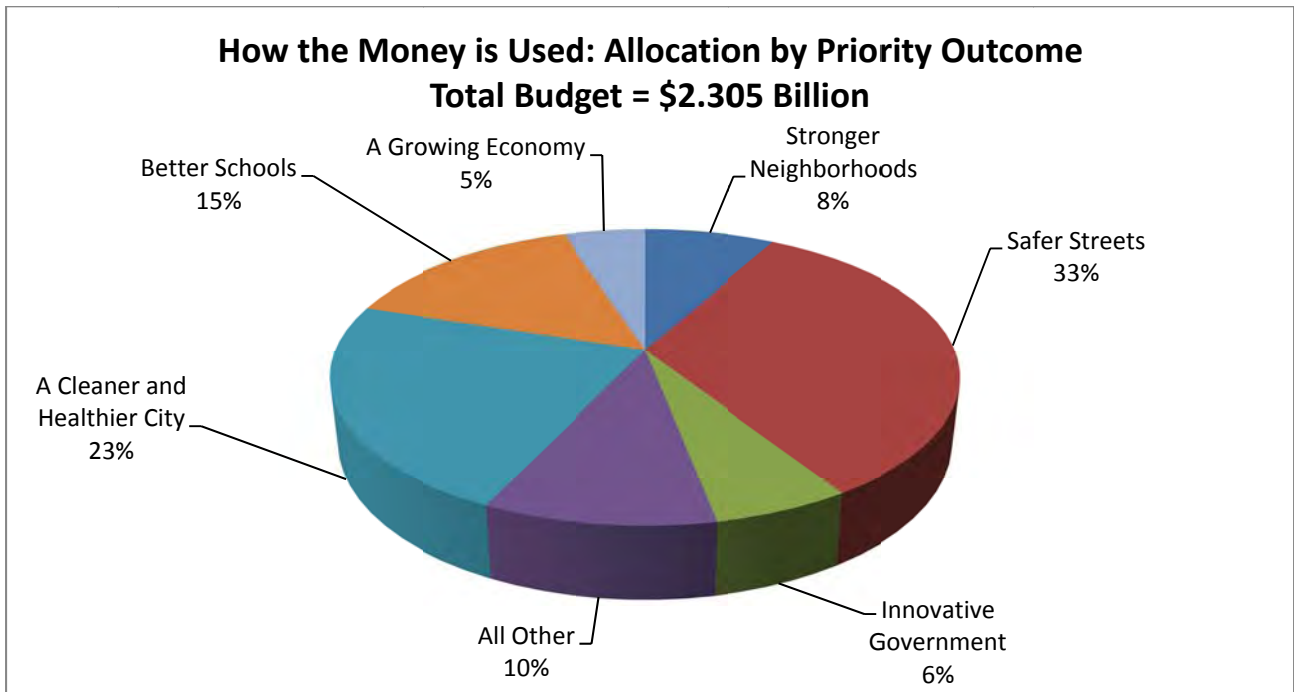
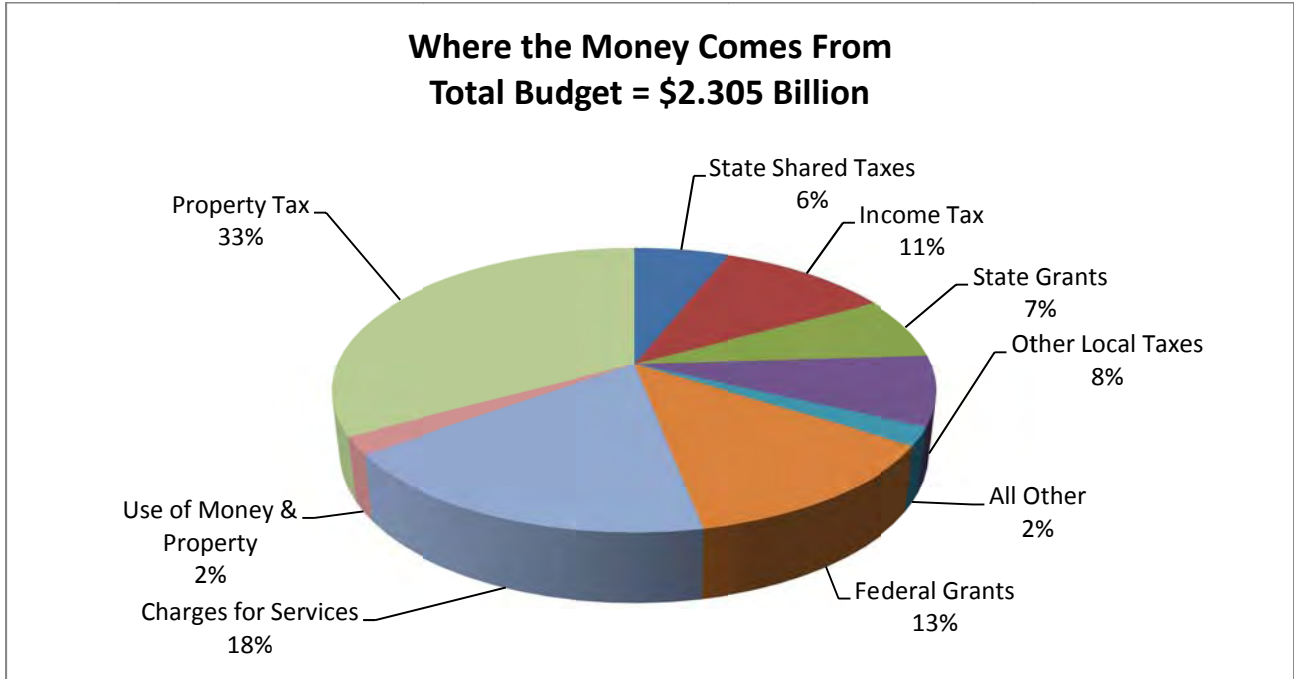
Note: Unexpended appropriations or revenue surpluses arising during a fiscal year in the Parking Enterprise, Parking Management and Convention Center Bond funds are transferred to the General Fund. In the Federal, State and Special grant funds, unexpected appropriation or revenue surpluses are fully reserved for the legal purposes of the grant and are reflected as deferred revenues or amounts due from grant sources. Therefore, no balances are stated for these funds. Capital project appropriations are considered expended until they are de-appropriated.

Fiscal 2013
Summary of the
Adopted Budget
Operating Budget

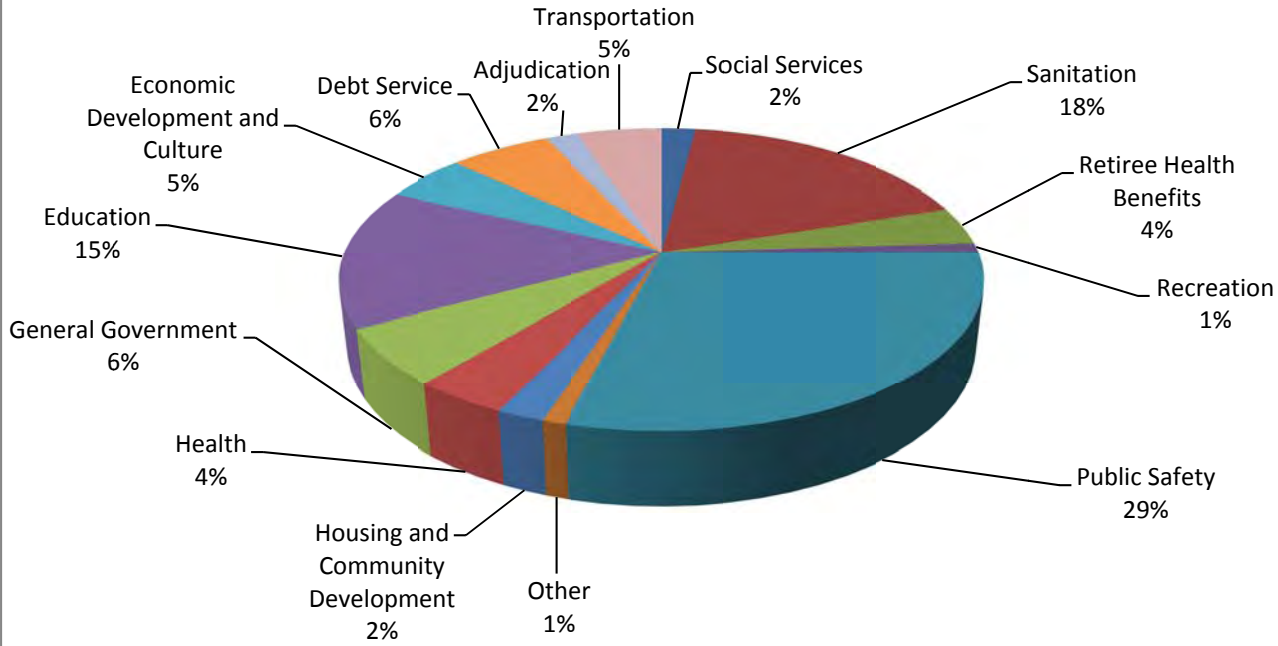


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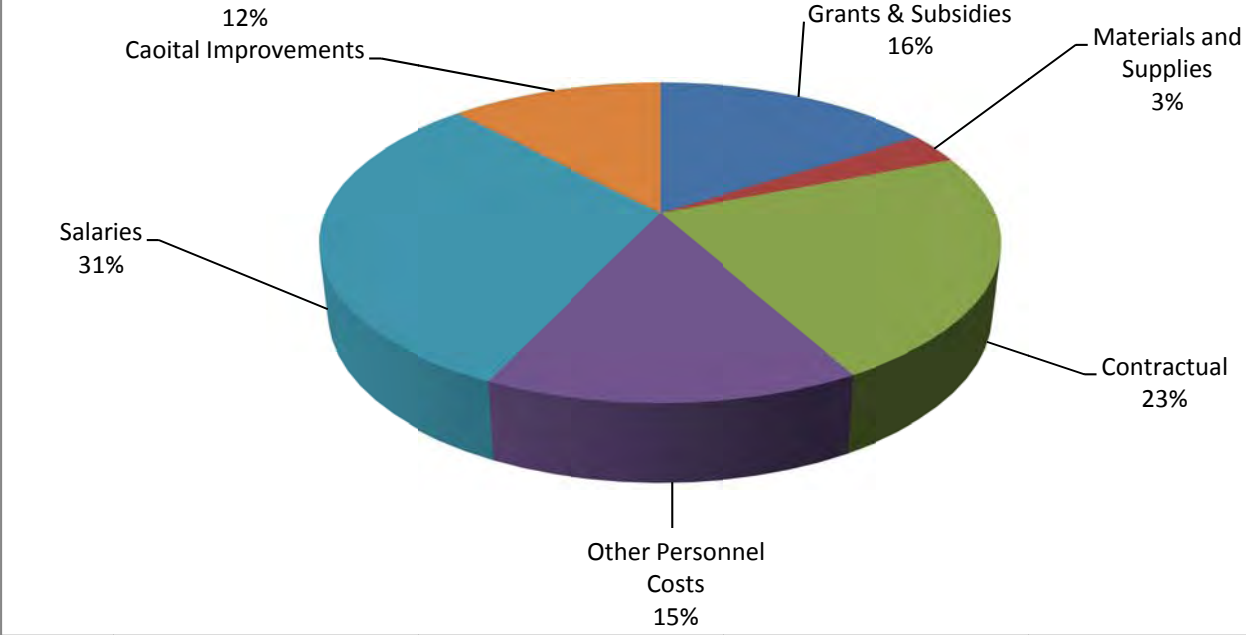
Fiscal 2013
SUMMARY OF THE ADOPTED BUDGET
 Operating Budget



How the Money is Used: Allocation by Function
Total Budget = \$2.305 Billion



How the Money is Used: Allocation by Expenditure Type
Total Budget = \$2.305 Billion



Fiscal 2013
SUMMARY OF THE ADOPTED BUDGET
 Better Schools

OUTCOME BUDGETING OVERVIEW

Fund	Fiscal 2012	Fiscal 2013	Change	%
General	\$286,339,182	\$276,339,182	(\$10,000,000)	(3.5%)
Federal	39,342,406	38,175,717	(1,166,689)	(3%)
State	11,056,545	11,338,486	281,941	2.5%
Special	10,546,745	11,129,859	583,114	5.5%
Total	\$347,284,878	\$337,264,285	(\$10,020,593)	(2.9%)

CITY SERVICES FUNDED FOR FISCAL 2013

The services described in this section are listed numerically by service number.

310. School Health Services
Health Department

General Fund - \$5,328,498
Other Funds - \$11,041,152

The Division of School Health provides delivery and coordination of health services to students in health suites and school-based health centers in Baltimore City Public Schools. The school health model provides basic coverage that principals can supplement from their school budgets. Priorities include early nursing intervention in elementary schools, skilled nurse management for children with special health needs; mandated screening for hearing and vision impairments; mandated immunizations; health care management; and coordination with other services including primary care, mental health and substance abuse services. The Fiscal 2013 General Fund recommendation is \$5.3 million, or a decrease of 6.5% below the current level of services. This recommendation also includes a transfer of funds from the Department of General Services for rental payments for use of City Buildings. There are no expected impacts to services based upon this funding level, as several positions were shifted to Other Fund sources. Performance targets include 455,000 visits to school health suites, and 85% of students returning to class after a health suite visit.

352. Baltimore City Public Schools (BCPS)

General Fund - \$239,847,293

The City's Fiscal 2013 Maintenance of Effort amount is \$204,493,289, a \$3.1 million increase over Fiscal 2012 due to increased enrollment and the per pupil target funding level. The City also provides \$4.4 million for certain transition services and \$2.8 million for termination pay as provided under the 1997 separation agreement. The Fiscal 2013 adopted budget for School Crossing Guards is \$2.8 million, an increase of \$44,781 or 2%. Crossing guard costs are shared with BCPS. The Fiscal 2013 cost of BCPS retirees' health care (\$28.1 million) is reflected as direct

Better Schools

City support and is appropriated in the local share program. The reduced retiree health care amount reflects a change in how these costs are allocated between City and BCPS participants. BCPS-related debt service is budgeted at \$18.8 million. Total City direct support of BCPS equates to approximately \$3,004 per pupil.

City Support for the Baltimore City Public School System Fiscal 2012 v. Fiscal 2013		
Category of Expense	Fiscal 2012 Budget	Fiscal 2013 Recommended
Part I: Direct Payment by the City to the Schools		
Required Maintenance of Effort (MOE)	201,343,259	204,493,289
Sub Total	\$ 201,343,259	\$ 204,493,289
Transition Services	4,343,623	4,413,121
BCPS Termination Leave	2,800,000	2,800,000
Retiree Health Benefits	40,767,147	28,140,883
Sub Total Direct Cost	\$ 249,254,029	\$ 239,847,293
Part II: Costs of the City in Support of the Schools		
Health/School Nurse Program (General Fund portion)	5,036,597	5,314,921
School Crossing Guards	2,798,822	2,843,603
Debt Service/COPs for Schools	19,812,526	18,828,057
Sub Total: In Support of Schools	\$ 27,647,945	\$ 26,986,581
Total City Costs	\$ 276,901,974	\$ 266,833,874

Source: Bureau of the Budget and Management Research

446. Educational Grants

General Fund - \$5,941,095

The Fiscal 2013 adopted budget includes \$4.6 million for Family League afterschool and summer programs, a reduction of \$167,480 or 3% below the Fiscal 2012 level of appropriation. The adopted budget for the University of Maryland Extension – Baltimore City is \$171,000, a reduction of \$9,000 or 5% below the Fiscal 2012 level of appropriation. The adopted budget for Teach for America is \$96,250, a reduction of \$3,750 or 4% below the Fiscal 2012 level of appropriation. The adopted budget for Greater Homewood Experience Corps is \$28,420, a reduction of \$151,280 or 84% below the Fiscal 2012 level of appropriation. The adopted budget

Better Schools

for the Baltimore City Community College is \$1.0 million and maintains the Fiscal 2012 level of appropriations per State law. Family League programs engage 5,000 young people in learning activities that are shown to increase school attendance – a key factor in academic success. The Family League has developed a new strategy to reach more students within a tighter proximity and anticipates that, even with a reduction in funding, it will realize an overall increase in the total number of students who are directly impacted.

604. Early Childhood Education

Department of Housing and Community Development

General Fund - \$175,000

Other Funds - \$1,223,874

This service is designed to provide safe, convenient and flexible childcare to parents who work, attend school or participate in job training programs. At the current funding level, 310 children will be served by the service. This service is supported through Community Development Block Grant (CDBG), parent user fees, and General Funds. The Fiscal 2013 CDBG Council Adopted allocation is a \$77,147 reduction from the Fiscal 2012 appropriation. In Fiscal 2013 parent fees will be increased resulting in an increase of \$405,000 in funding for the facilities. The Fiscal 2013 General Fund Council Adopted allocation is \$175,000, an increase of \$75,000 from the Fiscal 2012 appropriation. These funds will be used to support operations at the Northwood and Waverly centers.

605. Head Start

Mayor's Office of Human Services

Other Funds - \$ 30,775,762

This service provides comprehensive services to low income children and their families through education, health care and other social services. Head Start serves approximately 3,600 children per year in 17 locations across the City. Anticipated federal and State funding totals are \$30,775,762, a decrease of \$510,020 or 1.6% below the current level of service estimate.

725. Senior Education

Health Department

Other Funds - \$889,222

This service provides older and disabled adults and their caregivers with educational and training opportunities offered at the City's senior centers, faith based organizations, long term care facilities, community events and forums and trainings. Training is offered on health related topics, benefit and service eligibility, GED classes, job training, computer classes, second languages, caregiver training, advocacy and ombudsman initiatives and intergenerational programming. This service is grant funded and does not require General Fund support. Performance targets for Fiscal 2013 include 45% of Baltimore seniors accessing senior center services, and 98% of participants reporting satisfaction with these services.

Better Schools

740. Dawson Center **General Fund - \$30,000**
Department of Housing and Community Development **Other Funds - \$249,312**

This service provides after-school and summer youth programming to 50 children and their families at the Dawson Center in the Oliver community. The General Fund adopted budget is \$30,000; this service is primarily supported by Community Development Block Grant (CDBG) funding and did not receive General Fund support in Fiscal 2012. The Fiscal 2013 CDBG adopted budget is \$111,234 (32%) lower than the Fiscal 2012 appropriation.

788. Information Services **General Fund - \$23,101,296**
Enoch Pratt Free Library **Other Funds - \$10,343,636**

This service provides for the operation of the Enoch Pratt Library, including the Central Library which functions as the State Library Resource Center; 21 neighborhood branches; the Baltimore City Detention Center library; and two bookmobiles. Library branches are hubs of lifelong learning, are a critical link to electronic information resources for households that lack internet access, and serve as a community center for individuals and local organizations. In order to prevent branch closures in Fiscal 2013, hours of operation in some neighborhood branches may be reduced, depending on the final outcome of the State budget. Reductions to hours will be made strategically to minimize the impact on neighborhoods. In addition, the Canton branch will be closed during Fiscal 2013 for renovation. In Fiscal 2013, the library anticipates its circulation volume will be approximately 1.2 million items (books, DVD's, CD's and other materials borrowed), 1.65 million reference questions will be answered, and that attendance at library programs will be approximately 140,000. The Fiscal 2013 General Fund adopted budget is \$23.1 million, a reduction of \$30,361 or 0.13% below the Fiscal 2012 level of appropriation.

791. BCPS Alternative Options Academy for Youth **Other Funds - \$196,213**
Mayor's Office of Employment Development

This service provides an alternative education model for youth failing out of the traditional school system. The Academy allows youth to learn at their own pace and earn the credits necessary to transition back to their zoned high school. Through attendance monitoring, incentives, job readiness, and career exploration activities, youth are able to move past the peer pressure leading to aberrant behavior and onto post-secondary education, training and/or employment. For Fiscal 2013, it is anticipated that 80% of the Academy students will maintain an 80% school attendance rate. The State Fund adopted budget for Fiscal 2013 is unchanged from the Fiscal 2012 level of appropriation.

797. Workforce Services for Out-of-School Youth

General Fund - \$2,743,206

Mayor's Office of Employment Development

This service provides out of school youth and unemployed young adults access to a full range of educational, occupational and personal support services in a “one stop” safe and nurturing environment. High school dropouts are able to build their academic skills, learn about and train for careers, and receive individualized guidance from adult members at fully equipped YO! Centers. A study of the program showed that participants were significantly less likely to be convicted of a crime and had higher earnings compared to a similar, nonparticipating group. The Fiscal 2013 adopted budget is \$57,301 (2%) below the cost to maintain the current level of service. The budget will provide intensive, evidence-based programming for 600 youth.

800. Workforce Services for WIA Funded Youth

Other Funds - \$5,924,891

Mayor's Office of Employment Development

This service is supported by the federal Workforce Investment Act (WIA) funds to prepare economically disadvantaged youth ages 16-21 to achieve major educational attainment and skill development. MOED projects that of the youth completing their program, 70% will find placement in employment or education; 75% of this group will attain a high school degree or occupational certification. The Fiscal 2013 appropriation is 2.2 % below the Fiscal 2012 level of appropriation.

Fiscal 2013
SUMMARY OF THE ADOPTED BUDGET
 Safer Streets

OUTCOME BUDGETING OVERVIEW

Fund	Fiscal 2012	Fiscal 2013	Change	%
General	\$528,140,884	\$671,472,180	\$143,331,296	27.1%
Motor Vehicle	43,131,083	0	(43,131,083)	(100%)
Federal	27,167,296	29,040,741	1,873,445	6.9%
State	22,421,020	21,587,858	(833,162)	(3.7%)
Special	25,982,108	18,578,507	(7,403,601)	(28.5%)
Parking Management	11,858,683	12,373,590	514,907	4.3%
Total	\$658,701,074	\$753,052,876	\$93,321,988	14.3%

CITY SERVICES FUNDED FOR FISCAL 2013

The services described in this section are listed numerically by service number.

110. Circuit Court

General Fund - \$8,933,443

Courts: Circuit Court

Other Funds - \$6,502,132

The Circuit Court for Baltimore City is part of the Judiciary of Maryland, a co-equal branch of government established by Article IV of the State Constitution of Maryland to preside over the Eighth Judicial Circuit. The function of the Circuit Court for Baltimore City is the administration of justice. This involves the processing of criminal, civil and family cases. The Baltimore City Circuit Court currently has 33 permanent judges, 18 masters, and 17 retired judges who preside over cases in the domestic - civil, domestic - family, juvenile and criminal Courts. The General Fund adopted budget is \$853,652 (10.6%) above the Fiscal 2012 level of appropriation. One vacant and two filled positions are abolished. Funding is eliminated for 2 additional part-time filled positions; staff will be rehired through contractual employment. The Court is enhancing services through a new computerized jury management system which will increase the anticipated number of jurors from 70,000 to 76,000.

115. Prosecution of Criminals

General Fund - \$24,760,280

Office of the State's Attorney

Other Funds - \$5,700,429

In conjunction with its partners in law enforcement, the Office of the State's Attorney for Baltimore City is charged with investigating and prosecuting all criminal cases occurring within the City of Baltimore. This responsibility includes the prosecution of tens of thousands of cases annually in District Court, Juvenile Court, and Circuit Court. The Fiscal 2013 General Fund adopted budget is \$3,596,532 (17%) above the Fiscal 2012 level of appropriation. In Fiscal 2012, this service maintained a number of vacant General Fund positions to offset grant deficits. For

Safer Streets

Fiscal 2013, twenty (20) grant-funded positions are transferred to the General Fund; eighteen (18) General Fund positions are salary saved. For Fiscal 2011, the Office managed 14,800 criminal cases in Circuit Court and 49,800 criminal cases in District Court. Also in calendar year 2011, the Office managed 3,377 juvenile delinquency cases with appearances at 29,205 hearings.

316. Youth Violence Prevention

Health Department

General Fund - \$608,225

Other Funds - \$2,521,410

This service supports and supplements traditional public safety strategies using a combination of public health and human service models to reduce violence. Operation Safe Kids, Safe Streets, and Safe Dating are the primary programs operated by this service. Operation Safe Kids uses intensive community-based case management to monitor 360 high-risk juvenile offenders annually with the goal of preventing violent crime; Safe Streets is an evidence-based violence prevention initiative serving 150 clients and focused on reducing shootings; Safe Dating uses evidence-based curricula in twelve middle schools and respective communities to promote respectful, nonviolent dating relationships. The Fiscal 2013 General Fund recommendation is \$608,225, an increase of \$726 above the current level of services. Youth Violence Prevention performance targets include 126 conflict mediations conducted through Safe Streets and 70% of Operation Safe Kids and Safe Streets clients referred for education or employment services. This service has been recognized with an award from the Finance Department for the most innovative service for Fiscal 2013.

500. Street and Park Lighting

Transportation Department

General Fund - \$17,244,964

This service provides inspection, design, installation, powering, maintenance and repair of approximately 80,000 roadway, park and pedestrian lights throughout the City. This service also includes research and evaluation of lighting strategies to reduce energy consumption. In Fiscal 2013, this service projects to keep 90% of inspected streets meeting City roadway lighting standards. The City began the installation of LED lights in Fiscal 2011 to significantly reduce utility costs. In Fiscal 2013, the service aims to complete 95% of street light outage service requests on time. The Fiscal 2013 General Fund adopted budget is \$17.2 million, a decrease of \$4.1 million or 19.4% below the current level of service. Two million dollars will be saved in gas/electric/steam costs due to the installation of LED lights during Fiscal 2013.

600. Administration

Fire Department

General Fund - \$15,655,640

Other Funds - \$1,041,899

The administration staff provides agency wide executive leadership and direct support functions including formulation of the budget, fiscal operations, procurement, accounting, information technology, human resources and general administrative services. Also included is funding for Worker's Compensation Expenses. In Fiscal 2013, the Department's information technology unit, which consists of three positions, is transferred from Service 614 - Fire

Safer Streets

Communications into this service. Additionally, one position is transferred from the Mayor's Office of Employment Development into this service. The General Fund adopted budget is \$ 3,591,503 (29.8%) above the Fiscal 2012 level of appropriation.

602. Fire Suppression and Emergency Rescue
Fire Department

General Fund - \$133,626,263
Other Funds - \$2,281,419

This service protects 641,000 city residents by providing 24/7 land and marine fire suppression, emergency rescue, and hazardous material removal. This service dispatches over 100,000 units to fire and medical emergencies per year. This service also manages related apparatus and supplies in accordance with federal standards. Fiscal 2013 budget includes three permanent company closures: Truck 10, Truck 15 and Squad 11 and eliminates rotating closures. The Department estimates that the implementation of permanent closures instead of rotating closures will not have an effect on response times or overall service delivery. In Fiscal 2013 it is estimated that the first fire engine will arrive on the scene within five minutes of dispatch 85% of the time - the same response time that is currently achieved. The permanent closures equate to the abolishment of 66 positions through attrition; however, the Department will rely on attrition to meet the target personnel reduction. The Fiscal 2013 General Fund adopted budget is \$ 24,584,567 (22.5%) above the Fiscal 2012 level of appropriation and provides for current service level to be maintained.

608. Emergency Management
Fire Department

General Fund - \$226,221
Other Funds - \$283,850

This service prepares the City for major emergencies such as hurricanes, power outages, hazardous materials incidents, and acts of terrorism. This service manages interagency and public-private sector programs to prevent, mitigate against, and plan for all hazards. It conducts training and performs preparedness exercises. This service also includes 24/7 field response and Citywide coordination for incidents and events that are high risk, prolonged, widespread, or complex. The Fiscal 2013 General Fund adopted budget is \$226,221 and includes matching funds for the State Homeland Security Grant Program. The funds were budgeted directly in the Mayor's office in Fiscal 2012 and have been transferred to OEM to reflect the true costs of this service.

609. Emergency Medical Services
Fire Department

General Fund - \$18,677,795
Other Funds - \$12,708,137

This services provides 24/7 assessment, treatment, and hospital transport of trauma and medical patients, totaling nearly 86,000 transports per year. The funding level continues 24 full-time medic units and two peak-time units, as well as two Medic Assist Cars, reducing the need for fire suppression units to respond to medical emergencies and increasing the reliability of fire suppression response. The General Fund adopted budget is \$ 8,702,421 (87.2%) above the Fiscal

Safer Streets

2012 level of appropriation. In Fiscal 2013, four positions are transferred from Fire Suppression and Emergency Rescue to provide additional EMS supervisory support and seven positions are transferred from Fire Recruitment and Training.

610. Fire and Emergency Community Outreach **General Fund - \$724,050**
Fire Department

This service provides outreach and education to the City's residents, businesses and visitors on fire safety and emergency medical service prevention. This service is also responsible for recruitment for the Department. The funding supports Operation CARE, a joint effort with the Health Department to intervene with frequent 911 callers. The Fiscal 2013 General Fund adopted budget is \$ 479,019 (195.5%) above the Fiscal 2012 level of appropriation. Two positions were transferred into this service; one from Service 615 - Fire Training and Education and one from Service 600 - Administration.

611. Fire Code Enforcement **General Fund - \$3,781,638**
Fire Department **Other Funds - \$149,064**

This service diminishes the likelihood of fires and ensures that buildings meet safety regulations. This service includes building inspections, plans review, and fire safety equipment testing for 5,852 multi-family dwellings, 11,385 rental units, 83,706 single family dwelling units, and 13,500 commercial buildings. The Fiscal 2013 General Fund adopted budget is \$ 919,071 (32.1%) above the Fiscal 2012 level of appropriation.

612. Fire Investigation **General Fund - \$799,278**
Fire Department

This service investigates and tracks the cause of fires in order to focus fire prevention efforts, issues product recalls, and prosecutes arson crimes. The Fiscal 2013 General Fund adopted budget is \$109,291 (125%) below the Fiscal 2012 level of appropriation. Three filled positions are abolished. At this staffing level, Fire Investigation reports will be conducted within 14 days of the occurrence, similar to last year's level of service.

613. Fire Facilities Maintenance and Replacement **General Fund - \$10,766,197**
Fire Department

This service manages over 40 facilities and maintains and fuels over 350 pieces of apparatus and vehicles. The Fiscal 2013 adopted budget is \$ 1,894,269 (21.4%) above the Fiscal 2012 level of appropriation. The Air Flex Unit was transferred into this service from Service 602 - Fire Suppression and Emergency Rescue into this service.

Safer Streets

614. Fire Communications and Dispatch

Fire Department

General Fund- \$4,408,021

Other Funds - \$2,200

This service dispatches and monitors approximately 154,000 Fire and EMS incidents annually. The service includes 24/7 staffing of the communication center, rapid assessment for appropriate emergency dispatch, and real time remediation guidance for callers. The Fiscal 2013 General Fund adopted budget is \$ 750,422 (20.5%) above the Fiscal 2013 level of appropriation. Three positions were transferred into this service from Service 600 - Administration.

615. Fire Recruitment and Training

Fire Department

General Fund - \$1,782,743

This service tests and trains fire academy recruits to maintain staffing levels and promote a workforce whose diversity reflects Baltimore City. The cost of training a recruit in Fiscal 2013 will be \$19,133. This service also provides continuing education, professional development and skills enhancement for existing suppression and emergency service personnel to reduce the number of line of duty injuries and illness to personnel and citizens, and to reduce the City's financial and legal liabilities. The Fiscal 2013 adopted budget is \$17,686 (1%) below the Fiscal 2012 level of appropriation. Seven positions are transferred to Service 609 - Emergency Medical Services and one position is transferred to Service 610 - Fire and Emergency Community Outreach.

621. Administration - Police

Police Department

General Funds - \$39,314,618

Other Funds - \$313,444

This service provides agency wide support in the areas of fiscal and grant management, information technology, planning and research, public affairs, and departmental administration. Also included is funding for Worker's Compensation Expenses, Non-Actuarial Retirement Benefits and Utilities. The General Fund adopted budget is \$3,804,142 (10.7%) above the Fiscal 2012 level of appropriation. Most of the increase is due to the reallocation of building rental rates that were previously budgeted within the Department of General Services. Funding for legal representation of the department has been adjusted to \$890,504. The adopted budget also includes funding for one new deputy fiscal position. Six staff members are transferred from Service 627, 911 Communications Center into this service. 911 Communications will merge into Service 804, MOIT Call Center. Five vacant civilian positions are abolished.

Projected hiring and attrition allows for vacancy savings of \$10 million across all police services; \$3.3 million of the savings has been allocated to the agency's overtime budget. For the department, the overtime budget is adjusted to \$20.3 million and funding has been reallocated among all Police services to reflect current expenditures. The overtime budget is increased by \$198,700 for this service.

Safer Streets

622. Police Patrol
Police Department

General Fund - \$214,756,574
Other Funds - \$5,246,424

The Patrol Division is comprised of nine Police Districts, their respective Neighborhood Services Units, and the Adult and Juvenile Booking Section. The City has received in excess of 1.2 million calls per year for police services over the past decade, the highest of any Maryland jurisdiction. For Fiscal 2013, the agency anticipates responding to 730,000 of the incoming calls for police services. While 911 police services is the primary function, there are many other equally important facets, such as community oriented policing and support.

The General Fund adopted budget is \$ 41,924,540 (24.3%) above the Fiscal 2012 level of appropriation. Twenty-four staff members are transferred from services 627, 911 Communications Center and 638, Marine Unit into this service; equivalent positions are salary saved. 911 Communications Center will merge with MOIT service 804, Enterprise Unified Call Center. The Marine Unit will operate in an on-call posture. Five vacant civilian positions are abolished.

The budget allows the department to continue its hiring plan, but projected hiring and attrition allows for vacancy savings of \$10 million across all police services; \$3.3 million of the savings has been allocated to the agency's overtime budget. For the department, the overtime budget is adjusted to \$20.3 million and funding has been reallocated among all Police services to reflect current expenditures. The overtime budget is increased by \$2.7 million for this service. Included in the budget is \$1.4 million for contract employees and \$1.9 million for Pocket Cops maintenance, which is an increase of \$900,000 above the Fiscal 2012 level of appropriation. For Fiscal 2013, the service anticipates 68% of citizens will feel satisfied or very satisfied with police approachability.

623. Crime Investigation
Police Department

General Fund - \$46,017,236
Other Funds - \$296,200

This service is responsible for investigating all serious crimes. From calendar year 2010 to calendar year 2011, Part 1 Crimes (crimes comprised of serious felonies) increased 3%; however, violent crime decreased (5%) including a decrease in homicide (12%) and aggravated assaults (11%). In Fiscal 2013, this service expects to serve 93% of felony warrants and serve 2,900 arrest warrants obtained by investigative units. The General Fund adopted budget for Fiscal 2013 is \$9,079,377 (24.6%) above the Fiscal 2012 level of appropriation. One vacant civilian position is abolished. This budget includes a reallocation of the agency's \$20.3 million overtime budget across Police services to reflect current expenditures; the result is a \$1.2 million increase in overtime funding for this service.

Safer Streets

624. Target Violent Criminals

Police Department

General Fund - \$23,214,189

Other Funds - \$4,745,108

This service is responsible for removing violent offenders, illegal guns and/or organizations from the City through targeted enforcement. It is comprised of a specialized unit called the Violent Crime Impact Division and operates almost entirely in specifically defined high crime locations throughout the City. The General Fund adopted budget for Fiscal 2013 is \$ 4,083,461 (21.3%) above the Fiscal 2012 level of appropriation. One vacant civilian position will be abolished. Funding includes a reallocation of the agency's \$20.3 million overtime budget across Police services to reflect current expenditures; the result is a decrease of \$950,000 in overtime funding for this service. The service projects 425 gun arrests and 890 seized guns in Fiscal 2013.

625. Special Operations - SWAT

Police Department

General Fund - \$8,259,578

This service, the Special Weapons Attack Team, is deployed for all barricade and hostage incidents along with high risk search warrants. SWAT is also deployed to neighborhoods with a goal of reducing violent crime through arrest enforcement. The adopted budget for Fiscal 2013 is \$1,430,456 (20.9%) above the Fiscal 2012 level of appropriation. One vacant civilian position will be abolished. The budget includes a reallocation of the agency's \$20.3 million overtime budget across Police services to reflect current expenditures; the result is a decrease of \$31,700 in overtime funding for this service. This service projects 345 SWAT missions and high risk search warrant executions in Fiscal 2013.

626. Homeland Security - Intelligence

Police Department

General Fund - \$3,596,892

Other Funds - \$10,196,695

This service is responsible for investigating, collecting and disseminating criminal intelligence related to local, national and international threats. The Intelligence Section is comprised of Watch Center, Response Unit/Wire Room, Gang Unit, Cyber Crimes Unit, and Closed Circuit TV (CCTV) monitors. The General Fund adopted budget for Fiscal 2013 is \$465,877 (14.9%) above the Fiscal 2012 level of appropriation. One vacant civilian position is abolished. The budget includes a reallocation of the agency's \$20.3 million overtime budget across Police services to reflect current expenditures; the result is a \$28,600 increase in overtime funding for this service. For Fiscal 2013, the Police Department projects 1,500 arrests attributable to CCTV intelligence.

628. Police Internal Affairs

Police Department

General Fund - \$5,618,130

This service is responsible for investigating alleged discourtesy, brutality, theft and all other manner of criminal activity by sworn police officers. The Equal Employment Opportunity

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Compliance Section (EEOC) is tasked with ensuring Police Department compliance with the Federal Equal Employment Opportunity Commission and numerous other legally mandated guidelines. The General Fund adopted budget for Fiscal 2013 is \$859,090 (18.1%) above the Fiscal 2012 level of appropriation. This budget includes a reallocation of the agency's \$20.3 million overtime budget across Police services to reflect current expenditures; the result is a decrease of \$184,200 in overtime funding for this service. Funding for rent has been reduced by \$46,280. The service projects that 27 integrity tests will be conducted in Fiscal 2013.

632. Manage Police Records and Evidence Control

General Fund - \$7,598,113

Police Department

This service is responsible for managing police records by reviewing, processing, storing and disseminating all offense reports and processing offense reports follow-ups initiated by police officers. The Fiscal 2013 adopted budget is \$1,109,448 (17.1%) above the Fiscal 2012 level of appropriation. In Fiscal 2013, the service will process approximately 118,500 items of evidence.

634. Crowd, Traffic and Special Event Management

General Fund - \$11,529,905

Police Department

This service is responsible for enforcing motor vehicle laws, providing traffic/crowd control during events and managing the coordination of all special events within the City. The Fiscal 2013 adopted budget is \$1,739,774 (17.8%) above the Fiscal 2012 level of appropriation. The budget includes a reallocation of the agency's \$20.3 million overtime budget across Police services to reflect current expenditures; the result is an \$84,100 increase in overtime funding for this service. Funding for special events management has been adjusted and will be fully reimbursed by organizers. This service projects that 540 accidents will be investigated and 140 special events will be staffed in Fiscal 2013.

635. Police Recruiting and Training

General Fund - \$10,374,136

Police Department

This service is responsible for recruiting and maintaining a regular recruiting schedule, including visits to area high schools, colleges and universities, and job fairs. The Police Training Academy trains, recruits, and conducts in-service training for the entire police force. The adopted budget for Fiscal 2013 is \$ 1,798,018 (21%) above the Fiscal 2012 level of appropriation. One vacant civilian position is abolished. The budget includes a reallocation of the agency's \$20.3 million overtime budget across Police services to reflect current expenditures; the result is a \$58,000 increase in overtime funding for this service. In Fiscal 2013, the service expects to receive 3,200 completed employment applications, train approximately 300 recruits and projects that 85% of hires will remain with the department after two years.

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637. Special Operations – K-9 and Mounted Unit
Police Department

General Fund - \$3,624,524

This service is responsible for a six-horse mounted unit and a K-9 unit consisting of 25 dogs. The Mounted Unit is deployed for holidays, events and civil disturbances and helps clear the streets and maintain order when downtown clubs are closing on weekends. K-9 Units are deployed in a variety of situations most often related to crime or homeland security activities. The adopted budget for Fiscal 2013 is \$806,715 (28.6%) above the Fiscal 2012 level of appropriation. The budget includes a reallocation of the agency's \$20.3 million overtime budget across Police services to reflect current expenditures; the result is an \$114,929 increase in overtime funding for this service. For Fiscal 2013, the service anticipates 260 arrests will be assisted by the K-9 and Mounted units.

638. Special Operations – Marine Unit
Police Department

General Fund - \$226,472

This service is responsible for patrolling the water of the Inner Harbor, which includes enforcing boat safety, homeland security checks and port security. The adopted budget for Fiscal 2013 is \$851,873 (79%) below the Fiscal 2012 level of appropriation. For Fiscal 2013, eleven sworn personnel will transfer to service 622, Police Patrol and be assigned to the central district (Inner Harbor). The budget will preserve one officer and provides funding for repair and maintenance of the marine boat; the service is funded to operate in an on-call posture.

640. Special Operations – Aviation
Police Department

General Fund - \$5,406,292

This service is responsible for providing air support with four helicopters for the purposes of drug interdiction, crime deterrence, search and rescue, officer safety, homeland security, environmental crime enforcement and assisting in barricades, hostage and sniper incidents, emergency situations and special events. The Fiscal 2013 adopted budget is \$1,269,755 (30.7%) above the Fiscal 2012 level of appropriation. In Fiscal 2012, the agency purchased 4 new helicopters. Included in the recommendation is \$972,539 for lease purchase agreement of the new helicopters, which is an increase of \$627,090 above the Fiscal 2012 level of appropriation. The recommendation includes a reallocation of the agency's \$20.3 million overtime budget across Police services to reflect current expenditures; the result is a \$40,000 increase in overtime funding for this service. In Fiscal 2013, the helicopters will fly approximately 4,000 hours and assist with 300 arrests.

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642. Crime Laboratory
Police Department

General Fund - \$10,040,821
Other Funds - \$ 220,137

This service is responsible for providing accurate and timely laboratory services through the following units: mobile, trace analysis, latent print, firearms, drug analysis and photography. The General Fund adopted budget for Fiscal 2013 is \$2,387,649 (31.2%) above the Fiscal 2012 level of appropriation. One vacant civilian position is abolished. The budget includes a reallocation of the agency's \$20.3 million overtime budget across Police services to reflect current expenditures; the result is a \$255,700 increase in overtime funding for this service. Funding includes \$400,000 for maintenance and repair of lab equipment and \$458,000 for laboratory supplies, which is an increase of \$707,750 above the Fiscal 2012 level of appropriation. In Fiscal 2013, the Police Department projects it will process 14,300 crime scenes.

688. Snow and Ice Control
Department of Transportation

General Fund - \$2,703,772

This service provides for snow and ice control and removal. Included in this service are training and deployment of personnel, acquisition and preparation of vehicles, equipment and materials such as plows and applying salts, cinders and chemicals to roads and sidewalks for snow and ice control. This service also provides flood, hurricane, and other major weather event control and response. In Fiscal 2013, this service aims to clear all primary roadways to wet pavement within eight hours of the end of a typical weather event. The Fiscal 2013 General Fund adopted budget is \$2.7 million, and maintains the current level of service.

693. Parking Enforcement
Department of Transportation

Other Funds - \$12,373,590

This service provides for the enforcement of all parking laws in the City of Baltimore in order to ensure public safety, promote commercial activity, and ensure smooth traffic flow. In Fiscal 2013, this service will give additional attention to enforcing no stopping/ no parking restrictions in dedicated lanes for transit vehicles and enforcing handicapped parking restrictions. During Fiscal 2013, the service aims to close 98% of parking complaint service requests on time. The Fiscal 2013 Parking Management Fund adopted budget is \$12.4 million, an increase of \$27,957 or 0.2% above the current level of service. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

697. Traffic Safety
Department of Transportation

General Fund - \$10,079,090
Other Funds - \$3,837,805

This service deploys more than 300 crossing guards at elementary and middle schools, operates more than 130 red light and speed enforcement cameras, and conducts safety education and training programs such as Safety City and related bicycle programming. In Fiscal 2013, the agency projects 34,000 students will visit the Safety City program. The Fiscal 2013 General Fund

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adopted budget is \$10.1 million, an increase of \$338,329 or 3.5% above the current level of service. The increase will allow funding for a Research Analyst to perform crash data analysis, traffic studies, collision data entry and accident/collision performance software analysis as well as funding to provide pedestrian/bike safety educational incentives and learning materials such as CDs, videos, booklets, safety backpacks, and literature to school children. The Fiscal 2013 Federal Fund adopted budget is \$994,202, and will maintain the current level of service. The Fiscal 2013 Special Fund adopted budget is \$2.8 million, and will maintain the current level of service. It includes reimbursement from the Baltimore City Public School System for half of the cost of Crossing Guards.

716. Animal Services *Health Department*

General Fund - \$3,101,462

The Bureau of Animal Control enforces all codes, rules and regulations to improve the health and safety of residents and animal population, protecting residents from zoonotic diseases and animal attacks, and the animal population from neglect, abuse, and cruel treatment. This service also includes support for the Baltimore Animal Rescue and Care Shelter (BARCS), which provides animal shelter services including housing and care for shelter animals; lost and found; pet licenses; low-cost vaccination and microchip clinics; and volunteer, adoption, foster, and rescue opportunities. The Fiscal 2013 General Fund recommendation is \$21,539 or 1% below the current service level. Funding for one additional Animal Enforcement Officer is included in this recommendation. Animal Control will focus its resources on achieving 90% timeliness in responding to the top five priority service requests: police/fire/sheriff/city work crew, animal bites, animals in danger, animals at risk, and aggressive animals. All other service request types will receive attention but at lower priority. For Fiscal 2013, BARCS will receive all revenues from pet licensing operations. BARCS will aim to have 60% of all animals adopted, transferred to rescue organizations, or returned to owners.

752. Community Outreach Services *Department of Housing and Community Development*

General Fund - \$923,032

This service operates 24 hours a day, 365 days a year providing emergency response, conflict resolution, relocation of intimidated witnesses and weather related emergency assistance in conjunction with Police, Fire, DPW and the Health Department. The Fiscal 2013 adopted budget is \$85,954 (9%) below the current level of service. At this funding level two filled Ombudsman positions will be abolished.

757. Crime Camera Management *Mayor's Office of Criminal Justice (MOCJ)*

General Fund - \$1,479,834
Other Funds - \$75,595

This service is responsible for managing the collaboration among the Police Department, Mayor's Office of Information Technology (MOIT), and the Mayor's Office of Criminal Justice

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(MOCJ). The General Fund adopted budget is \$194,207 (15.1%) above the Fiscal 2012 level of appropriation. The increased funding will allow the service to continue existing contracts with vendors to maintain and monitor the cameras. MOCJ projects 550 cameras to be operational in Fiscal 2013. These cameras have been shown to reduce crime in covered areas by up to 25%. In Fiscal 2011, the number of arrests aided by cameras was 1,282.

758. Coordination of Public Safety Strategies and Community Outreach

**General Fund - \$438,676
Other Funds - \$11,311,672**

Mayor's Office of Criminal Justice (MOCJ)

This service is responsible for coordinating the City's criminal justice strategy, including developing criminal justice policy and coordinating its implementation across agencies and administering over \$50 million in local, State and federal public safety grants. Grant funds are allocated among law enforcement, criminal justice agencies, community organizations and service providers. In Fiscal 2013, MOCJ plans to apply for 40 grants. The General Fund adopted budget is \$117,599 (36.6%) above the Fiscal 2012 level of appropriation. The net increase is related to the elimination of funding to create one position for a grant writer and the transfer of one position from service 794, Administration – Mayor's Office of Employment Development to this service.

781. Administration

General Fund - \$3,880,645

Office of the State's Attorney

The Administrative Division includes personnel dedicated to finance, grants, human resources, policy, and management information systems. This unit is responsible for a wide range of services, including: forecasting, monitoring and managing expenditures; identifying, applying for and managing grants; managing performance evaluations, staffing issues, and all other personnel matters; developing policy to more effectively prosecute crime and coordinating intra-agency partnerships, projects, and initiatives; and maintaining and improving information systems to support all of the office's initiatives. The Fiscal 2013 adopted budget is \$827,814 (27.1%) above the Fiscal 2012 level of appropriation. The Office will move all personnel currently scattered through two courthouses to a new location; consolidation of workspace and staff will improve the Office's effectiveness and efficiencies. The State's budget includes \$500,000 for leasing of the new office space. The General Fund budget includes an additional \$500,000 match for the rent expense. Two positions are transferred to the Office of Civil Rights. Three vacant positions are abolished; salary savings will shift to the non-personnel budget, which will align the budget with current expenditures.

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786. Victim and Witness Services
Office of the State's Attorney

General Fund - \$820,888
Other Funds - \$274,347

The Victim and Witness Services Division coordinates and delivers services to victims and witnesses of crime in Baltimore City. Those services include: counseling and guidance; notification of rights to victims; operation of a waiting room; and facilitating monetary support and reimbursement. For witnesses of crime determined to be at risk of intimidation or retribution, the Division provides: 1) assistance with locating and moving individuals to temporary and permanent new housing, including 'safe houses' in the City of Baltimore and elsewhere, and 2) other limited forms of financial support, including vouchers for food and travel expenses. The Fiscal 2013 General Fund adopted budget is \$23,026 (2.7%) below the Fiscal 2012 level of appropriation. Three vacant positions are abolished. Current service levels will be maintained.

796. Workforce Services for Ex-Offenders
Mayor's Office of Employment Development

Other Funds - \$1,499,139

This service is responsible for offering a broad range of services to assist ex-offenders successfully transitioning to work, home and community. Services include career counseling, job readiness, skills training, job development/referral and retention. There are no General Funds allocated for this service; however, the department will seek grant funds to maintain the level and quality of services currently provided. In addition to a federal funding award of \$500,000, MOED hopes to continue receipt of \$500,000 from the State and \$500,000 from the City's Workforce Investment Act allocation. MOED projects 4,000 ex-offenders will receive services.

817. Orphans' Court

General Fund - \$479,268

The Orphans' Court was established by the Maryland Constitution as a division of the State judicial system. Orphans' Court judges preside over probate, estate, and guardianship cases; ensure responsible guardianship in proceedings regarding minors and their property; exercise judicial prerogatives to protect the rights of minors and determine placement in guardianship cases; ensure proper accounting and administration of estates and trusts; and provide information and advice to parties seeking guidance in probate and guardianship matters. The Fiscal 2013 adopted budget is \$479,268, an increase of \$1,059 above the current level of services. Current services will be maintained based on this funding level. Performance targets for Fiscal 2013 include holding 1,450 hearings and reviewing 7,728 pleadings within a three-day time frame.

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848. Police Community Relations

Office of Civil Rights

General Fund - \$173,736

This service promotes improved police and community relations and includes outreach, dialogue, prevention, and response. This service will utilize a combination of Office of Civil Rights staff, Civilian Review Board staff and community volunteers to investigate complaints of police misconduct and to offer an alternative dispute resolution process to resolve complaints. The General Fund adopted budget for Fiscal 2013 is \$79,851 (31%) lower than the cost to maintain current level of service. One position was transferred to service 846 – Discrimination Investigations, Resolutions and Conciliations.

871. Representation and Advice for Law Enforcement

Law Department

Other Funds - \$119,684

This service handles all legal and legislative matters for the Baltimore Police Department (BPD), defending the department and its members in civil litigation in both federal and State Court, representing the BPD in internal discipline proceedings, civil citation hearings, forfeiture hearings, and City Code violation hearings, and provides legal advice, contract review, and training for the BPD. In Fiscal 2013, the General Fund portion of this service will be supported through funding built into the Police Administration budget. The Fiscal 2013 recommendation will allow for maintenance of the current level of service.

881. Courthouse Security

Sheriff

General Fund - \$4,102,793

This unit provides courthouse, courtroom and perimeter security for the City's two Circuit Court buildings and provides courthouse and courtroom security for the Juvenile Justice Center. Court Security Officers screen all members of the public who enter the buildings for weapons and contrabands. Court Security Officers provide courtroom security protecting judges, courthouse employees, witnesses, defendants and members of the public. Officers in this section are responsible for the approximately 5,000 persons entering the courthouses every day. The Fiscal 2013 adopted budget is \$375,790 (10.1%) above the Fiscal 2012 level of appropriation. Current service levels will be maintained.

882. Deputy Sheriff - Enforcement

Sheriff

General Fund - \$8,840,821

The Deputy Division is responsible for serving all orders originating from Circuit Court such as warrants, attachments, foreclosures, evictions, temporary protective orders and levies. For Fiscal 2011, the division processed over 79,000 court orders, including over 600 warrants per month. The division also housed and transported approximately 4,300 prisoners and collected fines and costs assessed by the Circuit Court. The Fiscal 2013 adopted budget is \$1,208,971

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(12%) below the Fiscal 2012 level of appropriation. In Fiscal 2012, funding for City's retirement contribution to the State for all Sheriff employees was budgeted centrally in this service. For Fiscal 2013, funding for State pension costs has been reallocated to all the Sheriff's services. Current service levels will be maintained.

884. District Court Services
Sheriff

General Fund - \$2,479,621

The District Court division serves all rent process issued from the Baltimore District Court, including the performance of evictions by court order. Deputies also serve and enforce District Court writs, summonses, attachments, and levies. In Fiscal 2011, the division served 145,000 summary ejectments and 64,000 eviction orders. The Fiscal 2013 adopted budget is \$456,888 (22.6%) above the Fiscal 2012 level of appropriation. One vacant administrative position is abolished. In Fiscal 2012, funding for the City's retirement contribution to the State for Sheriff's employees was budgeted in service 882, Deputy Sheriff - Enforcement. For Fiscal 2013, funding for pension costs has been reallocated to all the Sheriff's services. Current service levels will be maintained.

889. Child Support Enforcement
Sheriff

General Fund - \$396,304

This unit serves child support process warrants in Baltimore City for the State's Child Support Enforcement Administration in the Department of Human Resources. In many instances child support is only collected after warrants have been issued or individuals are compelled to appear in Court. In Fiscal 2011, the unit served 5,160 child support processes and 575 warrants. The Fiscal 2013 adopted budget is \$46,948 (13.4%) above the Fiscal 2012 level of appropriation.

Fiscal 2013
SUMMARY OF THE ADOPTED BUDGET
 Stronger Neighborhoods

OUTCOME BUDGETING OVERVIEW

Fund	Fiscal 2012	Fiscal 2013	Change	%
General	\$65,930,888	\$116,495,722	\$50,564,834	76.7%
Motor Vehicle	41,192,429	0	(41,192,429)	(100%)
Federal	45,801,064	44,066,666	(1,734,398)	(3.8%)
State	10,108,037	15,633,627	5,525,590	54.7%
Special	8,602,208	8,891,459	289,251	3.4%
Parking Management	0	363,513	363,513	100%
Conduit Enterprise	0	116,867	116,867	100%
Total	\$171,634,626	\$185,567,854	\$13,933,228	8.1%

CITY SERVICES FUNDED FOR FISCAL 2013

The services described in this section are listed numerically by service number. This section is followed by descriptions of services not funded in the Fiscal 2013 budget.

117. Adjudication of Environmental Citations
Environmental Control Board

General Fund - \$741,484

This service is responsible for the adjudication and collection of fines for contested environmental citations that are issued in accordance to the Baltimore City Code. These include enforcement of violations related to sanitation, environmental, health and safety laws. In Fiscal 2013 the service will continue to focus on the timely scheduling of adjudication hearings; the average days to schedule a hearing will decrease from 60 in Fiscal 2012 to 30 in Fiscal 2013. The Fiscal 2013 adopted budget is \$741,484, a decrease of \$53,809 (6.8%) below the current level of service. The decreased funding is a result of removing funding for one-time purchases made in Fiscal 2012. These purchases include office furniture and equipment as well as moving expenses.

354. Office of Neighborhoods
Mayor's Office

General Fund - \$694,417

This service is responsible for making the Mayor's Office and City government accessible to the citizens. Neighborhood liaisons are the points of contact for constituents and community groups when they need assistance in resolving an issue involving City services. For Fiscal 2013, the neighborhood liaisons will attend 850 community meetings. The Fiscal 2013 General Fund adopted budget is \$694,417, an increase of \$85,444 or 14% above the current level of service. The

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increase is due to two positions moving from the Mayor's Office of Employment Development to the Office of Neighborhoods. One vacant position is abolished.

356. Homeless Services Coordination

Mayor's Office of Human Services

General Funds - \$494,236

Other Funds - \$2,122,890

This service provides for executive leadership for the Mayor's Office of Human Services including its Homeless Services Program. Funding is provided for information technology, human resources, and fiscal services. Contracts for approximately 150 homeless service providers are administered through this service. The Fiscal 2013 General Fund adopted budget is \$494,236, and is consistent with the current level of service. The Other Funds adopted budget is \$2.1 million, a decrease of \$139,378 or 6.2% below the current level of service.

593. Community Support Projects

Department of Housing and Community Development

Other Funds - \$6,340,489

This service provides administrative and service-delivery assistance grants to approximately 75 non-profit organizations per year. Funding for this service is provided through the Community Development Block Grant. With this funding area non-profit organizations provide activities such as youth and senior programs, health services, literacy programs, home ownership counseling, child day care service and project-delivery costs related to rehabilitation. The Fiscal 2013 adopted budget is \$386,771 (6.3%) below the Fiscal 2012 level of appropriation.

644. Administration - Recreation and Parks

Recreation and Parks Department

General Fund - \$4,087,684

Other Funds - \$297,266

This service provides for overall administration of the department including personnel, fiscal, IT, public information, and management of capital projects and general engineering programs. The Fiscal 2013 General Fund recommendation is \$4.0 million, an increase of \$332,715 or 8.9% from the current service level. One Design Planner position will be shifted to State funds supported by Program Open Space. This recommendation includes funding for a Director of Communications and a Director of Partnerships. The Director of Partnerships will explore opportunities to work with citizen groups, neighborhood associations, non-profits and businesses to improve community engagement and stewardship, identify additional human and financial resources, and promote long-term commitment and investment in recreational activities.

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645. Aquatics

General Fund - \$1,996,773

Recreation and Parks Department

The Department of Recreation and Parks operates six large park pools, 13 neighborhood walk-to pools, eleven wading pools, three splash pads, and three indoor pools. The Fiscal 2013 recommendation is \$105,769 (5%) below the current level of services. This service will operate along the following schedule: six park pools will be open for weekends between May 26th and June 16th; starting June 23rd park pools will operate seven days a week through September 3rd, 2012; twelve walk-to pools will be open for 7 weeks, from June 23rd to August 12th, 2012; three indoor pools will operate during the summer on a limited basis, for water aerobics classes and rentals. Walter Sondheim Splash Pad will open April 1, and operate through November 1, 2012. Eleven of the 16 wading pools will be taken out of operation for the 2012 swim season due to safety and health concerns and associated high repair cost. The department aims for 10% of City residents to use pool facilities and projects that 62,000 residents will utilize this service. At the Mayor's direction, six of the walk to pools will be kept open utilizing surplus City Foundation donations from the 2010 summer pool season. Understanding walk to pools have low attendance and costly maintenance needs, the Mayor has charged the Department of Recreation and Parks to provide a thorough evaluation of the aquatics facilities. The evaluation should include a long term capital plan which includes possible enhancements to park pools, evaluating the condition and attendance of walk to pools, and possible conversion of walk to pools to splash pads.

646. Park Maintenance

General Fund - \$8,539,050

Recreation and Parks Department

Park Maintenance is responsible for maintenance of 6,000 acres of park land, cleaning and repairing 121 playgrounds; preparing 104 baseball/softball fields and 48 soccer/football fields for play; re-netting, repainting and repairing 101 basketball and 86 tennis courts; and cleaning 20 miles of bike trails. Park Maintenance also mulches trees and removes invasive plants, and can provide support for special events based on a fee for service. Dedicated park maintenance crews will be assigned to reflect priorities for well-maintained playgrounds and athletic fields. The General Fund recommendation for Fiscal 2013 is \$8,539,050, a decrease of 7.1% from the current service level. The service will shed vehicles and equipment associated with park trash collection and snow removal. Trash collection has been moved into the Department of Public Works, and Park Maintenance participation in City-wide snow removal has been reassigned to the Department of Transportation. Additionally, Community Aides and inmate crews will be shifted to Program Open Space funding. One Administrative Analyst and one vacant Motor Vehicle Driver position will be abolished for Fiscal 2013. Performance targets for Fiscal 2013 include 90% of City playgrounds equipped with functional components, and an operating cost of \$2,750 per playground.

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648. Community Recreation Centers
Recreation and Parks Department

General Fund - \$10,827,201
Other Funds - \$140,092

This service provides for the operation of the City's recreation centers. Community Recreation Centers provide 300,000 program experiences for youth in after-school and out-of-school programs, with 95% of youth participating in programs for at least three weeks a year. The Fiscal 2013 General Fund recommendation is an increase of \$249,796 or 2.4% above the current level of services. All 55 centers currently in operation by BCRP will remain open through the summer for summer camps and other activities. Based upon the implementation of the City's Recreation Center Task Force recommendations, the 55 Recreation Centers will operate in the following fashion after the summer: thirteen centers will operate as expanded, model Community Centers; sixteen centers will operate as model Recreation centers; five centers have been designated as "Charter" centers and awarded for third-party operation; and six centers will be turned over to Baltimore City Public Schools for operation. As many as fourteen centers without identified partners could potentially close. BCRP is working with the Family League to provide after-school programming at as many as ten centers, depending on cost and the ability to find suitable vendors. In addition, BCRP will open a new community center in Clifton Park and reopen a recreation center in Carroll Park. Model Community and Recreation Centers will meet the Task Force standards and recommendations for staffing and resources. Capital funding will be used to continue upgrades and expand existing recreation centers into community centers. An additional \$200,000 is included to support scholarships for youth participating in recreation centers.

650. Horticulture
Recreation and Parks Department

General Fund - \$840,838

This service provides for the management, maintenance, supervision and operation of all horticultural activities at the Howard Peters Rawlings Conservatory, the 200-acre Cylburn Arboretum, gateway medians, and certain City-owned flowerbeds. The Fiscal 2013 General Fund recommendation is \$840,838, an increase of \$27,789 or 3.4% from the current level of services. The Department of Transportation will provide Horticulture with a transfer payment for median maintenance, allowing Horticulture to maintain the current level of services. Horticulture will maintain public garden facilities (Cylburn Arboretum and Rawlings Conservatory), City Hall and War Memorial Plaza and four gateway medians - President Street, MLK Boulevard, Edmondson Avenue, and Baltimore Washington Parkway. Horticulture no longer maintains flowerbeds in various City parks. The 50,000 square feet of shrubbery in City parks is only pruned by request, resources permitting. Performance measures for this service include hosting 60,000 visitors to the Cylburn Arboretum and the Rawlings Conservatory and 85% of visitors rating their visits positively. This funding level includes a \$50,000 enhancement recommendation to support a City Farm expansion partnership with the Mayor's Power in Dirt and Vacants to Value Initiative, which would reclaim up to one acre of vacant lots within the city to support community gardens. This service is recognized for the second year in a row for best use of partnerships and volunteers in service delivery.

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653. Special Events – Recreation
Recreation and Parks Department

Other Funds - \$689,190

This service provides for the organizing, coordinating, supervising, managing and hosting over 30 cultural, special and ceremonial events for the department, the Mayor’s Office, and other agencies and organizations that serve the interest of the City. The Special Events service is made up of the Permits Office, Events and Programs including the Bureau of Music concert events, the Volunteers and Alternative Workforce program, and the Park Rangers program. Park permit and event revenues support all costs for the Special Events service. The department is currently developing a new fee schedule.

**662. Vacant /Abandoned Property Cleaning
and Boarding**
Department of Public Works

General Fund – \$2,581,688
Other Funds - \$1,427,149

This service provides cleaning and boarding services to vacant and unoccupied properties that are cited by the City’s housing inspectors. Liens are placed against the property owner for work performed by City crews. It is expected that approximately 42,000 cleanings and boardings will be handled in Fiscal 2013 and over 35,000 rat treatments will be administered. The Fiscal 2013 General Fund adopted budget is \$2,581,688, an increase of \$304,462 or 13% above the Fiscal 2012 current level of service. The Federal Fund adopted budget is \$1,427,149 from the Community Development Block Grant (CDBG) program, a reduction of \$500,000 from Fiscal 2012. The agency will have a surplus of \$378,160 in CDBG funding in Fiscal 2012 which will be carried forward to bridge the funding gap in Fiscal 2013. Current services will be maintained.

681. Administration – Transportation
Department of Transportation

General Fund -\$7,181,152
Other Funds - \$961,952

This service provides executive direction and support functions for the agency’s operating divisions, including human resources, information technology, contract administration, equal opportunity compliance and fiscal/procurement services. The Office of the Director oversees agency policy and planning functions, coordination for the Red Line Transit Project, CitiStat data collection and analysis, and public information services. The Fiscal 2013 General Fund adopted budget is \$7 million, a decrease of \$553,548 or 7.2% below the current level of service, primarily due to a reduction in payments to DGS and DPW.

683. Street Management
Department of Transportation

General Fund -\$29,025,668

This service provides the preventive maintenance, resurfacing, reconstruction, and streetscaping of more than 4,300 lane miles of City roadways, as well as more than 1,100 lane miles of alleys throughout the City. In Fiscal 2013, the service expects to resurface or reconstruct 200 lane miles as well as repair 90% of potholes within 48 hours. The Fiscal 2013

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General Fund adopted budget is \$29 million, a decrease of \$1.7 million or 5.5% below the current level of service due to a re-allocation of funds to capital and a change to internal accounting charges. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

684. Traffic Management
Department of Transportation

General Fund - \$8,765,526
Other Funds - \$4,277,251

This service provides the management of pedestrians, bicyclists and motorists throughout the City. This service also provides the design, fabrication, installation, and maintenance of more than 250,000 traffic control signs and devices throughout the City, the installation of safety fencing and jersey barriers, and the painting of several hundred crosswalks each year. The percent of days when travel times are optimal along the City's gateways will increase from 80% to 90%. The Fiscal 2013 General Fund adopted budget is \$8.8 million, a decrease of \$574,034 or 6.2% below the current level of service. The reduction is due to a reallocation of fleet costs to Service 697 - Traffic Safety. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

689. Vehicle Impounding and Disposal
Department of Transportation

General Fund - \$7,742,560

This service provides impounding and disposal of more than 1,800 abandoned and 38,000 illegally parked vehicles annually. This service also includes the towing and storage of vehicles involved in crashes or held in the Police Department or State's Attorney's Office for investigations and prosecutions. For Fiscal 2013, the Department of Transportation will bid out contracts on a competitive basis throughout different sectors in the City. The Fiscal 2013 General Fund adopted budget is \$7.7 million, a decrease of \$870,002 or 10.1% below the current level of service. Savings are due to the planned competitive bidding process.

**690. Complete Streets & Sustainable
Transportation**
Department of Transportation

General Fund - \$654,021
Other Funds - \$7,663,019

This service encourages and provides cleaner forms of transportation to reduce citizen dependence on single-occupant vehicles. This service includes advocacy and coordination of the Red Line Transit Project, the installation of bicycle facilities, the inspection and maintenance of 3,600 miles of sidewalks, marketing and development of ridesharing telecommuting, flexible work hour programs, and the operation of the Charm City Circulator and the water taxi "Harbor Connector" commuter service, which is primarily funded by a portion of parking tax revenue. In Fiscal 2013, the agency projects 2.8 million riders on the Charm City Circulator, and will add a fourth route between the Inner Harbor and Fort McHenry. The Fiscal 2013 General Fund adopted budget is \$654,021, and maintains the current level of service. The Special Fund

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adopted budget for Fiscal 2013 is \$7.7 million, an increase of \$424,604 or 5.5% above the current level of service.

696. Street Cut Management

General Fund - \$919,005

Department of Transportation

This service was transferred from the Department of General Services in Fiscal 2012. This service inspects and monitors street cuts in the City's rights-of-way to insure that altered infrastructure is restored in compliance with City standards and specifications. Using infrastructure coordination technology, the agency coordinates project schedules with other agencies, utility companies and contractors to ensure minimal street cuts. In Fiscal 2013, the service will have a 7.4% rate of improper street cut repairs. The Fiscal 2013 General Fund adopted budget is \$919,005, an increase of \$119,110 or 14.9% above the current level of service. The increase is related to an adjustment in the service's transfer credits.

727. Building Permits and Municipal Consents

General Fund - \$1,641,982

Department of General Services

This service provides for right of way review of all major construction and activities within the city. City charter and code provide for approvals prior to the construction of any project which impacts the public right-of-way. These impacts include: permanent or temporary encroachments on the right of way; construction of new city infrastructure and connection to existing utilities; the opening and closing of city streets and alleys; the creation of utility easements on private property; special events; and right-of-way infrastructure coordination. No construction can take place without these approvals. For Fiscal 2013, this service expects to issue 36,000 permits and to continue to achieve its benchmark of approving 95% of requests for right-of-way compliance within 45 days. The Fiscal 2013 General Fund adopted budget is \$1,641,982, a decrease of \$110,066, or 6.3% below current level of service. Current services will be maintained.

737. Administration - Housing

General Fund - \$2,359,917

Department of Housing and Community Development

Other Funds - \$1,201,409

This service is responsible for the daily operations of the Baltimore Housing Authority and the Department of Housing and Community Development which includes the following offices: Human Resources, Budget and Accounting, Facilities Management, etc. This function provides essential support for these programs, giving them the tools and directions necessary to accomplish their mission. The Fiscal 2013 adopted budget is \$1,819,451, an increase of \$353,293 (15%) from the current level of service. The funding level includes \$540,466 for rental rate charges to DGS for use of space in the Benton Building.

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738. Energy Assistance

Other Funds - \$11,240,248

Department of Housing and Community Development

This service consists of two components: energy assistance and weatherization services. The Office of Energy Assistance helps city residents pay their utility bills. The Weatherization Office provides energy efficient home improvements to low-income residents of Baltimore City. The home improvements reduce utility bills, stimulate the economy, and bring new workers into the emerging “green” economy. The weatherization program also makes homes healthier, cleaner and more sustainable. In Fiscal 2013 this service will receive additional state funding through Empower Maryland that will allow the service to further enhance its weatherization program while continuing to reduce the overhead cost associated with operating the program. In Fiscal 2013 the service anticipates weatherizing 1,500 homes. The Fiscal 2013 adopted funding level is \$5,230,023 (53%) above the Fiscal 2013 current level of service.

741. Community Action Centers

General Fund - \$695,729

Mayor’s Office of Human Services

Other Funds - \$3,749,767

This service operates six Community Action Centers throughout Baltimore City to connect low-income people to programs that promote economic stability. Services are designed to provide a safety net for families in crisis, including energy assistance and eviction prevention grants. Case managers provide ongoing support on an individual basis and refer individuals to other government and non-profit services to address areas of mental health, substance abuse, housing and employment development. In Fiscal 2013, this service aims to help at least 100 heads of households achieve self-sufficiency. The service also aims to have 75% of case managed heads of household increase their income by 10%. The Fiscal 2013 General Fund adopted budget is \$695,729, a decrease of \$258,388 or 27.1% below the current level of service. Thirty-thousand dollars of the General Fund non-personnel allocation was shifted to CDBG funds. The Other Funds adopted budget is \$3.7 million, a decrease of \$305,245 or 7.5% below the current level of service. There are no service impacts at this funding level as the agency has anticipated the federal reductions and have adjusted their operations accordingly during Fiscal 2012 to keep the current centers operational and remain at its current service level for Fiscal 2013.

742. Promote Homeownership

General Fund - \$93,391

Department of Housing and Community Development

Other Funds - \$313,622

This service promotes neighborhood stability through providing incentives and grants to homebuyers. The grants are used for down payments, home inspections, and settlement expenses. This service is a component of the Vacants to Value program seeking to reduce blighted neighborhoods by providing assistance to families purchasing vacant properties. This service also provides classes, seminars, counseling and referrals to prevent foreclosure. This service is expected to assist 360 new homeowners in Fiscal 2013. The Fiscal 2013 General Fund adopted budget is \$93,391, a decrease of \$4,173 (4.3%) below the current level of service. The

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Federal Fund adopted budget is \$313,622, a decrease of \$62,249 (17%) below the Fiscal 2012 level of appropriation.

745. Housing Code Enforcement

Department of Housing and Community Development

General Fund - \$13,647,281

Other Funds - \$50,000

This service is responsible for providing safe and attractive neighborhoods through effective inspection and enforcement of building, property maintenance and related codes. The service anticipates performing 252,500 inspections in Fiscal 2013, this amount is consistent with prior years. The number of properties deemed habitable as a result of code enforcement is also expected to remain steady at 1,100 properties. The General Fund adopted budget is \$373,836 (3.7%) below the current level of service. The adopted budget includes funds to purchase 10 additional cameras that will be used to capture and prosecute illegal dumping behavior. These cameras will result in 300 dumpers caught and prosecuted during Fiscal 2013 generating \$240,000 in citations.

747. Register and License Properties and Contractors

Department of Housing and Community Development

General Fund - \$597,386

This service ensures the qualification of contractors by: a) licensing electricians, demolitions contractors, plumbers and HVAC trades people annually to perform work in Baltimore City, b) licensing multiple family dwellings to ensure that minimum fire and safety standards are met, c) registering non-owner occupied dwelling units and vacant lots to ensure that current contact information is updated for code enforcement purposes, and (d) registering burglar alarm users, contractors and monitoring companies and in certain circumstances billing users for false alarms. Collectively these systems are projected to generate \$1.55 million in revenue in Fiscal 2013. The Fiscal 2013 adopted budget is \$1,992 (0.3%) below the current level of service.

748. Housing Development Finance and Project Management

Department of Housing and Community Development

Other Funds - \$915,509

This service promotes the stabilization, preservation and growth of city neighborhoods through a variety of community based initiatives, including creating mixed income housing opportunities and direct financing to for profit and not for profit developers through the federal HOME program. In Fiscal 2013, this service will provide financing for 350 housing units. The federal fund adopted budget is \$515,355 (64%) below the current level of service. The reduced funding is the result of a substantial reduction in federal funding through the HOME program, which is administer through the Department of Housing and Urban Development.

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749. Blight Elimination

General Fund - \$2,559,889

Department of Housing and Community Development

This service supports neighborhood revitalization and mixed income community development by eliminating the blight caused by vacant and abandoned properties and returning them to productive use. This service supports the Vacants to Value initiative by streamlining the sale of City owned properties and maintaining, clearing, and holding land for future use to create viable neighborhoods throughout the city. The Vacants to Value initiative coordinates the efforts of Land Resources, Code Enforcement and the Office of Homeownership. This initiative also focuses on the acquisition of property, relocation of displaced individuals/families of acquired properties, and demolition of dangerous buildings. In Fiscal 2013, the number of properties marketed for sale will increase from 2,000 to 3,000. The Fiscal 2013 adopted budget is \$2,559,889, an increase of \$212,542 (8%) above the current level of service. This funding level includes \$350,000 to cover water liens associated with vacant properties.

750. Housing Rehabilitation Loans

General Fund - \$64,708

Department of Housing and Community Development

Other Funds - \$2,562,791

This service provides deferred rehabilitation loans to eligible seniors and low income households for home improvements necessary to maintain safety and health, such as roofing, structural damage and emergency repairs and furnace replacements. This service will assist 400 households in Fiscal 2013, up from 225 in Fiscal 2012. The General Fund adopted budget for this service is \$64,708, \$3,592 below the current level of service. The Federal Fund adopted budget is \$2,562,791. The Federal Fund recommendation is \$2,562,791 (71%) above the Fiscal 2012 level of appropriation. This increase in funding is attributed to new federal grant funding secured through the Department of Housing and Urban Development.

751. Building and Zoning Inspections and Permits

General Fund - \$5,701,561

Department of Housing and Community Development

This service provides monitoring of construction activity to ensure the safety and integrity of new construction and alterations by reviewing permit applications and construction drawings for building, electrical, mechanical, zoning and other related codes. Subsequent inspections are made to ensure compliance. In Fiscal 2012 this service received an appropriation from the Innovation Fund to convert the plan review process to an electronic format. This project will result in continued efficiencies and effectiveness. In Fiscal 2013 approximately 87,500 trade inspections will be completed. The Fiscal 2013 adopted budget is \$5,748,443, a reduction of \$1,003,966 (15%) below the current level of service due to adjustments in the projected savings from position vacancies.

762. Historic Preservation

General Fund - \$456,316

Planning Department

This service strengthens Baltimore's economic and cultural infrastructure by preserving its architectural assets. The Commission for Historical & Architectural Preservation (CHAP) identifies and recommends the historic designations of City landmarks and historic districts, fostering tangible gains in the local economy and increases in property sales prices and property tax base assessment. Future operation of the Edger Allan Poe House and Museum, a national landmark and international attraction historically operated by CHAP, is under study by a consultant. There are currently 32 Baltimore City historic districts and 162 landmarks, including 11,000 properties. For Fiscal 2013, the percentage of eligible properties within Baltimore with local or national designation will remain at 25%. Positions funded by CDBG in Fiscal 2012 have been shifted to the General Fund for Fiscal 2013. The Fiscal 2013 General Fund adopted budget is \$456,316, a decrease of \$2,383 or 0.5% below the combined General Fund/CDBG current level of service. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

**763. Comprehensive Planning and
Resource Management**

General Fund - \$1,094,239

Other Funds - \$82,255

Planning Department

This service is a core function of the Planning Department, leading the City's neighborhood based planning initiatives, building community capacity and promoting collaboration to improve the quality of life for city residents. This service includes drafting policy statements, analyzing legislation, community outreach, capacity building, developing housing and transit oriented development strategies, comprehensive rezoning, and development of the six-year CIP to maximize the value of City investments. In Fiscal 2013, this service aims to complete at least two major new area master plans and the adoption of the first new zoning code in 40 years. Positions funded by CDBG in Fiscal 2012 have been shifted to the General Fund for Fiscal 2013. The Fiscal 2013 General Fund adopted budget is \$1.1 million, a decrease of \$231,442 or 17.5% below the combined General Fund/CDBG current level of service. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

768. Administration-Planning

General Fund - \$743,676

Planning Department

This service provides two key functions which enable the Planning Department to fulfill its mission and City Charter functions. The executive leadership of the Planning Department advises the Mayor, Administration senior staff, other cabinet agencies; and the Planning, Preservation and Sustainability Commissions, on issues and policies related to development, land use, zoning, capital programming, sustainability, and historic preservation. The administration staff also provides the direct support functions for executive agency leadership, including the formulation of the budget, fiscal operations, procurement, accounting, human

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resources and general administrative services for the Planning Department. The Fiscal 2013 General Fund adopted budget is \$743,676, an increase of \$160,351 or 27.5% above the combined General Fund/CDBG current level of service. The increase is primarily due to \$143,053 in building rental payments to DGS for the department's space in the Benton Building. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

851. Liquor License Compliance
Liquor License Board

General Fund - \$1,389,246

This service provides regular inspection of licensed establishments to ensure compliance with the State laws and regulations regarding the sale and service of alcohol within Baltimore City. In addition, this service monitors the City's adult entertainment establishments. Citizen complaints regarding licensed establishments are referred to the Liquor Board by the City's 311 call center. Violations of State law and liquor board licensure rules are handled at public hearings conducted by the Liquor Board. The General Fund adopted budget for Fiscal 2013 is \$321,383 (19%) below cost to maintain the current level of service. Four positions are abolished; however funds are added for three part-time inspector positions and the promotion of three full time inspectors. The service projects to complete 4,600 routine inspections during Fiscal 2013. The City will study ways to improve liquor license inspector productivity.

878. Disabilities Commission
Office of Civil Rights

General Fund - \$71,602

This service is responsible for ensuring the accessibility of City facilities, programs and services for residents with disabilities monitoring the city's compliance with the Americans with Disabilities Act (ADA) and providing information and educational programs for City government and businesses regarding reasonable accommodations for employment and other issues concerning people with disabilities. According to the 2006 American Community Survey, there are over 110,000 people with disabilities in the City. The Fiscal 2013 adopted budget is \$40,284 (36%) below Fiscal 2012 level of appropriation. One filled position is abolished, and one position will be transferred from the Department of Public Works.

893. Homeless Prevention
Mayor's Office of Human Services

Other Funds - \$1,031,825

This service provides direct assistance to those facing imminent risk of losing their current housing. This takes the form of legal representation in rent court, public housing grievance termination proceedings, and through negotiations with Section 8 staff and mediating landlord disputes. An estimated 5,000 households face evictions each year in Baltimore City. The Fiscal 2013 adopted budget is \$1 million, and will maintain the current level of service.

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896. Permanent Housing for the Homeless

Mayor's Office of Human Services

General Fund - \$204,431

Other Funds - \$24,005,408

This service provides case management for chronically homeless individuals to help them acquire permanent housing. This is a key driver in the long-term solution to end homelessness in Baltimore City. Approximately 2,000 individuals and families receive this support. In Fiscal 2013, the City will strive to increase the percentage of eligible clients in permanent housing. In Fiscal 2011, 89% of eligible clients maintained permanent housing. The Fiscal 2013 General Fund adopted budget is \$204,431, and will maintain the current level of service.

694. Survey Control

Department of Transportation

General Fund - \$92,065

This service provides for a system of accurate survey points used by civil engineers land title agents, developers, and others preparing roadway and bridge designs, residential and commercial development projects, sale and acquisition of property for municipal use, etc. This service includes three specific functions: maintaining the City's Horizontal and Vertical Survey Controls, reviewing plats prepared by private consultants, and preparing plats and ordinance for review and approval of the Mayor and City Council. In Fiscal 2013, the service aims to replace 225 Control Stations and reduce the number of field crew days needed to reset 20 Traverse Stations from 5 to 4. The Fiscal 2013 General Fund adopted budget is \$92,065, a decrease of \$85,247 or 48.1% below the current level of service due to reductions in computer software, office furniture and equipment which are no longer needed and reclassification of positions within the service. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

CITY SERVICES NOT FUNDED FOR FISCAL 2013

755. Affordable Housing Program

Department of Housing and Community Development

General Fund - \$0

This service provides flexible funding sources that allow the City to assemble large tracts of vacant properties to create new development sites. The City has invested \$52.1 million in the Affordable Housing Program over five years. All funds from the Urban Development Action Grant repayment will be dedicated to the Affordable Housing Fund until it reaches the \$59.8 million goal.

Fiscal 2013
SUMMARY OF THE ADOPTED BUDGET
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OUTCOME BUDGETING OVERVIEW

Fund	Fiscal 2012	Fiscal 2013	Change	%
General	\$48,165,202	\$57,379,252	\$9,214,050	19.1%
Motor Vehicle	2,983,572	0	(2,983,572)	(100%)
Federal	15,967,143	12,626,260	3,340,883	(20.9%)
State	6,468,809	6,454,883	(13,926)	(0.2%)
Special	559,089	570,220	11,131	(2.0%)
Parking Management	5,863,223	7,280,561	1,417,338	24.2%
Conduit Enterprise	5,868,339	7,539,639	1,671,300	28.5%
Convention Center	4,602,084	4,602,084	0	0%
Bond				
Total	\$124,217,665	\$130,018,822	\$5,801,157	4.67%

CITY SERVICES FUNDED FOR FISCAL 2013

The services described in this section are listed numerically by service number.

493. Art and Culture Grants

General Fund - \$5,796,166

This service provides funding for the Walters Art Museum, the Baltimore Museum of Art, the Baltimore Symphony Orchestra, and the Maryland Zoo in Baltimore. These four institutions comprise the cornerstone of the City's commitment to Arts and Culture and are budgeted separately. The Fiscal 2013 adopted budget for operating grants to these four institutions is a 15.1% increase to the current level of service. In addition to operating grants the City provides the employer's share of social security, health insurance, pension costs, prescription and optical plans for employees of the Baltimore Museum of Art and the Walters Art Gallery. In Fiscal 2013 the adopted budget for these costs is \$3.5 million, equal to the Fiscal 2011 and 2012 levels of appropriation. The City also provides a subsidy for the utility costs of the Maryland Zoo in Baltimore. For Fiscal 2013, these costs were shifted from Miscellaneous General Expense to this service. The Fiscal 2013 adopted budget for these costs is \$350,642.

540. 1st Mariner Arena Operations

General Fund - \$558,800

This service manages the building operations for the 1st Mariner Arena. The City pays a fee to SMG, a management company. The baseline for calculating the management fee is \$450,000. If the Arena operates at break even, then the City is responsible for 65% of the \$450,000. If the Arena operates at a loss, then the loss is subtracted from the baseline amount (\$450,000). The

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management fee is 65% of the difference. The loss is reimbursed to SMG by the City upon annual settlement. The City's maximum exposure is \$450,000. If the Arena operates at a profit, then the profit is added to the baseline amount. The management fee is 65% of the total. The entire operating profit is returned to the City upon settlement. During the last five years, the City's management fee has increased due to 1st Mariner Arena realizing annual net profits greater than \$450,000. The Fiscal 2013 adopted budget is 1.2% above the Fiscal 2012 level of appropriation.

548. Conduit System Management
Department of Transportation

Other Funds - \$7,539,639

This service provides development, maintenance, and control over approximately 741 miles of conduit ducts under the streets, lanes, and alleys of Baltimore City. In Fiscal 2013, this service projects to have 95% of conduit permit reviews completed within 72 hours of application, 85% of conduit obstructions cleared within 72 hours of notice and 100% of manhole inspections completed for conduit occupancy program. The Fiscal 2013 adopted budget is \$7.5 million, an increase of \$1.7 million or 28.9% above the current level of service.

590. Civic Promotion

General Fund - \$637,038

This service provides grant opportunities to non-profit organizations that conduct historical, educational, and promotional activities in Baltimore. Organizations that are funded under this service include the Baltimore Public Markets, Lexington Market and Arcade, and Baltimore National Heritage Area. The Fiscal 2013 adopted budget for the Markets is a 5% reduction from the current level of service. The Baltimore National Heritage Area was formerly a component of the Mayor's Office of Employment Deployment. In January 2012 the organization formed an independent non-profit organization. The Fiscal 2013 adopted budget is \$133,000 (5%) below the current level of service while the service was housed within the Mayor's Office of Employment Development.

656. Wage Investigation and Enforcement
Office of Civil Rights

General Fund - \$163,432

This service adds economic value to the City's low/moderate income work force through the enforcement of the City's Minimum, Living and Prevailing Wage Laws. Living Wage enforces the City's Living Wage pay rate of \$10.59 for all City service contracts. Minimum Wage sets the highest standard of coverage for employees by providing wages and overtime protection for all City businesses with two or more employees. Prevailing Wage establishes and enforces 140 labor and mechanic pay rates that are incorporated into the City's capital construction and requirements contracts. A one stop location is provided for obtaining information and filing wage complaints, resulting in recovering back pay and lost wages for employees. The General

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Fund adopted budget for Fiscal 2013 is \$46,363 (28%) below the cost to maintain the current level of service. The adopted budget includes funding for the continued maintenance and implementation of payroll monitoring software.

682. Parking Management

Other Funds - \$40,846,544

Parking Authority of Baltimore City

This service provides parking management services that include: management of City-owned off-street garages and lots with over 10,000 parking spaces and over two million parkers annually; parking meter management and maintenance of over 700 multi-space parking meters and 6,000 single-space parking meters throughout the City; administration of Residential Permit Parking and Residential Reserved Handicapped Parking programs; development of parking plans (as part of City planning activities); participation in the City's Site Plan Review process; administration of truck and passenger loading zones; and identification and implementation of parking demand management strategies such as car sharing. In Fiscal 2013, this service will distribute 38,000 Residential Permit Parking decals and Visitors Permits. In addition, in Fiscal 2013 this service aims to reduce the percentage of City residents who say finding parking in their neighborhood is a serious or very serious problem from 27% to 22%. The Fiscal 2013 Parking Enterprise Fund adopted budget is \$33.6 million, a decrease of \$1.6 million or 4.7% below the current level of service. The Fiscal 2013 Parking Management Fund adopted budget is \$7.3 million, an increase of \$1.5 million or 25.5% above the current level of service. The change is due to shifting funding for multi-space meters from the Parking Enterprise Fund to the Parking Management Fund.

685. Special Events Support

General Fund - \$526,859

Department of Transportation

This service provides set-up of stages, booths, audio/visual, and electrical equipment for more than 200 fairs, festivals and other special events throughout the City. This service also provides for the chauffeur of visiting delegations, the delivery of material for events, and the installation of street banners and holiday decorations in commercial areas for dozens of major planned events annually such as parades, Presidential visits, fireworks, and sporting events. In Fiscal 2013, the service aims to setup and breakdown booths at 250 events. The Fiscal 2013 General Fund adopted budget is \$526,859, a decrease of \$60,839 or 10.4% below the current level of service.

687. Inner Harbor Services

General Fund - \$856,272

Department of Transportation

This service provides for maintenance of the public right-of-way at the Inner Harbor. Included are maintenance of the lighting, promenade, bulkhead, finger piers and water and utility

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hookups at the Inner Harbor. This service also provides the landscaping and maintenance of a number of fountains and public plazas, such as Hopkins Plaza, located throughout the central business district. In Fiscal 2013, the service aims to continue maintaining nine fountains weekly. The Fiscal 2013 General Fund adopted budget is \$856,272, and maintains the current level of service.

692. Bridge and Culvert Management

General Fund - \$2,435,276

Department of Transportation

This service maintains 305 bridges to ensure the safe and timely passage of motorists, pedestrians, and bicyclists over roads, waterways, parks, and railroads. Included are the federally mandated biennial Bridge Inspection Program, and the resultant maintenance, rehabilitation and/or reconstruction of bridges and culverts, including bridge structures categorized as major storm water culverts. In addition, this service seeks to implement preventative maintenance programs that will extend service life of and improve safety on bridges. In Fiscal 2013, this service will provide preventative maintenance for 11 bridges and also inspect 313 bridges per two-year cycle. The Fiscal 2013 General Fund adopted budget is \$2.4 million, an increase of \$92,546 or 4% above the current level of service. The additional funding allows the agency to perform additional preventative maintenance, thereby reducing long-term capital costs.

695. Dock Master

Other Funds - \$265,420

Department of Transportation

This service provides for the coordination of dockside activities and the docking of vessels within the Inner Harbor docking areas. Funding includes the collection of docking fees from transient pleasure boats, scheduling of docking for charter boats, cruise ships and special ship visits, and promoting the City's dock availability to tourists. This service also provides for the coordination of maintenance and repair services necessitated by visiting vessels. This service is self-supporting from the revenues it collects. The Special Fund adopted budget for Fiscal 2013 is \$265,420 and maintains the current level of service.

729. Real Property Database Management

General Fund - \$697,569

Department of General Services

This service maintains the real property maps, plats and property identification database. Unique identification numbers are assigned to each of the City's 235,000 properties. This service keeps accurate ownership and mapping information which associates the ownership and mailing address of each property with the unique identification number assigned to each property. These records constitute the real property database which is the basis for State assessment updates, real estate transfer taxes, property subdivisions, and property tax billings. For Fiscal 2013, this service expects to process 35,500 address changes and set an improved

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benchmark rate of 1.3% of returned tax bills. The Fiscal 2013 General Fund adopted budget is \$697,569, a decrease of \$15,734 or 2.2% below current level of service. Current services will be maintained.

761. Development Oversight and Project Support

General Fund - \$1,011,579

Planning Department

This service helps to create stable, vibrant neighborhoods by overseeing the review of all development projects. The service supports the Planning Commission and City Council, Urban Design & Architectural Review Panel (UDARP), Baltimore Municipal Zoning Appeals (BMZA) and includes researching all development proposals, meeting with applicants and stakeholders, notifying the respective communities, scheduling public meetings, ensuring that properties are posted, and preparing and presenting staff reports at public meetings. The department estimates that it will approve 75% of subdivision plans in less than 30 days. Positions funded by CDBG in Fiscal 2012 have been shifted to the General Fund for Fiscal 2013. The Fiscal 2013 General Fund adopted budget is \$1 million, a decrease of \$13,301 or 1.3% below the combined General Fund/CDBG current level of service. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

792. Workforce Services for TANF Recipients

Other Funds - \$4,828,535

Mayor's Office of Employment Development

MOED is the recipient of two contracts from the Maryland Department of Human Resources through Baltimore City's Department of Social Services to provide services to welfare applicants and recipients. Services provided include offering local labor market information, job readiness preparation, career assessment and employability skills. The Fiscal 2013 adopted budget is \$60,431 (1.2%) below the cost to maintain the current level of service. MOED projects 3,600 temporary cash assistance recipients will participate in this service in Fiscal 2013.

793. Career Center Services for City Residents

General Fund - \$1,116,336

Mayor's Office of Employment Development

Other Funds - \$461,430

This service provides a full range of workforce services including opportunities to build career portfolios, by obtaining essential computer certifications, and building skills tied directly to Baltimore's high growth sectors. The Mayor's Office of Employment Development projects that over 600 job-seekers will upgrade their computer skills by acquiring basic computer proficiency in Microsoft Office Software and IC3 certifications. The General Fund budget for Fiscal 2013 is \$232,872 (26.1%) above the cost to maintain the current level of service. The Fiscal 2013 adopted budget includes an enhancement for this service which would provide for the creation of a community job hub network, thereby extending employment services to underserved neighborhoods throughout the city.

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794. Administration-MOED

Mayor's Office of Employment Development

General Funds - \$1,181,946

Other Funds - \$103,132

This service provides administrative oversight to the Mayor's Office of Employment Development. The General Fund adopted budget for Fiscal 2013 is \$291,829 (20%) below the cost to maintain the current level of service.

795. Workforce Services for Baltimore Residents

Mayor's Office of Employment Development

Other Funds - \$7,349,864

This service is supported by federal Workforce Investment Act (WIA) funds to operate the Career Center Network, comprised of three comprehensive one stop career centers and two community connection satellites. The Fiscal 2013 federal fund adopted budget is \$432,467 (6%) below the Fiscal 2012 level of appropriation due to federal grant reductions. There will be no service impacts at this funding level. MOED projects that 64% of WIA participants will obtain a job and remain employed for at least nine months.

796. Workforce Services for Ex-Offenders

Mayor's Office of Employment Development

Other Funds - \$1,499,139

This service is responsible for offering a broad range of services to assist ex-offenders successfully transitioning to work, home and community. Services include career counseling, job readiness, skills training, job development/referral and retention. There is no General Fund adopted budget for this service; however, the department will seek grant funds to maintain the level and quality of services currently provided. In addition to a federal funding award of \$500,000, MOED hopes to continue receipt of \$500,000 from the State and \$500,000 from the City's Workforce Investment Act allocation. MOED projects 4,000 ex-offenders will receive services.

797. Workforce Services for Out-of-School Youth

Mayor's Office of Employment Development

General Fund - \$2,743,206

This service provides out of school youth and unemployed young adults access to a full range of educational, occupational and personal support services in a "one stop" safe and nurturing environment. High school dropouts are able to build their academic skills, learn about and train for careers, and receive individualized guidance from adult members at fully equipped YO! Centers. A study of the program showed that participants were significantly less likely to be convicted of a crime and had higher earnings compared to a similar, nonparticipating group. The Fiscal 2013 adopted budget is \$57,301 (2%) below the cost to maintain the current level of service. The budget will provide intensive, evidence-based programming for 600 youth.

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798. Youth Works Summer Job Program
Mayor's Office of Employment Development

General Fund - \$1,662,231
Other Funds - \$1,291,841

This service provides six week summer work experiences to thousands of Baltimore's youth. These experiences expose youth to career options and teach them work-life skills that will prepare them for future employment. The General Fund adopted budget for Fiscal 2013 is \$28,742 or 2% above the cost to maintain the current level of service. As in Fiscal 2012, this funding level supports 5,000 participants for summer jobs placements. Included in this service's recommendation is funding for an enhancement which will enable the program to offer year round employment opportunities to 350 young people.

809. Retention, Expansion and Attraction of Business
Baltimore Development Corporation (BDC)

General Fund - \$1,511,052
Other Funds - \$101,600

This service focuses on increasing jobs in Baltimore's key growth sectors, expanding companies located in Baltimore, investing in Baltimore, providing significant financial benefit to Baltimore and the State of Maryland, and fostering opportunities for MBE/WBE participation. This service will seek to retain or attract 1,683 jobs to Baltimore City in Fiscal 2013. The Fiscal 2013 adopted budget is \$1,511,052, which is \$798,313, or 47% above the Fiscal 2012 level of appropriation. The increased General Fund support is a result of a significant decrease in BDC's capital allocation that was previously utilized for a portion of the organization's operating costs. The current funding level will offset the loss of capital funding.

810. Real Estate Development
Baltimore Development Corporation

General Fund - \$1,758,330
Other Funds - \$101,600

This service promotes real estate development, including strategic planning, development assistance, expediting building permits and other approvals, negotiating the sale or lease of City-owned properties and managing urban renewal areas and Business Parks. Through real estate transactions made within this service, 1,559 new jobs will be created in Baltimore City along with \$4.2 million in new tax revenue. The Fiscal 2013 adopted budget is \$1,758,330, an increase of \$560,889 (68%) above the Fiscal 2012 level of appropriation. The increased appropriation is reflective of the loss of capital funding that was previously utilized to support operating cost of the organization.

811. Inner Harbor Coordination
Baltimore Development Corporation

General Fund - \$514,096

This service is responsible for the coordination of day-to-day operations, oversight and management of City leases and the planning and implementation of both economic and physical development of the Inner Harbor. This service is expected to generate \$1.3 million in lease, admission, and tax revenue during Fiscal 2013. BDC will coordinate services provided by

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the Departments of Transportation, Public Works, Recreation and Parks, Police, the Parking Authority, and the Waterfront Partnership to ensure the continued vibrancy of the Inner Harbor. The General Fund adopted budget will maintain the current level of services.

812. Business Support - Small Business Resource Center **General Fund - \$146,000**
Baltimore Development Corporation

The Small Business Resource Center provides business development services to entrepreneurs and existing businesses with less than \$5 million in annual revenue. Services are provided through a series of seminars, one on one counseling sessions, outreach events and targeted program. For Fiscal 2012, the Center will assist 200 business startups. The service will also continue to offer classes and seminars to Baltimore's small business community. Through these efforts the service will work to reach 2,000 individuals. The Fiscal 2013 adopted budget is \$146,000, an increase of 2% from the Fiscal 2012 appropriation.

813. Technology Development **General Fund - \$685,800**
Baltimore Development Corporation

This service provides an array of services designed to help Baltimore entrepreneurs launch and sustain successful high-tech and bio-tech businesses. In 11 years, 219 participating firms have created more than 1,500 jobs and \$273 million in economic activity for the City, and 80% of graduating firms are still in business. The success of the Emerging Technology Center (ETC) has created significant regional, national and international exposure for Baltimore. In Fiscal 2013 the service will work to serve 30 companies and create 445 jobs. The Fiscal 2013 adopted budget is \$685,800, which will maintain the current level of services.

814. Improve and Promote Retail Districts **General Fund -\$1,565,122**
Beyond Downtown **Other Funds - \$101,600**
Baltimore Development Corporation

This service provides economic development functions and engages community members in the economic revitalization process. Initiatives have resulted in a five-to-one private to public dollar investment ratio, the sustainability of local merchants, and the recruitment of national retailers such as Target to Baltimore. In Fiscal 2013 the service will strive to create 200 jobs in Baltimore City as well as reduce the number of vacant commercial buildings by 2%. The Fiscal 2013 recommendation funds the continuation of ten (10) current Main Streets, helping to improve retail districts beyond downtown. Additionally these funds will continue to support the façade improvement program. The Fiscal 2013 adopted budget is \$1,565,122, an increase of \$799,588 (48%) above the Fiscal 2012 level of appropriation. The increased appropriation is reflective of the loss of capital funding that was previously utilized to support operating costs of the organization.

815. Live Baltimore

General Fund - \$304,038

Department of Housing and Community Development

This service promotes City living options and educates potential homebuyers. For Fiscal 2013, Live Baltimore will support a new residential recruitment marketing campaign that focuses on the creative class and existing homebuying outreach services. This new push will help the entire City - offering more educated and creative employees for our diversified economy, connecting residents to cultural opportunities, and promoting dynamic and thriving arts for visitors and residents alike that will bring value and prominence to our strong Baltimore brand. This service is expected to capture 7,000 new customers for city living information, serve 850 with the group's twice-annual "Buying into Baltimore" homebuying events, and help to underwrite promotional tours and advertising. The Fiscal 2013 adopted budget is \$304,038, a 5% reduction from the Fiscal 2013 current level of services.

820. Convention Sales and Tourism

General Fund - \$11,575,698

Visit Baltimore

This service supports Visit Baltimore, a nonprofit organization that provides a positive economic impact to Baltimore City by attracting trade conventions and group/leisure visitors through destination sales and marketing efforts for its various stakeholders. Stakeholders include hotels, restaurants, attractions, and the City government. In Fiscal 2013, this service expects to generate \$463 million in visitor spending, a \$46 return for each dollar the City invests in Visit Baltimore. By State law, Visit Baltimore receives 40% of the City's gross hotel tax revenue. The Fiscal 2013 adopted budget is \$11,575,698, an increase of \$1,658,677 (15.4%) above the Fiscal 2012 level of appropriation. Visit Baltimore monitors the Sail Baltimore (\$10,000) and Pride of Baltimore (\$13,000) grants, which are included in the total appropriation.

824. Events, Art, Culture, and Film

General Fund - \$1,908,185

Baltimore Office of Promotion and the Arts

The Baltimore Office of Promotion and the Arts (BOPA) serves as the City's special events office, council for arts and culture, and film commission. The City's General Fund supports the salaries of staff that fundraises, coordinates events and festivals, administers arts grants, manages arts programs, and oversees facilities. BOPA leverages the City's investment by independently raising nearly \$4.0 million annually to produce activities and programs on behalf of the City. In Fiscal 2013, BOPA will produce 70 independent events, while sponsoring 350 features in various City festivals and events. The Fiscal 2013 adopted budget is \$30,050 (2%) above the Fiscal 2012 level of appropriation.

828. Bromo Seltzer Arts Tower

General Fund - \$75,000

Baltimore Office of Promotion and the Arts

The Emerson Bromo Seltzer Tower is a historic landmark listed on the National Register of Historic Places since 1973. The Tower provides working space for local artists and opens its doors to the community as a place where creativity is celebrated and shared. The Tower was donated to the City on the condition that it would be preserved. In 2006, the City entered into a contractual agreement with a third party to fund the utilities and maintenance of the Tower through 2012. In Fiscal 2013, the facility will sponsor 16 local artists and attract 2,500 visitors. The Fiscal 2013 adopted budget is consistent with the Fiscal 2012 appropriation.

**846. Discrimination Complaint Intake, Investigations,
Resolutions & Conciliations**

General Fund-\$711,248

Other Funds - \$45,500

Office of Civil Rights

This service investigates complaints of unlawful discrimination in the areas of employment, housing, public accommodation, education, and health and welfare occurring in Baltimore City. The service promotes the availability of quality jobs and existence of a fair and inclusive workforce through the enforcement of Article IV of the Baltimore City Code. The General Fund adopted budget for Fiscal 2013 is \$48,864 (7%) above the cost to maintain the current level of service. The number of complaint cases closed will remain steady at 30 cases per investigator and the service will continue to close 75% of complaint cases within 250 days, in accordance with industry standards.

850. Liquor Licensing

General Fund - \$665,748

Liquor Control Board

This service provides for the issuance, transference and renewal of the City's alcoholic beverage and adult entertainment licenses. The service collaborates with applicants regarding license issuance, renewal requirements, and legislatively mandated community participation in the licensing process. The General Fund adopted budget for Fiscal 2013 is \$42,450 (6%) below the cost to maintain the current level of service and provides for the current level of service to be maintained.

855. Convention Center

General Fund - \$11,870,410

Other Funds - \$5,060,910

This service provides space and support services for meetings trade shows, conventions and other functions conducted by local and national organizations that directly impact economic activity in Baltimore. This service strives to provide the highest quality experience to visitors and promote the City in the challenging regional and national hospitality industry. The Convention Center is a major driver of economic activity for the City. In Fiscal 2013, the service

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will host approximately 155 events generating approximately \$9.3 million in revenue. The Fiscal 2013 adopted budget is \$11,870,410, a decrease of \$352,147 (3%) below the current level of service. The State covers two-thirds of the Center's operating deficit, and the City covers one-third. The Fiscal 2013 State subsidy is estimated to be \$5,060,910, a 1.3% (\$62,335) increase from Fiscal 2012.

869. Minority and Women's Business

General Fund - \$444,025

Opportunity Office

Law Department

This service is responsible for certification of Minority Business Enterprises (MBEs) and Women Business Enterprises (WBEs), maintaining a directory of certified businesses, investigating alleged violations of the MWBE ordinance, maintaining statistics on availability and utilization of MBEs and WBEs, setting annual participation goals, setting contract participation goals on a contract by contract basis, setting participation goals on City-assisted projects, and providing assistance to bidders and developers in identifying MBE/WBE firms. The General Fund recommendation for this service is \$444,025, or 6.5% below the Fiscal 2013 current service level; the Minority and Women's Business Office will maintain current services at this funding level. Performance targets for Fiscal 2013 include a three-day application review time and certification of 1,325 Minority and Women's Business Enterprises.

Fiscal 2013
SUMMARY OF THE ADOPTED BUDGET
 Innovative Government

OUTCOME BUDGETING OVERVIEW

Fund	Fiscal 2012	Fiscal 2013	Change	%
General	\$68,774,246	\$92,406,343	\$23,632,097	34.4%
Motor Vehicle	173,012	0	(173,012)	(100%)
State	1,346,461	1,368,004	21,543	1.6%
Special	13,305,259	18,845,970	5,540,711	41.6%
Loan & Guarantee	3,260,296	3,313,772	53,476	1.6%
Enterprise				
Water Utility	17,595,503	17,301,401	(294,102)	1.7%
Total	\$103,354,777	\$133,235,490	\$29,880,713	28.9%

CITY SERVICES FUNDED FOR FISCAL 2013

The services described in this section are listed numerically by service number. This section is followed by descriptions of services not funded in the Fiscal 2013 budget.

100. City Council

General Funds - \$5,322,455

The City Council is the legislative branch of City government, as stated in the City Charter. The City Council is comprised of the President and 14 single member districts. This body enacts laws, holds hearings on topics of public interest, reviews City expenditures and operations, confirms certain municipal officers, and conducts bi-weekly meetings. It serves as a conduit through which the public's concerns and issues can be addressed. The Fiscal 2013 recommendation is \$138,621 (2.7%) above the current service level. This increase is due to an adjustment for vacancy savings and will have no service impact.

103. Council Services

General Fund - \$700,256

The Office of Council Services provides professional staff support to the Standing Committees and Sub-Committees of the City Council, analyzes all legislation pending before the City Council; assists the City Council in bi-monthly monitoring of agency fiscal condition; provides analysis of the Ordinance of Estimates of the City Council; and arranges committee meetings requested by the City Council. The Fiscal 2013 adopted budget is \$191,615 (37.7%) above the Fiscal 2012 level of appropriation. The increase is for a Fiscal Policy Analyst position to be created within the agency.

106. Legislative Reference

General Fund - \$533,389

Other Funds - \$11,582

This service provides support to the City Council and Administration; drafts all legislation and resolutions for the Mayor and City Council; researches and reports on existing and proposed City and State legislation; provides reports and minutes of the meetings of City agencies; administers and enforces the City's ethics law; operates the Legislative Reference Library; publishes and distributes the City Code, the City Building, Fire and Related Codes, the City Charter and the Code of Public Local Laws; prints City legislation; and revises the City Code and other publications annually or as is appropriate. The Fiscal 2013 adopted budget is \$29,401 (5%) below the cost to maintain the current level of service; however service levels are anticipated to remain steady. The Special Fund adopted budget is \$582 (2%) above the Fiscal 2012 level of appropriation.

107. Archives and Records Management

General Fund - \$420,458

Legislative Reference

This service is the repository for all city documents and historical data. The City has partnered with the State to apply for a grant to develop a web-enabled, publicly accessible, fully searchable Baltimore City Archives system. As part of this grant the City must provide a suitable facility. The Fiscal 2013 adopted budget is \$18,353 (4%) below the cost to maintain the current level of service.

125. Executive Direction and Control

General Fund - \$3,949,891

Office of the Mayoralty

Other Funds - \$352,004

This service is responsible for providing the staffing and funding necessary for the daily operations of the Mayor's Office. The Office directs the operation of municipal agencies through the issuance of policies, directives and initiatives. The Office holds agency personnel accountable for meeting their objectives and measures their performance on a periodic basis by reviewing relevant data. Requests, complaints, and other inquiries directed to the Mayor concerning the operations of the City are investigated and responded to in a timely manner. The General Fund adopted budget is \$374,190 (10.5%) above the Fiscal 2012 level of appropriation. Funding for the Baltimore Heritage Area office has been transferred to service 590, Civic Promotion. Funding to support emergency management activities has been shifted to service 608, Emergency Management. Two vacant positions will be abolished and one position will transfer to service 726, General Services - Administration.

128. Labor Contract Negotiations and Administration

General Fund - \$784,381

Office of the Labor Commissioner

This service funds the Office of the Labor Commissioner (OLC) mandated to conduct contract negotiations with eight city unions and one professional organization representing 85% of the City's workforce. The OLC negotiates collective bargaining agreements with respect to wages, hours, benefits and other terms and conditions of employment. The OLC oversees the administration of the Memoranda of Understanding including grievance and arbitration hearings, mediation, issues of contract language interpretation and convening and coordinating labor-management committees. The OLC studies and makes recommendations for the establishment, revision, or correction of City policies and procedures with respect to labor management matters. The Fiscal 2013 funding level will allow the OLC to maintain current level of service. The General Fund adopted budget is \$71,902 (10.1%) above the Fiscal 2012 level of appropriation.

130. Administration - Comptroller's Office

General Fund - \$1,098,703

Comptroller's Office

The Comptroller is an elected Office. This service provides general supervision for the City's independent audit function performed by the Department of Audits and is responsible for the Department of Real Estate and Department of Communication Services which includes the Municipal Telephone Exchange and the Municipal Post Office. As an elected Office, constituent services, policy analysis and implementation of policies and procedures are provided under this service. This service is also responsible for administrative support service to the Board of Estimates and provides fiscal and personnel functions for itself and the departments under its supervision. The Fiscal 2013 adopted budget is \$734,840 (202%) above the Fiscal 2012 level of appropriation. One Executive Level position is eliminated. Current service levels will be maintained. Funding for Board of Estimates administrative costs is transferred from service 122, Miscellaneous General Expenses.

131. Audits

General Fund - \$3,898,358

Comptroller's Office

Under the direction of the City Auditor and the general supervision of the Comptroller, this service performs the annual audit of the City's Comprehensive Annual Financial Report (CAFR), as well as 12 separate audits of the financial statements of various governmental units, including the City's three pension systems and four enterprise funds. The Department is responsible for the Single Audit of the City's approximately 572 federal grants with expenditures of \$252 million. A number of performance audits are also conducted of City agency activities to ensure the efficiency of operations, the adequacy of internal control structure and compliance with City laws, policies and procedures. The Department of Audits also prevents and investigates alleged fraud, theft, bribery and other economic irregularities in City government. Other services performed by the Department of Audits include reviewing

Innovative Government

contract change orders and other transactions submitted for Board of Estimates' approval and conducting special request, fraud and revenue recovery audits. The Fiscal 2013 adopted budget is \$ 558,149 (16.7%) above the Fiscal 2012 level of appropriation. One PC Support Technician position is eliminated. Current service levels will be maintained.

132. Real Estate

General Fund - \$957,789

Comptroller's Office

This service is responsible in all matters relating to the acquisition, sale, lease, exchange or other disposition of real property of the City. The Department works closely with the Department of Housing and Community Development, the Baltimore Development Corporation, the Department of General Services and the Mayor's Office in accomplishing its goals. The Fiscal 2013 adopted budget is \$ 359,107 (60%) above the Fiscal 2012 level of appropriation. Funding is restored for one Real Estate Agent position. Savings related to vacant positions has been eliminated from the budget, resulting in an increase of \$73,454.

133. Municipal Telephone Exchange

Other Funds - \$16,509,677

Comptroller's Office

This service provides communication equipment and service, including land lines and wireless, for all City agencies. The City's telephone system encompasses 26,000 stations, 16,000 phone lines / circuits and 3,832 active voice mail boxes serving approximately 800 addresses, and conference call services for City personnel. Eleven full-time and three part-time phone operators provide 24-hour coverage for persons wishing to contact City agencies, or seeking City services / assistance or information and referral. After hours emergency support and assistance with coordination of services is also provided by this service. For Fiscal 2013, the service will deploy a new VOIP System procured pursuant to the City Charter. The MTE has upgraded the City's legacy voicemail system with an advanced Unified messaging platform. The Fiscal 2013 adopted budget will maintain current services.

136. Municipal Post Office

Other Funds - \$907,533

Comptroller's Office

This service provides United States Postal Service delivery and mailing for City agencies and inter-office mail for City agencies. Full mail services are provided including inserting and presort services. Staff collects and distributes mail to approximately 80 pick-up/ drop-off locations. The Fiscal 2013 adopted budget will maintain current services.

148. Revenue Collection

Department of Finance

General Fund - \$5,648,491

Other Funds - \$315,312

The Bureau of Revenue Collections has the responsibility to collect all revenue owed to the City of Baltimore through various taxes, fines, fees and penalties. Customer service will continue to be improved by using web-based technology to make license applications and three additional bill types available on-line. The Bureau's Inspection Unit, which performs inspections of businesses required to have licenses and also manages the collection of self-reported City taxes such as the telecommunications, parking, hotel and energy taxes, has been made self-supporting through a Special Fund initiative that will increase City revenue. In Fiscal 2013, the service aims to have a 96% collection rate on real property tax as well as reduce the call center average wait time from 16 minutes to 10 minutes. The Fiscal 2013 General Fund adopted budget is \$5.5 million, a decrease of \$120,500 or 2.1% below the current level of service. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

150. Treasury Management

Department of Finance

General Fund - \$1,070,591

This service provides for the management of the City's cash, investments, debt and banking services. Treasury Management provides important oversight and control of the City finances to ensure cash is available to pay bills through the issuance of debt and timely investment of City funds. This service also maintains the City's banking and trustee relationships so that the City's corporate cash, payroll and trust accounts are properly maintained. The Fiscal 2011 annual rate of return on investments was 0.611%, more than tripling the 0.163% average rate of return of 6-month Treasury bonds. Additionally, the average rate of interest on bonds issued (3.74%) was more than 1% below the benchmark bond buyer index rate of 4.8%. The Fiscal 2013 General Fund adopted budget is \$1 million, a decrease of \$22,075 or 2% below the current level of service. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

185. Zoning, Tax and Other Appeals

Municipal Zoning Appeals

General Fund - \$539,231

This service provides specific procedures and regulations to implement the City's Comprehensive Plan for the orderly development and the most appropriate use of land throughout the City of Baltimore. The Board of Municipal and Zoning Appeals (BMZA) plays a crucial role in the administration and implementation of the zoning code. BMZA provides public notice and schedules hearings regarding conditional use permits, variances for physical development projects, applications relating to nonconforming uses of property, street signs and off-street parking regulations. For Fiscal 2013, the service aims to reduce the number of days from filing to written resolution from 64 to 30. The Fiscal 2013 General Fund adopted budget is \$539,231 and will maintain the current level of service.

189. Fleet Management

Other Funds - \$42,740,724

Department of General Services

This service is responsible for management and maintenance of more than 5,600 pieces of motorized equipment comprising the City's fleet and assigned among the various City agencies. Agencies are charged for rental and maintenance of vehicles. For Fiscal 2013 this service is examining a new web-based product that will enable customers to make on-line appointments for minor equipment and vehicle repairs. Successful implementation and application will improve customer satisfaction and significantly decrease downtime incurred for routine repairs. Additionally, Fleet Management will continue to reduce the percentage of fully depreciated vehicles. Timely replacement of fleet equipment is crucial in obtaining a positive impact on vehicle capital, operating costs, reliability, availability, and safety. For Fiscal 2013 this service expects to provide 10,000 preventive maintenance inspections, an increase of nearly 500 over Fiscal 2012. The Fiscal 2013 adopted budget is \$42,740,724 and will maintain the current level of service.

347. CitiStat Operations

General Fund - \$900,562

Office of the Mayoralty

The Office of CitiStat Operations is a Mayoral management service designed to utilize intensive performance management of municipal agencies. CitiStat analysts are responsible for developing performance measurements for a portfolio of City agencies and identifying opportunities to make City services better, faster, and cheaper. In Fiscal 2013, this service plans to conduct 240 meetings to improve interagency coordination and to hold all major City agencies accountable for results. The Fiscal 2013 adopted budget is \$ 382,679 (73.9%) above the Fiscal 2012 level of appropriation. One position transferred from service 794, Administration - Mayor's Office of Employment Development to this service. The budget includes additional funding of \$35,688 for an analyst position that will enable CitiStat to expand its coverage of City services. Turnover savings relating to position vacancies has been reduced by \$70,251.

649. Special Facilities

Other Funds - \$1,264,921

Recreation and Parks Department

The Department of Recreation and Parks operates the following special facilities: Clarence "Du" Burns Arena, William J. Myers Soccer Pavilion, Baltimore Rowing and Resource Center, Patterson Park Boat Lake, Upton Boxing Facility, Carroll Park Skateboarding & Bike Facility, Dominic "Mimi" DiPietro Family Skating Center, Shake & Bake Family Fun Center, the Carrie Murray Nature Center, Mount Pleasant Ice Arena, and the Northwest Baltimore Park Golf Driving Range. In Fiscal 2013, all special facilities are to operate in an entrepreneurial fashion. Revenues from Special Facilities have been transferred from the General Fund to a self-supporting special account. Performance measures for Fiscal 2013 include 100% of operating costs recovered through earned income and 80% of facility participants rating their experience positively.

670. Water and Wastewater Administration

Other Funds - \$37,645,950

Department of Public Works

The Water and Wastewater Bureau Administration is charged with oversight, direction, support operations and financial management for all water, wastewater and surface water services and includes coordination with regulatory agencies in establishing strategic operations to meet required industry mandates. This service provides rate and annual utility budget appropriations for approval by the Director of Public Works. The Wastewater Utility Fund adopted budget for Fiscal 2013 is \$20,466,639, an increase of \$263,140 or 1% above the Fiscal 2013 current level of service. The Water Utility Fund adopted budget for Fiscal 2013 is \$17,178,021, an increase of \$169,830 or 1% above the Fiscal 2013 current level of service.

698. Administration

General Fund - \$978,470

Department of Finance

Other Funds - \$7,235

The Office of the Director of Finance is responsible for the overall fiscal strategy and fiscal management of the City, which includes overseeing the City Budget process and holding the internal Bureaus - Budget and Management Research, Revenue Collections, Purchasing, Accounting, Payroll Services, Treasury Management, and the Office of Risk Management - accountable for their performance. The Office also coordinates all Human Resources activity within the department; manages the combined charity management contract and the deferred compensation management contract for the City; performs management analysis; and executes initiatives with other City agencies to improve the efficiency and effectiveness of government. The Fiscal 2013 General Fund adopted budget is \$978,470, a decrease of \$5,640 or 1% below the current level of service. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

699. Procurement

General Fund - \$2,848,272

Department of Finance

This service offers City agencies a professional procurement practice for the purchase of goods and services to be used in City operations and capital improvements. The use of a centralized purchasing system is legally required by the City Charter and includes nearly all purchases of over \$5,000 and many below that amount. In Fiscal 2011 this service processed 24,485 purchase orders totaling over \$260.0 million and supported 12,000 vendors in Citibuy, the City's automated purchasing system. For Fiscal 2013, the service hopes to increase the number of Citibuy registered vendors to 14,000. In Fiscal 2012, benchmark turn-around times for purchase order processing have been met over 90% of the time. The Fiscal 2013 General Fund adopted budget is \$2.8 million, a decrease of \$123,153 or 4.1% below the current level of service. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

700. Surplus Property Disposal
Department of Finance

Other Funds - \$196,078

This service offers City agencies a professional service for the proper disposition of surplus property. The use of a centralized surplus property system is required by the City Charter. This service was initiated in Fiscal 2010 with the goal to eventually cover expenses with sales proceeds. In Fiscal 2013, this service aims to generate \$70,000 in excess revenue and remain self-supporting. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

701. Printing Services
Department of Finance

Other Funds - \$3,449,494

The Digital Document Division is an Internal Service fund operation supplying document services to the City of Baltimore government. The services offered to City agencies and the Baltimore City Public School System are professional graphic design, printing, copying, document scanning, data center printing, and forms distribution. This service will continue to control costs and ensure self-sufficiency by reducing the amount of its equipment to the minimum essential to continue efficient operations. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

702. Accounts Payable
Department of Finance

General Fund - \$1,153,923

The Accounts Payable service is responsible for paying an average of 12,000 vendor invoices each month and providing support to agencies and vendors in all matters relating to payments. The City must pay invoices within 30 days of delivery of the good and/or service. Payments are processed through the CityDynamics accounts payable module using state-of-the-art best practices. This service will continue the practice of centrally scanning all vendor invoices to ensure that agencies are held accountable for timely payment. The percent of vendor payments made within 30 days is expected to increase from 70% in Fiscal 2011 to 85% in Fiscal 2013. The Fiscal 2013 General Fund adopted budget is \$1.2 million, a decrease of \$45,200 or 3.8% below the current level of service. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

703. Payroll Services
Department of Finance

General Fund - \$3,118,162

Payroll Services is responsible for paying 1,200 weekly employees, 15,000 biweekly employees, 5,000 Fire and Police Retirees, and seasonal employees including 5,000 - 7,000 Youthworks employees. The Payroll Service is also responsible for ensuring that proper internal controls exist over the payroll process, coordinating quarterly payroll tax reporting, coordinating

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garnishment processing, reconciling payroll bank accounts, and coordinating year-end processing of W-2's and 1099's. In Fiscal 2013, this service aims to reduce the number of off cycle checks from 2,628 in Fiscal 2011 to 2,500. The Fiscal 2013 General Fund adopted budget is \$3.3 million, an increase of \$72,701 or 2.3% above the current level of service.

704. Accounting Operations

General Fund- \$1,304,298

Department of Finance

The Accounting Operations service provides accounting and reporting services for the City of Baltimore. The service is responsible for ensuring that proper internal controls are in place for processing financial transactions and that these transactions and reports are recorded and prepared in accordance with Generally Accepted Accounting Principles (GAAP) as set forth by the Government Accounting Standards Board (GASB). Financial transactions are recorded and reports are prepared and generated using the City's financial system, CityDynamics. In Fiscal 2013, the Bureau expects to oversee 2,400,000 financial transactions. The service also plans to track a new performance measure regarding customer service. The service aims to have 80% of customers satisfied with accounting service in Fiscal 2013. The Fiscal 2013 General Fund adopted budget is \$1.3 million, an increase of \$66,263 or 5.4% above the current level of service. The Fiscal 2013 adopted budget will allow for maintenance of current services.

705. Loan and Guarantee Program

Other Funds - \$3,313,772

Department of Finance

The Bureau of Accounting and Payroll Service (BAPS) provides full accounting services to the Loan and Guarantee program including all general ledger and accounts payable functions. This program provides for utilization of proceeds from certain bond issues, grants, donations, and contributions appropriated by the City and also certain funds included in the capital portion of the annual Ordinance of Estimates. Such funds are used for direct loans or for guarantees for loans made by third parties for residential, commercial, and industrial rehabilitation and development, or for the construction of certain capital projects. BAPS services all of the Program's loans including monthly, quarterly or semiannual billings for principal and interest and prepares monthly, quarterly or semi-annual bills to borrowers for principal and interest. This service also prepares payoff statements and confirmation loan balances to borrowers or auditors when requested. Additionally, BAPS prepares the program's annual financial statements and coordinates with outside auditors. The Fiscal 2013 adopted budget will allow for maintenance of current services.

707. Risk Management

Other Funds - \$7,982,912

Department of Finance

The Office of Risk Management administers the City's risk management and insurance program for City assets and liabilities. Insurance policies are procured by the Office to provide the

broadest coverage at the lowest cost. When damages exceed insured deductibles, claims are filed by the Office to expedite recovery from the insurance company. The Office seeks to prevent employee injuries by promoting accident prevention, providing safety training and ensuring regulatory compliance. After an injury occurs, the Office manages the Workers' Compensation claims and coordinates the services provided by the Workers' Compensation Claims Administrator, the Occupational Health Clinic and Workers' Compensation counsel. In Fiscal 2011, there were 15 claims filed per 100 employees for an average cost of \$8,806 per claim. In Fiscal 2013, Risk Management aims to reduce claims to 12 per 100 employees and the average cost to \$6,500. The Fiscal 2013 adopted budget will allow for maintenance of current services.

708. Operating Budget Management

General Fund - \$1,376,111

Department of Finance

This service provides for the management of the City's \$2.3 billion annual operating budget. Revenues and expenditures are monitored throughout the year, and state and local legislation is analyzed to determine the impact on the City budget. Outreach efforts ensure citizens have a clear understanding of the City budget. This service also aims to provide high-level research and analysis on management, performance, and financing of City services. It includes administering and analyzing the City's annual Citizen Survey. In Fiscal 2013, the service aims to increase the number of recommendations to improve fiscal management from 7 in 2011 to 15. The Fiscal 2013 General Fund adopted budget is \$1.4 million, a decrease of \$14,603 or 1.1% below the current level of service. The Fiscal 2013 adopted budget will allow for maintenance of current services.

710. Property Tax Billing Integrity and Recovery

General Fund - \$336,631

Department of Finance

This service was established in Fiscal 2011 to ensure property tax credits are not fraudulent, that new construction is assessed in an expedient manner, that State assessors have all relevant City information available to them when they assess commercial properties, and that personal property taxes are billed in a timely manner. The service projects an increase in revenue recoveries of approximately \$1 million per year, and potentially far more in Fiscal 2013. The Fiscal 2013 General Fund adopted budget is \$336,631, an increase of \$225,944 or 204.1% above the current level of service due to funding for two additional full-time permanent positions. The new positions will audit special credits on an annual basis, maintain records for special credits and verify that they are valid prior to their entry onto the tax rolls.

711. Finance Project Management

General Fund - \$264,466

Department of Finance

This service is responsible for coordinating, designing, and implementing all systems changes within the Department of Finance. This includes the management of the Integrated Tax System

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project, the implementation of a new recordation tax system, and the design of a personal property tax system. The Fiscal 2013 General Fund adopted budget is \$264,466, a decrease of \$13,398 or 4.8% below the current level of service. The Fiscal 2013 adopted budget will allow for maintenance of current services.

726. Administration – General Services

General Fund - \$777,098

Department of General Services

This service provides leadership and support to the various services in General Services in the areas of Administrative Direction, Human Resources and Fiscal Management. Additional administrative support is provided by the Department of Public Works in the areas of Legislative Affairs, Safety and Training and Contract Administration. For Fiscal 2013, support for Media Communications by the Department of Public Works will be eliminated. A portion of the expenditures supporting this service is charged internally among the agency's various services. The Fiscal 2013 General Fund adopted budget is \$777,098 and will maintain the current level of service.

730. Public and Private Energy Performance

Other Funds - \$1,682,311

Department of General Services

This service oversees implementation and management of technologies to minimize energy usage and cost to the City while maximizing opportunities from renewable energy sources consistent with the City's Sustainability Plan and State mandates. This service will continue to expand its operations to include developing energy policies, analyzing additional energy-related proposals, applying for more grant funds, evaluating energy legislation, advocating for legislative change, investigating renewable power generation, creating green job opportunities, selling more energy credits to private companies, and collecting revenue from utilities in exchange for removing a portion of the City's electric load from the area's power grid during times of severe power demand. Since 2006, the Energy Division has reduced the City's electric use by 23 million kilowatt hours, even though the number of electric accounts has grown by more than one hundred. The Fiscal 2013 adopted budget is \$1,682,311 and will maintain the current level of service.

731. Facilities Management

General Fund - \$13,174,870

Department of General Services

Other Funds - \$11,872,573

This service is responsible for maintaining over 500 municipal buildings owned by the Mayor and City Council. These buildings comprise over 3.7 million square feet of work space. Tenant agencies include most departments of City government. The service expects to continue to reduce its overall maintenance cost from \$3.70 per square foot in Fiscal 2012 to \$2.22 per square foot in Fiscal 2013, to align with industry benchmarks. Significant reductions in vendor costs have been realized in the past two years through contractual changes, increased in-house

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maintenance efforts, and improved operational practices. Facilities Management is prepared to institute an Internal Service Fund (ISF) for 29 of the City's core facilities in Fiscal 2013. Instituting this kind of structure will lead to the tenants in each facility becoming more responsible for the space they occupy and more aware of the cost of maintaining the property. The Fiscal 2013 General Fund adopted budget is \$13,174,870, a reduction of \$2,168,899 or 14% below current level of service. The reduction in General Fund is mainly due to transfer of funds to establish the Internal Service Fund. The appropriation includes \$900,000 for improvements to the MECU Building, recently purchased by the City. The amount for improvements represents the net savings from rental payments. In addition, DGS is creating a facilities database that will include all pertinent information about all City managed facilities such as space utilization (tenants), systems condition, maintenance schedules, capital needs/schedule, maintenance and capital investments, and energy usage and cost. Current services will be maintained.

770. Human Resources Administration

General Funds - \$1,342,733

Department of Human Resources

Human Resources Administration is responsible for the agency's overall performance, budget preparation and implementation, procurement functions, human resource functions for policy development, city-wide communications, criminal background investigations, and Civil Service Commission administration. DHR advises the Mayor and agency heads on personnel matters. The General Fund adopted budget for Fiscal 2013 is \$1,342,733, a \$68,239 decrease, or 5% from the current level of service.

771. Benefits Administration

General Fund - \$2,538,156

Department of Human Resources

Other Funds - \$2,184,645

This service is responsible for administering the City's health and welfare plans. The Division provides centralized administration for the self-insured medical plans; the prescription drug and Medicare Part D benefits; a dental HMO and PPO; a vision plan; basic and optional life insurance programs; two flexible spending accounts; the commuter transit program; and the unemployment insurance and Employee Assistance Programs. The number of active and retired employees who are anticipated to be enrolled in the city's medical coverage plan in Fiscal 2013 is 28,000. The General Fund adopted budget for Fiscal 2013 is \$2,538,156, a decrease of \$135,464 or 5.1% below the current level of service. The Internal Service Fund adopted budget is \$1,564 above the current level of service.

772. Civil Service Management

General Fund - \$1,105,369

Department of Human Resources (DHR)

Other Funds - \$63,034

This service is responsible for identifying and classifying occupational groups, and establishing compensation levels for the positions that comprise Baltimore City's workforce. In addition,

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Civil Service Management is responsible for recruiting, evaluating applicants, developing and conducting tests, and creating civil service eligibility lists. This division conducts position, organization and compensation studies and advises the Board of Estimates on changes proposed by City agencies. It is also responsible for salary administration, overseeing salary policy issues, and developing and maintaining specifications for job classifications. In Fiscal 2013, DHR will continue to work with hiring agencies to conduct process improvement efforts to maintain the number of days to fill a vacancy at 66 business days. The General Fund adopted budget for Fiscal 2013 is \$167,209 (13.2%) below the current level of service. The Internal Service Fund adopted funding for the service is consistent with the appropriation from Fiscal 2012. The reduced allocation is the result of eliminating funding for pending personnel actions.

773. City of Baltimore University
Department of Human Resources

General Fund - \$61,697

This service is responsible for offering a wide curriculum of training courses to Baltimore City Employees. The training and development program ensures the uniform development, implementation, and maintenance of strategic learning opportunities. The program addresses diverse training programs such as supervisory and leadership development, new employee orientation, customer service, communications, diversity, sexual harassment prevention, workplace violence prevention, and includes other employee development programs that are at the discretion of both agencies and employees. In Fiscal 2013 the service will seek to provide training opportunities to 5,900 Baltimore City employees. The adopted funding appropriation for Fiscal 2013 represents the first phase of transitioning this service to self-sufficiency. Over the next three years, General Fund support for this service will continue to decrease as the service continues to better meet the City's training needs and charges appropriately for its services. The General Fund adopted budget for Fiscal 2013 is \$61,697, a decrease of \$93,341 (60%) from the current level of service.

802. Administration - MOIT
Mayor's Office of Information Technology

General Fund - \$1,372,182

This service provides and directs the resources needed for successful and effective IT deployment within the City. MOIT keeps a watchful eye on technology advances and utilization of IT resources in the City and ensures that the most effective strategies are successfully implemented. The Fiscal 2013 General Fund adopted budget is \$1,372,182, an increase of \$486,102 or 55% above current level of service. This increase is due in part to moving an administrative position from another MOIT service and the transfer of funds from the Department of General Services to MOIT for rental payments for its use of City buildings. The Fiscal 2013 adopted budget will maintain current service.

803. Enterprise Innovation and Application Services

General Fund - \$3,708,755

Mayor's Office of Information Technology

This service develops, installs, maintains and operates the computer systems and applications that enable City agencies to effectively and efficiently manage their operations. MOIT supports both mainframe based business applications and Internet applications that allow citizens to access information and perform transactions online. There is also a robust Intranet web site that empowers City employees by providing fast access to accurate information and web based applications to perform a wide range of business functions. MOIT also supports the Enterprise-wide Geographic Information System (EGIS.) The Fiscal 2013 General Fund adopted budget is \$3,708,755, a decrease of \$1,706,163 or 31.5% below current level of service. The adopted budget includes the transfer of 10 positions from the IT Application Support Services (#803) to other MOIT services. Current services will be maintained.

804. Enterprise Unified Call Center

General Fund - \$13,372,229

Mayor's Office of Information Technology

Other Funds - \$6,635,637

For Fiscal 2013, the funding and majority of personnel of Service 627 – 911 Communications Center will transfer to service 804, Call Center Services. The Call Center Services is the intake system for the city serving as the one call to City Hall. Customers call 311 to request services as well as obtain general information. The 311 service assists customers by answering police non-emergency calls and writing police reports for lost or stolen items with a value under \$1,500. The service is also responsible for the development, implementation, and continuing support of the Customer Service Request System (CitiTrack), which provides universal, standardized, inter-agency call intake and work order management. This service also provides an automatic call-out system to citizens and city businesses for a host of emergency and city broadcast notifications. Consolidation of 911 & 311 call center operations improve effectiveness by promoting process excellence, integrating applications and technologies, and fully leveraging knowledge/resource sharing. Since MOIT will oversee the 911 staff, the number of assigned sworn officers to the 911 Communications Center may eventually be reduced. This service projects that 1.2 million 911 calls will be processed in Fiscal 2013 and 95% of 911 calls will be answered within two seconds. The Fiscal 2013 General Fund adopted budget is \$13,372,229, an increase of \$9,418,158 or 218.3% above current level of service. The Fiscal 2013 adopted budget eliminates a transfer of \$1,236,850 from Service 122, Miscellaneous General Expenses, for City Communication Technology expenses.

805. Enterprise IT Delivery Services

General Fund - \$5,058,380

Mayor's Office of Information Technology

Other Funds - \$3,445,899

This service is responsible for maintaining the City's Internet connectivity, CCTV operation, 800MHz Safety Radio System infrastructure and connectivity, mainframe applications, and help desk support. In Fiscal 2013, MOIT will accelerate the transition of outdated business applications from the mainframe to a more modern platform. The Fiscal 2013 General Fund

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adopted budget is \$5,058,380, an increase of \$2,930,542 or 137.7% above current level of service. The adopted budget includes the transfer of nine positions from Enterprise Innovation and Application Services (#803). The adopted budget also includes an enhancement of \$465,000 to migrate the current mainframe applications platform to stable, serviceable hardware to a secure, standards-compliant data center environment. This enhancement would port the critical mainframe applications to a sustainable platform. The help desk processes roughly 540 service requests per week. MOIT has addressed the help desk issue of increased resolution time with the deployment of an open source service desk tool. It is anticipated that resolution time will decrease from 1.5 days to 0.5 day.

833. Innovation Fund

General Fund - \$2,000,000

Introduced in Fiscal 2012, the Innovation Fund invests in ideas with potential to improve results for citizens and save money. Awarded through a competitive process, Fiscal 2013's Innovation Fund project is:

- **Inter-County Broadband Network (ICBN) (Mayor's Office of Information Technology) - \$2,000,000.** This project will complete the construction of a 53 mile fiber optic ring connecting the City of Baltimore to the ICBN. This project will allow the City to lease dark fiber connectivity to businesses, Internet service providers, educational institutions, and others. It will also generate revenue as entities across the state wishing to acquire dark fiber connectivity are routed through the City. It will also increase public safety as public safety services, such as fire and police, can access the network and respond to emergencies faster through the exchange of information.

836. Inspector General

General Fund - \$674,667

Office of the Inspector General

This service provides for the professional and independent investigation of allegations of fraud, waste and abuse within City government; among those vendors and businesses doing business with or seeking to do business with the City; and those individuals, organizations, and businesses receiving some benefit from the City. The agency will train 650 employees and others through new employee orientations, supervisor trainings and specific investigator trainings on requests of various agencies. The Fiscal 2013 adopted budget is \$130,576 (24.0%) above the Fiscal 2012 level of appropriation. The Fiscal 2013 appropriation includes the funding for the purchase of data analytics software, which will enable the agency to increase its fraud detection efforts. The agency anticipates recovering or saving \$600,000 on behalf of the City as a result of investigations conducted by the agency.

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860. Administration – Law
Law Department

General Fund - \$567,623
Other Funds - \$107,580

This service provides for the overall direction and control of the Law Department as well as providing legal advice and engaging in general litigation. The General Fund recommendation for this service is \$567,623, a decrease of \$129,085 or 18.5% from the current service level. One full-time assistant solicitor position has been transferred to the Controversies service, and contractual employee expenses have been reduced; there is no expected reduction to service provision based on this funding recommendation.

861. Controversies
Law Department

General Fund - \$1,916,989
Other Funds - \$4,910,253

This service provides the general litigation, labor and employment, land use, collections and pre-litigation claims investigation services for the City. This service has been steadily increasing City revenue streams while avoiding or limiting liability payouts despite mounting numbers of claims against the City. The Fiscal 2013 recommendation is \$94,119 or 5.2% above the current level of services due to the movement of one assistant solicitor position from Administration. Based upon this recommendation, Controversies will maintain current services. Performance targets for Fiscal 2013 include handling of 377 lawsuits against the City and a 100% success rate in land use right to possess cases.

862. Transactions
Law Department

General Fund - \$1,236,149
Other Funds - \$121,529

This service provides Charter mandated legal services essential for City operations and governance. With attorneys experienced and knowledgeable in the nuances of City government and municipal law, this service provides advice for the City's real estate, economic development, lending and municipal finance matters; it negotiates, drafts and reviews all City contracts, and advises the Mayor's Office, the City Council, and all City agencies, boards and commissions on the entire range of legal issues facing the City. For Fiscal 2013, performance targets include answering 100% of all Maryland Public Information Act requests on time and 92% of services rated satisfactorily by clients. The Fiscal 2013 recommendation is \$3,503 above the current service level, but will maintain current service provision.

876. Media Production
Mayor's Office of Cable and Communication

General Fund - \$524,176
Other Funds - \$866,540

The Baltimore City Office of Cable and Communications (BCOCC) operates and provides programming for the City's cable channel (Channel 25). This service supports City agencies and the private sector with media related videos and data networking services. This office is also the City's regulatory authority for Comcast Cable Television. This service currently televises City

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Council Meetings and Hearings, and other alternative programs in areas of local government. Planning Commission Meetings and CHAP Hearings are also managed by this office. The Board of Estimates meetings and Liquor Board hearings are pending to be televised. The Fiscal 2013 General Fund adopted budget is \$524,176 or a decrease of \$27,061 (4.9%) below the current level of services. The service's ultimate goal is to be self-supporting within two to three years. Performance targets for Fiscal 2013 include 2,912 hours of original, in-house programming, and 35% of operating revenues from non-general fund sources.

899. Fair Conduct of Elections

General Fund --\$5,260,382

Board of Elections

This service administers and conducts elections. This service is authorized by the Public General Laws of Maryland and is empowered to make rules consistent with State laws to ensure the proper and efficient registration of voters and conduct of elections. The preparation and execution of an Election Day includes training of 2,400 election judges and voting machine technicians, preparation of 2,000 touch screen units, and 750 electronic pollbooks. This is not only to ensure that all 294 precincts and five early voting sites in the City are open on time with staff, materials, and supplies, but to ensure approximately 90,000 registered voters have a convenient and accessible location to vote as well. The Fiscal 2013 General Fund appropriation is \$720,276 (12.0%) below the Fiscal 2012 level of appropriation. One election will be held in Fiscal 2013-- the Presidential general.

CITY SERVICES NOT FUNDED FOR FISCAL 2013

487. Operation of War Memorial Building

General Fund - \$0

War Memorial Commission

This service supports the operation of the War Memorial Building, which was established in 1925 to honor Marylanders who lost their lives in World War I and to provide meeting space for veteran's organizations. It is operated by the War Memorial Commission. The Commission is established in the Annotated Code of Maryland Articles, and defines the Commission as a jointly held title between Baltimore City and the State of Maryland. In Fiscal 2013 this service will be absorbed by General Services; three of the positions will be transferred to General Services while one will be abolished.

Fiscal 2013
SUMMARY OF THE ADOPTED BUDGET
A Cleaner and Healthier City

OUTCOME BUDGETING OVERVIEW

Fund	Fiscal 2012	Fiscal 2013	Change	%
General	\$185,494,128	\$199,891,732	\$14,397,304	7.8%
Motor Vehicle	29,634,325	0	(29,634,325)	(100%)
Federal	76,322,193	68,154,510	(8,167,683)	(10.7%)
State	24,819,144	24,644,394	(174,750)	(0.7%)
Special	2,043,460	1,187,659	(855,801)	(41.9%)
Wastewater Utility	185,494,128	199,891,732	14,397,604	7.8%
Water Utility	126,571,438	136,950,442	10,379,004	8.2%
Total	\$516,231,137	\$535,321,771	\$19,090,634	3.7%

CITY SERVICES FUNDED FOR FISCAL 2013

The services described in this section are listed numerically by service number.

303. Clinical Services
Health Department

General Fund - \$4,634,371
Other Funds - \$6,915,104

The Bureau of Clinical Services provides primary and secondary prevention and treatment of sexually transmitted diseases (STD), HIV, and tuberculosis; immunization against vaccine preventable diseases; and primary and secondary prevention of dental disease. It includes funding for two STD Clinics, two HIV primary care clinics, the Eastern Chest Clinic, two dental clinics, the Baltimore Disease Control Laboratory, and the Men’s Health Clinic. The Men’s Health Center is a stand-alone clinic housed within the Druid Health Center. The Fiscal 2013 General Fund recommendation is approximately \$4.6 million, an increase of \$601,552 or 14.9% above the current service level, due to movement of the Immunization and Adolescent Reproductive Health Programs from the Bureau of Maternal and Child Health and the Ryan White Program from the Bureau of HIV/STD Services. This recommendation also includes a transfer of funds from the Department of General Services for rental payments for use of City Buildings. For Fiscal 2013, this service will perform 14,000 HIV tests in clinics and through outreach initiatives. In addition, this service will link 70% of out-of-care persons with HIV to ongoing healthcare.

305. Healthy Homes

Health Department

General Fund - \$909,769

Other Funds - \$1,546,395

This service prevents exposure to lead, asthma triggers, pesticides, and injury hazards in Baltimore City primarily through home visits and inspections. This program offers training in asthma management, lead safety, integrated pest management, and other healthy homes topics in community-based settings. General funds are used to provide lead poisoning inspections and enforcement, and as match and leverage required for competitive federal grants. The Fiscal 2013 General Fund recommendation is \$909,769, an increase of \$897 above the current service level. One executive position has been moved from Healthy Homes to Administration to support agency IT personnel. In Fiscal 2013, 800 homes will be inspected for health and safety risks and 75% of children in asthma programs will demonstrate improved symptoms. The decrease in inspections is based on movement to a new community-based model for pest inspection and education; aside from this there is no expected change to the current level of service provision.

307. Substance Abuse and Mental Health

Health Department

General Fund - \$1,837,381

Other Funds - \$1,151,573

Baltimore Substance Abuse Systems, Inc. (BSAS) funds and oversees a continuum of substance abuse services including school and community-based prevention and treatment for adolescents; assessment and referral at courts, Department of Social Services, hospitals, and other locations; medication-assisted treatment (methadone and buprenorphine); short-term and long-term residential treatment; and recovery support centers during evening and weekend hours. Baltimore Mental Health Services, Inc. is required by law to receive \$549,000 from the City local funds for day rehabilitation services. The General Fund appropriation for this service is \$1,837,381, a decrease of \$96,704 or 5% from the current service level. There is no expected decrease to service provision at this funding level. For Fiscal 2013, BSAS-funded programs will admit 9,000 unique clients and 60% of clients will be retained in outpatient substance abuse treatment for at least 90 days.

308. Maternal and Child Health

Health Department

General Fund - \$822,709

Other Funds - \$14,288,087

This service operates programs to promote positive birth outcomes, including a nurse home-visiting program, nutrition support, obesity reduction for postpartum women, teen pregnancy prevention, and infant and child fatality review. Other programs enhance readiness for kindergarten, and promote positive youth development through the Baltimore Infants and Toddlers Program and the Youth Advisory Council. The Fiscal 2013 General Fund recommendation is \$822,709, a decrease of \$529,964 or 39.2% below the current service level. This decrease is based on movement of several programs into the Bureau of Clinical Services under the Health Department reorganization. This recommendation also includes a transfer of funds from the Department of General Services for rental payments for use of City Buildings.

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There is no expected decrease to service provision, but the service has moved to an evidence-based model of service provision to more effectively target clients. Performance targets include 400 unduplicated clients receiving professional nurse care management services and 80% of homes identified by professional home visitors to have a safe sleep environment. This service has been recognized for “Most Collaborative” provision of services in conjunction with the Family League of Baltimore City’s Pre- and Post-Natal Home Visiting Program.

311. Health Services for the Aging

Health Department

General Fund - \$0
Other Funds - \$5,679,409

This service promotes health, improves the quality of life, and prevents the premature institutionalization of Baltimore City senior citizens. It is comprised of the Adult Evaluation and Review Services, Medical Assistance Personal Care Services, Retired and Senior Volunteer Program (RSVP), and Senior Companion Program. This service did not receive General Fund support for Fiscal 2013.

315. Emergency Services

Health Department

General Fund - \$592,746
Other Funds - \$10,872,608

This service addresses disease outbreaks and urgent public health needs. Everyday service includes response to outbreak of infectious disease; transport of chronically ill; and planning, training and preparation for large-scale public health emergencies. The Fiscal 2013 recommendation is \$70,714 or 22% above the current service level. Funding for this service includes an enhancement to support an additional community health nurse, which will assist with investigation and reduction of viral hepatitis outbreaks within Baltimore City. Performance targets for Fiscal 2013 include 99.2% of investigations of potential human exposures to rabies resulting in successful contact, and 80% of outbreaks with a confirmed etiology or origin.

385. Health and Welfare Grants

General Fund - \$1,089,714

This service provides grants to various health and welfare organizations to aid disadvantaged citizens and citizens with special needs. In Fiscal 2013, the General Fund recommendation is \$1,089,714, an increase of \$80,753 or 8% percent from the current level of services. This service will provide funding to the Family League of Baltimore City Pre- and Post-Natal Home Visiting Program and to the Maryland School for the Blind to pay the tuition costs of Baltimore residents. This recommendation also includes grant funding to the Legal Aid Bureau, Inc., which provides legal services for low-income residents. The home visiting program is an integral part of the City’s Birth Outcomes Plan to promote positive birth outcomes and improve the health of families, as well as enhance children’s readiness for kindergarten and reduce obesity for postpartum women. Performance targets for Fiscal 2013 include enrollment of 225 women in evidence-based paraprofessional home visiting programs (Healthy Families America

model) and 100% of program enrollees participating in safe sleep practices. Client numbers are estimates based upon the grant fund allocation for this year, the number of program staff fully trained in the Healthy Families America model, and the ability to implement at the caseload cap of 1:25. Client numbers may increase as cost per client is finalized over the upcoming months.

647. Youth and Adult Sports

Recreation and Parks Department

General Fund - \$553,710

Other Funds - \$147,758

This service provides a wide array of athletic choices for all age groups. Programs and activities include boxing (which currently operates as an enterprise), indoor soccer, skateboarding, track and field, football, basketball, hockey, broomball, and more. Various levels of leagues for youth, adults and seniors are also provided. The Fiscal 2013 General Fund recommendation is \$553,7710, or 8.5% below the current service level. One vacant recreation programming position has been eliminated within this service, and one programming position will move into Special Facilities. Programming for the Youth Sports Division will be focused primarily through the recreation centers, including most of the youth sports leagues. The Adult Sports Division will operate on the basis of total cost recovery; any revenues realized in excess of program costs will support Youth Sports operations.

651. Recreation for Seniors

Recreation and Parks Department

General Fund - \$209,537

Other Funds - \$62,333

The Senior Citizens Division offers recreational programs and events for Baltimore adults age 50 and older. The Division provides support and assistance to 94 golden age clubs located throughout Baltimore City. Recreation for Seniors coordinates 20 City-wide events and recreational programs draw 6,300 participants. The Fiscal 2013 General Fund recommendation is \$209,537, a decrease of \$248,284 or 54.2% below the current level of services. Funding also includes \$62,333 from activity fees, which are not expected to increase. The Department of Recreation and Parks long term goal is to integrate this service more fully with the Community and Recreation Centers service, for example with senior-focused programming scheduled during the mornings and early afternoons. Funding for transportation to local and out-of-City events has been maintained within this service.

652. Therapeutic Recreation

Recreation and Parks Department

General Fund - \$345,076

This service offers a wide range of adapted leisure activities during the spring and summer months for adults and children with disabilities. Activities include wheelchair sports, day programs for young adults and seniors with disabilities, ceramics programs, Special Olympics, and Saturday night social club. The Fiscal 2013 General Fund recommendation is \$66,503 (16.2%) below the current services level; this service will collect reimbursement from private service providers for, participation in programming, and use of the Farring-Baybrook

A Cleaner and Healthier City

Therapeutic facility. Fiscal 2013 performance measures for this service include providing 16,000 participant experiences, and 75% of participants reporting satisfaction with programming

654. Urban Forestry

Recreation and Parks Department

General Fund - \$2,932,936

Other Funds - \$101,600

This service manages trees on public property and rights of way, and on private property through the TreeBaltimore initiative. The Fiscal 2013 General Fund recommendation is approximately \$2.9 million, a decrease of \$63,353 or 2.1% below the current level of services. To lower tree maintenance costs, this service will implement a more robust unit cost contract process in place of time and materials-type contracts. Three full-time Urban Forester positions will be created to improve hazard assessment, efficiency, and interagency and community interaction. One Forestry Technician will join the TreeBaltimore team to help harness volunteer tree planting efforts. A geographically-based pilot preventative pruning program is established for Fiscal 2013; other pruning services are limited to hazard elimination. Federal funding and other grant sources have been identified and are being sought to establish a City-wide tree inventory. Fiscal 2013 performance targets for this service include an average cost of \$271 per tree maintenance service request, and two-year survival rate of 88% for planted trees.

660. Solid Waste Administration

Department of Public Works

General Fund - \$4,584,129

This service includes the bureau head and administrative support staff responsible for all operations of the bureau including payroll management, fiscal operations, procurement, human resources, data compilation for reports and analyzing operations to maximize efficiency. Overall, the Fiscal 2013 General Fund adopted budget is \$4,584,129, \$280,193 or 6% below the Fiscal 2013 current level of service. The adopted budget includes a reallocation of the agency's central administration costs; \$1,389,975 previously included in this service is now budgeted in Service 676, Administration - Public Works to reflect the actual cost of administration. The Fiscal 2013 adopted budget includes funding for Worker's Compensation, which was not previously budgeted in the Bureau's budget. Current services will be maintained.

661. Public Right of Way Cleaning

Department of Public Works

General Fund - \$24,460,739

This service cleans public rights-of-way and clears debris away from storm drains to protect water quality. Activities include Street and Alley Operations, Mechanical Sweeping Operations, Cleaning of Business Districts, Marine Operations, and Graffiti Removal. New mechanical sidewalk sweepers will improve street cleaning efficiency and decrease the need for hokey workers, allowing Public Works to reduce the business district cleaning force from 31 to 22 positions. Public Works will move affected employees to other vacant positions within the agency. Ten Graffiti Removal positions are funded; nine vacant positions are abolished. In Fiscal

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2013 this service will provide 80,000 miles of mechanical street sweeping and complete 90% of service requests on time. The Fiscal 2013 General Fund adopted budget is \$24,460,739 a decrease of \$1,764,290 or 6.7% below the Fiscal 2013 current level of service. Current services will be maintained.

663. Waste Removal and Recycling

General Fund - \$19,373,690

Department of Public Works

This service provides household waste and recycling pick up from over 210,000 households, 290 multi-family dwellings, and commercial businesses through the 1+1 Program. This service also includes condominium refuse collection and bulk trash collection. Since the inception of 1+1, residential collection of trash and recycling has been greatly enhanced through the modification of decades old routing methods, reduction of overtime costs, reduction in personnel, and less wear and tear on equipment, all of which have provided annual cost savings of over \$7 million. Through the modernization of the collection program, more resources were freed to allow for enhanced recycling collection. The Bureau has reengineered recycling routes to reduce the number of routes per day based upon the participation and volume, further increasing the recycling rate. Due to savings from a new agreement with the City's waste-to-energy facility (BRESKO), the City does not plan to implement a fee for regular bulk trash pickup in Fiscal 2013. In Fiscal 2013 the Bureau of Solid Waste is extending its trash collecting responsibility to City parks. The Department of Public Works is currently working on a pilot Municipal Trash Can Program that would automate trash collection. This service expects to continue to increase the percentage of service requests closed on time from 80% in Fiscal 2012 to 85% in Fiscal 2013. The Fiscal 2013 General Fund adopted budget is \$19,373,690, a decrease of \$384,204 or 2% below the Fiscal 2013 current level of service. Current services will be maintained.

664. Waste Re-Use and Disposal

General Fund - \$17,525,660

Department of Public Works

This service manages nearly 700,000 tons of mixed refuse and recycling materials at the City's landfill and the Northwest Transfer Station, which is integral to the efficiency of solid waste by providing a centralized drop off facility for trucks to shorten trips and consolidate material prior to movement to Baltimore Refuse Energy Systems Company (BRESKO) or to the recycling facility. The Fiscal 2013 General Fund adopted budget is \$17,525,660, a decrease of \$1,793,977 or 9.3% below the Fiscal 2013 current level of service. The Fiscal 2013 adopted budget maintains current service and includes funding for the Landfill Trust and for increased maintenance required by the federal Environmental Protection Agency (EPA) and the Maryland Department of the Environment (MDE) mandates. The capital budget includes \$1.7 million for landfill upgrades mandated by the EPA and the MDE. Almost all of the state and federal noncompliant issues have been addressed already. The improvements at the disposal facilities along with those that will be completed in 2012 will allow a more efficient and cost-effective operation at landfill sites. In Fiscal 2013, per the new BRESKO agreement, DPW will no longer be required to

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reimburse Wheelabrator for taxes and surcharges. Savings on taxes and surcharges are estimated at \$2 million.

670. Water and Wastewater Administration

Other Funds - \$37,645,950

Department of Public Works

The Water and Wastewater Bureau Administration is charged with oversight, direction, support operations and financial management for all water, wastewater and surface water services and includes coordination with regulatory agencies in establishing strategic operations to meet required industry mandates. This service provides rate and annual utility budget appropriations for approval by the Director of Public Works. The Wastewater Utility Fund adopted budget for Fiscal 2013 is \$20,466,639, an increase of \$263,140 or 1% above the Fiscal 2013 current level of service. The Water Utility Fund adopted budget for Fiscal 2013 is \$17,178,021, an increase of \$169,830 or 1% above the Fiscal 2013 current level of service.

671. Water Management

Other Funds - \$75,617,051

Department of Public Works

This service provides for the operation of a water distribution system that supplies water to 1.8 million customers in the Baltimore Metropolitan region. This includes the maintenance of three watershed systems, three filtration plants, numerous pumping stations, and over 3,400 miles of water distribution mains. Baltimore's treatment and pumping facilities have a proven record of supplying safe and clean drinking water in compliance with all federal and State regulations. Additionally, this service maintains the city's 19,100 fire hydrants. All current service levels will be maintained in Fiscal 2013. This service will close ninety-five percent of service requests on time and analyze over 4,300 water distribution samples in Fiscal Year 2013. The Water Utility Fund adopted budget for Fiscal 2013 is \$75.6 million, an increase of \$2.8 million or 4.0% above the Fiscal 2013 current level of service. These increases are related the realignment of personnel to match current service functions.

673. Wastewater Management

Other Funds - \$109,634,101

Department of Public Works

This service provides for wastewater collection and treatment to a capacity of 253 million gallons/day of wastewater from 1.8 million people in the metropolitan region. This includes operation and maintenance of the two largest wastewater treatment facilities in Maryland, twelve wastewater pumping stations and 1,400 miles of sewer main. All current service levels will be maintained in Fiscal 2013. This service will treat on average 205 million gallons of wastewater in the budget year and the cost of treatment per million gallons increase from \$1,154 in Fiscal 2012 to \$1,221 in Fiscal 2013. The Wastewater Utility Fund adopted budget for Fiscal 2013 is \$109.6 million, an increase of \$1.5 million or 1.4% above the Fiscal 2013 current level of

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service. . The increase is primarily due to investment in vehicles required for increased maintenance of the wastewater collection system.

674. Surface Water Management

Department of Public Works

General Fund - \$5,793,110

Other Funds - \$1,467,886

This service provides for the protection, enhancement, and restoration of watersheds within the City of Baltimore and the Chesapeake Bay tributaries through water quality management and rigorous compliance measures mandated by the Environmental Protection Agency and the Clean Water Act. This service maintains 1,146 miles of storm drain pipe, 52,438 inlets, 27,561 manholes, 1,709 outfalls, four storm water pumping stations, and five debris collectors. This service encompasses activities that contribute to advancing the Baltimore City Sustainability Plan and the City-County Watershed Agreement. The City is exploring alternative financing options to meet new, tougher Federal and State stormwater management requirements. This service will remove 22.6 tons of trash from waterways during the fiscal year and collect over 2,445 water quality samples to support the federal and State MS4 permit requirements and identify illicit discharges of pollution to the City's waterways. The General Fund adopted budget for Fiscal 2013 is \$5,793,110 and maintains the Fiscal 2013 current level of service. The Wastewater Utility Fund adopted budget for Fiscal 2013 is \$780,616 below or 18.3% below the Fiscal 2013 current level of service. The Water Utility Fund adopted budget for Fiscal 2013 is \$507,506, an increase of \$604 above the Fiscal 2013 current level of service.

**675. Engineering and Construction Management
Services – Water and Wastewater**

Department of Public Works

Other Funds - \$112,478,476

This service provides for the design, construction and management of water, wastewater, stormwater and environmental restoration capital improvement projects. The City is currently subject to a federal consent decree that has been in effect since 2002, which places stringent requirements on the City to upgrade its sewerage system with the intent of eliminating sewer overflows and other illicit discharges. Additionally, the City must also complete upgrades to Enhanced Nutrient Removal (ENR) treatment at both the Back River and Patapsco wastewater treatment plants at an estimated cost of \$812 million to meet more stringent Chesapeake Bay environmental clean-up requirements. Under the Consent Decree, the City will also provide capital investment totaling approximately \$200 million to treat the City's five reservoirs in accordance with the Safe Drinking Water Act to comply with the Long Term 2 Enhanced Surface Water Treatment Rule. The Wastewater Utility Fund adopted budget for Fiscal 2013 is \$68.8 million, which is \$10.8 million (18.6 %) above the Fiscal 2013 current level of service. The increase is primary due to rising costs in debt service resulting from the capital improvement program. The Water Utility Fund adopted budget for Fiscal 2013 is \$43.6 million, an increase of \$5.7 million or 15.1% above the Fiscal 2013 current level of service. The increase is primary due to rising costs in debt service resulting from the capital improvement program.

676. Administration - Public Works

General Fund - \$1,307,571

Department of Public Works

This service provides leadership and support to the Department of Public Works in the areas of Administrative Direction, Human Resources, Fiscal Management, Technical Support, Contract Administration, Legislative Affairs, Media and Communications, and Safety and Training. These functions were previously supported financially by the Bureau of Water and Wastewater, the Bureau of Solid Waste and the Departments of General Services and Transportation. The Fiscal 2013 General Fund adopted budget is \$1,307,571, an increase of \$790,427 or 153% above the Fiscal 2013 current level of service. This increase is due to the shifting of the funding to support administrative functions from the Bureau of Solid Waste and Surface Water Management to this service in Fiscal 2013. The funding for Worker's Compensation expense is moved out to the Bureau of the Solid Waste. Funding is eliminated for four vacant General Fund positions. Current services will be maintained.

691. Public Rights-of-Way Landscape

General Fund - \$2,714,770

Management

Department of Transportation

This service provides for the mowing and maintenance of grass in the median of City roadways; mulching and cleaning of tree pits; mowing of certain City owned lots; removal and cleaning of trash, debris and illegal signs; and installation of street banners and hanging baskets in commercial areas throughout the City. The department has outsourced a major portion of this service. The department will continue to use in-house crews for difficult terrain, such as highway embankments. Six positions are abolished in Fiscal 2013, all of which are vacant as the agency will be increasing the scope of the mowing contract. Funding is included for median plantings provided by the Department of Recreation and Parks. Mowing frequency will remain at the current level. The Fiscal 2013 General Fund adopted budget is \$2,714,770 a decrease of \$318,982 or 10.5% below the current level of service.

715. Administration - Health

General Fund - \$4,072,255

Health Department

Other Funds - \$527,900

Administration provides departmental leadership, facilitates and guides the agency's delivery of services, and ensures agency compliance with City, state, and federal laws, procedures, and standards. Administration is composed of Executive Leadership, Public Information, Policy and Planning, Fiscal Services, Human Resources, Facilities & Maintenance, Grants, and Epidemiology. The Fiscal 2013 General Fund recommendation is approximately \$4.07 million, an increase of \$208,284 or 5.4% above the current level of services. The Fiscal 2013 recommendation includes funding for the newly-initiated Office of Policy and Planning, which will directly advance the goals under the Healthy Baltimore 2015 policy agenda. One vacant personnel administrator position will not be funded. The recommendation includes a transfer of funds from the Department of General Services for rental payments for use of City Buildings.

717. Environmental Health
Health Department

General Fund - \$2,926,086
Other Funds - \$198,581

The Division of Environmental Health protects public health by conducting inspections of food service facilities and other facilities requiring sanitation to ensure compliance with State and local health codes. This service also investigates environmental nuisances and hazards such as odor, noise, lead in children's products, mosquitoes, sewage spills, and foodborne, vectorborne, and waterborne illnesses. The Fiscal 2013 General Fund recommendation is approximately \$2.9 million, a decrease of \$113,577 or 3.7% below the current level of services. One vacant word processing operator position and one ecological investigation coordinator position will be eliminated; there is no expected impact on the current level of service. This recommendation includes a transfer of funds from the Department of General Services for rental payments for use of City Buildings. This service was selected for an Innovation Fund award for Fiscal 2012. Based on this agreement, half of the savings from the eliminated word processing operator position may be used for training or other innovative processes in order to promote efficiency within the agency. For Fiscal 2013, 12,000 inspections will be conducted with 100% of mandated inspections completed and 100% of complaints will close on time.

718. Chronic Disease Prevention
Health Department

General Fund - \$397,863
Other Funds - \$1,727,797

This service identifies residents at risk for colon and oral cancer; provides screening and treatment; provides tobacco cessation and counseling; and provides outreach, education, and screening. The Fiscal 2013 General Fund recommendation is \$397,863 or 67.2% below current level of services due to the Health Department reorganization. This recommendation includes a transfer of funds from the Department of General Services for rental payments for use of City Buildings. The Needle Exchange Program has moved into the Bureau of HIV/STD Services, and one executive position has been moved into Administration. The Office of Chronic Disease Prevention will focus on community- and evidence-based efforts, such as the Barbershop Initiative, to address health disparities within the City. For Fiscal 2013, performance measures include 1,000 males screened for hypertension and 100 males receiving group health education.

720. HIV Treatment Services for the Uninsured
Health Department

General Fund - \$1,087,675
Other Funds - \$29,930,493

This service is composed of two programs: the Ryan White Program administered in the Division of Chronic Disease Prevention and the Early Intervention Initiative Program administered in the Division of Clinical Services. In Fiscal 2013, funding for the Needle Exchange program will be moved into this service, producing an increase of \$573,771 or 112% over the current service level. However, there is no expected change to service provision based on this movement. General Funds are used in part as a required match for federal Ryan White Act grant funding. Performance measures for Fiscal 2013 include 14,000 HIV tests performed

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through community outreach and 85% of community outreach identified positive HIV clients enrolled in care.

721. Senior Centers
Health Department

General Fund - \$644,981
Other Funds - \$3,857,458

This service provides opportunities for older adults and adults with disabilities to remain healthy and active within their communities. This service operates six public facilities which include the Zeta Center, Waxter Center, Oliver, Sandtown, Hatton, and John Booth Centers. Service delivery includes access to recreational and social activities, the cultivation of hobbies and interests, and educational opportunities. Healthy living is promoted through physical exercise, nutrition, health education and outreach activities. Senior Centers also provide immediate access to information and assistance. Performance targets for this service include 50,000 unduplicated seniors accessing services, and a 2% increase in the number of seniors receiving benefit support services through senior centers. The Fiscal 2013 General Fund recommendation is a decrease of \$34,628 or 5.1% below the current service level; Senior Centers will maintain current services at this funding level.

722. Administration-CARE
Health Department

General Fund - \$455,273
Other Funds - \$55,821

The Commission on Aging and Retirement Education is the designated Area Agency on Aging for Baltimore City. It is responsible for planning and coordinating a comprehensive service system for older adults. This service addresses the administration of federal and State grants for older adults and adults with disabilities. Administrative support functions also serve as a mechanism to link and coordinate services to isolated and vulnerable adults. The Fiscal 2013 General Fund appropriation is \$455,273, a decrease of \$23,936 or 5% from the current level of services. There are no expected decreases to services based upon this funding level.

723. Advocacy and Supportive Care for Seniors
Health Department

General Fund - \$91,985
Other Funds - \$2,196,782

This service operates 13 programs that provide direct advocacy, supportive services and crisis resolution. Areas of intervention for older adults and adults with disabilities include benefits, entitlements, employment information, affordable and accessible health care, safe and stable housing and vibrant neighborhoods. Advocacy and supportive services serve as a link to coordinate services. Performance targets include an average time of 5-10 hours to assess and secure appropriate housing arrangements for clients, and 15% of clients receiving advocacy and supportive services. The Fiscal 2013 General Fund recommendation of \$91,985 is an increase of \$479 over the current level of service. This funding recommendation supports one position and will allow the current level of services to continue.

724. Assistive and Directive Care for Seniors

Health Department

General Fund - \$218,212

Other Funds - \$3,463,028

This service provides older adults and persons with disabilities and caregivers with direct care and assistive services, helping them to remain in their own homes and community settings. Direct services include health, nutrition, assistance with the activities of daily living, mobility including transportation, legal services, and housing and home modification. Caregivers are provided with supportive services. More than 22,700 seniors will be served, and 640 seniors will receive homebound meals. The Fiscal 2013 General Fund recommendation is \$218,212, a decrease of \$11,485 or 5% from the current level of services. However, this funding recommendation will allow for maintenance of current service provision.

754. Summer Food Program

Department of Housing and Community Development

Other Funds - \$3,295,223

This service provides breakfast and lunch to children under 18 during the summer months. This service anticipates that it will serve 1,320,000 meals in Fiscal 2013. This service is supported through Special Funds from the Maryland Department of Education. The Fiscal 2013 adopted budget is \$51,492 (1.6%) above the Fiscal 2012 level of appropriation.

765. Planning for a Sustainable Baltimore

Planning Department

General Fund - \$356,952

Other Funds - \$14,000

This service funds the Baltimore Office of Sustainability, which integrates sustainability principles into City operations and policy decisions, and acts as a catalyst to create sustainable behavior in the larger Baltimore community by building community capacity to make change. The essence of sustainability is to increase efficiency without sacrificing future finances, community health or our environment. This service will expand Youth Environmental Stewardship Programs by increasing the number of schools participating in the Sustainable Schools Challenge activities from 37 to 50 in Fiscal 2013. This service will also increase the number of Electronic Benefit Transfer transactions at farmers markets from 990 to 1,316 and increase the number of small businesses participating in the Baltimore Business Energy Challenge from 50 to 100. Positions funded by CDBG in Fiscal 2012 have been shifted to the General Fund for Fiscal 2013. The Fiscal 2013 General Fund adopted budget is \$356,952, a decrease of \$12,858 or 3.5% below the combined General Fund/CDBG current level of service. The Fiscal 2013 adopted budget will allow for maintenance of the current level of service.

894. Outreach to the Homeless

Mayor's Office of Human Services

Other Funds - \$1,016,055

This service connects the homeless to housing, education, work training, and other related services through pro-active outreach efforts involving direct intervention. The effort to reach out to the City's homeless population is an important safety-net for the City's most vulnerable citizens. The City will continue to distribute 10,000 information cards ("street cards") that provide useful information on how to easily access services during Fiscal 2013. In Fiscal 2013, the Mayor's Office of Human Services aims to engage 375 clients in services, an increase of 25 clients from the Fiscal 2012 goal. The Fiscal 2013 adopted budget is \$1 million, a decrease of \$4,022 or 0.4% below the Fiscal 2013 current level of service.

895. Temporary Housing for the Homeless

Mayor's Office of Human Services

General Fund - \$4,554,134

Other Funds - \$6,938,558

This service supports the operation of temporary housing for homeless individuals and families. There are four critical components of this effort: the Harry and Jeanette Housing and Resource Center (HRC), located at 620 Fallsway - the City's 275 bed emergency shelter for individuals; a 75 bed shelter for homeless women and children, located at 1114 Mount Street; a 100 bed overflow shelter for men; and 20 beds of overflow housing for women. In all, the City will serve approximately 5,500 homeless individuals with temporary housing in Fiscal 2013. The Fiscal 2013 General Fund adopted budget is \$4.5 million, an increase of \$334,191 or 7.9% above the current level of service. The additional funding will allow the Guilford Avenue Shelter to remain open during Fiscal 2013.

FISCAL 2013

OPERATING APPROPRIATIONS BY FUND

	Fiscal 2012 Budget	Fiscal 2013 Bduget	Dollar Change	Percent Change
Operating Funds				
Local and State-shared Funds				
General	\$1,407,868,024	\$1,548,441,245	\$140,573,221	10.0%
Motor Vehicle	151,296,150	0	(151,296,150)	(100.0)%
Parking Management	17,721,906	20,017,664	2,295,758	13.0%
Convention Center Bond	4,602,084	4,602,084	0	0.0%
Total	1,581,488,164	1,573,060,993	(8,427,171)	(0.5)%
Enterprise Funds				
Wastewater Utility	185,494,128	199,891,732	14,397,604	7.8%
Water Utility	144,166,941	154,251,843	10,084,902	7.0%
Parking Enterprise	33,740,204	33,565,983	(174,221)	(0.5)%
Conduit Enterprise	5,868,339	7,656,506	1,788,167	30.5%
Loan and Guarantee Enterprise	3,821,616	3,852,532	30,916	0.8%
Total	373,091,228	399,218,596	26,127,368	7.0%
Grant Funds				
Federal	204,600,102	192,063,894	(12,536,208)	(6.1)%
State	76,824,483	81,027,252	4,202,769	5.5%
Special	60,938,869	59,203,674	(1,735,195)	(2.8)%
Total	342,363,454	332,294,820	(10,068,634)	(2.8)%
Total Operating - All Funds	\$2,296,942,846	\$2,304,574,409	\$7,631,563	0.3%

FISCAL 2013

OPERATING APPROPRIATIONS BY PRIORITY OUTCOME AND FUND

Priority Outcome	General	Motor Vehicle	Enterprise and Utility	Federal	State	Other Special Purpose	Total
Better Schools	276,620,223	0	0	38,175,717	11,338,486	11,129,859	337,264,285
Safer Streets	671,472,180	0	12,373,590	29,040,741	21,587,858	18,578,507	753,052,876
Stronger Neighborhoods	116,495,722	0	480,380	44,066,666	15,633,627	8,891,459	185,567,854
Growing Economy	57,379,252	0	52,988,267	12,626,260	6,454,883	570,220	130,018,882
Innovative Government	92,406,343	0	20,615,173	0	1,368,004	18,845,970	133,235,490
Cleaner and Healthier City	104,493,034	0	336,842,174	68,154,510	24,644,394	1,187,659	535,321,771
Other	229,574,491	0	538,760	0	0	0	230,113,251
Total	\$1,548,441,245	\$0	\$399,218,596	\$192,124,361	\$81,027,252	\$83,823,422	\$2,304,574,409

FISCAL 2013 OPERATING APPROPRIATIONS BY GOVERNMENTAL OUTCOME AND AGENCY

Agencies	Better Schools	Safer Streets	Stronger Neighborhoods	Growing Economy	Innovative Government
Board of Elections	0	0	0	0	5,260,382
City Council	0	0	0	0	5,322,455
Comptroller	0	0	0	0	5,954,850
Council Services	0	0	0	0	700,256
Courts: Circuit Court	0	15,435,575	0	0	0
Courts: Orphans' Court	0	479,268	0	0	0
Employees' Retirement Systems	0	0	0	0	9,543,997
Enoch Pratt Free Library	33,444,932	0	0	0	0
Finance	0	0	0	0	22,074,577
Fire	0	206,404,344	0	0	0
General Services	0	0	1,641,982	697,569	14,967,968
Health	17,258,872	6,231,097	0	0	0
Housing and Community Development	1,678,186	923,032	47,648,201	6,789,238	0
Human Resources	0	0	0	0	5,047,955
Law	0	0	0	444,025	3,732,664
Legislative Reference	0	0	0	0	965,429
Liquor License Board	0	0	1,389,246	665,748	0
Art and Culture	0	0	0	7,779,351	0
Baltimore City Public Schools	239,301,128	0	0	0	0
Cable and Communications	0	0	0	0	1,390,716
Civic Promotion	0	0	0	12,212,736	0
Conditional Purchase Agreements	0	0	0	0	0
Contingent Fund	0	0	0	0	0
Convention Center Hotel	0	0	0	7,001,000	0
Convention Complex	0	0	0	22,092,204	0
Debt Service	0	0	0	0	0
Educational Grants	5,941,095	0	0	0	0
Employees' Retirement Contribution	0	0	0	0	0
Environmental Control Board	0	0	741,484	0	0
Health and Welfare Grants	0	0	0	0	0
Innovation Fund	0	0	0	0	2,000,000
Miscellaneous General Expenses	0	0	0	0	0
Office of CitiStat Operations	0	0	0	0	900,562
Office of Criminal Justice	0	13,305,777	0	0	0
Office of Emergency Management	0	510,071	0	0	0
Office of Employment Development	8,864,310	1,499,139	0	17,935,246	0
Office of Human Services	30,775,762	0	32,304,286	0	0
Office of Information Technology	0	0	0	0	30,507,183
Office of Neighborhoods	0	0	694,417	0	0
Office of the Inspector General	0	0	0	0	674,667
Office of the Labor Commissioner	0	0	0	0	784,381
Retirees' Benefits	0	0	0	0	0
Self-Insurance Fund	0	0	0	0	0
TIF Debt Service	0	0	0	0	0
Mayoralty	0	0	0	0	4,301,895
Municipal and Zoning Appeals	0	0	0	0	539,231
Office of Civil Rights	0	173,736	71,602	920,180	0
Planning	0	0	2,376,486	1,011,575	0
Police	0	410,595,488	0	0	0
Public Works	0	0	4,008,837	0	17,301,401
Recreation and Parks	0	0	27,418,094	0	1,264,921
Sheriff	0	15,819,539	0	0	0
Social Services	0	0	0	0	0
State's Attorney	0	35,436,589	0	0	0
Transportation	0	46,239,221	67,273,219	52,470,010	0
Total	337,264,285	753,052,876	185,567,854	130,018,882	133,235,490

FISCAL 2013 OPERATING APPROPRIATIONS BY GOVERNMENTAL OUTCOME AND AGENCY

Cleaner & Healthier City	Debt Service	Other	Total	Agencies
0	0	0	5,260,382	Board of Elections
0	0	0	5,322,455	City Council
0	0	0	5,954,850	Comptroller
0	0	0	700,256	Council Services
0	0	0	15,435,575	Courts: Circuit Court
0	0	0	479,268	Courts: Orphans' Court
0	0	0	9,543,997	Employees' Retirement Systems
0	0	0	33,444,932	Enoch Pratt Free Library
0	0	0	22,074,577	Finance
0	0	0	206,404,344	Fire
0	0	0	17,307,519	General Services
101,102,342	0	0	124,592,311	Health
3,295,223	0	0	60,333,880	Housing and Community Development
0	0	0	5,047,955	Human Resources
0	0	0	4,176,689	Law
0	0	0	965,429	Legislative Reference
0	0	0	2,054,994	Liquor License Board
0	0	0	7,779,351	Art and Culture
0	0	0	239,301,128	Baltimore City Public Schools
0	0	0	1,390,716	Cable and Communications
0	0	0	12,212,736	Civic Promotion
0	29,916,727	0	29,916,727	Conditional Purchase Agreements
0	0	508,000	508,000	Contingent Fund
0	0	0	7,001,000	Convention Center Hotel
0	0	0	22,092,204	Convention Complex
0	91,685,095	0	91,685,095	Debt Service
0	0	0	5,941,095	Educational Grants
0	0	6,119,459	6,119,459	Employees' Retirement Contribution
0	0	0	741,484	Environmental Control Board
1,089,714	0	0	1,089,714	Health and Welfare Grants
0	0	0	2,000,000	Innovation Fund
0	0	11,109,664	11,109,664	Miscellaneous General Expenses
0	0	0	900,562	Office of CitiStat Operations
0	0	0	13,305,777	Office of Criminal Justice
0	0	0	510,071	Office of Emergency Management
0	0	0	28,359,162	Office of Employment Development
12,508,747	0	0	75,588,795	Office of Human Services
0	0	0	30,507,183	Office of Information Technology
0	0	0	694,417	Office of Neighborhoods
0	0	0	674,667	Office of the Inspector General
0	0	0	784,381	Office of the Labor Commissioner
0	0	67,934,949	67,934,949	Retirees' Benefits
0	0	13,044,888	13,044,888	Self-Insurance Fund
0	9,637,187	0	9,637,187	TIF Debt Service
0	0	0	4,301,895	Mayoralty
0	0	0	539,231	Municipal and Zoning Appeals
0	0	0	1,165,518	Office of Civil Rights
370,952	0	0	3,759,013	Planning
0	0	0	410,595,488	Police
409,887,073	0	0	431,197,311	Public Works
4,352,950	0	0	33,035,965	Recreation and Parks
0	0	0	15,819,539	Sheriff
0	0	157,282	157,282	Social Services
0	0	0	35,436,589	State's Attorney
2,714,770	0	0	168,697,220	Transportation
535,321,771	131,239,009	98,874,242	2,304,574,409	Total

OPERATING BUDGET RECOMMENDATION BY OUTCOMES COMPARED WITH
AGENCY CURRENT LEVEL OF SERVICE (CLS) AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

Outcome, Service and Fund	FISCAL 2012 BUDGET	FISCAL 2013 CLS	FISCAL 2013 BUDGET	CHANGE BUD vs. CLS
Better Schools	347,889,345	344,808,436	337,264,285	(7,544,151)
310 School Health Services	16,438,812	17,350,047	16,369,650	(980,397)
General	5,036,597	5,698,747	5,328,498	(370,249)
Federal	589,636	584,117	95,386	(488,731)
State	935,045	953,958	504,382	(449,576)
Special	9,877,534	10,113,225	10,441,384	328,159
352 Baltimore City Public Schools	249,254,029	240,647,878	239,301,128	(1,346,750)
General	249,254,029	240,647,878	239,301,128	(1,346,750)
446 Educational Grants	6,272,635	6,372,997	5,941,095	(431,902)
General	6,272,635	6,372,997	5,941,095	(431,902)
604 Early Childhood Education	1,727,504	1,792,584	1,398,874	(393,710)
General	100,000	100,000	175,000	75,000
Federal	1,499,405	1,558,074	1,048,759	(509,315)
Special	128,099	134,510	175,115	40,605
605 Head Start	30,766,629	31,285,782	30,775,762	(510,020)
Federal	30,162,162	30,671,644	30,181,051	(490,593)
State	604,467	614,138	594,711	(19,427)
725 Senior Education	875,997	895,139	889,222	(5,917)
Federal	671,315	680,961	676,318	(4,643)
State	204,682	214,178	212,904	(1,274)
740 Dawson Center	360,546	365,815	279,312	(86,503)
General	0	0	30,000	30,000
Federal	360,546	365,815	249,312	(116,503)
788 Information Services	33,398,587	37,045,981	33,444,932	(3,601,049)
General	23,131,657	26,344,097	23,101,296	(3,242,801)
State	9,725,818	9,917,124	9,830,276	(86,848)
Special	541,112	784,760	513,360	(271,400)
791 BCPS Alternative Options Academy for Youth	191,000	162,587	196,213	33,626
State	191,000	162,587	196,213	33,626
797 Workforce Services for Out of School Youth-Youth Opportunity	2,544,264	2,800,507	2,743,206	(57,301)
General	2,544,264	2,800,507	2,743,206	(57,301)
800 Workforce Services for WIA Funded Youth	6,059,342	6,089,119	5,924,891	(164,228)
Federal	6,059,342	6,089,119	5,924,891	(164,228)
Safer Streets	658,826,836	795,110,587	753,172,560	(41,938,027)
110 Circuit Court	15,438,111	16,805,843	15,435,575	(1,370,268)
General	8,079,791	9,267,613	8,933,443	(334,170)
Federal	1,491,852	1,497,050	1,085,229	(411,821)
State	5,765,085	5,884,414	5,177,142	(707,272)
Special	101,383	156,766	239,761	82,995
115 Prosecution of Criminals	27,393,425	31,816,432	30,460,709	(1,355,723)
General	21,163,748	24,721,997	24,760,280	38,283
Federal	1,493,317	1,547,354	1,688,728	141,374
State	4,686,360	5,496,281	3,931,527	(1,564,754)
Special	50,000	50,800	80,174	29,374
316 Youth Violence Prevention	1,940,506	2,050,726	3,129,635	1,078,909
General	520,176	607,499	608,225	726
Federal	250,000	252,073	1,372,341	1,120,268
State	1,170,330	1,191,154	1,149,069	(42,085)
500 Street and Park Lighting	20,799,626	21,391,843	17,244,964	(4,146,879)
General	510,658	21,391,843	17,244,964	(4,146,879)
Motor Vehicle	20,288,968	0	0	0
600 Administration - Fire	13,141,627	16,125,229	16,697,539	572,310
General	12,064,137	15,067,330	15,655,640	588,310
Federal	1,000,000	1,016,000	1,000,000	(16,000)
Special	77,490	41,899	41,899	0
602 Fire Suppression and Emergency Rescue	111,427,564	144,847,386	135,907,682	(8,939,704)
General	109,041,696	142,423,344	133,626,263	(8,797,081)
Federal	1,435,574	1,458,543	1,311,240	(147,303)
State	950,294	965,499	970,179	4,680
608 Emergency Management	231,765	235,473	510,071	274,598
General	0	0	226,221	226,221

**OPERATING BUDGET RECOMMENDATION BY OUTCOMES COMPARED WITH
AGENCY CURRENT LEVEL OF SERVICE (CLS) AND PRIOR YEAR BUDGET**

Board of Estimates Recommendations

Outcome, Service and Fund	FISCAL 2012 BUDGET	FISCAL 2013 CLS	FISCAL 2013 BUDGET	CHANGE BUD vs. CLS
Safer Streets (Continued)	658,826,836	795,110,587	753,172,560	(41,938,027)
Federal	226,398	230,020	275,000	44,980
State	5,367	5,453	8,850	3,397
609 Emergency Medical Services	22,495,371	28,958,410	31,385,932	2,427,522
General	9,975,374	16,238,093	18,677,795	2,439,702
State	47,487	48,247	36,067	(12,180)
Special	12,472,510	12,672,070	12,672,070	0
610 Fire and Emergency Community Outreach	245,031	285,508	724,050	438,542
General	245,031	285,508	724,050	438,542
611 Fire Code Enforcement	3,009,284	3,901,097	3,930,702	29,605
General	2,862,567	3,752,033	3,781,638	29,605
State	146,717	149,064	149,064	0
612 Fire Investigation	908,569	1,202,654	799,278	(403,376)
General	908,569	1,202,654	799,278	(403,376)
613 Fire Facilities Maintenance and Replacement	8,871,928	9,855,885	10,766,197	910,312
General	8,871,928	9,855,885	10,766,197	910,312
614 Fire Communications and Dispatch	3,659,799	4,163,095	4,410,221	247,126
General	3,657,599	4,160,860	4,408,021	247,161
State	2,200	2,235	2,200	(35)
615 Fire Training and Education	1,800,429	2,512,887	1,782,743	(730,144)
General	1,800,429	2,512,887	1,782,743	(730,144)
621 Administration - Police	35,864,043	36,327,909	39,628,062	3,300,153
General	35,510,476	35,982,132	39,314,618	3,332,486
Federal	0	7,405	7,405	0
State	319,543	306,039	306,039	0
Special	34,024	32,333	0	(32,333)
622 Police Patrol	177,469,230	227,807,261	220,002,998	(7,804,263)
General	172,832,034	222,351,184	214,756,574	(7,594,610)
Federal	150,000	566,978	457,948	(109,030)
State	4,487,196	4,889,099	4,788,476	(100,623)
623 Crime Investigation	37,187,859	47,418,576	46,313,436	(1,105,140)
General	36,937,859	47,168,576	46,017,236	(1,151,340)
State	250,000	250,000	296,200	46,200
624 Target Violent Criminals	23,891,011	29,945,307	27,959,297	(1,986,010)
General	19,130,728	24,868,339	23,214,189	(1,654,150)
State	2,385,283	2,663,968	2,444,108	(219,860)
Special	2,375,000	2,413,000	2,301,000	(112,000)
625 SWAT/ESU	6,829,122	8,590,247	8,259,578	(330,669)
General	6,829,122	8,590,247	8,259,578	(330,669)
626 Homeland Security - Intelligence	13,134,498	13,879,167	13,793,587	(85,580)
General	3,131,015	3,746,865	3,596,892	(149,973)
Federal	10,003,483	10,132,302	10,196,695	64,393
627 911 Communications Center	17,223,425	18,990,921	0	(18,990,921)
General	9,981,529	11,646,466	0	(11,646,466)
Special	7,241,896	7,344,455	0	(7,344,455)
628 Police Internal Affairs	4,759,040	6,085,024	5,618,130	(466,894)
General	4,759,040	6,085,024	5,618,130	(466,894)
632 Manage Police Records and Evidence Control Systems	6,488,665	7,712,205	7,598,113	(114,092)
General	6,488,665	7,712,205	7,598,113	(114,092)
634 Crowd, Traffic, and Special Events Management	9,790,131	12,368,797	11,529,905	(838,892)
General	1,729,671	12,368,797	11,529,905	(838,892)
Motor Vehicle	8,060,460	0	0	0
635 Police Recruiting and Training	8,576,118	10,427,877	10,374,136	(53,741)
General	8,576,118	10,427,877	10,374,136	(53,741)
637 Special Operations - K-9 and Mounted Unit	2,817,809	3,702,421	3,624,524	(77,897)
General	2,817,809	3,702,421	3,624,524	(77,897)
638 Marine Unit	1,078,345	1,299,045	226,472	(1,072,573)
General	1,078,345	1,299,045	226,472	(1,072,573)
640 Special Operations - Aviation	4,136,537	5,467,002	5,406,292	(60,710)
General	4,136,537	5,467,002	5,406,292	(60,710)
642 Crime Laboratory	7,653,172	9,956,972	10,260,958	303,986

**OPERATING BUDGET RECOMMENDATION BY OUTCOMES COMPARED WITH
AGENCY CURRENT LEVEL OF SERVICE (CLS) AND PRIOR YEAR BUDGET**

Board of Estimates Recommendations

Outcome, Service and Fund	FISCAL 2012 BUDGET	FISCAL 2013 CLS	FISCAL 2013 BUDGET	CHANGE BUD vs. CLS
Safer Streets (Continued)	658,826,836	795,110,587	753,172,560	(41,938,027)
General	7,653,172	9,956,972	10,040,821	83,849
Federal	0	0	220,137	220,137
688 Snow and Ice Control	3,000,000	2,703,772	2,703,772	0
General	0	2,703,772	2,703,772	0
Motor Vehicle	3,000,000	0	0	0
693 Parking Enforcement	11,858,683	12,345,633	12,373,590	27,957
Parking Management	11,858,683	12,345,633	12,373,590	27,957
697 Traffic Safety	15,484,861	13,483,553	13,916,895	433,342
General	0	9,740,761	10,079,090	338,329
Motor Vehicle	11,781,655	0	0	0
Federal	938,401	933,750	994,202	60,452
Special	2,764,805	2,809,042	2,843,603	34,561
716 Animal Services	3,021,388	3,123,001	3,101,462	(21,539)
General	3,021,388	3,123,001	3,101,462	(21,539)
752 Community Outreach Services	1,003,848	1,008,986	923,032	(85,954)
General	1,003,848	1,008,986	923,032	(85,954)
757 Crime Camera Management	1,347,260	1,353,235	1,555,429	202,194
General	1,285,627	1,277,834	1,479,834	202,000
State	61,633	75,401	75,595	194
758 Coordination of Public Safety Strategy	11,182,344	11,615,887	11,750,348	134,461
General	321,077	374,602	438,676	64,074
Federal	9,352,742	9,683,040	9,683,719	679
State	1,143,525	1,187,405	1,227,953	40,548
Special	365,000	370,840	400,000	29,160
781 Administration - State's Attorney	3,052,831	3,350,902	3,880,645	529,743
General	3,052,831	3,350,902	3,880,645	529,743
786 Victim and Witness Services	1,169,443	1,179,656	1,095,235	(84,421)
General	843,914	844,314	820,888	(23,426)
Federal	325,529	335,342	248,097	(87,245)
State	0	0	26,250	26,250
796 Workforce Services for Ex-Offenders	2,000,000	2,003,595	1,499,139	(504,456)
Federal	500,000	500,000	500,000	0
State	1,000,000	1,003,595	999,139	(4,456)
Special	500,000	500,000	0	(500,000)
817 Orphans' Court	476,428	478,209	479,268	1,059
General	476,428	478,209	479,268	1,059
848 Police Community Relations	207,500	253,587	173,736	(79,851)
General	207,500	253,587	173,736	(79,851)
871 Representation and Advice for Law Enforcement	611,326	725,570	119,684	(605,886)
General	485,564	615,600	0	(615,600)
Internal Service	125,762	109,970	119,684	9,714
881 Courthouse Security	3,727,003	4,329,720	4,102,793	(226,927)
General	3,727,003	4,329,720	4,102,793	(226,927)
882 Deputy Sheriff Enforcement	10,049,792	10,363,645	8,840,821	(1,522,824)
General	10,049,792	10,363,645	8,840,821	(1,522,824)
884 District Court Sheriff Services	2,022,733	2,260,713	2,479,621	218,908
General	2,022,733	2,260,713	2,479,621	218,908
889 Child Support Enforcement	349,356	399,724	396,304	(3,420)
General	349,356	399,724	396,304	(3,420)
Stronger Neighborhoods	171,634,626	186,985,131	185,567,854	(1,417,277)
117 Adjudication of Environmental Citations	700,438	795,293	741,484	(53,809)
General	700,438	795,293	741,484	(53,809)
354 Office of Neighborhoods	528,781	608,973	694,417	85,444
General	528,781	608,973	694,417	85,444
356 Administration - Human Services	2,541,150	2,756,846	2,617,126	(139,720)
General	394,701	494,578	494,236	(342)
Federal	1,979,098	1,999,153	2,003,367	4,214
State	121,690	123,075	120,449	(2,626)
Special	45,661	140,040	(926)	(140,966)
593 Community Support Projects	7,619,803	7,723,297	6,340,489	(1,382,808)

**OPERATING BUDGET RECOMMENDATION BY OUTCOMES COMPARED WITH
AGENCY CURRENT LEVEL OF SERVICE (CLS) AND PRIOR YEAR BUDGET**

Board of Estimates Recommendations

Outcome, Service and Fund	FISCAL 2012 BUDGET	FISCAL 2013 CLS	FISCAL 2013 BUDGET	CHANGE BUD vs. CLS
Stronger Neighborhoods (Continued)	171,634,626	186,985,131	185,567,854	(1,417,277)
Federal	7,619,803	7,723,297	6,340,489	(1,382,808)
644 Administration - Rec and Parks	3,821,349	4,135,153	4,384,950	249,797
General	3,315,207	3,754,969	4,087,684	332,715
Motor Vehicle	149,164	0	0	0
Federal	0	137	137	0
State	209,900	211,060	128,142	(82,918)
Special	147,078	168,987	168,987	0
645 Aquatics	2,031,597	2,102,542	1,996,773	(105,769)
General	2,031,597	2,102,542	1,996,773	(105,769)
646 Park Maintenance	8,085,333	9,190,274	8,539,050	(651,224)
General	8,085,333	9,190,274	8,539,050	(651,224)
648 Community Recreation Centers	10,236,872	10,718,475	10,967,293	248,818
General	10,111,429	10,577,405	10,827,201	249,796
Federal	0	14,395	13,417	(978)
Special	125,443	126,675	126,675	0
650 Horticulture	689,105	813,049	840,838	27,789
General	689,105	813,049	840,838	27,789
653 Special Events - Recreation	531,686	690,387	689,190	(1,197)
Special	531,686	690,387	689,190	(1,197)
662 Vacant/Abandoned Property Cleaning and Boarding	3,305,049	4,204,014	4,008,837	(195,177)
General	1,408,870	2,277,046	2,581,688	304,642
Federal	1,896,179	1,926,968	1,427,149	(499,819)
681 Administration - DOT	7,166,556	8,596,652	8,143,104	(453,548)
General	3,243,889	7,734,700	7,181,152	(553,548)
Motor Vehicle	3,547,667	0	0	0
Parking Management	0	363,513	363,513	0
Conduit Enterprise	0	116,867	116,867	0
Federal	375,000	381,000	481,000	100,000
Special	0	572	572	0
683 Street Management	26,817,861	30,708,794	29,025,668	(1,683,126)
General	2,462,494	30,708,794	29,025,668	(1,683,126)
Motor Vehicle	24,355,367	0	0	0
684 Traffic Management	13,030,490	13,607,811	13,033,777	(574,034)
General	1,592,241	9,330,560	8,756,526	(574,034)
Motor Vehicle	7,170,089	0	0	0
Federal	3,700,000	3,700,000	3,700,000	0
Special	568,160	577,251	577,251	0
689 Vehicle Impounding and Disposal	8,193,981	8,612,562	7,742,560	(870,002)
General	4,693,981	8,612,562	7,742,560	(870,002)
Motor Vehicle	3,500,000	0	0	0
690 Complete Streets and Sustainable Transportation	7,599,012	7,892,618	8,317,040	424,422
General	0	654,203	654,021	(182)
Motor Vehicle	469,806	0	0	0
Federal	0	0	225,000	225,000
State	80,000	89,911	239,672	149,761
Special	7,049,206	7,148,504	7,198,347	49,843
694 Survey Control	0	177,312	92,065	(85,247)
General	0	177,312	92,065	(85,247)
696 Street Cuts Management	715,252	799,895	919,005	119,110
General	0	799,895	919,005	119,110
Motor Vehicle	715,252	0	0	0
727 Building Permits and Municipal Consents	1,500,411	1,752,048	1,641,982	(110,066)
General	215,327	1,752,048	1,641,982	(110,066)
Motor Vehicle	1,285,084	0	0	0
737 Administration - HCD	3,107,205	3,254,714	3,561,326	306,612
General	1,898,020	2,006,624	2,359,917	353,293
Federal	1,206,106	1,245,487	1,198,806	(46,681)
State	2,936	2,392	2,392	0
Special	143	211	211	0
738 Energy Assistance	6,010,225	6,124,916	11,240,248	5,115,332
State	6,010,225	6,124,916	11,240,248	5,115,332

**OPERATING BUDGET RECOMMENDATION BY OUTCOMES COMPARED WITH
AGENCY CURRENT LEVEL OF SERVICE (CLS) AND PRIOR YEAR BUDGET**

Board of Estimates Recommendations

<u>Outcome, Service and Fund</u>	<u>FISCAL 2012 BUDGET</u>	<u>FISCAL 2013 CLS</u>	<u>FISCAL 2013 BUDGET</u>	<u>CHANGE BUD vs. CLS</u>
Stronger Neighborhoods (Continued)	171,634,626	186,985,131	185,567,854	(1,417,277)
741 Community Action Centers	4,843,642	5,009,129	4,445,496	(563,633)
General	854,619	954,117	695,729	(258,388)
Federal	955,790	977,482	823,706	(153,776)
State	3,033,233	3,077,530	2,926,061	(151,469)
742 Promote Homeownership	443,193	473,435	407,013	(66,422)
General	78,385	97,564	93,391	(4,173)
Federal	364,808	375,871	313,622	(62,249)
745 Housing Code Enforcement	12,333,176	14,237,257	13,697,281	(539,976)
General	12,283,176	14,021,117	13,647,281	(373,836)
Special	50,000	216,140	50,000	(166,140)
747 Register and License Properties and Contractors	400,919	599,378	597,386	(1,992)
General	400,919	599,378	597,386	(1,992)
748 Housing Development Finance and Project Management	1,399,746	1,430,864	915,509	(515,355)
Federal	1,399,746	1,430,864	915,509	(515,355)
749 Blight Elimination	1,929,862	2,347,347	2,559,889	212,542
General	1,929,862	2,347,347	2,559,889	212,542
750 Housing Rehabilitation Loans	1,550,557	1,592,421	2,627,499	1,035,078
General	59,243	68,300	64,708	(3,592)
Federal	1,491,314	1,524,121	2,238,667	714,546
State	0	0	324,124	324,124
751 Building and Zoning Inspections and Permits	6,125,724	6,752,409	5,701,561	(1,050,848)
General	6,125,724	6,752,409	5,701,561	(1,050,848)
762 Historic Preservation	433,781	458,699	456,316	(2,383)
General	111,544	142,507	456,316	313,809
Federal	322,237	316,192	0	(316,192)
763 Community Planning and Resource Management	1,216,159	1,325,681	1,176,494	(149,187)
General	519,095	628,694	1,094,239	465,545
Federal	697,064	696,987	82,255	(614,732)
768 Administration - Planning	403,222	583,325	743,676	160,351
General	401,516	581,723	743,676	161,953
Federal	1,706	1,602	0	(1,602)
851 Liquor License Compliance	1,499,534	1,710,629	1,389,246	(321,383)
General	1,499,534	1,710,629	1,389,246	(321,383)
878 Disabilities Commission	94,646	111,886	71,602	(40,284)
General	94,646	111,886	71,602	(40,284)
893 Homeless Prevention	1,015,576	1,031,825	1,031,825	0
Federal	636,996	647,188	647,188	0
State	378,580	384,637	384,637	0
896 Permanent Housing for the Homeless	23,712,733	24,055,221	24,209,839	154,618
General	201,212	204,431	204,431	0
Federal	23,155,217	23,525,701	23,656,354	130,653
State	271,473	275,817	267,902	(7,915)
Special	84,831	49,272	81,152	31,880
Growing Economy	124,217,665	131,513,329	130,018,882	(1,494,447)
493 Art and Culture Grants	4,954,815	5,034,092	5,796,166	762,074
General	4,954,815	5,034,092	5,796,166	762,074
535 Convention Center Hotel	6,795,351	6,799,655	7,001,000	201,345
General	6,795,351	6,799,655	7,001,000	201,345
540 1st Mariner Arena Operations	550,000	558,800	558,800	0
General	550,000	558,800	558,800	0
548 Conduits	5,868,339	5,847,515	7,539,639	1,692,124
Conduit Enterprise	5,868,339	5,847,515	7,539,639	1,692,124
575 Baltimore Economic Recovery Team (B.E.R.T.)	3,400,000	3,508,203	0	(3,508,203)
Federal	3,200,000	3,305,003	0	(3,305,003)
State	200,000	203,200	0	(203,200)
590 Civic Promotion Grants	315,000	320,040	637,038	316,998
General	315,000	320,040	637,038	316,998
656 Wage Investigation and Enforcement	223,926	209,795	163,432	(46,363)
General	223,926	209,795	163,432	(46,363)
682 Parking Management	39,603,427	41,006,984	40,846,544	(160,440)

**OPERATING BUDGET RECOMMENDATION BY OUTCOMES COMPARED WITH
AGENCY CURRENT LEVEL OF SERVICE (CLS) AND PRIOR YEAR BUDGET**

Board of Estimates Recommendations

Outcome, Service and Fund	FISCAL 2012 BUDGET	FISCAL 2013 CLS	FISCAL 2013 BUDGET	CHANGE BUD vs. CLS
Growing Economy (Continued)	124,217,665	131,513,329	130,018,882	(1,494,447)
Parking Management	5,863,223	5,802,042	7,280,561	1,478,519
Parking Enterprise	33,740,204	35,204,942	33,565,983	(1,638,959)
685 Special Events Support	501,707	587,698	526,859	(60,839)
General	19,794	587,698	526,859	(60,839)
Motor Vehicle	481,913	0	0	0
687 Inner Harbor Services - Transportation	1,181,798	858,433	856,272	(2,161)
General	675,557	858,433	856,272	(2,161)
Motor Vehicle	506,241	0	0	0
692 Bridge and Culvert Management	1,995,418	2,342,730	2,435,276	92,546
General	0	2,342,730	2,435,276	92,546
Motor Vehicle	1,995,418	0	0	0
695 Dock Master	259,089	266,050	265,420	(630)
Special	259,089	266,050	265,420	(630)
729 Real Property Database Management	614,603	713,303	697,569	(15,734)
General	614,603	713,303	697,569	(15,734)
761 Development Oversight and Project Support	853,549	1,024,876	1,011,575	(13,301)
General	767,817	938,519	1,011,575	73,056
Federal	85,732	86,357	0	(86,357)
792 Workforce Services for TANF Recipients	4,848,196	4,888,966	4,768,068	(120,898)
Federal	4,848,196	4,888,966	4,768,068	(120,898)
793 Employment Enhancement Services for Baltimore City Residents	866,214	883,464	1,577,766	694,302
General	866,214	883,464	1,116,336	232,872
Federal	0	0	461,430	461,430
794 Administration - MOED	1,236,837	1,603,202	1,285,476	(317,726)
General	1,134,786	1,473,775	1,181,946	(291,829)
Federal	0	27,295	1,398	(25,897)
State	102,051	102,132	102,132	0
795 Workforce Services for Baltimore Residents	7,782,331	7,591,770	7,349,864	(241,906)
Federal	7,782,331	7,591,770	7,349,864	(241,906)
798 Youth Works Summer Job Program	2,801,672	2,801,672	2,954,072	152,400
General	1,633,489	1,633,489	1,662,231	28,742
State	1,168,183	1,168,183	1,291,841	123,658
809 Retention, Expansion, and Attraction of Businesses	812,739	1,692,127	1,612,652	(79,475)
General	712,739	1,590,527	1,511,052	(79,475)
Special	100,000	101,600	101,600	0
810 Real Estate Development	1,297,441	2,098,833	1,859,930	(238,903)
General	1,197,441	1,997,233	1,758,330	(238,903)
Special	100,000	101,600	101,600	0
811 Inner Harbor Coordination	506,000	514,096	514,096	0
General	506,000	514,096	514,096	0
812 Business Support - Small Business Resource Center	144,000	146,304	146,000	(304)
General	144,000	146,304	146,000	(304)
813 Technology Development - Emerging Technology Center	675,000	685,800	685,800	0
General	675,000	685,800	685,800	0
814 Improve and Promote Retail Districts Beyond Downtown	865,534	1,848,535	1,666,722	(181,813)
General	765,534	1,746,935	1,565,122	(181,813)
Special	100,000	101,600	101,600	0
815 Live Baltimore	315,000	320,040	304,038	(16,002)
General	315,000	320,040	304,038	(16,002)
820 Convention Sales and Tourism Marketing	9,917,021	11,575,698	11,575,698	0
General	9,917,021	11,575,698	11,575,698	0
824 Events, Art, Culture, and Film	1,878,135	1,908,185	1,908,185	0
General	1,878,135	1,908,185	1,908,185	0
828 Bromo Seltzer Arts Tower	75,000	76,200	75,000	(1,200)
General	75,000	76,200	75,000	(1,200)
846 Discrimination Investigations, Resolutions and Conciliations	631,351	714,082	756,748	42,666
General	580,467	662,384	711,248	48,864
Federal	50,884	51,698	45,500	(6,198)
850 Liquor Licensing	633,054	708,198	665,748	(42,450)
General	633,054	708,198	665,748	(42,450)

OPERATING BUDGET RECOMMENDATION BY OUTCOMES COMPARED WITH
AGENCY CURRENT LEVEL OF SERVICE (CLS) AND PRIOR YEAR BUDGET

Board of Estimates Recommendations

Outcome, Service and Fund	FISCAL 2012 BUDGET	FISCAL 2013 CLS	FISCAL 2013 BUDGET	CHANGE BUD vs. CLS
Growing Economy (Continued)	124,217,665	131,513,329	130,018,882	(1,494,447)
855 Convention Center	16,870,281	17,301,109	16,931,320	(369,789)
General	11,871,706	12,222,557	11,870,410	(352,147)
State	4,998,575	5,078,552	5,060,910	(17,642)
857 Convention Center Debt Service	4,602,084	4,602,084	4,602,084	0
Convention Center Bond	4,602,084	4,602,084	4,602,084	0
869 Minority and Women's Business Opportunity Office	342,753	474,790	444,025	(30,765)
General	342,753	474,790	444,025	(30,765)
Innovative Government	187,608,358	205,131,714	228,192,986	23,061,272
100 City Council	4,624,527	5,183,834	5,322,455	138,621
General	4,624,527	5,183,834	5,322,455	138,621
103 Council Services	508,641	584,848	700,256	115,408
General	508,641	584,848	700,256	115,408
106 Legislative Reference Services	494,056	574,372	544,971	(29,401)
General	482,656	562,790	533,389	(29,401)
Special	11,400	11,582	11,582	0
107 Archives and Records Management	473,458	438,811	420,458	(18,353)
General	473,458	438,811	420,458	(18,353)
125 Executive Direction and Control - Mayoralty	4,022,122	4,343,812	4,301,895	(41,917)
General	3,575,701	3,991,808	3,949,891	(41,917)
State	346,461	352,004	352,004	0
Special	99,960	0	0	0
128 Labor Contract Negotiations and Administration	712,479	804,035	784,381	(19,654)
General	712,479	804,035	784,381	(19,654)
130 Executive Direction and Control - Comptroller	363,863	1,171,409	1,098,703	(72,706)
General	363,863	1,171,409	1,098,703	(72,706)
131 Audits	3,340,209	3,904,348	3,898,358	(5,990)
General	3,340,209	3,904,348	3,898,358	(5,990)
132 Real Estate Acquisition and Management	744,668	1,037,856	957,789	(80,067)
General	598,682	830,991	957,789	126,798
Special	145,986	206,865	0	(206,865)
133 Municipal Telephone Exchange	16,165,941	16,955,605	16,509,677	(445,928)
Internal Service	16,165,941	16,955,605	16,509,677	(445,928)
136 Municipal Post Office	874,374	818,160	907,533	89,373
Internal Service	874,374	818,160	907,533	89,373
148 Revenue Collection	3,369,322	6,085,088	5,963,803	(121,285)
General	2,933,589	5,768,991	5,648,491	(120,500)
Special	435,733	316,097	315,312	(785)
150 Treasury and Debt Management	1,000,844	1,092,666	1,070,591	(22,075)
General	1,000,844	1,092,666	1,070,591	(22,075)
152 Employees' Retirement System - Administration	5,817,330	5,945,264	5,361,998	(583,266)
Special	5,817,330	5,945,264	5,361,998	(583,266)
154 Fire and Police Retirement System - Administration	4,474,737	4,772,015	4,181,999	(590,016)
Special	4,474,737	4,772,015	4,181,999	(590,016)
185 Zoning, Tax and Other Appeals	465,832	519,705	539,231	19,526
General	465,832	519,705	539,231	19,526
189 Fleet Management	43,363,876	44,270,664	42,740,724	(1,529,940)
Internal Service	43,363,876	44,270,664	42,740,724	(1,529,940)
347 CitiStat Operations	517,883	644,270	900,562	256,292
General	517,883	644,270	900,562	256,292
487 Operation of War Memorial Building	328,827	418,763	0	(418,763)
General	278,827	367,963	0	(367,963)
Special	50,000	50,800	0	(50,800)
649 Special Facilities Management - Recreation	1,335,821	1,353,599	1,264,921	(88,678)
General	203,925	234,205	0	(234,205)
Special	1,131,896	1,119,394	1,264,921	145,527
672 Water and Wastewater Consumer Services	17,595,503	17,823,306	17,301,401	(521,905)
Water Utility	17,595,503	17,823,306	17,301,401	(521,905)
698 Administration - Finance	882,795	991,345	985,705	(5,640)
General	878,450	984,110	978,470	(5,640)

**OPERATING BUDGET RECOMMENDATION BY OUTCOMES COMPARED WITH
AGENCY CURRENT LEVEL OF SERVICE (CLS) AND PRIOR YEAR BUDGET**

Board of Estimates Recommendations

Outcome, Service and Fund	FISCAL 2012 BUDGET	FISCAL 2013 CLS	FISCAL 2013 BUDGET	CHANGE BUD vs. CLS
Innovative Government (Continued)	187,608,358	205,131,714	228,192,986	23,061,272
Loan and Guarantee Enterprise	27	0	0	0
Internal Service	4,318	7,235	7,235	0
699 Procurement	2,522,960	2,971,425	2,848,272	(123,153)
General	2,522,960	2,971,425	2,848,272	(123,153)
700 Surplus Property Disposal	185,323	196,671	196,078	(593)
Special	185,323	196,671	196,078	(593)
701 Printing Services	3,412,982	3,421,806	3,449,494	27,688
Internal Service	3,412,982	3,421,806	3,449,494	27,688
702 Accounts Payable	1,074,996	1,199,123	1,153,923	(45,200)
General	1,074,996	1,199,123	1,153,923	(45,200)
703 Payroll	2,972,274	3,195,461	3,268,162	72,701
General	2,972,274	3,195,461	3,268,162	72,701
704 Accounting	937,978	1,238,035	1,304,298	66,263
General	937,978	1,238,035	1,304,298	66,263
705 Loan and Guarantee Program	3,260,269	3,314,129	3,313,772	(357)
Loan and Guarantee Enterprise	3,260,269	3,314,129	3,313,772	(357)
707 Risk Management for Employee Injuries	7,726,932	7,901,775	7,982,912	81,137
Internal Service	7,726,932	7,901,775	7,982,912	81,137
708 Operating Budget Management	1,186,748	1,390,714	1,376,111	(14,603)
General	1,186,748	1,390,714	1,376,111	(14,603)
710 Property Tax Billing Integrity and Recovery	78,863	110,687	336,631	225,944
General	78,863	110,687	336,631	225,944
711 Finance Project Management	252,490	277,864	264,466	(13,398)
General	252,490	277,864	264,466	(13,398)
726 Administration - General Services	309,762	528,715	777,098	248,383
General	59,179	274,843	777,098	502,255
Motor Vehicle	16,305	0	0	0
Internal Service	234,278	253,872	0	(253,872)
730 Public and Private Energy Performance	971,554	968,655	1,682,311	713,656
Internal Service	971,554	968,655	1,682,311	713,656
731 Facilities Management	15,033,781	16,395,769	25,047,443	8,651,674
General	13,877,074	15,379,769	13,174,870	(2,204,899)
Motor Vehicle	156,707	0	0	0
State	1,000,000	1,016,000	1,016,000	0
Internal Service	0	0	10,856,573	10,856,573
770 Administration - Human Resources	1,321,115	1,410,972	1,342,733	(68,239)
General	1,321,115	1,410,972	1,342,733	(68,239)
771 Benefits Administration	4,069,377	4,857,115	4,722,801	(134,314)
General	1,958,631	2,674,034	2,538,156	(135,878)
Internal Service	2,110,746	2,183,081	2,184,645	1,564
772 Civil Service Management	1,239,875	1,335,618	1,168,403	(167,215)
General	1,178,407	1,272,398	1,105,369	(167,029)
Internal Service	61,468	63,220	63,034	(186)
773 COB University	65,980	155,038	61,697	(93,341)
General	65,980	155,038	61,697	(93,341)
802 Administration - MOIT	811,222	887,080	1,372,182	485,102
General	811,222	887,080	1,372,182	485,102
803 Enterprise Innovation and Application Services	4,752,773	5,414,918	3,708,755	(1,706,163)
General	4,752,773	5,414,918	3,708,755	(1,706,163)
804 Enterprise Unified Call Center	2,064,876	4,314,071	20,367,866	16,053,795
General	2,064,876	4,314,071	13,732,229	9,418,158
Special	0	0	6,635,637	6,635,637
805 Enterprise IT Delivery Services	5,377,168	5,573,737	8,504,279	2,930,542
General	1,984,251	2,127,838	5,058,380	2,930,542
Internal Service	3,392,917	3,445,899	3,445,899	0
833 Innovation Fund	768,680	2,000,000	2,000,000	0
General	768,680	2,000,000	2,000,000	0
836 Inspector General	544,091	588,886	674,667	85,781
General	544,091	588,886	674,667	85,781

**OPERATING BUDGET RECOMMENDATION BY OUTCOMES COMPARED WITH
AGENCY CURRENT LEVEL OF SERVICE (CLS) AND PRIOR YEAR BUDGET**

Board of Estimates Recommendations

Outcome, Service and Fund	FISCAL 2012 BUDGET	FISCAL 2013 CLS	FISCAL 2013 BUDGET	CHANGE BUD vs. CLS
Innovative Government (Continued)	187,608,358	205,131,714	228,192,986	23,061,272
860 Administration - Law	687,284	804,059	675,203	(128,856)
General	581,996	696,708	567,623	(129,085)
Internal Service	105,288	107,351	107,580	229
861 Controversies	6,220,772	6,616,118	6,827,242	211,124
General	1,503,263	1,822,870	1,916,989	94,119
Special	0	0	11,903	11,903
Internal Service	4,717,509	4,793,248	4,898,350	105,102
862 Transactions	1,005,883	1,346,963	1,357,678	10,715
General	894,485	1,232,646	1,236,149	3,503
Internal Service	111,398	114,317	121,529	7,212
868 Litigation and Workers Compensation	0	69,352	0	(69,352)
Internal Service	0	69,352	0	(69,352)
876 Media Production	1,294,584	1,417,777	1,390,716	(27,061)
General	441,690	551,237	524,176	(27,061)
Special	852,894	866,540	866,540	0
899 Fair Conduct of Elections	5,980,658	5,495,406	5,260,382	(235,024)
General	5,980,658	5,495,406	5,260,382	(235,024)
Cleaner and Healthier City	516,231,137	529,793,754	535,323,061	5,529,307
303 Clinical Services	9,263,010	9,702,835	11,549,475	1,846,640
General	3,923,553	4,032,819	4,634,371	601,552
Federal	4,989,651	5,313,269	5,587,487	274,218
State	193,300	197,737	1,061,111	863,374
Special	156,506	159,010	266,506	107,496
305 Healthy Homes	3,088,842	3,136,989	2,456,164	(680,825)
General	878,672	908,872	909,769	897
Federal	1,757,509	1,723,594	1,239,056	(484,538)
State	422,661	474,043	277,339	(196,704)
Special	30,000	30,480	30,000	(480)
307 Substance Abuse and Mental Health	2,953,216	3,000,469	2,988,954	(11,515)
General	1,903,627	1,934,085	1,837,381	(96,704)
Federal	325,000	330,200	426,984	96,784
State	724,589	736,184	724,589	(11,595)
308 Maternal and Child Health	19,292,641	19,658,477	15,110,796	(4,547,681)
General	1,255,331	1,352,673	822,709	(529,964)
Federal	14,986,980	15,205,535	13,375,036	(1,830,499)
State	1,758,830	1,789,638	871,551	(918,087)
Special	1,291,500	1,310,631	41,500	(1,269,131)
311 Health Services for the Aging	6,870,777	6,864,752	5,679,409	(1,185,343)
General	58,475	77,629	0	(77,629)
Federal	6,147,720	6,111,908	5,014,827	(1,097,081)
State	664,582	675,215	664,582	(10,633)
315 Emergency Services - Health	11,339,110	11,624,551	11,465,354	(159,197)
General	448,410	522,032	592,746	70,714
Federal	653,933	750,461	562,368	(188,093)
State	10,236,767	10,352,058	10,263,540	(88,518)
Special	0	0	46,700	46,700
385 Health and Welfare Grants	993,072	1,008,961	1,089,714	80,753
General	993,072	1,008,961	1,089,714	80,753
647 Youth and Adult Sports	675,762	752,762	701,468	(51,294)
General	529,519	605,004	553,710	(51,294)
Special	146,243	147,758	147,758	0
651 Recreation for Seniors	430,051	457,821	271,870	(185,951)
General	430,051	457,821	209,537	(248,284)
Special	0	0	62,333	62,333
652 Therapeutic Recreation	346,532	411,579	345,076	(66,503)
General	346,532	411,579	345,076	(66,503)
654 Urban Forestry	2,940,510	3,097,889	3,034,536	(63,353)
General	167,060	2,996,289	2,932,936	(63,353)
Motor Vehicle	2,673,450	0	0	0
State	100,000	101,600	101,600	0
660 Administration - DPW - SW	1,828,362	4,895,377	4,584,129	(311,248)

**OPERATING BUDGET RECOMMENDATION BY OUTCOMES COMPARED WITH
AGENCY CURRENT LEVEL OF SERVICE (CLS) AND PRIOR YEAR BUDGET**

Board of Estimates Recommendations

Outcome, Service and Fund	FISCAL 2012 BUDGET	FISCAL 2013 CLS	FISCAL 2013 BUDGET	CHANGE BUD vs. CLS
Cleaner and Healthier City (Continued)	516,231,137	529,793,754	535,323,061	5,529,307
General	1,828,362	4,895,377	4,584,129	(311,248)
661 Public Right-of-Way Cleaning	25,628,646	26,225,029	24,460,739	(1,764,290)
General	6,814,224	26,225,029	24,460,739	(1,764,290)
Motor Vehicle	18,814,422	0	0	0
663 Waste Removal and Recycling	17,036,322	19,757,894	19,373,690	(384,204)
General	17,036,322	19,757,894	19,373,690	(384,204)
664 Waste Re-Use and Disposal	18,352,535	19,319,637	17,525,660	(1,793,977)
General	18,352,535	19,319,637	17,525,660	(1,793,977)
670 Administration - DPW - WWW	36,689,227	37,401,245	37,645,950	244,705
General	0	188,265	0	(188,265)
Wastewater Utility	19,903,216	20,203,499	20,466,639	263,140
Water Utility	16,786,011	17,008,191	17,178,021	169,830
Internal Service	0	1,290	1,290	0
671 Water Management	71,376,784	72,749,694	75,617,051	2,867,357
Water Utility	71,376,784	72,749,694	75,617,051	2,867,357
673 Wastewater Management	106,571,956	108,116,174	109,634,101	1,517,927
Wastewater Utility	106,571,956	108,116,174	109,634,101	1,517,927
674 Surface Water Management	7,532,681	8,041,612	7,260,996	(780,616)
General	945,299	6,359,082	5,793,110	(565,972)
Motor Vehicle	4,948,531	0	0	0
Wastewater Utility	1,143,926	1,175,628	960,380	(215,248)
Water Utility	494,925	506,902	507,506	604
675 Engineering and Construction Management - Water and Wastewater	95,788,748	95,897,219	112,478,476	16,581,257
Wastewater Utility	57,875,030	57,993,054	68,830,612	10,837,558
Water Utility	37,913,718	37,904,165	43,647,864	5,743,699
676 Administration - DPW	2,439,482	517,144	1,307,571	790,427
General	1,377,585	517,144	1,307,571	790,427
Motor Vehicle	1,061,897	0	0	0
691 Public Rights-of-Way Landscape Management	1,909,945	3,033,752	2,714,770	(318,982)
General	0	3,033,752	2,714,770	(318,982)
Motor Vehicle	1,909,945	0	0	0
715 Administration - Health	3,791,462	4,045,114	4,600,155	555,041
General	3,611,041	3,863,971	4,072,255	208,284
Federal	72,259	71,094	225,961	154,867
State	47,315	67,441	67,441	0
Special	60,847	42,608	234,498	191,890
717 Environmental Health	10,154,123	10,072,162	3,124,667	(6,947,495)
General	3,223,851	3,039,663	2,926,086	(113,577)
Federal	6,733,175	6,831,523	0	(6,831,523)
State	147,097	150,176	148,581	(1,595)
Special	50,000	50,800	50,000	(800)
718 Chronic Disease Prevention	4,118,155	4,237,842	2,125,660	(2,112,182)
General	1,179,340	1,211,870	397,863	(814,007)
Federal	2,189,538	2,293,664	1,260,112	(1,033,552)
State	749,277	732,308	467,685	(264,623)
720 HIV Treatment Services for the Uninsured	26,559,872	27,009,634	31,018,168	4,008,534
General	497,786	513,904	1,087,675	573,771
Federal	26,062,086	26,495,730	29,639,321	3,143,591
State	0	0	291,172	291,172
721 Senior Centers	4,638,337	4,733,636	4,502,439	(231,197)
General	645,418	679,609	644,981	(34,628)
Federal	3,264,209	3,313,757	3,128,100	(185,657)
State	728,710	740,270	729,358	(10,912)
722 Administration - CARE	537,547	540,698	511,094	(29,604)
General	465,802	479,209	455,273	(23,936)
Federal	12,379	11,568	5,900	(5,668)
State	59,366	49,921	49,921	0
723 Advocacy and Supportive Care for Seniors	2,177,154	2,228,964	2,288,767	59,803
General	78,311	91,506	91,985	479
Federal	161,411	156,089	151,883	(4,206)
State	1,937,432	1,981,369	2,044,899	63,530

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Board of Elections	5,980,658	5,260,382	(720,276)
899 Fair Conduct of Elections	5,980,658	5,260,382	(720,276)
General	5,980,658	5,260,382	(720,276)
City Council	4,624,527	5,322,455	697,928
100 City Council	4,624,527	5,322,455	697,928
General	4,624,527	5,322,455	697,928
Comptroller	21,489,055	23,372,060	1,883,005
130 Executive Direction and Control - Comptroller	363,863	1,098,703	734,840
General	363,863	1,098,703	734,840
131 Audits	3,340,209	3,898,358	558,149
General	3,340,209	3,898,358	558,149
132 Real Estate Acquisition and Management	744,668	957,789	213,121
General	598,682	957,789	359,107
Special	145,986	0	(145,986)
133 Municipal Telephone Exchange	16,165,941	16,509,677	343,736
Internal Service	16,165,941	16,509,677	343,736
136 Municipal Post Office	874,374	907,533	33,159
Internal Service	874,374	907,533	33,159
Council Services	508,641	700,256	191,615
103 Council Services	508,641	700,256	191,615
General	508,641	700,256	191,615
Courts: Circuit Court	15,438,111	15,435,575	(2,536)
110 Circuit Court	15,438,111	15,435,575	(2,536)
General	8,079,791	8,933,443	853,652
Federal	1,491,852	1,085,229	(406,623)
State	5,765,085	5,177,142	(587,943)
Special	101,383	239,761	138,378
Courts: Orphans' Court	476,428	479,268	2,840
817 Orphans' Court	476,428	479,268	2,840
General	476,428	479,268	2,840
Employees' Retirement Systems	10,292,067	9,543,997	(748,070)
152 Employees' Retirement System - Administration	5,817,330	5,361,998	(455,332)
Special	5,817,330	5,361,998	(455,332)
154 Fire and Police Retirement System - Administration	4,474,737	4,181,999	(292,738)
Special	4,474,737	4,181,999	(292,738)
Enoch Pratt Free Library	33,398,587	33,444,932	46,345
788 Information Services	33,398,587	33,444,932	46,345
General	23,131,657	23,101,296	(30,361)
State	9,725,818	9,830,276	104,458
Special	541,112	513,360	(27,752)
Finance	28,864,776	33,514,218	4,649,442
148 Revenue Collection	3,369,322	5,963,803	2,594,481
General	2,933,589	5,648,491	2,714,902
Special	435,733	315,312	(120,421)
150 Treasury and Debt Management	1,000,844	1,070,591	69,747
General	1,000,844	1,070,591	69,747
698 Administration - Finance	882,795	985,705	102,910
General	878,450	978,470	100,020
Loan and Guarantee Enterprise	27	0	(27)
Internal Service	4,318	7,235	2,917
699 Procurement	2,522,960	2,848,272	325,312
General	2,522,960	2,848,272	325,312
700 Surplus Property Disposal	185,323	196,078	10,755
Special	185,323	196,078	10,755
701 Printing Services	3,412,982	3,449,494	36,512
Internal Service	3,412,982	3,449,494	36,512
702 Accounts Payable	1,074,996	1,153,923	78,927
General	1,074,996	1,153,923	78,927
703 Payroll	2,972,274	3,268,162	295,888

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Finance	28,864,776	33,514,218	4,649,442
General	2,972,274	3,268,162	295,888
704 Accounting	937,978	1,304,298	366,320
General	937,978	1,304,298	366,320
705 Loan and Guarantee Program	3,260,269	3,313,772	53,503
Loan and Guarantee Enterprise	3,260,269	3,313,772	53,503
707 Risk Management for Employee Injuries	7,726,932	7,982,912	255,980
Internal Service	7,726,932	7,982,912	255,980
708 Operating Budget Management	1,186,748	1,376,111	189,363
General	1,186,748	1,376,111	189,363
710 Property Tax Billing Integrity and Recovery	78,863	336,631	257,768
General	78,863	336,631	257,768
711 Finance Project Management	252,490	264,466	11,976
General	252,490	264,466	11,976
Fire	165,559,602	206,404,344	40,844,742
600 Administration - Fire	13,141,627	16,697,539	3,555,912
General	12,064,137	15,655,640	3,591,503
Federal	1,000,000	1,000,000	0
Special	77,490	41,899	(35,591)
602 Fire Suppression and Emergency Rescue	111,427,564	135,907,682	24,480,118
General	109,041,696	133,626,263	24,584,567
Federal	1,435,574	1,311,240	(124,334)
State	950,294	970,179	19,885
609 Emergency Medical Services	22,495,371	31,385,932	8,890,561
General	9,975,374	18,677,795	8,702,421
State	47,487	36,067	(11,420)
Special	12,472,510	12,672,070	199,560
610 Fire and Emergency Community Outreach	245,031	724,050	479,019
General	245,031	724,050	479,019
611 Fire Code Enforcement	3,009,284	3,930,702	921,418
General	2,862,567	3,781,638	919,071
State	146,717	149,064	2,347
612 Fire Investigation	908,569	799,278	(109,291)
General	908,569	799,278	(109,291)
613 Fire Facilities Maintenance and Replacement	8,871,928	10,766,197	1,894,269
General	8,871,928	10,766,197	1,894,269
614 Fire Communications and Dispatch	3,659,799	4,410,221	750,422
General	3,657,599	4,408,021	750,422
State	2,200	2,200	0
615 Fire Training and Education	1,800,429	1,782,743	(17,686)
General	1,800,429	1,782,743	(17,686)
General Services	61,793,987	72,587,127	10,793,140
189 Fleet Management	43,363,876	42,740,724	(623,152)
Internal Service	43,363,876	42,740,724	(623,152)
726 Administration - General Services	309,762	777,098	467,336
General	59,179	777,098	717,919
Motor Vehicle	16,305	0	(16,305)
Internal Service	234,278	0	(234,278)
727 Building Permits and Municipal Consents	1,500,411	1,641,982	141,571
General	215,327	1,641,982	1,426,655
Motor Vehicle	1,285,084	0	(1,285,084)
729 Real Property Database Management	614,603	697,569	82,966
General	614,603	697,569	82,966
730 Public and Private Energy Performance	971,554	1,682,311	710,757
Internal Service	971,554	1,682,311	710,757
731 Facilities Management	15,033,781	25,047,443	10,013,662
General	13,877,074	13,174,870	(702,204)
Motor Vehicle	156,707	0	(156,707)
State	1,000,000	1,016,000	16,000
Internal Service	0	10,856,573	10,856,573

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Health	130,941,037	124,592,311	(6,348,726)
303 Clinical Services	9,263,010	11,549,475	2,286,465
General	3,923,553	4,634,371	710,818
Federal	4,989,651	5,587,487	597,836
State	193,300	1,061,111	867,811
Special	156,506	266,506	110,000
305 Healthy Homes	3,088,842	2,456,164	(632,678)
General	878,672	909,769	31,097
Federal	1,757,509	1,239,056	(518,453)
State	422,661	277,339	(145,322)
Special	30,000	30,000	0
307 Substance Abuse and Mental Health	2,953,216	2,988,954	35,738
General	1,903,627	1,837,381	(66,246)
Federal	325,000	426,984	101,984
State	724,589	724,589	0
308 Maternal and Child Health	19,292,641	15,110,796	(4,181,845)
General	1,255,331	822,709	(432,622)
Federal	14,986,980	13,375,036	(1,611,944)
State	1,758,830	871,551	(887,279)
Special	1,291,500	41,500	(1,250,000)
310 School Health Services	16,438,812	16,369,650	(69,162)
General	5,036,597	5,328,498	291,901
Federal	589,636	95,386	(494,250)
State	935,045	504,382	(430,663)
Special	9,877,534	10,441,384	563,850
311 Health Services for the Aging	6,870,777	5,679,409	(1,191,368)
General	58,475	0	(58,475)
Federal	6,147,720	5,014,827	(1,132,893)
State	664,582	664,582	0
315 Emergency Services - Health	11,339,110	11,465,354	126,244
General	448,410	592,746	144,336
Federal	653,933	562,368	(91,565)
State	10,236,767	10,263,540	26,773
Special	0	46,700	46,700
316 Youth Violence Prevention	1,940,506	3,129,635	1,189,129
General	520,176	608,225	88,049
Federal	250,000	1,372,341	1,122,341
State	1,170,330	1,149,069	(21,261)
715 Administration - Health	3,791,462	4,600,155	808,693
General	3,611,041	4,072,255	461,214
Federal	72,259	225,961	153,702
State	47,315	67,441	20,126
Special	60,847	234,498	173,651
716 Animal Services	3,021,388	3,101,462	80,074
General	3,021,388	3,101,462	80,074
717 Environmental Health	10,154,123	3,124,667	(7,029,456)
General	3,223,851	2,926,086	(297,765)
Federal	6,733,175	0	(6,733,175)
State	147,097	148,581	1,484
Special	50,000	50,000	0
718 Chronic Disease Prevention	4,118,155	2,125,660	(1,992,495)
General	1,179,340	397,863	(781,477)
Federal	2,189,538	1,260,112	(929,426)
State	749,277	467,685	(281,592)
720 HIV Treatment Services for the Uninsured	26,559,872	31,018,168	4,458,296
General	497,786	1,087,675	589,889
Federal	26,062,086	29,639,321	3,577,235
State	0	291,172	291,172
721 Senior Centers	4,638,337	4,502,439	(135,898)
General	645,418	644,981	(437)

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Health	130,941,037	124,592,311	(6,348,726)
Federal	3,264,209	3,128,100	(136,109)
State	728,710	729,358	648
722 Administration - CARE	537,547	511,094	(26,453)
General	465,802	455,273	(10,529)
Federal	12,379	5,900	(6,479)
State	59,366	49,921	(9,445)
723 Advocacy and Supportive Care for Seniors	2,177,154	2,288,767	111,613
General	78,311	91,985	13,674
Federal	161,411	151,883	(9,528)
State	1,937,432	2,044,899	107,467
724 Assistive and Directive Care for Seniors	3,880,088	3,681,240	(198,848)
General	0	218,212	218,212
Motor Vehicle	226,080	0	(226,080)
Federal	1,671,241	1,536,841	(134,400)
State	1,674,403	1,617,823	(56,580)
Special	308,364	308,364	0
725 Senior Education	875,997	889,222	13,225
Federal	671,315	676,318	5,003
State	204,682	212,904	8,222
Housing and Community Development	51,871,753	60,333,880	8,462,127
593 Community Support Projects	7,619,803	6,340,489	(1,279,314)
Federal	7,619,803	6,340,489	(1,279,314)
604 Early Childhood Education	1,727,504	1,398,874	(328,630)
General	100,000	175,000	75,000
Federal	1,499,405	1,048,759	(450,646)
Special	128,099	175,115	47,016
737 Administration - HCD	3,107,205	3,561,326	454,121
General	1,898,020	2,359,917	461,897
Federal	1,206,106	1,198,806	(7,300)
State	2,936	2,392	(544)
Special	143	211	68
738 Energy Assistance	6,010,225	11,240,248	5,230,023
State	6,010,225	11,240,248	5,230,023
740 Dawson Center	360,546	279,312	(81,234)
General	0	30,000	30,000
Federal	360,546	249,312	(111,234)
742 Promote Homeownership	443,193	407,013	(36,180)
General	78,385	93,391	15,006
Federal	364,808	313,622	(51,186)
745 Housing Code Enforcement	12,333,176	13,697,281	1,364,105
General	12,283,176	13,647,281	1,364,105
Special	50,000	50,000	0
747 Register and License Properties and Contractors	400,919	597,386	196,467
General	400,919	597,386	196,467
748 Housing Development Finance and Project Management	1,399,746	915,509	(484,237)
Federal	1,399,746	915,509	(484,237)
749 Blight Elimination	1,929,862	2,559,889	630,027
General	1,929,862	2,559,889	630,027
750 Housing Rehabilitation Loans	1,550,557	2,627,499	1,076,942
General	59,243	64,708	5,465
Federal	1,491,314	2,238,667	747,353
State	0	324,124	324,124
751 Building and Zoning Inspections and Permits	6,125,724	5,701,561	(424,163)
General	6,125,724	5,701,561	(424,163)
752 Community Outreach Services	1,003,848	923,032	(80,816)
General	1,003,848	923,032	(80,816)
Federal	0	0	0
754 Summer Food Service Program	3,243,731	3,295,223	51,492
State	3,243,731	3,295,223	51,492

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Housing and Community Development	51,871,753	60,333,880	8,462,127
809 Retention, Expansion, and Attraction of Businesses	812,739	1,612,652	799,913
General	712,739	1,511,052	798,313
Special	100,000	101,600	1,600
810 Real Estate Development	1,297,441	1,859,930	562,489
General	1,197,441	1,758,330	560,889
Special	100,000	101,600	1,600
811 Inner Harbor Coordination	506,000	514,096	8,096
General	506,000	514,096	8,096
812 Business Support - Small Business Resource Center	144,000	146,000	2,000
General	144,000	146,000	2,000
813 Technology Development - Emerging Technology Center	675,000	685,800	10,800
General	675,000	685,800	10,800
814 Improve and Promote Retail Districts Beyond Downtown	865,534	1,666,722	801,188
General	765,534	1,565,122	799,588
Special	100,000	101,600	1,600
815 Live Baltimore	315,000	304,038	(10,962)
General	315,000	304,038	(10,962)
Human Resources	6,696,347	7,295,634	599,287
770 Administration - Human Resources	1,321,115	1,342,733	21,618
General	1,321,115	1,342,733	21,618
771 Benefits Administration	4,069,377	4,722,801	653,424
General	1,958,631	2,538,156	579,525
Internal Service	2,110,746	2,184,645	73,899
772 Civil Service Management	1,239,875	1,168,403	(71,472)
General	1,178,407	1,105,369	(73,038)
Internal Service	61,468	63,034	1,566
773 COB University	65,980	61,697	(4,283)
General	65,980	61,697	(4,283)
Law	8,868,018	9,423,832	555,814
860 Administration - Law	687,284	675,203	(12,081)
General	581,996	567,623	(14,373)
Internal Service	105,288	107,580	2,292
861 Controversies	6,220,772	6,827,242	606,470
General	1,503,263	1,916,989	413,726
Special	0	11,903	11,903
Internal Service	4,717,509	4,898,350	180,841
862 Transactions	1,005,883	1,357,678	351,795
General	894,485	1,236,149	341,664
Internal Service	111,398	121,529	10,131
869 Minority and Women's Business Opportunity Office	342,753	444,025	101,272
General	342,753	444,025	101,272
871 Representation and Advice for Law Enforcement	611,326	119,684	(491,642)
General	485,564	0	(485,564)
Internal Service	125,762	119,684	(6,078)
Legislative Reference	967,514	965,429	(2,085)
106 Legislative Reference Services	494,056	544,971	50,915
General	482,656	533,389	50,733
Special	11,400	11,582	182
107 Archives and Records Management	473,458	420,458	(53,000)
General	473,458	420,458	(53,000)
Liquor License Board	2,132,588	2,054,994	(77,594)
850 Liquor Licensing	633,054	665,748	32,694
General	633,054	665,748	32,694
851 Liquor License Compliance	1,499,534	1,389,246	(110,288)
General	1,499,534	1,389,246	(110,288)
Mayorality	4,022,122	4,301,895	279,773
125 Executive Direction and Control - Mayorality	4,022,122	4,301,895	279,773
General	3,575,701	3,949,891	374,190

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Mayoralty	4,022,122	4,301,895	279,773
State	346,461	352,004	5,543
Special	99,960	0	(99,960)
M-R: Art and Culture	6,907,950	7,779,351	871,401
493 Art and Culture Grants	4,954,815	5,796,166	841,351
General	4,954,815	5,796,166	841,351
824 Events, Art, Culture, and Film	1,878,135	1,908,185	30,050
General	1,878,135	1,908,185	30,050
828 Bromo Seltzer Arts Tower	75,000	75,000	0
General	75,000	75,000	0
M-R: Baltimore City Public Schools	249,254,029	239,301,128	(9,952,901)
352 Baltimore City Public Schools	249,254,029	239,301,128	(9,952,901)
General	249,254,029	239,301,128	(9,952,901)
M-R: Baltimore Economic Recovery Team (BERT)	3,400,000	0	(3,400,000)
575 Baltimore Economic Recovery Team (B.E.R.T.)	3,400,000	0	(3,400,000)
Federal	3,200,000	0	(3,200,000)
State	200,000	0	(200,000)
M-R: Cable and Communications	1,294,584	1,390,716	96,132
876 Media Production	1,294,584	1,390,716	96,132
General	441,690	524,176	82,486
Special	852,894	866,540	13,646
M-R: Civic Promotion	10,232,021	12,212,736	1,980,715
590 Civic Promotion Grants	315,000	637,038	322,038
General	315,000	637,038	322,038
820 Convention Sales and Tourism Marketing	9,917,021	11,575,698	1,658,677
General	9,917,021	11,575,698	1,658,677
M-R: Conditional Purchase Agreements	27,048,753	29,926,727	2,877,974
129 Conditional Purchase Agreement Payments	27,048,753	29,926,727	2,877,974
General	26,477,433	29,377,967	2,900,534
Loan and Guarantee Enterprise	561,320	538,760	(22,560)
Internal Service	10,000	10,000	0
M-R: Contingent Fund	500,000	508,000	8,000
121 Contingent Fund	500,000	508,000	8,000
General	500,000	508,000	8,000
M-R: Convention Center Hotel	6,795,351	7,001,000	205,649
535 Convention Center Hotel	6,795,351	7,001,000	205,649
General	6,795,351	7,001,000	205,649
M-R: Convention Complex	22,022,365	22,092,204	69,839
540 1st Mariner Arena Operations	550,000	558,800	8,800
General	550,000	558,800	8,800
855 Convention Center	16,870,281	16,931,320	61,039
General	11,871,706	11,870,410	(1,296)
State	4,998,575	5,060,910	62,335
857 Convention Center Debt Service	4,602,084	4,602,084	0
Convention Center Bond	4,602,084	4,602,084	0
M-R: Debt Service	100,451,235	91,685,095	(8,766,140)
123 General Debt Service	100,451,235	91,685,095	(8,766,140)
General	86,725,563	91,685,095	4,959,532
Motor Vehicle	13,725,672	0	(13,725,672)
M-R: Educational Grants	6,272,635	5,941,095	(331,540)
446 Educational Grants	6,272,635	5,941,095	(331,540)
General	6,272,635	5,941,095	(331,540)
M-R: Employees' Retirement Contribution	153,445,440	6,119,459	(147,325,981)
355 Employees' Retirement Contribution	153,445,440	6,119,459	(147,325,981)
General	144,220,300	6,119,459	(138,100,841)
Motor Vehicle	9,225,140	0	(9,225,140)
M-R: Environmental Control Board	700,438	741,484	41,046
117 Adjudication of Environmental Citations	700,438	741,484	41,046

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
M-R: Environmental Control Board	700,438	741,484	41,046
General	700,438	741,484	41,046
M-R: Health and Welfare Grants	993,072	1,089,714	96,642
385 Health and Welfare Grants	993,072	1,089,714	96,642
General	993,072	1,089,714	96,642
M-R: Innovation Fund	768,680	2,000,000	1,231,320
833 Innovation Fund	768,680	2,000,000	1,231,320
General	768,680	2,000,000	1,231,320
Special	0	0	0
M-R: Miscellaneous General Expenses	12,271,626	11,109,664	(1,161,962)
122 Miscellaneous General Expenses	12,271,626	11,109,664	(1,161,962)
General	11,034,776	11,109,664	74,888
Motor Vehicle	1,236,850	0	(1,236,850)
M-R: Office of CitiStat Operations	517,883	900,562	382,679
347 CitiStat Operations	517,883	900,562	382,679
General	517,883	900,562	382,679
M-R: Office of Criminal Justice	12,529,604	13,305,777	776,173
757 Crime Camera Management	1,347,260	1,555,429	208,169
General	1,285,627	1,479,834	194,207
State	61,633	75,595	13,962
758 Coordination of Public Safety Strategy	11,182,344	11,750,348	568,004
General	321,077	438,676	117,599
Federal	9,352,742	9,683,719	330,977
State	1,143,525	1,227,953	84,428
Special	365,000	400,000	35,000
M-R: Office of Emergency Management	231,765	510,071	278,306
608 Emergency Management	231,765	510,071	278,306
General	0	226,221	226,221
Federal	226,398	275,000	48,602
State	5,367	8,850	3,483
M-R: Office of Employment Development	28,329,856	28,298,695	(31,161)
791 BCPS Alternative Options Academy for Youth	191,000	196,213	5,213
State	191,000	196,213	5,213
792 Workforce Services for TANF Recipients	4,848,196	4,768,068	(80,128)
Federal	4,848,196	4,768,068	(80,128)
793 Employment Enhancement Services for Baltimore City Residents	866,214	1,577,766	711,552
General	866,214	1,116,336	250,122
Federal	0	461,430	461,430
794 Administration - MOED	1,236,837	1,285,476	48,639
General	1,134,786	1,181,946	47,160
Federal	0	1,398	1,398
State	102,051	102,132	81
795 Workforce Services for Baltimore Residents	7,782,331	7,349,864	(432,467)
Federal	7,782,331	7,349,864	(432,467)
796 Workforce Services for Ex-Offenders	2,000,000	1,499,139	(500,861)
Federal	500,000	500,000	0
State	1,000,000	999,139	(861)
Special	500,000	0	(500,000)
797 Workforce Services for Out of School Youth-Youth Opportunity	2,544,264	2,743,206	198,942
General	2,544,264	2,743,206	198,942
798 Youth Works Summer Job Program	2,801,672	2,954,072	152,400
General	1,633,489	1,662,231	28,742
State	1,168,183	1,291,841	123,658
800 Workforce Services for WIA Funded Youth	6,059,342	5,924,891	(134,451)
Federal	6,059,342	5,924,891	(134,451)
M-R: Office of Human Services	75,698,356	75,588,795	(109,561)
356 Administration - Human Services	2,541,150	2,617,126	75,976
General	394,701	494,236	99,535
Federal	1,979,098	2,003,367	24,269

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
M-R: Office of Human Services	75,698,356	75,588,795	(109,561)
State	121,690	120,449	(1,241)
Special	45,661	(926)	(46,587)
605 Head Start	30,162,162	30,775,762	613,600
General	0	0	0
Federal	30,162,162	30,181,051	18,889
State	0	594,711	594,711
741 Community Action Centers	4,843,642	4,445,496	(398,146)
General	854,619	695,729	(158,890)
Federal	955,790	823,706	(132,084)
State	3,033,233	2,926,061	(107,172)
893 Homeless Prevention	1,015,576	1,031,825	16,249
Federal	636,996	647,188	10,192
State	378,580	384,637	6,057
894 Outreach to the Homeless	1,004,013	1,016,055	12,042
Federal	526,748	535,176	8,428
State	477,265	480,879	3,614
895 Temporary Housing for the Homeless	12,419,080	11,492,692	(926,388)
General	4,155,588	4,554,134	398,546
Federal	6,623,673	5,465,458	(1,158,215)
State	1,639,819	1,473,100	(166,719)
896 Permanent Housing for the Homeless	23,712,733	24,209,839	497,106
General	201,212	204,431	3,219
Federal	23,155,217	23,656,354	501,137
State	271,473	267,902	(3,571)
Special	84,831	81,152	(3,679)
M-R: Office of Information Technology	13,006,039	33,953,082	20,947,043
802 Administration - MOIT	811,222	1,372,182	560,960
General	811,222	1,372,182	560,960
803 Enterprise Innovation and Application Services	4,752,773	3,708,755	(1,044,018)
General	4,752,773	3,708,755	(1,044,018)
804 Enterprise Unified Call Center	2,064,876	20,367,866	18,302,990
General	2,064,876	13,732,229	11,667,353
Special	0	6,635,637	6,635,637
805 Enterprise IT Delivery Services	5,377,168	8,504,279	3,127,111
General	1,984,251	5,058,380	3,074,129
Internal Service	3,392,917	3,445,899	52,982
M-R: Office of Neighborhoods	528,781	694,417	165,636
354 Office of Neighborhoods	528,781	694,417	165,636
General	528,781	694,417	165,636
M-R: Office of the Inspector General	544,091	674,667	130,576
836 Inspector General	544,091	674,667	130,576
General	544,091	674,667	130,576
M-R: Office of the Labor Commissioner	712,479	784,381	71,902
128 Labor Contract Negotiations and Administration	712,479	784,381	71,902
General	712,479	784,381	71,902
M-R: Retirees' Benefits	61,681,890	67,934,949	6,253,059
351 Retirees' Benefits	61,681,890	67,934,949	6,253,059
General	53,146,637	67,934,949	14,788,312
Motor Vehicle	8,535,253	0	(8,535,253)
M-R: Self-Insurance Fund	12,872,566	13,044,888	172,322
126 Contribution to Self-Insurance Fund	12,872,566	13,044,888	172,322
General	11,413,752	13,044,888	1,631,136
Motor Vehicle	1,458,814	0	(1,458,814)
M-R: TIF Debt Service	5,507,156	9,637,187	4,130,031
124 TIF Debt Service	5,507,156	9,637,187	4,130,031
General	5,507,156	9,637,187	4,130,031
Municipal and Zoning Appeals	465,832	539,231	73,399
185 Zoning, Tax and Other Appeals	465,832	539,231	73,399

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Municipal and Zoning Appeals	465,832	539,231	73,399
General	465,832	539,231	73,399
Office of Civil Rights	1,157,423	1,165,518	8,095
656 Wage Investigation and Enforcement	223,926	163,432	(60,494)
General	223,926	163,432	(60,494)
846 Discrimination Investigations, Resolutions and Conciliations	631,351	756,748	125,397
General	580,467	711,248	130,781
Federal	50,884	45,500	(5,384)
848 Police Community Relations	207,500	173,736	(33,764)
General	207,500	173,736	(33,764)
878 Disabilities Commission	94,646	71,602	(23,044)
General	94,646	71,602	(23,044)
Planning	3,266,075	3,759,013	492,938
761 Development Oversight and Project Support	853,549	1,011,575	158,026
General	767,817	1,011,575	243,758
Federal	85,732	0	(85,732)
762 Historic Preservation	433,781	456,316	22,535
General	111,544	456,316	344,772
Federal	322,237	0	(322,237)
763 Community Planning and Resource Management	1,216,159	1,176,494	(39,665)
General	519,095	1,094,239	575,144
Federal	697,064	82,255	(614,809)
765 Planning for a Sustainable Baltimore	359,364	370,952	11,588
General	200,683	356,952	156,269
Federal	144,681	0	(144,681)
State	14,000	14,000	0
768 Administration - Planning	403,222	743,676	340,454
General	401,516	743,676	342,160
Federal	1,706	0	(1,706)
Police	356,899,005	410,595,488	53,696,483
621 Administration - Police	35,864,043	39,628,062	3,764,019
General	35,510,476	39,314,618	3,804,142
Federal	0	7,405	7,405
State	319,543	306,039	(13,504)
Special	34,024	0	(34,024)
622 Police Patrol	177,469,230	220,002,998	42,533,768
General	172,832,034	214,756,574	41,924,540
Federal	150,000	457,948	307,948
State	4,487,196	4,788,476	301,280
623 Crime Investigation	37,187,859	46,313,436	9,125,577
General	36,937,859	46,017,236	9,079,377
State	250,000	296,200	46,200
624 Target Violent Criminals	23,891,011	27,959,297	4,068,286
General	19,130,728	23,214,189	4,083,461
State	2,385,283	2,444,108	58,825
Special	2,375,000	2,301,000	(74,000)
625 SWAT/ESU	6,829,122	8,259,578	1,430,456
General	6,829,122	8,259,578	1,430,456
626 Homeland Security - Intelligence	13,134,498	13,793,587	659,089
General	3,131,015	3,596,892	465,877
Federal	10,003,483	10,196,695	193,212
627 911 Communications Center	17,223,425	0	(17,223,425)
General	9,981,529	0	(9,981,529)
Special	7,241,896	0	(7,241,896)
628 Police Internal Affairs	4,759,040	5,618,130	859,090
General	4,759,040	5,618,130	859,090
632 Manage Police Records and Evidence Control Systems	6,488,665	7,598,113	1,109,448
General	6,488,665	7,598,113	1,109,448
634 Crowd, Traffic, and Special Events Management	9,790,131	11,529,905	1,739,774

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Police	356,899,005	410,595,488	53,696,483
General	1,729,671	11,529,905	9,800,234
Motor Vehicle	8,060,460	0	(8,060,460)
635 Police Recruiting and Training	8,576,118	10,374,136	1,798,018
General	8,576,118	10,374,136	1,798,018
637 Special Operations - K-9 and Mounted Unit	2,817,809	3,624,524	806,715
General	2,817,809	3,624,524	806,715
638 Marine Unit	1,078,345	226,472	(851,873)
General	1,078,345	226,472	(851,873)
640 Special Operations - Aviation	4,136,537	5,406,292	1,269,755
General	4,136,537	5,406,292	1,269,755
642 Crime Laboratory	7,653,172	10,260,958	2,607,786
General	7,653,172	10,040,821	2,387,649
Federal	0	220,137	220,137
Public Works	404,145,295	431,198,601	27,053,306
660 Administration - DPW - SW	1,828,362	4,584,129	2,755,767
General	1,828,362	4,584,129	2,755,767
661 Public Right-of-Way Cleaning	25,628,646	24,460,739	(1,167,907)
General	6,814,224	24,460,739	17,646,515
Motor Vehicle	18,814,422	0	(18,814,422)
662 Vacant/Abandoned Property Cleaning and Boarding	3,305,049	4,008,837	703,788
General	1,408,870	2,581,688	1,172,818
Federal	1,896,179	1,427,149	(469,030)
663 Waste Removal and Recycling	17,036,322	19,373,690	2,337,368
General	17,036,322	19,373,690	2,337,368
664 Waste Re-Use and Disposal	18,352,535	17,525,660	(826,875)
General	18,352,535	17,525,660	(826,875)
670 Administration - DPW - WWW	36,689,227	37,645,950	956,723
Water Utility	16,786,011	17,178,021	392,010
Internal Service	0	1,290	1,290
Others	19,903,216	20,466,639	563,423
671 Water Management	71,376,784	75,617,051	4,240,267
Water Utility	71,376,784	75,617,051	4,240,267
672 Water and Wastewater Consumer Services	17,595,503	17,301,401	(294,102)
Water Utility	17,595,503	17,301,401	(294,102)
673 Wastewater Management	106,571,956	109,634,101	3,062,145
Others	106,571,956	109,634,101	3,062,145
674 Surface Water Management	7,532,681	7,260,996	(271,685)
General	945,299	5,793,110	4,847,811
Motor Vehicle	4,948,531	0	(4,948,531)
Water Utility	494,925	507,506	12,581
Others	1,143,926	960,380	(183,546)
675 Engineering and Construction Management - Water and Wastewater	95,788,748	112,478,476	16,689,728
Water Utility	37,913,718	43,647,864	5,734,146
Others	57,875,030	68,830,612	10,955,582
676 Administration - DPW	2,439,482	1,307,571	(1,131,911)
General	1,377,585	1,307,571	(70,014)
Motor Vehicle	1,061,897	0	(1,061,897)
Recreation and Parks	31,124,618	33,035,965	1,911,347
644 Administration - Rec and Parks	3,821,349	4,384,950	563,601
General	3,315,207	4,087,684	772,477
Motor Vehicle	149,164	0	(149,164)
Federal	0	137	137
State	209,900	128,142	(81,758)
Special	147,078	168,987	21,909
645 Aquatics	2,031,597	1,996,773	(34,824)
General	2,031,597	1,996,773	(34,824)
646 Park Maintenance	8,085,333	8,539,050	453,717
General	8,085,333	8,539,050	453,717
647 Youth and Adult Sports	675,762	701,468	25,706

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Recreation and Parks	31,124,618	33,035,965	1,911,347
General	529,519	553,710	24,191
Special	146,243	147,758	1,515
648 Community Recreation Centers	10,236,872	10,967,293	730,421
General	10,111,429	10,827,201	715,772
Federal	0	13,417	13,417
Special	125,443	126,675	1,232
649 Special Facilities Management - Recreation	1,335,821	1,264,921	(70,900)
General	203,925	0	(203,925)
Special	1,131,896	1,264,921	133,025
650 Horticulture	689,105	840,838	151,733
General	689,105	840,838	151,733
Motor Vehicle	0	0	0
651 Recreation for Seniors	430,051	271,870	(158,181)
General	430,051	209,537	(220,514)
Special	0	62,333	62,333
652 Therapeutic Recreation	346,532	345,076	(1,456)
General	346,532	345,076	(1,456)
653 Special Events - Recreation	531,686	689,190	157,504
Special	531,686	689,190	157,504
654 Urban Forestry	2,940,510	3,034,536	94,026
General	167,060	2,932,936	2,765,876
Motor Vehicle	2,673,450	0	(2,673,450)
State	100,000	101,600	1,600
Sheriff	16,148,884	15,819,539	(329,345)
881 Courthouse Security	3,727,003	4,102,793	375,790
General	3,727,003	4,102,793	375,790
882 Deputy Sheriff Enforcement	10,049,792	8,840,821	(1,208,971)
General	10,049,792	8,840,821	(1,208,971)
884 District Court Sheriff Services	2,022,733	2,479,621	456,888
General	2,022,733	2,479,621	456,888
889 Child Support Enforcement	349,356	396,304	46,948
General	349,356	396,304	46,948
Social Services	145,556	157,282	11,726
365 Public Assistance	145,556	157,282	11,726
General	145,556	157,282	11,726
State's Attorney	31,615,699	35,436,589	3,820,890
115 Prosecution of Criminals	27,393,425	30,460,709	3,067,284
General	21,163,748	24,760,280	3,596,532
Federal	1,493,317	1,688,728	195,411
State	4,686,360	3,931,527	(754,833)
Special	50,000	80,174	30,174
781 Administration - State's Attorney	3,052,831	3,880,645	827,814
General	3,052,831	3,880,645	827,814
786 Victim and Witness Services	1,169,443	1,095,235	(74,208)
General	843,914	820,888	(23,026)
Federal	325,529	248,097	(77,432)
State	0	26,250	26,250
Transportation	165,986,045	168,697,220	2,711,175
500 Street and Park Lighting	20,799,626	17,244,964	(3,554,662)
General	510,658	17,244,964	16,734,306
Motor Vehicle	20,288,968	0	(20,288,968)
548 Conduits	5,868,339	7,539,639	1,671,300
Conduit Enterprise	5,868,339	7,539,639	1,671,300
681 Administration - DOT	7,166,556	8,143,104	976,548
General	3,243,889	7,181,152	3,937,263
Motor Vehicle	3,547,667	0	(3,547,667)
Parking Management	0	363,513	363,513
Conduit Enterprise	0	116,867	116,867

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Transportation	165,986,045	168,697,220	2,711,175
Federal	375,000	481,000	106,000
Special	0	572	572
682 Parking Management	39,603,427	40,846,544	1,243,117
Parking Management	5,863,223	7,280,561	1,417,338
Parking Enterprise	33,740,204	33,565,983	(174,221)
683 Street Management	26,817,861	29,025,668	2,207,807
General	2,462,494	29,025,668	26,563,174
Motor Vehicle	24,355,367	0	(24,355,367)
684 Traffic Management	13,030,490	13,033,777	3,287
General	1,592,241	8,756,526	7,164,285
Motor Vehicle	7,170,089	0	(7,170,089)
Federal	3,700,000	3,700,000	0
Special	568,160	577,251	9,091
685 Special Events Support	501,707	526,859	25,152
General	19,794	526,859	507,065
Motor Vehicle	481,913	0	(481,913)
687 Inner Harbor Services - Transportation	1,181,798	856,272	(325,526)
General	675,557	856,272	180,715
Motor Vehicle	506,241	0	(506,241)
688 Snow and Ice Control	3,000,000	2,703,772	(296,228)
General	0	2,703,772	2,703,772
Motor Vehicle	3,000,000	0	(3,000,000)
689 Vehicle Impounding and Disposal	8,193,981	7,742,560	(451,421)
General	4,693,981	7,742,560	3,048,579
Motor Vehicle	3,500,000	0	(3,500,000)
690 Complete Streets and Sustainable Transportation	7,599,012	8,317,040	718,028
General	0	654,021	654,021
Motor Vehicle	469,806	0	(469,806)
Federal	0	225,000	225,000
State	80,000	239,672	159,672
Special	7,049,206	7,198,347	149,141
691 Public Rights-of-Way Landscape Management	1,909,945	2,714,770	804,825
General	0	2,714,770	2,714,770
Motor Vehicle	1,909,945	0	(1,909,945)
692 Bridge and Culvert Management	1,995,418	2,435,276	439,858
General	0	2,435,276	2,435,276
Motor Vehicle	1,995,418	0	(1,995,418)
693 Parking Enforcement	11,858,683	12,373,590	514,907
Parking Management	11,858,683	12,373,590	514,907
694 Survey Control	0	92,065	92,065
General	0	92,065	92,065
695 Dock Master	259,089	265,420	6,331
Special	259,089	265,420	6,331
696 Street Cuts Management	715,252	919,005	203,753
General	0	919,005	919,005
Motor Vehicle	715,252	0	(715,252)
697 Traffic Safety	15,484,861	13,916,895	(1,567,966)
General	0	10,079,090	10,079,090
Motor Vehicle	11,781,655	0	(11,781,655)
Federal	938,401	994,202	55,801
Special	2,764,805	2,843,603	78,798
War Memorial Commission	328,827	0	(328,827)
487 Operation of War Memorial Building	328,827	0	(328,827)
General	278,827	0	(278,827)
Special	50,000	0	(50,000)
GRAND TOTAL	2,379,727,722	2,399,662,879	19,935,157
LESS INTERNAL SERVICE FUND	83,389,343	95,088,470	11,699,127
TOTAL OPERATING APPROPRIATIONS	2,296,338,379	2,304,574,409	8,236,030

OPERATING BUDGET BY AGENCY COMPARED WITH PRIOR YEAR BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
SUMMARY BY FUND			
General	1,407,868,024	1,548,441,245	140,573,221
Convention Center Bond	4,602,084	4,602,084	0
Conduit Enterprise	5,868,339	7,656,506	1,788,167
Wastewater Utility	185,494,128	199,891,732	14,397,604
Water Utility	144,166,941	154,251,843	10,084,902
Loan and Guarantee Enterprise	3,821,616	3,852,532	30,916
Parking Enterprise	33,740,204	33,565,983	(174,221)
Parking Management	17,721,906	20,017,664	2,295,758
Motor Vehicle	151,296,150	0	(151,296,150)
Federal	204,600,102	192,063,894	(12,536,208)
State	76,220,016	81,027,252	4,807,236
Special	60,938,869	59,203,674	(1,735,195)
TOTAL OPERATING APPROPRIATIONS	2,296,338,379	2,304,574,409	8,236,030
INTERNAL SERVICE FUND BY AGENCY			
Comptroller	17,040,315	17,417,210.00	376,895.00
Finance	11,144,232	11,439,641.00	295,409.00
General Services	44,569,708	55,279,608.00	10,709,900.00
Human Resources	2,172,214	2,247,679.00	75,465.00
Law	5,059,957	5,247,143.00	187,186.00
M-R: Conditional Purchase Agreements	10,000	10,000.00	0.00
M-R: Office of Information Technology	3,392,917	3,445,899.00	52,982.00
Public Works	0	1,290.00	1,290.00
TOTAL INTERNAL SERVICE FUND	83,389,343	95,088,470	11,699,127

Notes:

- Current Level of Service (CLS): The estimated cost to maintain services at the Fiscal 2012 level, including inflationary and other adjustments, and assuming no programmatic or management changes.
- M-R: Employees' Retirement Contribution: For Fiscal 2013, pension contribution costs are allocated to the position level instead of centrally budgeted.
- The BOE budget recommendation includes reduction from the CLS estimate across services for a pay freeze and changes to employee health benefits. Programmatic and technical changes are discussed in the service capsules in the Summary of Operating Budget Recommendations section.
- Enoch Pratt Free Library (788): The recommendation excludes positions under the State Pension system from the allocation of city pension costs.
- General Services Facilities Management (731): The recommendation establishes a new Public Buildings Internal Service Fund. Agencies occupying core city government buildings will pay rent to DGS through this fund. The fund is budget-neutral.
- Environmental Health (717): The Health Department will no longer administer the grant-supported Child and Adult Care Food Program; services of this program will be provided through the State.
- Representation and Advice for Law Enforcement (871): The General Fund appropriation for this service is built into the Police Administration budget.
- Art & Culture Grants (493): Funding to subsidize utility costs for the Maryland Zoo have been transferred from Miscellaneous General Expenses to this service.
- Enterprise Unified Call Center (804) / 911 Communication Center (627): The 911 and 311 call centers will be merged under the Mayor's Office of Information Technology.
- Engineering and Construction Management - Water and Wastewater (675): The increased funding for this service is for debt service associated with the capital improvement program.
- Sheriff: The recommendation excludes positions under the State pension system from the allocation of city pension costs.
- War Memorial Commission: Funding for the War Memorial Building operations has been shifted to the Department of General Services' Facilities Management Service (731).

CHANGES TO FULL-TIME FUNDED POSITIONS

Board of Estimates Recommendations

AGENCY AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Board of Elections	3	5	2
General	3	5	2
City Council	64	65	1
General	64	65	1
Comptroller	103	100	(3)
General	66	65	(1)
Special	2	0	(2)
Internal Service	35	35	0
Council Services	5	6	1
General	5	6	1
Courts: Circuit Court	136	124	(12)
General	82	79	(3)
Federal	20	12	(8)
Special	1	2	1
State	33	31	(2)
Courts: Orphans' Court	5	5	0
General	5	5	0
Employees' Retirement Systems	91	72	(19)
Special	91	72	(19)
Enoch Pratt Free Library	398	386	(12)
General	336	323	(13)
Special	8	8	0
State	54	55	1
Finance	292	293	1
General	244	245	1
Loan and Guarantee Enterprise	2	2	0
Special	7	7	0
Internal Service	39	39	0
Fire	1,784	1,726	(58)
General	1,784	1,726	(58)
General Services	418	413	(5)
General	120	103	(17)
Motor Vehicle	23	0	(23)
Internal Service	275	310	35
Health	892	860	(32)
General	245	224	(21)
Federal	337	306	(31)
State	108	98	(10)
Special	202	232	30
Housing and Community Development	449	429	(20)
General	311	316	5
Federal	88	82	(6)
State	28	26	(2)
Special	22	5	(17)
Human Resources	51	49	(2)
General	49	47	(2)
Internal Service	2	2	0
Law	100	100	0
General	61	61	0
Special	12	12	0
Internal Service	27	27	0

CHANGES TO FULL-TIME FUNDED POSITIONS

Board of Estimates Recommendations

AGENCY AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Legislative Reference	6	6	0
General	6	6	0
Liquor License Board	30	25	(5)
General	30	25	(5)
Mayorality	37	37	0
General	37	37	0
Special	0	0	0
M-R: Baltimore Economic Recovery Team (BERT)	45	0	(45)
Federal	45	0	(45)
M-R: Cable and Communications	4	4	0
General	4	4	0
M-R: Convention Complex	153	150	(3)
General	153	150	(3)
M-R: Environmental Control Board	7	8	1
General	7	8	1
M-R: Office of CitiStat Operations	9	10	1
General	9	10	1
M-R: Office of Criminal Justice	12	17	5
General	4	5	1
Federal	4	7	3
State	4	5	1
M-R: Office of Emergency Management	5	6	1
General	5	6	1
M-R: Office of Employment Development	299	294	(5)
General	56	45	(11)
Federal	236	241	5
State	7	8	1
M-R: Office of Human Services	108	106	(2)
General	16	14	(2)
Federal	41	41	0
State	38	36	(2)
Special	13	15	2
M-R: Office of Information Technology	108	296	188
General	108	245	137
Special	0	51	51
M-R: Office of Neighborhoods	9	10	1
General	9	10	1
M-R: Office of the Inspector General	4	5	1
General	4	5	1
M-R: Office of the Labor Commissioner	5	5	0
General	5	5	0
Municipal and Zoning Appeals	9	10	1
General	9	10	1
Office of Civil Rights	12	13	1
General	12	13	1
Planning	46	47	1
General	32	47	15
Federal	14	0	(14)

CHANGES TO FULL-TIME FUNDED POSITIONS

Board of Estimates Recommendations

AGENCY AND FUND	FISCAL 2012 BUDGET	FISCAL 2013 BUDGET	CHANGE IN BUDGET
Police	3,691	3,468	(223)
General	3,524	3,348	(176)
Federal	54	58	4
State	62	62	0
Special	51	0	(51)
Public Works	2,546	2,559	13
General	875	845	(30)
Federal	2	0	(2)
Wastewater Utility	860	856	(4)
Water Utility	809	858	49
Recreation and Parks	303	292	(11)
General	291	277	(14)
Federal	5	5	0
State	1	0	(1)
Special	6	10	4
Sheriff	199	199	0
General	199	199	0
State's Attorney	401	365	(36)
General	319	302	(17)
Federal	22	23	1
State	60	39	(21)
Special	0	1	1
Transportation	1,445	1,453	8
General	1,263	1,260	(3)
Parking Management	108	116	8
Conduit Enterprise	62	63	1
Federal	4	5	1
State	1	1	0
Special	7	8	1
War Memorial Commission	4	0	(4)
General	4	0	(4)
Grand Total	14,288	14,018	(270)
SUMMARY BY FUND			
General	9,228	10,146	918
Motor Vehicle	1,151	0	(1,151)
Parking Management	108	116	8
Wastewater Utility	860	856	(4)
Water Utility	809	858	49
Loan and Guarantee Enterprise	2	2	0
Conduit Enterprise	62	63	1
Federal	872	780	(92)
State	396	361	(35)
Special	422	423	1
Internal Service	378	413	35
GRAND TOTAL	14,288	14,018	(270)

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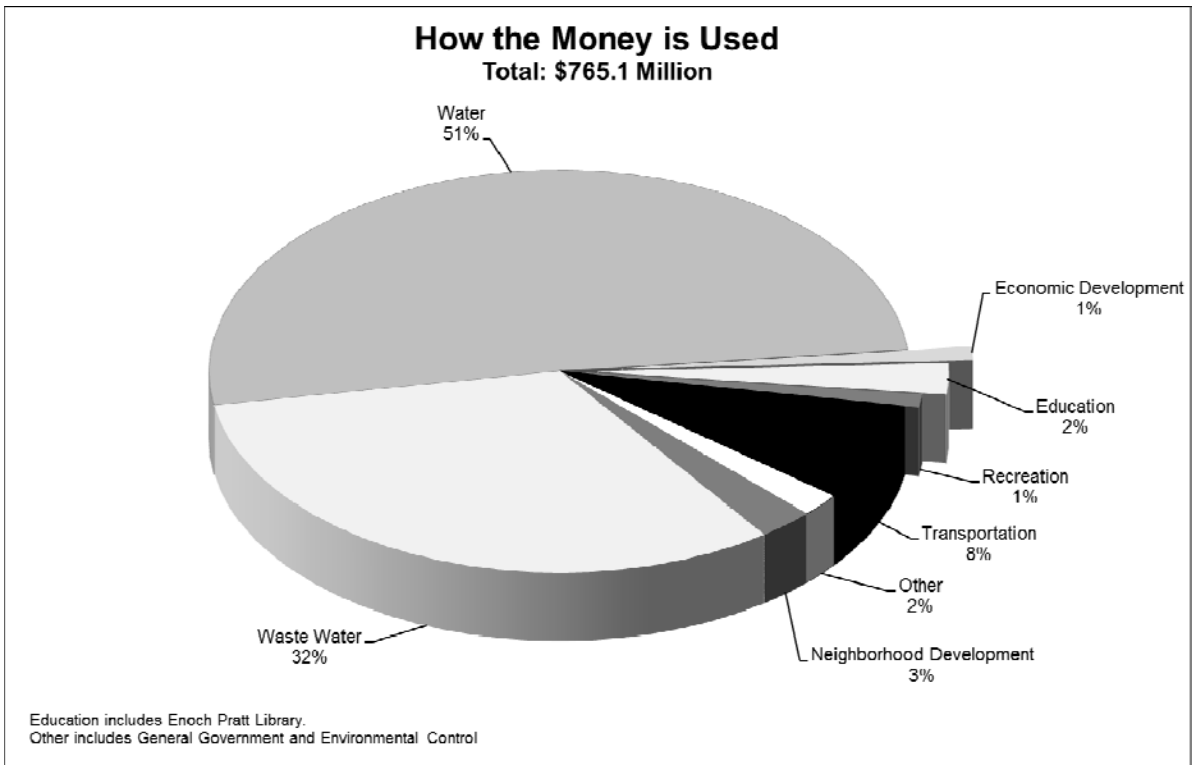
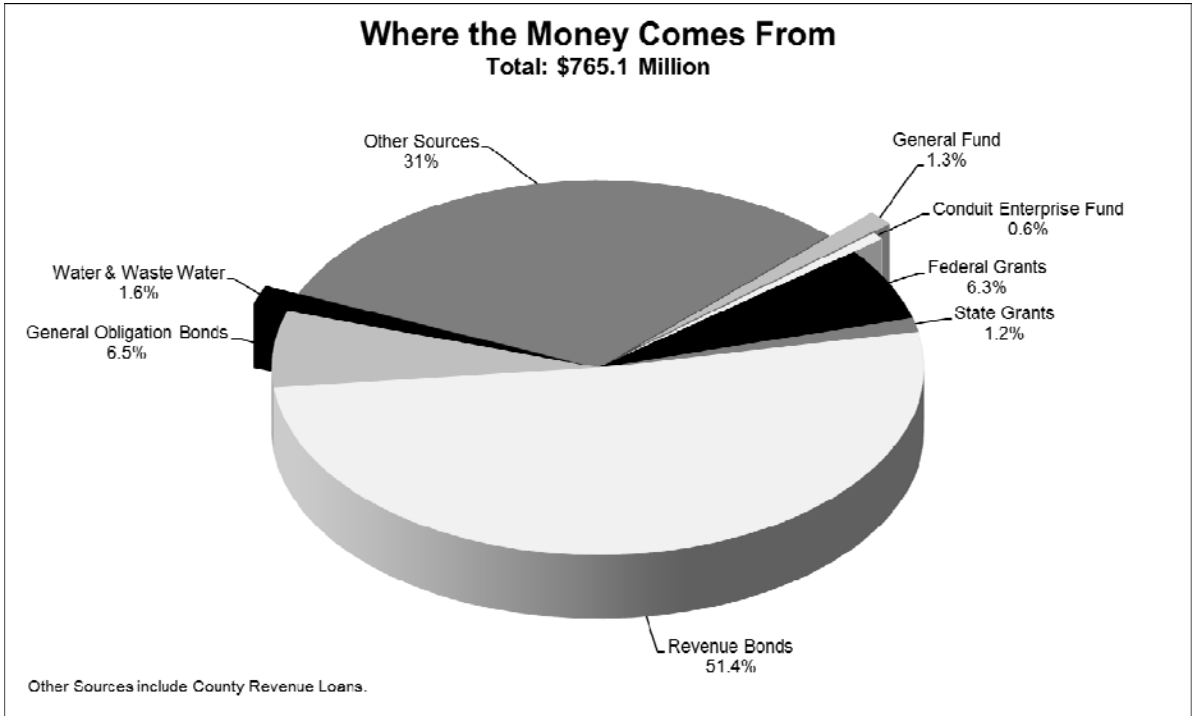
Fiscal 2013
Summary of the
Adopted Budget

Capital Budget



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Fiscal 2013 SUMMARY OF THE ADOPTED BUDGET Capital Budget



FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Capital Budget Plan Highlights

After careful evaluation by the Board of Estimates of each project within the context of Citywide needs and objectives as developed by the Planning Commission and the Director of Finance, total appropriations in the Fiscal 2013 Capital Plan are \$765.1 million. Funding sources and amounts are:

Fund	Amount
General Fund (PAYGO)	\$9,700,000
Utility Funds (PAYGO)	\$12,500,000
Conduit Enterprise Fund (PAYGO)	\$3,000,000
General Obligation Bonds	\$50,000,000
Federal Grants	\$48,497,000
State Grants	\$9,188,000
Revenue Bonds	\$393,505,000
All Other	\$241,697,000
Total	\$765,087,000

BALTIMORE CITY PUBLIC SCHOOLS

The Fiscal 2013 appropriations total \$16.7 million for capital expenditures and general systemic improvements.

ECONOMIC DEVELOPMENT

The appropriations for Fiscal 2013 total \$5.1 million. Development projects include \$400,000 for Downtown Partnership of Baltimore and \$4.7 million for various industrial/commercial development projects.

HIGHWAYS AND TRANSPORTATION

The appropriations for Fiscal 2013 total \$60.4 million. The projects include \$14 million for bridges, \$10.4 million for traffic engineering and \$36 million for streets and highways.

NEIGHBORHOOD DEVELOPMENT

The appropriations for Fiscal 2013 total \$19.4 million. Housing and Community Development projects include \$3.2 million to acquire and demolish blighted properties and relocate displaced residents, \$1.8 million for the Park Heights Redevelopment project, \$12 million for various housing development projects and \$2.4 million for debt repayment on HUD loans.

WATER AND WASTEWATER

The appropriations for Fiscal 2013 total \$636.4 million. The projects include \$390.1 million for City water system and \$246.3 million for City wastewater system improvements. Significant projects include \$186.9 million for the Meter Replacement Program, \$65.5 million for Water Infrastructure Rehabilitation, \$30.0 million for sewer system rehabilitation at Jones Falls Sewershed, \$12.3 million for the Dundalk Avenue Pump Station, and \$27 million for the Fullerton Water Filtration Plant.

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
 Capital Plan Budgetary Policy

The Baltimore City Charter specifies that the Planning Commission shall submit a recommended Capital Plan and a long-range Capital Improvement Program to the Board of Estimates. The Board shall adopt such budget and program, as it deems appropriate after receiving reports and recommendations on the Planning Commission's proposals from the Director of Finance and the Board of Finance.

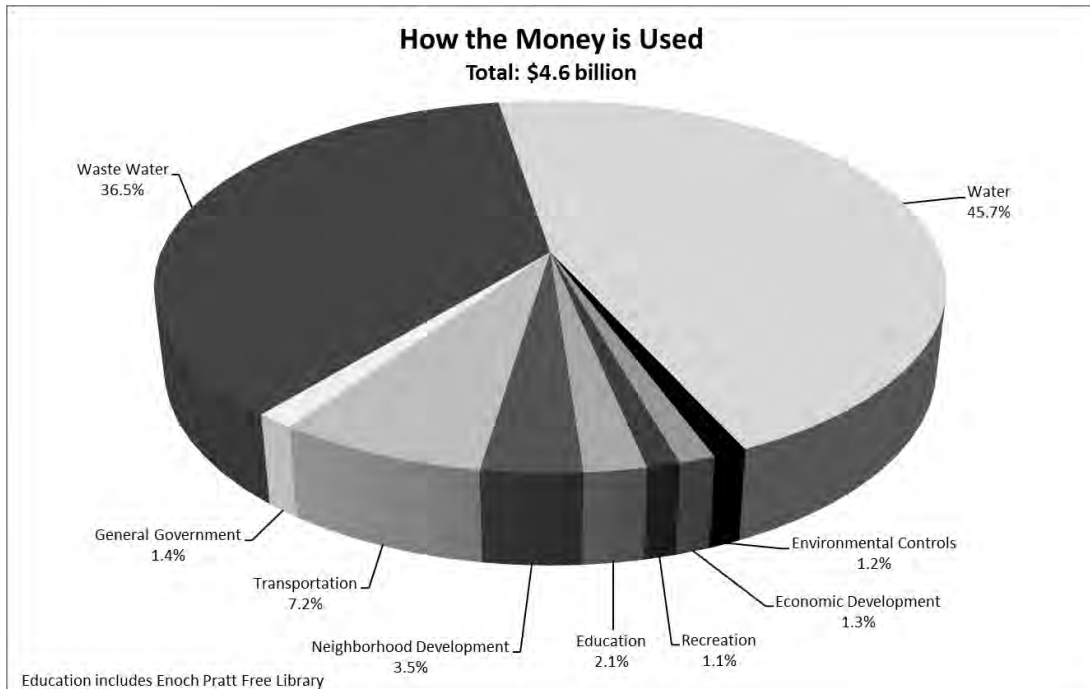
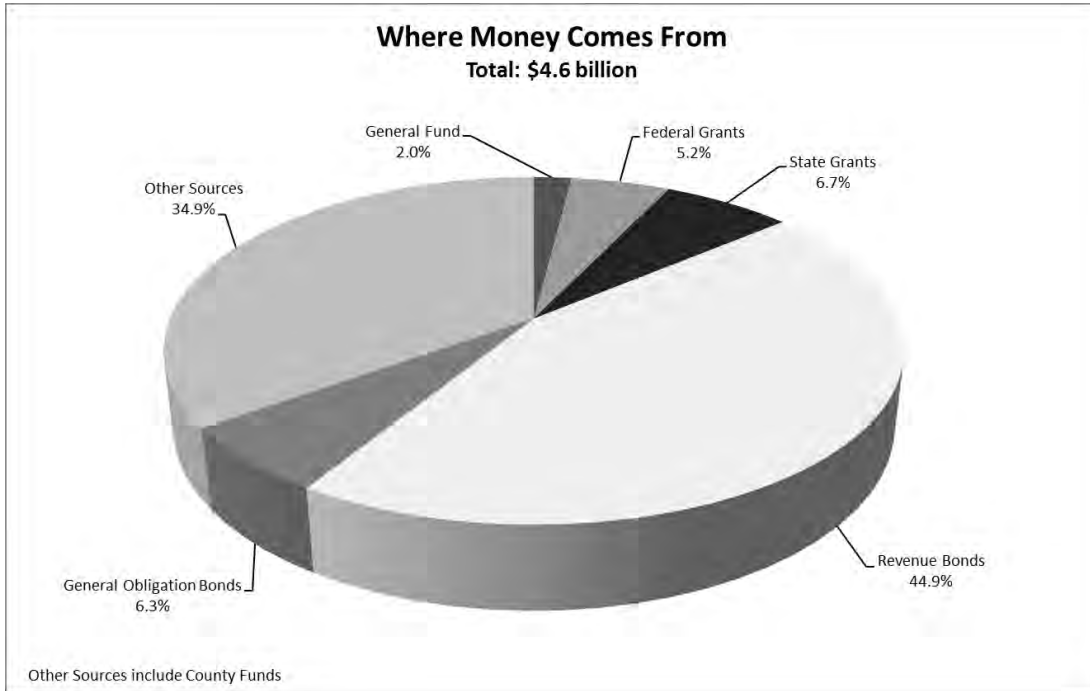
Capital Plan recommendations are founded on these tenets of financial management:

- there shall be no appropriation for needs which will not exist during the current fiscal period, and
- there shall be no appropriation unless the source of revenue is generated or earned during the fiscal period.

The City's policy is to annually finance a portion of capital improvements from the General Fund or current revenues on a pay-as-you-go basis. The Pay-As-You-Go General Fund appropriation to the Capital Program is \$9.7 million for Fiscal 2013. The General Fund Capital Plan recommendation by agency is as follows:

General Services	\$ 2,000,000
Housing and Community Development	\$ 250,000
Mayoralty-Related	\$ 450,000
Planning	\$ 100,000
Public Works	\$ 2,700,000
Recreation and Parks	\$ 200,000
Transportation	\$ 4,000,000
Total	\$ 9,700,000

FISCAL 2013 - 2018
SUMMARY OF THE ADOPTED BUDGET
 Capital Improvement Program



FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Capital Budget Fund Distribution by Agency Detail
(Dollars in Thousands)

Agency	General Funds	General Obligation Bonds	Revenue Loans	Utility Funds	Federal Funds	State Funds	Other Funds	TOTAL
Baltimore City Public Schools	0	16,744	0	0	0	0		16,744
Enoch Pratt Free Library	0	2,000	0	0	0	0		2,000
General Services	2,000	5,400	0	0	0	0		7,400
Housing & Community Development								
Community Development	250	8,734	0	0	8,606	1,250	625	19,465
Economic Development	0	5,075	0	0	0	0		5,075
Mayoralty-Related								
Baltimore City Heritage Area Projects	0	75	0	0	0	0		75
Walters Art Museum	0	500	0	0	0	0		500
Mount Vernon Place Conservancy	0	500	0	0	0	0		500
Baltimore Museum of Art	0	600	0	0	0	0		600
Everyman Theatre	0	200	0	0	0	0		200
National Aquarium in Baltimore	0	500	0	0	0	0		500
Port Discovery Children's Museum	0	100	0	0	0	0		100
Capital Project Priorities	450	0	0	0	0	0		450
Planning	100	100	0	0	0	0	800	1,000
Public Works								
Solid Waste	1,700	0	0	0	0	0		1,700
Storm Water	1,000	400	0	0	0	0		1,400
Pollution/Erosion Control	0	1,300	0	0	0	582	1,000	2,882
Waste Water	0	0	148,142	6,500	0	3,400	88,297	246,339
Water	0	0	245,363	6,000	0	0	138,725	390,088
Recreation and Parks	200	3,647	0	0	0	3,626	200	7,673
Transportation								
Alleys and Sidewalks	2,010	0	0	0	0	0	1,260	3,270
Federal Highways	280	2,500	0	0	6,600	0	1,500	10,880
Local Highways	(240)	1,625	0	0	25,891	330	8,290	35,896
Traffic	1,950	0	0	0	7,400	0	1,000	10,350
TOTAL BY FUND	\$9,700	\$50,000	\$393,505	\$12,500	\$48,497	\$9,188	\$241,697	\$765,087

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Capital Projects Impact on Operating Budget

Policy

In Fiscal 2004, the capital budget was redesigned to incorporate a set of mandatory operating budget impact fields. Agencies must identify and project reasonably quantifiable revenue and expenditure impacts of capital projects in their first and subsequent years of impact.

Fiscal 2013 Operating Impact of Capital Projects

Most of Baltimore City's capital program focuses on capital infrastructure maintenance and replacement. New facility projects or expansions with operating impacts are limited. For Fiscal 2013, agencies reported no significant impact to the operating budget for capital projects.

Debt Service pays the interest and principal costs on the bonds issued by the City to build capital projects. For additional information relating to Debt Service, see pages 223 to 230.

Fiscal 2013
Summary of the
Adopted Budget

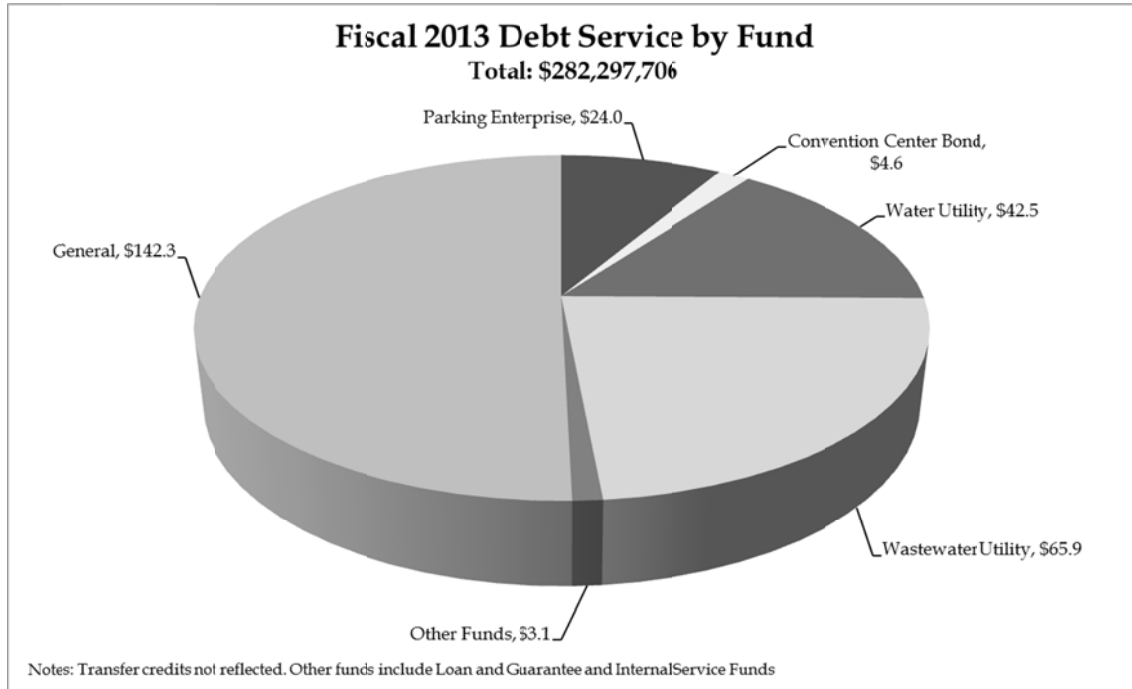
Debt Service



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FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
 Debt Service Overview

SUMMARY



Total Debt Service

2011 <u>Actual</u>	2012 <u>Budget</u>	2013 <u>Budget</u>
\$209.3M	\$265.3M	\$282.3M

After expenses for personnel, contractual services and grants, subsidies and contributions, the single largest type of expenditure made in the City budget plan is for debt service payments. Debt Service pays the interest and principal costs on the bonds issued by the City to build capital projects. In the formulation of the annual budget, the City Council is empowered by the Charter to reduce all appropriations except "such amounts as are for the payment of interest and principal of the municipal debt." Because of this provision the bonds are backed by the "full faith and credit" of the City.

The Fiscal 2013 appropriations for all funds (before transfer credits) of \$282.3 million are \$17 million above the Fiscal 2012 level of appropriation. The major changes result from an increase of \$11.2 million in Wastewater Utility Fund for consent decree projects and \$6.2 million in Water Utility Fund appropriations.

SELECTED GENERAL OBLIGATION DEBT STATISTICS

At June 30th	Gross Bonded Debt (000s)	Net General Bonded Debt		
		Amount (000s)	Taxable Value of Property	Per Capita
2001	\$483,500	\$469,948	2.49%	\$734
2002	\$506,079	\$486,269	2.53%	\$765
2003	\$564,380	\$546,665	2.78%	\$856
2004	\$579,382	\$561,283	2.76%	\$873
2005	\$579,960	\$552,457	2.55%	\$868
2006	\$588,604	\$562,522	2.43%	\$884
2007	\$609,950	\$579,654	2.31%	\$909
2008	\$646,533	\$563,954	1.92%	\$885
2009	\$629,018	\$587,778	1.72%	\$922
2010	\$631,993	\$590,674	1.58%	\$951
2011	\$630,957	\$594,696	1.54%	N/A

Source: Treasury Management - Preliminary subject to change.

Debt Management Policy

The amount of debt authorized and issued annually is subject to limits incorporated in the City's debt policy. This policy adopted by the Board of Estimates on August 22, 1990 sets forth borrowing limits for the capital budget process and establishes guidelines for capital budget plans. The policy is subject to review every five years or as recommended by the Director of Finance. The current policy limit on annual general obligation borrowing is \$50.0 million. The City annual cash borrowing is guided by authorized project requirements.

City policy consolidates most financing arrangements in the Bureau of Treasury Management and recognizes conditional purchase agreements as debt service for the purpose of evaluating the City's financial condition and budget planning. The policy also calls for scheduling debt service payments to minimize fluctuations in annual budgetary requirements and increased utilization of pay-as-you-go financing to reduce borrowing requirements.

In Fiscal 1992 and 1993, the Maryland General Assembly enacted legislation and City voters ratified local legislation permitting the City to issue General Obligation Bonds with call provisions and to refinance debt, thus allowing the City to take advantage of favorable interest rates and achieve debt service expense savings. The City first took advantage of this legal authorization in an April 1992 General Obligation Bond sale. Legislation has been enacted and approved by the City voters which will improve debt management by authorizing (1) the City to negotiate general obligation sales; (2) the Board of Finance to structure debt maturities and interest payment schedules; (3) the Board of Finance to approve fixed, variable or other interest rates on bonds; and (4) the City to issue "mini-bonds" in denominations as small as \$500.

Legal Debt Limits

All general obligation debt is secured by the full faith and credit of the City. The City has unlimited taxing authority with respect to property taxes to support general obligation debt service requirements. The City is not constrained by any legal limits on the amount of its General Obligation debt, but is guided by prudent limits set forth in local debt policy. In addition to conservative debt management policies, the City is controlled in the amount of debt that may be incurred by the Constitution of Maryland, which requires a three-step procedure for the creation of debt by the City of Baltimore. First there must be an act of the Maryland General Assembly or a resolution of the majority of the City's delegates to the General Assembly. Pursuant to State authorization, the Mayor and City Council must approve an ordinance. Finally, the voters of the City must ratify the debt issuance.

Effects of Existing Debt on Current and Future Operations

Debt service expense and appropriation data is summarized by fund and type of debt at the end of this section. Based on traditional debt ratio evaluation criteria, current debt burdens and those forecasted, the City's debt is within acceptable limits. As a result of the annual debt review by the rating agencies, the City maintains a General Obligation bond rating of Aa2 with Moody's Investor Service and AA- with Standard & Poor's. These credit ratings reflect the judgment of the rating agencies that the City has strong capacity to pay principal and interest on debt. Debt service requirements, in and of themselves, do not place an unusual burden on the resource base of the City. Selected debt management factors are listed below.

- The City's net General Obligation debt is below the recommended 3-4% of actual taxable value of property (1.54%, 2011). Net General Obligation debt is below the \$1,200 per capita figure suggested as a danger point by credit analysts (\$951, 2010)
- The City is not constrained by any legal limits on its debt authorization limit but is guided by prudent limits set forth in local debt policy.
- The City has no overlapping debt and no instance of default.
- The City has unlimited taxing authority with respect to property taxes.

Principal and interest obligations of the Water and Waste Water Utility and Parking Enterprise funds are payable from the earnings of the respective funds. Appropriate ratios of pledged revenues to maximum annual debt service obligations must be and are maintained for the respective funds.

SCHEDULE OF LONG TERM DEBT SERVICE
 Estimated Principal and Interest Payments
 Including Fiscal 2012 Actual and Fiscal 2013 Estimated Debt Issuance

Fiscal year	General Debt (\$000s)	Conditional Purchase Agreements (\$000s)	Revenue Debt (\$000s)	Other Debt (\$000s)
2012	74,645	32,189	138,546	12,418
2013	65,453	34,050	161,058	15,018
2014	60,495	31,934	164,781	15,187
2015	60,229	34,957	167,327	16,407
2015	59,061	27,930	243,268	16,629
2017 & After	591,411	94,557	3,232,426	344,112
Total	911,293	255,617	4,107,406	419,771

Source: Bureau of Treasury Management, preliminary subject to change.

General Debt is made up of General Obligation bonds and bond anticipation notes. Conditional Purchase Agreements or capital lease obligations do not constitute a pledge of the full faith and credit or taxing powers of the City. The agreements are subject to termination if sufficient funds are not appropriated by the City Council. Revenue Debt is composed of Water Utility Fund, Waste Water Utility Fund, Parking Facilities Industrial Development Authority, Storm water and Convention Center revenue financings. Other Debt consists of tax increment financing and long-term financing with the State and federal government.

INCREASES IN LONG TERM DEBT SERVICE
 Due to Fiscal 2012 and Planned Fiscal 2013 Borrowing

Outstanding Debt Service	General Debt (\$000s)	Conditional Purchase Agreements (\$000s)	Revenue Debt (\$000s)	Other Debt (\$000s)
6/30/2011	909,405	195,707	3,368,742	333,398
Estimated 06/30/13	911,293	255,617	4,107,406	419,771
Change	1,888	59,910	738,664	86,373

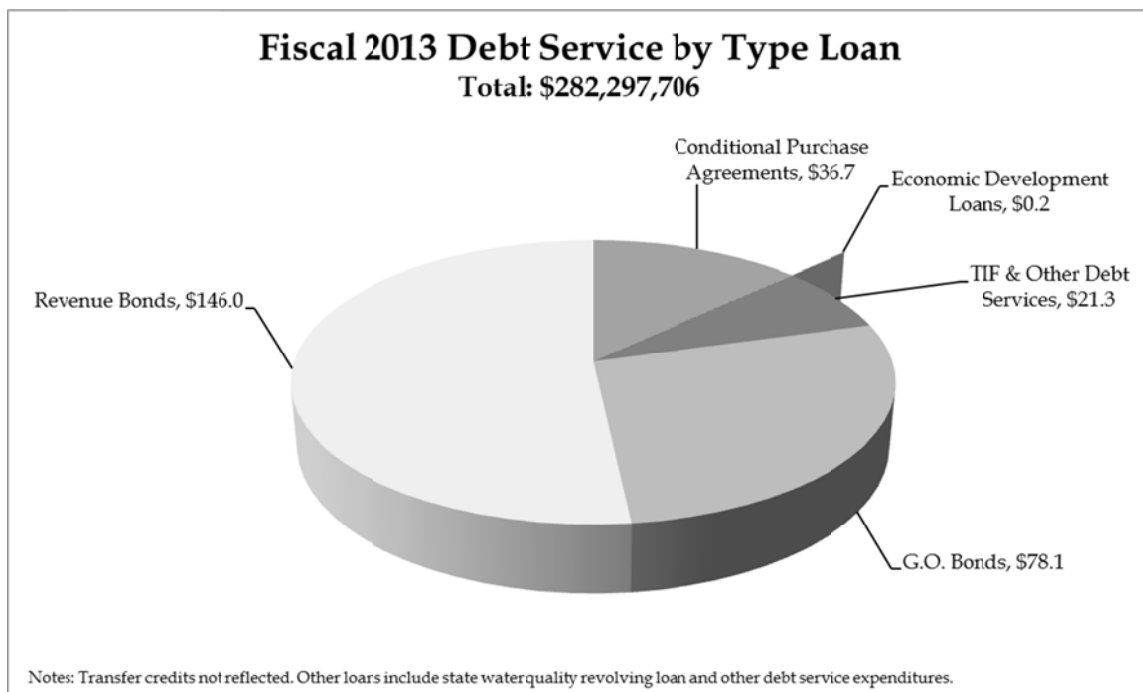
Source: Bureau of Treasury Management, preliminary subject to change

The schedule above shows the estimated change in outstanding debt based on planned Fiscal 2012 and 2013 borrowings. The City does not have a general obligation statutory debt limit, but is subject to a three-step process described in "Legal Debt Limits" above. Outstanding debt per capita and the ratio to assessed value may increase, but still remain below danger point thresholds. Revenue debt service constitutes the largest increase due primarily to continued

borrowings for the water and wastewater enterprise funds. A large portion of these borrowings is in response to the City's April 2002 consent decree between the City, U.S. Environmental Protection Agency and the Maryland Department of the Environment to reduce sanitary sewer overflows during heavy rainfall, and water meter upgrades.

Revenue debt limits are established from time to time by the City Council and are issued in accordance with their respective bond indentures. Increased debt service in the "Other Debt" category is due primarily to Tax Incremental Financings (TIF). The City has a TIF policy in effect that places limits on the types of TIF projects and, among other things, requires consistency with the City's economic and development goals.

TYPES OF DEBT SERVICE PAYMENTS



General Obligation Debt

2011	2012	2013
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$84.3M	\$90.5M	\$78.1M

The Fiscal 2013 General Obligation Debt service appropriation decreases from \$90.5 million to \$78.1 million. The decline is primarily due to the City paying off debt that was issued in the 1990's.

The State Constitution requires that General Obligation debt may not have a term longer than 40 years. In general, the City's debt has a maximum maturity of no more than 20 years. This long-term debt, by law, is supported by the pledge of the full faith and credit of the City and payment is a first requirement for revenues derived from local property taxing powers. The City has no statutory limitation on the property tax levy.

Conditional Purchase Agreements

2011	2012	2013
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$29.0M	\$33.3M	\$36.7M

The Fiscal 2013 appropriation increases from \$33.3 million to \$36.7 million.

The City has entered into various Conditional Purchase Agreements (CPAs) to construct or purchase facilities and/or to acquire equipment. CPAs are long-term capital leases with annual principal and interest payment schedules that must be met for the City to acquire the asset. CPAs do not constitute a debt of the City within the meaning of any constitutional or statutory limit, nor are they supported by a pledge of the full faith and credit or taxing power of the City. In contrast to General Obligation debt, the City is not obligated to make annual appropriations. In the event the City fails to meet scheduled payments, the agreements are terminated and the City loses the right to use or acquire the financed asset. The City appropriates payments for facilities and equipment which continue to meet the City's public service objectives.

Revenue Bonds

2011	2012	2013
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$90.0M	\$125.4M	\$146.0M

The Fiscal 2013 appropriation increases from \$125.4 million to \$146.0 million. The increase is primarily due to increased capital needs in Water and Waste Water due to consent decree.

Revenue bond financing supports the capital requirement needs of enterprise operations, including the Parking Enterprise fund. The revenue generated by the operations is pledged to support debt service payments of these funds. Revenue bonds are not general obligations of the City. In the case of the Parking Enterprise Fund, revenues from parking taxes, parking fines and penalties and other parking revenues provide an additional security for the payment of debt service. Parking revenues in excess of parking debt service and operating expenses are transferred to the general fund.

State Economic Development Loans

2011	2012	2013
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$0.4M	\$0.2M	\$0.2M

Under provisions of Subtitle 4 (Maryland Industrial Land Act or MILA) and Title 5 (Maryland Industrial and Commercial Redevelopment Fund or MICRF) of Article 83A of the Annotated Code of Maryland, the City and other subdivisions of the State, may borrow funds for industrial or commercial development projects. The funds may be loaned to private enterprises for the

development of specific projects. In the case of MICRF loans, the funds borrowed from the State may also be used to insure or guarantee projects. The State sets the interest rate, term and repayment provisions of the loans. In both cases, the City is liable for repayment of principal and interest amounts on the loans in the event of failure or default of the private enterprise. Such loans are not considered general obligations of the City. The City uses these loan programs as part of its economic development program to stabilize and expand employment and tax base. Payments from businesses utilizing these programs provide General Fund revenue supporting expenses for this borrowing program

Tax Increment Financing

2011	2012	2013
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$1.9M	\$11.9M	\$16.5M

The City is incurring debt service expense for Tax Increment Financing (TIF) Bonds. This widely used financing mechanism has been adopted by the City for certain public improvements within designated districts. Taxes derived from the increased valuation (the tax increment) are used to pay debt service on the bonds used within the district. Local law provides that a supplemental tax within the each district is to be levied if the tax increment is not sufficient to cover debt service.

Other Debt Service

2011	2012	2013
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$13.8M	\$4.9M	\$4.8M

The Fiscal 2013 appropriation remains stable at \$4.8 million in comparison to the Fiscal 2012 total of \$4.9 million.

DEBT SERVICE EXPENSES BY FUND AND TYPE

	Fiscal 2012 Budget	Fiscal 2013 Budget	Change in Budget
General Fund			
County Transportation Bonds	0	13,312,028	13,312,028
G.O. Bonds	86,177,292	77,234,552	(8,942,740)
Bond anticipation Notes	18,408	21,244	2,836
Conditional Purchase Agreement	30,860,978	33,735,489	2,874,511
Economic Development Loans - State	242,922	211,574	(31,348)
Tax Increment Financing	12,194,507	13,713,187	1,518,680
Other Debt Service	1,080,756	4,033,761	2,953,005
Total	130,574,863	142,261,835	11,686,972
Motor Vehicle Fund			
County Transportation Bonds	10,118,503	0	(10,118,503)
G.O. Bonds	3,431,732	0	(3,431,732)
Other Debt Service	175,437	0	(175,437)
Total	13,725,672	0	(13,725,672)
Convention Center Bond Fund			
County Transportation Bonds	4,572,084	4,572,084	0
Other Debt Service	30,000	30,000	0
Total	4,602,084	4,602,084	0
Water Utility Fund			
G.O. Bonds	840,000	840,000	0
Revenue Bonds	34,350,920	40,551,048	6,200,128
Other Debt Service	1,083,000	1,083,000	0
Total	36,273,920	42,474,048	6,200,128
Wastewater Utility Fund			
Revenue Bonds	53,203,648	64,414,041	11,210,393
Other Debt Service	1,532,712	1,532,712	0
Total	54,736,360	65,946,753	11,210,393
Parking Enterprise Fund			
Revenue Bonds	22,298,843	23,112,050	813,207
Other Debt Service	882,739	843,361	(39,378)
Total	23,181,582	23,955,411	773,829
Loan and Guarantee Enterprise Fund			
Conditional Purchase Agreement	556,320	533,760	(22,560)
Other Debt Service	56,000	56,000	0
Total	612,320	589,760	(22,560)
Internal Service Fund			
Conditional Purchase Agreement	1,859,110	2,457,815	598,705
Other Debt Service	10,000	10,000	0
Total	1,869,110	2,467,815	598,705
Total Operating Debt Service Expenses	265,575,911	282,297,706	16,721,795

Fiscal 2013
Summary of the
Adopted Budget

Appendix



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FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
 Baltimore Profile - General City Information

Baltimore City was founded on July 30, 1729. Incorporated in 1797, Baltimore City became independent from Baltimore County in 1851. Geographically, the City is well positioned between Washington, D.C. and New York City along the Interstate 95 corridor. Baltimore-Washington International Thurgood Marshall Airport, Amtrak and MARC train service and Light and Metro Rail ease the transportation of people and freight. According to the most recent U.S. Census data, Baltimore's port ranks 11th nationally for the total dollar value of cargo and 13th for the amount of cargo handled.

Baltimore City has a total area of 92.1 square miles (238.5 sq. km) and 12.3% is water. According to the 2011 census data, Baltimore City had an estimated population of 619,493 and a population density of 7,672 people per square mile.

Baltimore City has an inventory of approximately 8,500 downtown hotel rooms. The Baltimore City Convention Center has 300,000 square feet of exhibit halls, 85,000 square feet of meeting rooms, and a 36,000 square foot ballroom. The professional baseball team the Baltimore Orioles, the professional football team the Baltimore Ravens, and the professional indoor soccer team the Baltimore Blast call Baltimore City home.

LARGEST PRIVATE SECTOR EMPLOYERS WITH HEADQUARTERS IN THE CITY

	<u>Rank</u>		<u>Rank</u>
Johns Hopkins University	1	Abacus	6
Johns Hopkins Health Care System	2	Mercy Health Services	7
University of Maryland Medical System	3	GMBC Healthcare Inc.	8
LifeBridge Health	4	T. Rowe Price Group Inc.	9
Constellation Energy Group	5	Verizon Maryland Inc.	10

Source: Baltimore Business Journal Book of Lists 2012

MOST POPULAR TOURIST ATTRACTIONS

	<u>Visitors per Year</u>		<u>Visitors per Year</u>
Harborplace and The Gallery	14.2 million	National Aquarium in Baltimore	1.4 Million
Power Plant	7.7 Million	First Mariner Arena	800,000
Lexington Market	3.7 Million	M&T Bank Stadium	710,000
Power Plant Live!	3.59 Million	Fort McHenry National Monument	650,000
Oriole Park at Camden Yards	1.73 Million	Maryland Science Center	500,000

Source: Baltimore Business Journal Book of Lists 2012

COLLEGES AND UNIVERSITIES

Baltimore City Community College	Maryland Institute College of Art
Baltimore Hebrew University	Morgan State University
College of Notre Dame of Maryland	Peabody Conservatory of Music
Coppin State University	Sojourner-Douglass College
Johns Hopkins University	University of Baltimore
Loyola University in Maryland	University of Maryland, Baltimore

Source: Maryland Colleges and Universities website

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Demographic and Economic Profile and Trends

Population Characteristics	<u>1970</u>	<u>1980</u>	<u>1990</u>	<u>2000</u>	<u>2010</u>
Total Population	905,759	786,775	736,014	651,154	626,664
Sex:					
Male	47.2%	46.7%	46.7%	46.6%	47.1%
Female	52.8%	53.3%	53.3%	53.4%	52.9%
Age:					
0-4	8.4%	6.7%	8.0%	6.4%	6.6%
5-19	28.5%	24.2%	19.8%	21.7%	18.4%
20-44	30.6%	35.8%	41.2%	37.5%	38.1%
45-64	21.9%	20.5%	17.5%	21.2%	25.2%
65 and Over	10.6%	12.8%	13.6%	13.2%	11.7%
Race:					
White	53.0%	43.9%	39.3%	31.6%	29.6%
Black	46.4%	54.8%	59.2%	64.3%	63.7%
Asian	0.3%	0.6%	1.1%	1.5%	2.3%
Other	0.3%	0.7%	0.4%	1.1%	2.3%
Two or More Races	N/A	N/A	N/A	1.5%	2.1%

Source: U.S. Census Bureau, Decennial Census Data, American FactFinder Database

Number of Jobs by Sector	<u>2000</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>	<u>2011</u>
Government	83,416	77,894	77,876	80,171	78,375
Services (Information, Professional/Business, Education and Health, Leisure/Hospitality)	150,864	175,479	170,989	171,882	163,114
Manufacturing	27,595	15,814	13,690	13,028	12,845
Retail Trade	42,034	N/A	N/A	N/A	N/A
Financial Activities	32,307	20,374	17,892	16,831	17,009
Trade, Transportation, and Utilities	18,636	39,316	36,374	35,430	37,726
Wholesale Trade	17,114	N/A	N/A	N/A	N/A
Construction	13,474	10,745	9,823	9,167	9,142
Other	2,119	18	10	10	7
Total	387,558	339,640	326,654	326,519	326,519

Source: Maryland Department of Labor, Licensing, and Regulation, Baltimore City Fact Sheet

Per Capita Personal Income	<u>2006</u>	<u>2007</u>	<u>2008</u>	<u>2009</u>	<u>2010</u>
Baltimore City	\$32,648	\$34,481	\$36,622	\$37,383	\$40,030
Maryland	\$44,979	\$46,998	\$48,472	\$48,247	\$49,023
Baltimore City as percent of State	72.6%	73.4%	75.6%	77.5%	81.7%
United States	\$37,698	\$39,461	\$40,674	\$39,635	\$39,937
Baltimore City as percent of U.S.	86.6%	87.4%	90.0%	94.3%	100.2%

Source: US Department of Commerce Bureau of Economic Analysis - Local Area Personal Income Tables, 2006-10

Fiscal 2013
SUMMARY OF THE ADOPTED BUDGET
 Major City Agencies - Selected Statistics

Enoch Pratt Public Library

Budgeted Positions	386
Collection Counts (i.e. books, videos, audios)	2.5 million
Circulation	1.2 million
Attendance	140,000
Reference Questions Answered	1.65 million
Web Site views (prattlibrary.org)	14 million
Web Site page views - Sailor	18.5 million
Branches	22
Book Mobile	2

Fire

Budgeted Positions	1,726
Fire Stations	38
First Line Equipment (excluding boats)	90
EMS Incidents	129,870
Suppression Incidents	3,026

Health

Budgeted Positions	880
Health Centers/Clinics	16
Prenatal Visits	2,542
Reproductive Care Services Users	8,121
HIV Screening & Testing	49,162
Food Establishment Inspections	9,935

Transportation

Budgeted Positions	1,453
Roadways (miles)	5,000
Sidewalks (miles)	3,600
Alleys (miles)	456
Parking Meters (coin-op)	5,800
Parking Meters (multi-space)	885
Parking Facility Spaces	10,665
Street Lights	77,000

Police

Budgeted Positions	3,470
Police Stations	9
Calls for Service	1.04 million
Arrests	51,414

Public Works

Budgeted Positions	2,559
<u>Water & Wastewater</u>	
Average Daily Water Supply (gallons)	218 million
Water Customers	1.8 million
Water Distribution Mains (miles)	4,500
Storm Drain (miles)	1,100
Sanitary Sewer (miles)	1,400

Housing & Community Development

Budgeted Positions	431
Demolition of Vacant Units	332
Multiple Family Dwellings	6,453
Total Dwelling Units	80,386
Total Rooming Units	12,609

Recreation & Parks

Budgeted Positions	292
Recreation Centers	30*
Park Acreage	6,000
Tennis Courts	110
Ice Rinks	2
Indoor Soccer Fields	2
Pools and Water Play Facilities	25**
Rowing Club	1
Conservatory	1
Nature Center	1
Arborerum	1
Skateland Park	1
Driving Range	1

* All 55 centers currently in operation by BCRP will remain open through the summer for summer camps and other activities. Based upon the implementation of the City's Recreation Center Task Force recommendations, the 55 Recreation Centers will operate in the following fashion after summer: thirteen centers will operate as expanded, model Community Centers; sixteen Centers will operate as model Recreation Centers; five centers have been designated as "Charter" centers and awarded for third-party operation; and six centers will be turned over to the Baltimore City Public Schools for operation. As many as fourteen centers without identified partners could potentially close. BCRP is working with the Family League to provide after-school programming at as many as ten centers, depending on cost and the ability to find suitable vendors.

** The aquatics service will operate along the following schedule: six park pools will be open for weekend between May 26th and June 16th; starting June 23rd park pools will operate seven days a week through September 3rd, 2012; twelve walk-to pools will be open for 7 weeks, from June 23rd to August 12th, 2012; three indoor pools will operate during the summer on a limited basis, for water aerobics classes and rentals. Walter Sondheim Splash Pad will open April 1, and operate through November 1, 2012. Eleven of the 16 wading pools will be taken out of operation for the 2012 swim season due to safety and health concerns and associated high repair costs.

**FISCAL 2012 and 2013 SUPPLEMENTARY APPROPRIATIONS
AND
TRANSFER OF APPROPRIATIONS BETWEEN AGENCIES**

Expenditures for each adopted annual budget may not legally exceed appropriations at the agency level. Administratively, the Department of Finance has the authority to transfer appropriations between activities within the same program of an agency. The Board of Estimates has the authority to transfer appropriations between programs within the same agency. Only the City Council can authorize the transfer of appropriations between agencies.

The City Charter permits further appropriations for programs included in the original Ordinance of Estimates made necessary by material changes in circumstances, additional appropriations for new programs, or grant awards that could not be reasonably anticipated when formulating the original Ordinance of Estimates. These changes require supplemental appropriation ordinances recommended by the Board of Estimates and ordained by the City Council.

I. The Fiscal 2012 Operating Budget was amended with the following supplemental:

<u>Bill#</u>	<u>Agency</u>	<u>Amount</u>	<u>Fund</u>	<u>Purpose</u>
12-0035	Transportation	\$1,645,000	Motor Vehicle	To provide supplemental funding for dredging of Inner Harbor for Sailabration.

II. As of September 10, 2012, the following Fiscal 2012 transfer has been approved by the Board of Estimates and is awaiting City Council action:

<u>Bill #</u>	<u>Agency</u>	<u>Amount</u>	<u>Fund</u>	<u>Purpose</u>
TBD	General Services Housing Public Works	\$1,200,000	General	To transfer funding from Housing and Public Works to General Services for additional operating expenses.

III. As of September 10, 2012, the following Fiscal 2013 transfer and supplemental have been approved by the Board of Estimates and is awaiting City Council action:

<u>Bill#</u>	<u>Agency</u>	<u>Amount</u>	<u>Fund</u>	<u>Purpose</u>
TBD	Fire Education Grants	\$1,551,566	General	To transfer funding from various agencies to Fire and the Family League for additional operating expenses.
TBD	Baltimore City Public Schools	\$12,922,862	General	To provide supplemental funding for the shift of teacher pension costs from the State to the City.

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Key Budgetary and Financial Policies

The establishment of clear objectives to align budget planning and ongoing agency operations to address the long-term issues and concerns confronting the City fails unless supported by sound fiscal management policies. This section presents major budgetary and financial policies that frame annual budget plan development and implementation. Many supporting policies (payroll, purchasing, retirement, etc.) are not summarized here.

Operating and Capital Budget Policies

Fundamental budget policies are set forth in the City Charter. See Budgetary Authority and Process - City Charter Provisions in the Appendix.

Balanced Budget: The Charter requires a balanced budget. A difference between revenues and total expenditures is to be resolved by adjusting the property tax rate or other revenues.

Public Hearings: The Charter mandates that the Board of Estimates and the City Council conduct public hearings on the proposed budget.

Timely Adoption: The Charter schedule requires budget adoption no later than five days before the fiscal year begins.

Budget Amendment: The Charter provides means for adopting supplemental appropriations funded from unanticipated revenues and/or new grants and sources that materialize during the year (except for property tax). The City's policy is to minimize the use of supplemental appropriations. In addition, the Charter allows for and spells out the procedures for amending the budget to transfer appropriations between programs within an agency and between agencies.

Budget Monitoring and Execution: Budget analysts maintain ongoing contact with agency fiscal officers in the process of implementation and execution of the budget. Expenditure and revenue projections are developed and reviewed on a monthly basis. The Mayor, through the Finance Department, exercises appropriate fiscal management to adjust budget policy as necessary to live within the limits of the current adopted plan. The City Council reviews budget performance at mid-year, during the budget development period in the fourth quarter and during the normal course of hearings on supplemental appropriations.

Six-Year Capital Plan: The Charter requires a six-year capital improvement plan, which is updated every year. The plan is prepared in conformance with basic capital budgeting policies, which include appropriating funds in the year in which projects are likely to begin, financing a portion of capital improvements from current revenues and estimating the impact of capital projects on the operating budget. See Capital Plan Budgetary Policy in Capital Budget section for more information on Capital Budget policies.

Financial Forecasting Policies

The City maintains three-year revenue and expenditure forecasts for governmental funds. The multi-year forecast provides the basis for establishing budget targets and resource allocation to meet the Mayor's budget priorities.

Competitive Reengineering, Organization Redesign Policies

The ongoing effort to achieve cost reductions to fund operations within the limits of available revenue requires elimination of non-value added expenditures and other reductions in spending. Reductions have been achieved through a variety of means including the CitiStat program, consolidation and reorganization of agencies, staffing reductions through attrition and from time to time layoffs, outsourcing as appropriate, transfer of certain functions to the State, and other methods.

Reserve Policies

Budget Stabilization Reserve: In 1993, the Budget Stabilization Reserve, or Rainy Day Fund was established. The reserve is designed to provide budgetary flexibility should material funding shortfalls or unanticipated expenses occur. The reserve may not be used to supplement a planning year budget, and funds drawn from the reserve must be replenished within five fiscal years. The Budget Stabilization Reserve had an \$87.8 million balance at June 30, 2011, representing about 6.2% of the General Fund. The City continues to make annual contributions to the Budget Stabilization Reserve Fund. The Fiscal 2013 budget includes \$2 million for the fund.

Unassigned Fund Balance: In 2010, Baltimore voters approved a Charter amendment that eliminated a provision limiting the size of the unassigned portion of the General Fund balance to 1% of budgeted revenues. This restriction had placed the City in a relatively poor position compared to other large cities and worked against the City's interest in achieving sound financial practices. The Charter still permits only a small \$1.0 million annual contingency appropriation. The preliminary Fiscal 2011 year-end unassigned General Fund balance is estimated to be about \$6.0 million and the Fiscal 2013 budget includes a \$500,000 contingency appropriation.

Financial Reporting Policies

Budget, Accounting and Borrowing: The City has received the Government Finance Officers Association (GFOA) annual award for Excellence in Financial Reporting for over 22 years and the Distinguished Budget Presentation award each year applied for since Fiscal 1988. The Comprehensive Annual Financial Report (CAFR) is prepared in conformance with the Governmental Accounting Standards Board requirements. The City annually prepares the required full disclosure statements to comply with Securities and Exchange Commission requirements, provides fully descriptive notes in its annual financial report and disclosure statements and secures an unqualified independent audit report.

Debt Policies and Credit Rating

In 1990, the City adopted a formal debt policy which sets forth annual borrowing limits, consolidation of all financing arrangements within the Department of Finance, refunding and refinancing policies and limits on key debt management ratios. See Debt Service Overview section for detailed discussion. In the development of the annual borrowing plan, the effects of debt on key ratios outlined in the policy are updated and analyzed. The objective is to maintain the City's reputation in the credit rating community as having a conservative approach to all aspects of debt management including debt service expenses, debt retirement schedules and debt capacity ratios. The policy recognizes the fundamental role that debt has in the effort to maintain or improve the City's credit rating. The City maintains a General Obligation (G.O.) bond rating of 'Aa2' from Moody's Investors Service and 'AA-' from Standard & Poor's. In May 2007, both of these ratings were upgraded from 'A1' and 'A+', respectively, after 40 years of being at the same rating, reducing the City's borrowing costs and saving the City money. The City prepares an annual debt report, semi-annual multi-year debt service projections and periodic debt affordability analysis.

Cash Management and Investment Policies

The City's cash management and investment policy adopted in July 1995 covers investment objectives, types of investments, delegation of authority to invest, internal controls and reporting requirements. The City operates on a pooled cash basis and maintains a tiered portfolio containing a pyramid of investments with a long-term base and short-term top, in order to maximize and stabilize returns. The City has maintained a ratio of current assets to current liabilities greater than 1.0 since 1989 (a ratio of less than 1.0 being considered a fiscal stress warning sign).

Self-Insurance Policies

The City, through its Office of Risk Management, has a comprehensive program of risk exposure identification, evaluation, control and financing. The City is self-insured in the area of casualty and property losses, including the uninsured portion of City buildings and contents, worker's compensation and employers' liability, employees' and retirees' health insurance, third party general liability and automobile liability losses. To the extent possible, the City plans to address concerns about risk management reserves by making additional appropriations and by adjusting agency premiums to help provide adequate funding. The Fiscal 2013 General Fund budget for worker's compensation is \$36 million.

Fiscal Policies for Economic Development

The Comprehensive Economic Development Strategy plan submitted to the State in 1999 sets forth economic development goals, objectives and priorities. "LIVE, EARN, PLAY, and LEARN," the comprehensive master plan for the City's development was adopted two years ago. A primary goal of the economic development plan is to attract more job generating businesses to the City. To that end, the City has developed a variety of development incentives including loans and grants. In the last 12 years the City has expanded the incentives to include tax incentive programs. The budget plan estimates and reports on one type of tax expenditure, property tax credits. The budget document also contains legislatively mandated cost and benefit analysis on tax credit programs (see Summary of Tax Expenditure discussion and City Real Property Tax Credit Programs in the Revenue Outlook Section for property tax credit expenditure program descriptions). The City is

committed to performing consistent and thorough analysis of the cost and benefit of its tax incentive programs.

Fiscal Stability Policies

One-Time Revenues/One-Time Expenditure Savings: The City policy is to use one-time revenues and expenditure savings for one-time expenses. Any unanticipated one-time revenues received in a fiscal year that are not needed to balance the budget for that fiscal year are to be transferred to the Budget Stabilization Reserve.

Short Term Borrowing: The City Charter prohibits the creation of any short term debt to finance current budgetary operations except for the issuance of tax/revenue anticipation notes to be redeemed in the same fiscal period.

Employee and Retiree Benefits Program Costs: Because total employee compensation costs are the largest share of the City's expenses, it is absolutely essential that options to control costs of employee benefits be examined. The City has an ongoing joint labor-management Health Insurance Committee. Certain recommendations made by the committee are subject to bargaining processes with employee groups. In addition, the Fiscal 2013 budget includes \$8.5 million in the General Fund to further fund the GASB 45 rule change for Other Post Employee Benefits (OPEB).

Lobby for Increased State Aid: Special needs as an historic urban center require an ongoing lobbying program for increased State Aid targeted particularly for the school system, courts, crime reduction efforts, substance abuse treatment and economic development programs.

Budget Emergencies: The City Charter provides a mechanism for the Finance Department, under guidelines approved by the Board of Estimates, to establish expenditure schedules or strict budgetary allotments when warranted by financial conditions. In addition, the City Charter permits the budget to include up to \$1.0 million in General Fund appropriations as a contingent fund for emergencies.

Assumption of Grant Program Costs: The City's general policy is to terminate grant programs when federal and State funding is terminated. In recent years, limited exceptions to this policy have been made. In the areas of public safety, prosecution of crime, health, job training and housing and building code enforcement the City General Fund has absorbed certain grant expenses in the State's Attorney's Office, Health, Office of Employment Development and Housing and Community Development agencies.

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Budgetary and Accounting Basis

BUDGETARY BASIS

Budgetary Basis

Budgets are adopted on a basis consistent with generally accepted accounting principles (GAAP), except that (a) encumbrances are considered to be expenditures chargeable to appropriations and carried over from year-to-year; (b) no depreciation is budgeted in enterprise funds; (c) investments in supply inventories and assets restricted for self-insurance purposes are not considered to be appropriable; and, (d) revenues accruing to sinking funds are not appropriable. Unencumbered appropriations lapse at the close of the fiscal year unless authorized by the Board of Estimates to be carried forward to the subsequent budget year.

Budgetary Units

Annual appropriations authorized by City Council in the Ordinance of Estimates are by Agency/Operating Department, service (previously called “program”) and fund. Budget presentation is similar but also presents each service by object of expense. The budget provides a myriad of schedules and exhibits that provide summary and detail information from a fund, agency, and service perspective.

- Agencies/Operating Departments represent the major unit of the operating and capital budget plans and are further divided in to sub-units or bureaus, and divisions.
- Services represent specific activity areas within an agency/ department and/or bureau. Budget presentations of services summarize expenditures by object of expense, service units called activities, and by fund.

Revenues and Expenditures

Revenues are detailed by fund type (General, grant funds including federal, State and private source grants, and Enterprise), and by various revenue categories and sources. Information provided in the revenue detail for funds other than the grant funds includes the prior year actual, the current year budget, current year projection, and the estimate for the budget year under consideration.

Expenditures are summarized by fund source for each agency. Services within the agency are summarized by object of expense by service units called activities, and by fund sources. Each presentation includes the prior year actual expense, the current year budget, and the budget year request by the agency and the budget year recommendations.

Relationship Between Budgeting and Accounting

The major differences between the budget presentation and GAAP for governmental funds are: (a) encumbrances are recorded as expenditures (GAAP) as opposed to a reservation of fund balance (budget); (b) certain revenues and expenses, (e.g., compensated absences) not recognized for budgetary purposes are accrued (GAAP); (c) self-insurance contributions are recognized as expenditures for budget purposes only. Enterprise Fund differences consist of the following: (a) encumbrances are recorded as expenditures (GAAP) as opposed to an expense of the following accounting period (budget); (b) certain items, e.g., principal expense and capital outlay, are

recorded as expenditures for budgetary purposes as opposed to adjustments of the appropriate balance sheet accounts (GAAP); and, (c) depreciation is recorded as an expense (GAAP) and not recognized for budgetary purposes.

Fund Structure

General Fund - The General Fund is the general operating fund of the City. It is supported by locally generated revenues and some State Aid. It is used to account for all activities of the City not accounted for in some other fund.

Special Funds - Special Funds are used to account for all funding groups that have legally restricted or dedicated uses. These include federal or State grants, State-shared motor vehicle or highway user revenue and grants from private or other non-governmental sources.

Enterprise Funds - The Enterprise Funds are used to account for operations, including debt service that are financed and operated as an ongoing concern where costs of providing services are financed or recovered primarily through user charges. Enterprise Funds included in the City budget are Water and Wastewater, Parking Enterprise, Conduit and Loan and Guarantee funds.

ACCOUNTING BASIS

Organization

The City's accounting system is organized and operated on the basis of funds and account groups, each of which is considered a separate accounting entity. The accounting and financial reporting policies of the City conform to generally accepted accounting principles and standards as promulgated by the Governmental Accounting Standards Board and the American Institute of Certified Public Accountants.

General, Debt Service, and Capital Projects

The General, Debt Service and Capital Projects funds are computed on the modified accrual basis of accounting, whereby revenues are recorded when they become both measurable and available to finance expenditures of the current period. Expenditures are recorded when goods and services are received and actual liabilities are incurred and become payable in the current period. Revenues which have been accrued meet tests of materiality and are measurable. They include property taxes collectable within 60 days; locally imposed taxes; state-collected and state-shared taxes; federal, state and other grant and entitlement revenues; and interest earnings. All other revenues are recorded when received.

Enterprise and Internal Service Funds

The accounting basis used for the Enterprise and Internal Service funds is the accrual basis of accounting whereby revenues are recorded at the time they are earned and expenses are recorded when liabilities are incurred.

Encumbrances

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of funds are recorded to reserve that portion of the applicable appropriation, is employed in the General, Special, and Capital Projects funds. Encumbrances are treated as a reservation of fund balance for these funds.

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Operating and Capital Plan Budgetary Control

OPERATING PLAN

LEVEL OF CONTROL

Budgetary control is maintained at the service level for each operating fund (and at the project level for each capital project), by the encumbrance of estimated purchase or contract amounts prior to the release of purchase orders to vendors. Purchase orders which result in an overrun of either operating or capital balances are not released until additional appropriations are made available. In addition, the City has established a program of financial vulnerability assessment to provide ongoing review of internal financial controls.

MECHANISMS

The Bureau of the Budget and Management Research - All purchase requisitions are reviewed for justification and approved for funds by an analyst in the Bureau of the Budget and Management Research. The bureau prepares regular revenue and expenditure projections to serve as operating guides for policy makers and budget administrators in support of budget monitoring in order to ensure that budgetary shortfalls are not incurred. All purchase requisitions and all items going before the Board of Estimates for contract awards are reviewed for justification and approved for funds by an analyst in the bureau.

CitiStat - The Mayor's CitiStat management team, in conjunction with the Finance Department, conducts quarterly budgetary performance reviews for all major agencies. Individual agency heads are held accountable for expenditure variances and revenue management and production. Agency and Bureau of the Budget and Management Research projections are analyzed and variances explored.

Mayor's Expenditure Control Committee - All personnel matters that require Board of Estimates approval must be submitted to the Expenditure Control Committee for review and recommendation prior to submission to the Board of Estimates.

Space Utilization Committee - All actions affecting the disposition of property through sales, the leasing of City owned real property and City leasing of property owed by third parties, interdepartmental leases, and the declaration of surplus real property are reviewed by the Committee. Recommendations are developed prior to submission to the Board of Estimates for final action to assure optimum return on real estate transactions.

Contingent Fund - This account exists to fund emergency and/or unanticipated expenditures. The City Charter limits the annual contingent appropriation to \$1 million. Prior to approval of expenditures from the fund, the Board of Estimates reports to the City Council the circumstances surrounding the request of the expenditure.

APPROPRIATIONS

The adopted budgetary plan is prepared and appropriated on a service basis by fund. The City's

Integrated Financial System tracks by service, activity and object level within fund. Purchase orders which result in an overrun of either operating or capital balances are not released until additional appropriations are made available.

ENCUMBERED FUNDS

Funds encumbered for contracts, purchase orders and capital improvements are carried over to the ensuing fiscal year.

CARRYOVERS

Unencumbered appropriations for a particular service, purpose, activity, or project may, upon the recommendation of the head of the municipal agency concerned and the Director of Finance, and with the approval of the Board of Estimates, be carried over to the subsequent fiscal year if necessary to accomplish that service, purpose, activity, or project. Appropriations which are not carried over lapse at the end of the fiscal year in which appropriated, except for special funds (e.g., State and federal grants, enterprise funds, etc.), the balances of which are automatically carried over.

CAPITAL PLAN

DEFINITION

Government accounting standards and the City Charter require that operating revenues and expenses be clearly distinguished from revenues and expenses associated with capital projects (these are the design, development, construction and extraordinary repair and rehabilitation of physical plant and facilities, excluding vehicle acquisitions). The Board of Estimates has defined capital projects as physical betterment or improvements costing more than \$50,000, items of repair, maintenance or emergency nature costing more than \$100,000, and Bureau of Water and Wastewater items of repair, maintenance or emergency nature costing more than \$250,000. Physical improvements are not restricted to buildings, but encompass a wide range of projects including street and highway construction, maintenance and improvement of water and sewer systems, community development programs and playground development. In general, capital facilities are considered to have at least a 15-year useful life. Projects funded in the Capital Budget Plan have been included in the six-year Capital Improvement Plan.

APPROPRIATIONS

A large share of appropriations in the Capital Budget derive from federal grants, State grants, motor vehicle revenues, general obligation bonds, revenue bond proceeds and County grants. County grants pay for a prorated share of water and wastewater improvements.

Significant appropriations are derived from the Water Utility and Wastewater Utility funds (these are used to finance the local share of utility improvements), and the proceeds from the sale of surplus City property.

The City embraces a Pay-As-You-Go capital funding policy, which annually finances a portion of capital improvements from current revenues of the General Fund, Motor Vehicle Fund, and Water and Wastewater Utility Funds.

MONITORING

The Capital Accounting Section of the Bureau of Accounting and Payroll Services manages an

automated system which checks documents and actions creating obligations or charges in capital project accounts against available appropriations. All documents creating shortfalls are returned to agencies for corrective actions. In addition, the Section reviews Board of Estimates actions, extra work orders and other actions to determine impact on project balances. In the field agencies all ongoing capital projects are monitored on a continuous basis by assigned project engineers who are responsible for construction oversight to prevent project delays and overruns, as well as to ensure compliance with project approval procedures and appropriation limits. Periodic surveys are conducted to assess the physical condition of facilities in the City's inventory. Those facilities in need of improvements are considered in a subsequent Capital Improvement Program along with other City priorities for funding in a future year.

Particular attention is directed in the capital plan to infrastructure rehabilitation, facilities modernization and equipment acquisition.

INTEGRATED FINANCIAL SYSTEM

The Department of Finance has an integrated financial management system, which links capital planning and the accounting function. This system supports the monitoring activity described above. This system allows a careful tracking of authorized charges to the various projects and comparison to detailed project cost estimates. The system also assures the integrity of project payments to consultants and contractors.

COST CONTROL

Value engineering standards and techniques are applied to control costs in the design and project scope development phases, as well as, to anticipate and resolve project problems early. The Board of Estimates must approve all costs which would exceed any funding previously approved by the Board for the project.

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Budgetary Authority and Process

Excerpts from the Charter of Baltimore City (2010 Edition) relative to the budget process and Ordinance of Estimates

ARTICLE VI

BOARD OF ESTIMATES

1. BOARD OF ESTIMATES - ORGANIZATION.

(a) There shall be a Board of Estimates composed of the Mayor, President of the City Council, Comptroller, City Solicitor, and Director of Public Works, none of whom shall receive any additional salary as members of the Board. The President of the City Council shall be President of the Board, and one of the members shall act as Secretary. The Board may employ such employees as may be necessary to discharge its duties; their number and compensation shall be fixed in the Ordinance of Estimates.

(b) The first meeting of the Board in every year shall be called by notice from the Mayor or President of the City Council personally served upon members of the Board. Subsequent meetings shall be called as the Board may direct.

(c) If a member is unable to attend a Board meeting, that member's representative, as designated in the Charter, may attend and exercise the powers of the member. The Mayor may designate a municipal officer or member of the Mayor's personal staff to represent the Mayor and exercise the Mayor's power at Board meetings in the Mayor's absence.

2. BOARD OF ESTIMATES - DUTIES AND POWERS.

The Board of Estimates shall formulate and execute the fiscal policy of the City to the extent, and in the manner provided for, in the Charter. To exercise its powers and perform its duties, the Board may promulgate rules and regulations and summon before it the heads of departments, bureaus or divisions, municipal officers, and members of commissions and boards.

3. ORDINANCE OF ESTIMATES - FISCAL YEAR; SUBMISSION AND ADOPTION DATES.

(a) The fiscal, budget, and accounting year of the City shall begin on the first day of July and end on the thirtieth day of June in every year unless otherwise provided by law.

(b) At least thirty days prior to the adoption by the Board of Estimates of a proposed Ordinance of Estimates the Board shall make public the Director of Finance's recommended operating budget, the Planning Commission's recommended capital budget and long-range capital improvement program, and the reports of the Director of Finance and Planning Commission on these documents. Thereafter, the Board shall hold public hearings at which members of the City Council, heads of municipal agencies, and citizens shall have the opportunity to appear before the Board to speak for or against the inclusion of any appropriation in the proposed Ordinance of Estimates.

(c) The Board of Estimates shall submit to the City Council the proposed Ordinance of Estimates for the next fiscal year at least forty-five days before the beginning of that fiscal year.

(d) The City Council shall have at least forty days after receipt of the Board's proposed Ordinance of Estimates to enact an Ordinance of Estimates. The City Council shall adopt an Ordinance of Estimates at least five days prior to the beginning of the fiscal year to which it is applicable if the Board of Estimates submits its proposed Ordinance of Estimates within the period prescribed by Section 3(c).

4. ORDINANCE OF ESTIMATES - THE ROLES OF THE DEPARTMENT OF FINANCE AND THE PLANNING COMMISSION.

To assist the Board of Estimates in the preparation of the proposed Ordinance of Estimates:

(a) The Director of Finance shall submit for the consideration of the Board a recommended operating budget, which shall include the estimates submitted by the municipal agencies for the next fiscal year, the recommendations of the Director of Finance thereon, and all other estimates for appropriations to be made in the next fiscal year, other than for capital improvements; provided, however, the estimates for the Fire Department shall include such amounts, if any, as may be determined by a final decision of a Board of Arbitration convened to arbitrate unresolved negotiations between the City and the certified employee organizations representing the fire fighters and fire officers, as prescribed by existing Section 53 of Article VII.

(b) The Planning Commission shall submit for the consideration of the Board a recommended capital budget, a recommended long-range capital improvement program, and a report on both. The Director and Board of Finance shall review the recommended capital budget and program, and make a report and recommendations about both to the Board of Estimates.

5. BOARD OF ESTIMATES - PREPARATION OF PROPOSED ORDINANCE OF ESTIMATES.

(a) After receiving the recommendations of the Department of Finance and the Planning Commission, the Board shall prepare its proposed Ordinance of Estimates, which shall consist of:

(1) an operating budget: estimates for the next fiscal year of the appropriations needed for the operation of each municipal agency and for all other purposes, other than for capital improvements. These estimates shall state the amounts needed by every municipal agency for each particular program, purpose, activity, or project and the source of funds, if other than general funds, for each.

(2) a capital budget: estimates of the amounts to be appropriated to each municipal agency for capital improvements in the next fiscal year. The capital budget proposed by the Board also shall include the projects that the Board includes in the first year of its long-range capital improvement program and the source of funds for all capital improvements. However, no capital project shall be included in the capital budget portion of the proposed Ordinance of Estimates submitted by the Board of Estimates to the City Council unless the Board has received and considered the reports and recommendations of the Planning Commission, the Director of Finance, and the Board of Finance with regard to such capital project. The Board of Estimates may establish additional procedures for the development of a long-range capital improvement program and a

capital budget.

(b) The Board may include annually in the proposed Ordinance of Estimates a sum up to one million dollars (\$1,000,000.00) of the general fund appropriations to be used during the next fiscal year as a contingent fund in case of an emergency or necessity for the expenditure of money in excess of or other than the appropriations regularly passed for any municipal agency. At least one week before it approves a contingent fund expenditure, the Board shall report to the City Council the reasons for the expenditure.

6. BOARD OF ESTIMATES - ADOPTION OF PROPOSED ORDINANCE OF ESTIMATES.

(a) After the public notice and hearings prescribed by Section 3(b), the Board shall adopt a proposed Ordinance of Estimates by a majority vote of all the members. The Board shall deliver the proposed Ordinance of Estimates to the President of the City Council and contemporaneously publish a copy of the proposed ordinance in two daily newspapers in Baltimore City.

(b) The proposed Ordinance of Estimates that the Board submits to the City Council shall be accompanied by the following materials:

(1) a breakdown of the amounts stated for each program, purpose, activity, or project of each municipal agency in the proposed operating budget by standard categories of expenditure, for (a) personal services, (b) materials, supplies, and equipment, (c) debt service, and (d) such other categories as the Board of Estimates may deem advisable. The personal services category shall include the compensation of every officer and salaried employee of the City; provided, however, that the salaries for employees in the same classification who have a uniform salary or salary range may be combined into a single entry, which shall indicate the number of such employees, their aggregate salaries, and the name or title of the classification.

(2) a comparison by standard categories of expenditures of the appropriations contained in the proposed operating budget with (a) the amounts requested by the municipal agencies in their budget submissions (b) the amounts appropriated for the current fiscal year and (c) the amounts expended in the prior fiscal year;

(3) detailed information about the sources of funds to meet the aggregate total of the appropriations contained in the proposed Ordinance of Estimates;

(4) the long-range capital improvement program adopted by the Board and for each capital project included in the capital budget, the following: a brief description and location, the total estimated cost, the appropriations authorized to date, the appropriations proposed for the next fiscal year, the appropriations required thereafter to complete the project, and the estimated additional annual maintenance and operation cost.

(5) a statement setting out:

(a) the revenues which the City can reasonably expect to receive in the next fiscal year from all existing sources of revenue at existing rates other than the full rate property tax but including amounts believed to be collectible from taxes for prior years and including an estimate of the surplus expected at the end of the current fiscal year;

(b) the difference between the revenues expected under (a) above and the total amount of appropriations provided in the proposed Ordinance of Estimates;

(c) the estimated taxable basis for the next ensuing fiscal year for the levy of full rate property taxes;

(d) the rate for the levy of full rate property taxes which, given the revenues expected under (a) above, the total appropriations in the proposed Ordinance of Estimates, and the taxable basis, will be necessary to raise sufficient total revenues to cover total anticipated expenditures;

(e) new sources of revenue or new rates on existing sources of revenue, and the amounts which can reasonably be expected from each of them, which the Board of Estimates believes should be adopted for the next fiscal year; also the rate for the levy of full rate property taxes which, in view of such new sources of revenue or new rates on existing sources of revenue, will be necessary to bring total expected revenues for the next fiscal year into balance with total anticipated expenditures for the year;

(6) a message from the Mayor explaining the major emphasis and objectives of the City's budget for the next fiscal year;

(7) such other information as the Board of Estimates may deem advisable.

7. CITY COUNCIL - ENACTMENT OF ORDINANCE OF ESTIMATES.

(a) Upon receipt of the proposed Ordinance of Estimates and the accompanying materials, the President of the City Council shall promptly cause it to be introduced in the City Council, and the Council shall thereafter hold public hearings on the proposed Ordinance of Estimates. By a majority vote of its members, the City Council may reduce or eliminate any of the amounts in the proposed Ordinance of Estimates, except: (1) amounts fixed by law; (2) amounts for the Fire Department established by a Board of Arbitration and included in the proposed Ordinance of Estimates; and (3) amounts for the payment of the interest and principal of the municipal debt.

(b) The City Council shall not have the power to increase the amounts fixed by the Board or to insert any amount for any new purpose in the proposed Ordinance of Estimates. If the carrying out of a particular program, purpose, activity, or project depends upon action by a body other than the City, the City Council may insert a specific provision in the proposed Ordinance of Estimates making the appropriation for the particular program, purpose, activity or project contingent upon such action.

(c) As soon as practicable after the passage of the Ordinance of Estimates, the City Council shall enact such revenue ordinances as are necessary to produce sufficient expected revenues, as estimated by the Board of Estimates, to cover the total anticipated expenditures authorized by the Ordinance of Estimates. The Council may adopt revenue sources or revenue rates other than those proposed by the Board and in each such instance the estimate of the revenue to be yielded by such a source or rate shall be made by the Board of Estimates. The Board of Estimates shall, taking into account any reductions and eliminations made by the City Council in the anticipated expenditures contained in the proposed Ordinance of Estimates and the revenues to be derived from all existing sources and from any new sources or new rates enacted by the City Council, certify to the Council the difference between the anticipated expenditures for the next fiscal year contained in the

Ordinance of Estimates and all expected revenues other than from the full rate property tax. The Board shall then state a rate for the levy of full rate property taxes sufficient to realize the amount required to meet the said difference and the ordinance making the annual levy of full rate property taxes shall fix a rate not less than that stated by the Board so that it shall not be necessary at any time for the City to create a floating debt to meet any deficiency, and it shall not be lawful for the City to create a floating debt for any such purpose.

8. ORDINANCE OF ESTIMATES - DEFICIENCIES AND SUPPLEMENTARY APPROPRIATIONS.

(a) No temporary loan shall be authorized or made to pay any deficiency arising from a failure to realize sufficient income from all sources to meet the amounts provided in the Ordinance of Estimates, but the City may temporarily borrow money for its use in anticipation of the receipts of taxes levied for any year. In case of any such deficiency the Board of Estimates shall effect reductions (which need not be pro rata) in appropriations other than those for the payment of the principal and interest of the City debt and such amounts as are fixed by law and contained in the Ordinance of Estimates, except to the extent that the City Council shall, upon the recommendation of the Board of Estimates, enact an ordinance which shall supply revenues to meet all or any part of such deficiency. No emergency loan shall be made except in accordance with the provisions of Article XI of the Constitution of Maryland.

(b) Except as provided herein, the Ordinance of Estimates shall include all the moneys to be appropriated by the City for all purposes for the fiscal year for which the ordinance is applicable. Additional appropriations shall be permitted during the fiscal year only in the following circumstances and under the following conditions:

(1) revenues from any source other than the full rate property tax and other taxes imposed under the authority of Article II, in excess of or in addition to those relied upon by the Board of Estimates in determining the tax levy required to balance the budget, may be made available for expenditure by the municipal agency responsible for the production of such revenues by a supplementary appropriation ordinance recommended to the City Council by the Board of Estimates, duly passed by the City Council by a majority vote of its members and approved by the Mayor.

(2) grants from private or governmental sources which could not be expected with reasonable certainty at the time of the formulation of the proposed Ordinance of Estimates may be made available to the appropriate municipal agency for expenditure by a supplementary appropriation ordinance recommended to the City Council by the Board of Estimates, duly passed by the City Council by a majority vote of its members and approved by the Mayor.

(3) further appropriations for programs included in the proposed Ordinance of Estimates made necessary by a material change in circumstances, or additional appropriations for new programs which could not reasonably be anticipated at the time of the formulation of the proposed Ordinance of Estimates may be made available to the appropriate municipal agency for expenditure by a supplementary appropriation ordinance recommended to the City Council by the Board of Estimates, duly passed by the City Council by a vote of three-fourths of its members and approved by the Mayor.

(c) Every such further or additional appropriation shall be embodied in a separate

ordinance limited to a single program, purpose, activity or project therein stated, and each such supplementary appropriation ordinance shall also, anything contained in the Charter to the contrary notwithstanding, provide the revenue necessary to pay the appropriation by a source, other than the full rate property tax, imposed under the authority of Article II. The revenue shall be levied and collected as directed in the ordinance. The estimate of the revenues to be derived from any source proposed in a supplementary appropriation ordinance shall be made by the Board of Estimates.

9. ORDINANCE OF ESTIMATES - USES OF APPROPRIATIONS.

(a) Following the passage of the Ordinance of Estimates and the enactment of the revenue measures necessary to achieve a balance between expected revenues and anticipated expenditures for the next fiscal year, the sums contained in the Ordinance of Estimates shall, after the beginning of the fiscal year to which it is applicable, be and become appropriated for the purposes therein named. No appropriation provided for in the Ordinance of Estimates shall be used for any purpose other than that named in that ordinance, except: (1) the Board of Estimates may increase the amount for a particular program, purpose, activity, or project or introduce an amount for a new program, purpose, activity or project by transferring thereto amounts already appropriated to that agency; and (2) upon the recommendation of the Board of Estimates, the City Council by ordinance may authorize the transfer of an appropriation contained in the Ordinance of Estimates from one municipal agency to another municipal agency; provided, however, that new or different amounts for capital projects from those stated in the capital budget portion of the Ordinance of Estimates shall not be authorized unless the Board of Estimates has received and considered the reports and recommendations thereon of the Planning Commission and the Director of Finance.

(b) Upon the authorization of the Board of Estimates and under procedures established by the Board, the Director of Finance shall establish an expenditure schedule, applicable to any or all municipal agencies whenever, in the opinion of the Board, financial conditions warrant such budgetary allotments.

(c) Appropriations contained in the Ordinance of Estimates for a particular program, purpose, activity, or project may, upon the recommendation of the head of the municipal agency concerned and the Director of Finance, and with the approval of the Board of Estimates, be carried over to fiscal years subsequent to the one for which the appropriation is initially made if necessary to accomplish that program, purpose, activity, or project. Funds encumbered for contracts, projects or other actual commitments and funds dedicated by any act of Congress or by State law or by the terms of any private grant to some specific purpose shall be carried over to the next fiscal year. All appropriations not so carried over shall lapse at the end of the fiscal year from which made, except that any balance remaining in the fund of the water or sanitary wastewater utility (under Section 18 of this article) at the end of the fiscal year shall remain to the credit of that utility and an estimate of such a balance shall be included in that utility's budget for the next year as an estimated receipt.

(d) In case of any surplus arising in any fiscal year by reason of an excess of revenue over the expenditures (including any appropriation carried over) for such year, the surplus shall become a part of the general revenue of the City and shall be available for the general expenditures of the City for the next fiscal year, in accordance with the Ordinance of Estimates for that year. An estimate of such surplus shall be made by the Board of Estimates and included in expected revenues for the next year. However any surplus or retained earnings of the water or sanitary wastewater utility fund (under Section 18 of this article) at the end of the fiscal year shall remain to the credit of that utility and the estimate of such a balance shall be included in that utility's budget

for the next year as an estimated receipt.

ARTICLE VII
EXECUTIVE DEPARTMENTS
DEPARTMENT OF FINANCE

5. DEPARTMENT OF FINANCE - ORGANIZATION ESTABLISHED.

There is a Department of Finance, the head of which shall be the Director of Finance.

6. DEPARTMENT OF FINANCE - DIRECTOR.

(a) The Director of Finance shall supervise and direct the Department. The Director shall have substantial experience in financial administration.

(b) The Director shall be appointed, must be confirmed, and shall serve, pursuant to Article IV, Section 6.

(c) The Director's salary shall be set in the Ordinance of Estimates.

7. DEPARTMENT OF FINANCE - DEPUTY DIRECTOR AND EMPLOYEES.

(a) The Director shall appoint a Deputy Director of Finance pursuant to this section.

(b) Whenever a vacancy shall occur in the office of Director, or whenever the Director shall be incapacitated or otherwise unavailable for duty for any cause, the Deputy Director appointed pursuant to this pursuant to this section shall be the Acting Director.

(c) The Director may appoint such other employees as provided in the Ordinance of Estimates.

POWERS AND DUTIES OF THE DEPARTMENT

8. DEPARTMENT OF FINANCE - BUDGET PREPARATION.

In accordance with rules established by the Board of Estimates, the Department shall prepare the preliminary operating budget for the consideration of the Board of Estimates, shall make reports and recommendations on the capital budget and capital improvement program, and shall otherwise participate in the making of the proposed Ordinance of Estimates.

9. DEPARTMENT OF FINANCE - BUDGET ADMINISTRATION.

Under the direction of the Board of Estimates, the Director shall implement the Ordinance of Estimates. In the interest of economy and efficiency, the Director shall survey the administration and organization of municipal agencies to support the Director's recommendations to the Board of Estimates on the budget requests of the agencies and the Director's reports to the Mayor on measures which might be taken to improve the organization and administration of City government.

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FISCAL 2013

OPERATING BUDGET FUND DISTRIBUTION

AGENCY AND SERVICE	GENERAL	ENTERPRISE AND UTILITY	FEDERAL	STATE
Board of Elections	5,260,382	0	0	0
899 Fair Conduct of Elections	5,260,382	0	0	0
City Council	5,322,455	0	0	0
100 City Council	5,322,455	0	0	0
Comptroller	5,954,850	0	0	0
130 Executive Direction and Control - Comptroller	1,098,703	0	0	0
131 Audits	3,898,358	0	0	0
132 Real Estate Acquisition and Management	957,789	0	0	0
133 Municipal Telephone Exchange	0	0	0	0
136 Municipal Post Office	0	0	0	0
Council Services	700,256	0	0	0
103 Council Services	700,256	0	0	0
Courts: Circuit Court	8,933,443	0	1,085,229	5,177,142
110 Circuit Court	8,933,443	0	1,085,229	5,177,142
Courts: Orphans' Court	479,268	0	0	0
817 Orphans' Court	479,268	0	0	0
Employees' Retirement Systems	0	0	0	0
152 Employees' Retirement System - Administration	0	0	0	0
154 Fire and Police Retirement System - Administration	0	0	0	0
Enoch Pratt Free Library	23,101,296	0	0	9,830,276
788 Information Services	23,101,296	0	0	9,830,276
Finance	18,249,415	3,313,772	0	0
148 Revenue Collection	5,648,491	0	0	0
150 Treasury and Debt Management	1,070,591	0	0	0
698 Administration - Finance	978,470	0	0	0
699 Procurement	2,848,272	0	0	0
700 Surplus Property Disposal	0	0	0	0
701 Printing Services	0	0	0	0
702 Accounts Payable	1,153,923	0	0	0
703 Payroll	3,268,162	0	0	0
704 Accounting	1,304,298	0	0	0
705 Loan and Guarantee Program	0	3,313,772	0	0
707 Risk Management for Employee Injuries	0	0	0	0
708 Operating Budget Management	1,376,111	0	0	0
710 Property Tax Billing Integrity and Recovery	336,631	0	0	0
711 Finance Project Management	264,466	0	0	0
Fire	190,221,625	0	2,311,240	1,157,510
600 Administration - Fire	15,655,640	0	1,000,000	0
602 Fire Suppression and Emergency Rescue	133,626,263	0	1,311,240	970,179
609 Emergency Medical Services	18,677,795	0	0	36,067
610 Fire and Emergency Community Outreach	724,050	0	0	0
611 Fire Code Enforcement	3,781,638	0	0	149,064
612 Fire Investigation	799,278	0	0	0
613 Fire Facilities Maintenance and Replacement	10,766,197	0	0	0
614 Fire Communications and Dispatch	4,408,021	0	0	2,200
615 Fire Training and Education	1,782,743	0	0	0
General Services	16,291,519	0	0	1,016,000
189 Fleet Management	0	0	0	0
726 Administration - General Services	777,098	0	0	0
727 Building Permits and Municipal Consents	1,641,982	0	0	0
729 Real Property Database Management	697,569	0	0	0
730 Public and Private Energy Performance	0	0	0	0
731 Facilities Management	254 13,174,870	0	0	1,016,000

FISCAL 2013

OPERATING BUDGET FUND DISTRIBUTION

OTHER SPECIAL PURPOSE	INTERNAL SERVICE	Total	AGENCY AND SERVICE
0	0	5,260,382	Board of Elections
0	0	5,260,382	899 Fair Conduct of Elections
0	0	5,322,455	City Council
0	0	5,322,455	100 City Council
0	17,417,210	23,372,060	Comptroller
0	0	1,098,703	130 Executive Direction and Control - Comptroller
0	0	3,898,358	131 Audits
0	0	957,789	132 Real Estate Acquisition and Management
0	16,509,677	16,509,677	133 Municipal Telephone Exchange
0	907,533	907,533	136 Municipal Post Office
0	0	700,256	Council Services
0	0	700,256	103 Council Services
239,761	0	15,435,575	Courts: Circuit Court
239,761	0	15,435,575	110 Circuit Court
0	0	479,268	Courts: Orphans' Court
0	0	479,268	817 Orphans' Court
9,543,997	0	9,543,997	Employees' Retirement Systems
5,361,998	0	5,361,998	152 Employees' Retirement System - Administration
4,181,999	0	4,181,999	154 Fire and Police Retirement System - Administration
513,360	0	33,444,932	Enoch Pratt Free Library
513,360	0	33,444,932	788 Information Services
511,390	11,439,641	33,514,218	Finance
315,312	0	5,963,803	148 Revenue Collection
0	0	1,070,591	150 Treasury and Debt Management
0	7,235	985,705	698 Administration - Finance
0	0	2,848,272	699 Procurement
196,078	0	196,078	700 Surplus Property Disposal
0	3,449,494	3,449,494	701 Printing Services
0	0	1,153,923	702 Accounts Payable
0	0	3,268,162	703 Payroll
0	0	1,304,298	704 Accounting
0	0	3,313,772	705 Loan and Guarantee Program
0	7,982,912	7,982,912	707 Risk Management for Employee Injuries
0	0	1,376,111	708 Operating Budget Management
0	0	336,631	710 Property Tax Billing Integrity and Recovery
0	0	264,466	711 Finance Project Management
12,713,969	0	206,404,344	Fire
41,899	0	16,697,539	600 Administration - Fire
0	0	135,907,682	602 Fire Suppression and Emergency Rescue
12,672,070	0	31,385,932	609 Emergency Medical Services
0	0	724,050	610 Fire and Emergency Community Outreach
0	0	3,930,702	611 Fire Code Enforcement
0	0	799,278	612 Fire Investigation
0	0	10,766,197	613 Fire Facilities Maintenance and Replacement
0	0	4,410,221	614 Fire Communications and Dispatch
0	0	1,782,743	615 Fire Training and Education
0	55,279,608	72,587,127	General Services
0	42,740,724	42,740,724	189 Fleet Management
0	0	777,098	726 Administration - General Services
0	0	1,641,982	727 Building Permits and Municipal Consents
0	0	697,569	729 Real Property Database Management
0	1,682,311	1,682,311	730 Public and Private Energy Performance
0	10,856,573	25,047,443	731 Facilities Management

FISCAL 2013

OPERATING BUDGET FUND DISTRIBUTION

AGENCY AND SERVICE	ENTERPRISE AND			
	GENERAL	UTILITY	FEDERAL	STATE
Health	27,729,491	0	64,297,921	21,145,947
303 Clinical Services	4,634,371	0	5,587,487	1,061,111
305 Healthy Homes	909,769	0	1,239,056	277,339
307 Substance Abuse and Mental Health	1,837,381	0	426,984	724,589
308 Maternal and Child Health	822,709	0	13,375,036	871,551
310 School Health Services	5,328,498	0	95,386	504,382
311 Health Services for the Aging	0	0	5,014,827	664,582
315 Emergency Services - Health	592,746	0	562,368	10,263,540
316 Youth Violence Prevention	608,225	0	1,372,341	1,149,069
715 Administration - Health	4,072,255	0	225,961	67,441
716 Animal Services	3,101,462	0	0	0
717 Environmental Health	2,926,086	0	0	148,581
718 Chronic Disease Prevention	397,863	0	1,260,112	467,685
720 HIV Treatment Services for the Uninsured	1,087,675	0	29,639,321	291,172
721 Senior Centers	644,981	0	3,128,100	729,358
722 Administration - CARE	455,273	0	5,900	49,921
723 Advocacy and Supportive Care for Seniors	91,985	0	151,883	2,044,899
724 Assistive and Directive Care for Seniors	218,212	0	1,536,841	1,617,823
725 Senior Education	0	0	676,318	212,904
Housing and Community Development	32,636,603	0	12,305,164	14,861,987
593 Community Support Projects	0	0	6,340,489	0
604 Early Childhood Education	175,000	0	1,048,759	0
737 Administration - HCD	2,359,917	0	1,198,806	2,392
738 Energy Assistance	0	0	0	11,240,248
740 Dawson Center	30,000	0	249,312	0
742 Promote Homeownership	93,391	0	313,622	0
745 Housing Code Enforcement	13,647,281	0	0	0
747 Register and License Properties and Contractors	597,386	0	0	0
748 Housing Development Finance and Project Management	0	0	915,509	0
749 Blight Elimination	2,559,889	0	0	0
750 Housing Rehabilitation Loans	64,708	0	2,238,667	324,124
751 Building and Zoning Inspections and Permits	5,701,561	0	0	0
752 Community Outreach Services	923,032	0	0	0
754 Summer Food Service Program	0	0	0	3,295,223
809 Retention, Expansion, and Attraction of Businesses	1,511,052	0	0	0
810 Real Estate Development	1,758,330	0	0	0
811 Inner Harbor Coordination	514,096	0	0	0
812 Business Support - Small Business Resource Center	146,000	0	0	0
813 Technology Development - Emerging Technology Center	685,800	0	0	0
814 Improve and Promote Retail Districts Beyond Downtown	1,565,122	0	0	0
815 Live Baltimore	304,038	0	0	0
Human Resources	5,047,955	0	0	0
770 Administration - Human Resources	1,342,733	0	0	0
771 Benefits Administration	2,538,156	0	0	0
772 Civil Service Management	1,105,369	0	0	0
773 COB University	61,697	0	0	0
Law	4,164,786	0	0	0
860 Administration - Law	567,623	0	0	0
861 Controversies	1,916,989	0	0	0
862 Transactions	1,236,149	0	0	0
869 Minority and Women's Business Opportunity Office	444,025	0	0	0
871 Representation and Advice for Law Enforcement	0	0	0	0

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OPERATING BUDGET FUND DISTRIBUTION

OTHER SPECIAL PURPOSE	INTERNAL SERVICE	Total	AGENCY AND SERVICE
11,418,952	0	124,592,311	Health
266,506	0	11,549,475	303 Clinical Services
30,000	0	2,456,164	305 Healthy Homes
0	0	2,988,954	307 Substance Abuse and Mental Health
41,500	0	15,110,796	308 Maternal and Child Health
10,441,384	0	16,369,650	310 School Health Services
0	0	5,679,409	311 Health Services for the Aging
46,700	0	11,465,354	315 Emergency Services - Health
0	0	3,129,635	316 Youth Violence Prevention
234,498	0	4,600,155	715 Administration - Health
0	0	3,101,462	716 Animal Services
50,000	0	3,124,667	717 Environmental Health
0	0	2,125,660	718 Chronic Disease Prevention
0	0	31,018,168	720 HIV Treatment Services for the Uninsured
0	0	4,502,439	721 Senior Centers
0	0	511,094	722 Administration - CARE
0	0	2,288,767	723 Advocacy and Supportive Care for Seniors
308,364	0	3,681,240	724 Assistive and Directive Care for Seniors
0	0	889,222	725 Senior Education
530,126	0	60,333,880	Housing and Community Development
0	0	6,340,489	593 Community Support Projects
175,115	0	1,398,874	604 Early Childhood Education
211	0	3,561,326	737 Administration - HCD
0	0	11,240,248	738 Energy Assistance
0	0	279,312	740 Dawson Center
0	0	407,013	742 Promote Homeownership
50,000	0	13,697,281	745 Housing Code Enforcement
0	0	597,386	747 Register and License Properties and Contractors
0	0	915,509	748 Housing Development Finance and Project Management
0	0	2,559,889	749 Blight Elimination
0	0	2,627,499	750 Housing Rehabilitation Loans
0	0	5,701,561	751 Building and Zoning Inspections and Permits
0	0	923,032	752 Community Outreach Services
0	0	3,295,223	754 Summer Food Service Program
101,600	0	1,612,652	809 Retention, Expansion, and Attraction of Businesses
101,600	0	1,859,930	810 Real Estate Development
0	0	514,096	811 Inner Harbor Coordination
0	0	146,000	812 Business Support - Small Business Resource Center
0	0	685,800	813 Technology Development - Emerging Technology Center
101,600	0	1,666,722	814 Improve and Promote Retail Districts Beyond Downtown
0	0	304,038	815 Live Baltimore
0	2,247,679	7,295,634	Human Resources
0	0	1,342,733	770 Administration - Human Resources
0	2,184,645	4,722,801	771 Benefits Administration
0	63,034	1,168,403	772 Civil Service Management
0	0	61,697	773 COB University
11,903	5,247,143	9,423,832	Law
0	107,580	675,203	860 Administration - Law
11,903	4,898,350	6,827,242	861 Controversies
0	121,529	1,357,678	862 Transactions
0	0	444,025	869 Minority and Women's Business Opportunity Office
0	119,684	119,684	871 Representation and Advice for Law Enforcement

OPERATING BUDGET FUND DISTRIBUTION

AGENCY AND SERVICE	GENERAL	ENTERPRISE AND UTILITY	FEDERAL	STATE
Legislative Reference	953,847	0	0	0
106 Legislative Reference Services	533,389	0	0	0
107 Archives and Records Management	420,458	0	0	0
Liquor License Board	2,054,994	0	0	0
850 Liquor Licensing	665,748	0	0	0
851 Liquor License Compliance	1,389,246	0	0	0
Mayoralty	3,949,891	0	0	352,004
125 Executive Direction and Control - Mayoralty	3,949,891	0	0	352,004
M-R: Art and Culture	7,779,351	0	0	0
493 Art and Culture Grants	5,796,166	0	0	0
824 Events, Art, Culture, and Film	1,908,185	0	0	0
828 Bromo Seltzer Arts Tower	75,000	0	0	0
M-R: Baltimore City Public Schools	239,301,128	0	0	0
352 Baltimore City Public Schools	239,301,128	0	0	0
M-R: Cable and Communications	524,176	0	0	0
876 Media Production	524,176	0	0	0
M-R: Civic Promotion	12,212,736	0	0	0
590 Civic Promotion Grants	637,038	0	0	0
820 Convention Sales and Tourism Marketing	11,575,698	0	0	0
M-R: Conditional Purchase Agreements	29,377,967	538,760	0	0
129 Conditional Purchase Agreement Payments	29,377,967	538,760	0	0
M-R: Contingent Fund	508,000	0	0	0
121 Contingent Fund	508,000	0	0	0
M-R: Convention Center Hotel	7,001,000	0	0	0
535 Convention Center Hotel	7,001,000	0	0	0
M-R: Convention Complex	12,429,210	0	0	5,060,910
540 1st Mariner Arena Operations	558,800	0	0	0
855 Convention Center	11,870,410	0	0	5,060,910
857 Convention Center Debt Service	0	0	0	0
M-R: Debt Service	91,685,095	0	0	0
123 General Debt Service	91,685,095	0	0	0
M-R: Educational Grants	5,941,095	0	0	0
446 Educational Grants	5,941,095	0	0	0
M-R: Employees' Retirement Contribution	6,119,459	0	0	0
355 Employees' Retirement Contribution	6,119,459	0	0	0
M-R: Environmental Control Board	741,484	0	0	0
117 Adjudication of Environmental Citations	741,484	0	0	0
M-R: Health and Welfare Grants	1,089,714	0	0	0
385 Health and Welfare Grants	1,089,714	0	0	0
M-R: Innovation Fund	2,000,000	0	0	0
833 Innovation Fund	2,000,000	0	0	0
M-R: Miscellaneous General Expenses	11,109,664	0	0	0
122 Miscellaneous General Expenses	11,109,664	0	0	0
M-R: Office of CitiStat Operations	900,562	0	0	0
347 CitiStat Operations	900,562	0	0	0
M-R: Office of Criminal Justice	1,918,510	0	9,683,719	1,303,548
757 Crime Camera Management	1,479,834	0	0	75,595
758 Coordination of Public Safety Strategy	438,676	0	9,683,719	1,227,953
M-R: Office of Emergency Management	226,221	0	275,000	8,850
608 Emergency Management	226,221	0	275,000	8,850

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OPERATING BUDGET FUND DISTRIBUTION

OTHER SPECIAL PURPOSE	INTERNAL SERVICE	Total	AGENCY AND SERVICE
11,582	0	965,429	Legislative Reference
11,582	0	544,971	106 Legislative Reference Services
0	0	420,458	107 Archives and Records Management
0	0	2,054,994	Liquor License Board
0	0	665,748	850 Liquor Licensing
0	0	1,389,246	851 Liquor License Compliance
0	0	4,301,895	Mayorality
0	0	4,301,895	125 Executive Direction and Control - Mayorality
0	0	7,779,351	M-R: Art and Culture
0	0	5,796,166	493 Art and Culture Grants
0	0	1,908,185	824 Events, Art, Culture, and Film
0	0	75,000	828 Bromo Seltzer Arts Tower
0	0	239,301,128	M-R: Baltimore City Public Schools
0	0	239,301,128	352 Baltimore City Public Schools
866,540	0	1,390,716	M-R: Cable and Communications
866,540	0	1,390,716	876 Media Production
0	0	12,212,736	M-R: Civic Promotion
0	0	637,038	590 Civic Promotion Grants
0	0	11,575,698	820 Convention Sales and Tourism Marketing
0	10,000	29,926,727	M-R: Conditional Purchase Agreements
0	10,000	29,926,727	129 Conditional Purchase Agreement Payments
0	0	508,000	M-R: Contingent Fund
0	0	508,000	121 Contingent Fund
0	0	7,001,000	M-R: Convention Center Hotel
0	0	7,001,000	535 Convention Center Hotel
4,602,084	0	22,092,204	M-R: Convention Complex
0	0	558,800	540 1st Mariner Arena Operations
0	0	16,931,320	855 Convention Center
4,602,084	0	4,602,084	857 Convention Center Debt Service
0	0	91,685,095	M-R: Debt Service
0	0	91,685,095	123 General Debt Service
0	0	5,941,095	M-R: Educational Grants
0	0	5,941,095	446 Educational Grants
0	0	6,119,459	M-R: Employees' Retirement Contribution
0	0	6,119,459	355 Employees' Retirement Contribution
0	0	741,484	M-R: Environmental Control Board
0	0	741,484	117 Adjudication of Environmental Citations
0	0	1,089,714	M-R: Health and Welfare Grants
0	0	1,089,714	385 Health and Welfare Grants
0	0	2,000,000	M-R: Innovation Fund
0	0	2,000,000	833 Innovation Fund
0	0	11,109,664	M-R: Miscellaneous General Expenses
0	0	11,109,664	122 Miscellaneous General Expenses
0	0	900,562	M-R: Office of CitiStat Operations
0	0	900,562	347 CitiStat Operations
400,000	0	13,305,777	M-R: Office of Criminal Justice
0	0	1,555,429	757 Crime Camera Management
400,000	0	11,750,348	758 Coordination of Public Safety Strategy
0	0	510,071	M-R: Office of Emergency Management
0	0	510,071	608 Emergency Management

OPERATING BUDGET FUND DISTRIBUTION

AGENCY AND SERVICE	GENERAL	ENTERPRISE AND UTILITY	FEDERAL	STATE
M-R: Office of Employment Development	6,703,719	0	19,066,118	2,589,325
791 BCPS Alternative Options Academy for Youth	0	0	0	196,213
792 Workforce Services for TANF Recipients	0	0	4,768,068	0
793 Employment Enhancement Services for Baltimore City Residents	1,116,336	0	461,430	0
794 Administration - MOED	1,181,946	0	1,398	102,132
795 Workforce Services for Baltimore Residents	0	0	7,349,864	0
796 Workforce Services for Ex-Offenders	0	0	500,000	999,139
797 Workforce Services for Out of School Youth-Youth Opportunity	2,743,206	0	0	0
798 Youth Works Summer Job Program	1,662,231	0	0	1,291,841
800 Workforce Services for WIA Funded Youth	0	0	5,924,891	0
M-R: Office of Human Services	5,948,530	0	63,312,300	6,247,739
356 Administration - Human Services	494,236	0	2,003,367	120,449
605 Head Start	0	0	30,181,051	594,711
741 Community Action Centers	695,729	0	823,706	2,926,061
893 Homeless Prevention	0	0	647,188	384,637
894 Outreach to the Homeless	0	0	535,176	480,879
M-R: Office of Human Services (Continued)	5,948,530	0	63,312,300	6,247,739
895 Temporary Housing for the Homeless	4,554,134	0	5,465,458	1,473,100
896 Permanent Housing for the Homeless	204,431	0	23,656,354	267,902
M-R: Office of Information Technology	23,871,546	0	0	0
802 Administration - MOIT	1,372,182	0	0	0
803 Enterprise Innovation and Application Services	3,708,755	0	0	0
804 Enterprise Unified Call Center	13,732,229	0	0	0
805 Enterprise IT Delivery Services	5,058,380	0	0	0
M-R: Office of Neighborhoods	694,417	0	0	0
354 Office of Neighborhoods	694,417	0	0	0
M-R: Office of the Inspector General	674,667	0	0	0
836 Inspector General	674,667	0	0	0
M-R: Office of the Labor Commissioner	784,381	0	0	0
128 Labor Contract Negotiations and Administration	784,381	0	0	0
M-R: Retirees' Benefits	67,934,949	0	0	0
351 Retirees' Benefits	67,934,949	0	0	0
M-R: Self-Insurance Fund	13,044,888	0	0	0
126 Contribution to Self-Insurance Fund	13,044,888	0	0	0
M-R: TIF Debt Service	9,637,187	0	0	0
124 TIF Debt Service	9,637,187	0	0	0
Municipal and Zoning Appeals	539,231	0	0	0
185 Zoning, Tax and Other Appeals	539,231	0	0	0
Office of Civil Rights	1,120,018	0	45,500	0
656 Wage Investigation and Enforcement	163,432	0	0	0
846 Discrimination Investigations, Resolutions and Conciliations	711,248	0	45,500	0
848 Police Community Relations	173,736	0	0	0
878 Disabilities Commission	71,602	0	0	0
Planning	3,662,758	0	82,255	14,000
761 Development Oversight and Project Support	1,011,575	0	0	0
762 Historic Preservation	456,316	0	0	0
763 Community Planning and Resource Management	1,094,239	0	82,255	0
765 Planning for a Sustainable Baltimore	356,952	0	0	14,000
768 Administration - Planning	743,676	0	0	0

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OPERATING BUDGET FUND DISTRIBUTION

OTHER SPECIAL PURPOSE	INTERNAL SERVICE	Total	AGENCY AND SERVICE
0	0	28,359,162	M-R: Office of Employment Development
0	0	196,213	791 BCPS Alternative Options Academy for Youth
0	0	4,828,535	792 Workforce Services for TANF Recipients
0	0	1,577,766	793 Employment Enhancement Services for Baltimore City Residents
0	0	1,285,476	794 Administration - MOED
0	0	7,349,864	795 Workforce Services for Baltimore Residents
0	0	1,499,139	796 Workforce Services for Ex-Offenders
0	0	2,743,206	797 Workforce Services for Out of School Youth-Youth Opportunity
0	0	2,954,072	798 Youth Works Summer Job Program
0	0	5,924,891	800 Workforce Services for WIA Funded Youth
80,226	0	75,588,795	M-R: Office of Human Services
(926)	0	2,617,126	356 Administration - Human Services
0	0	30,775,762	605 Head Start
0	0	4,445,496	741 Community Action Centers
0	0	1,031,825	893 Homeless Prevention
0	0	1,016,055	894 Outreach to the Homeless
80,226	0	75,588,795	M-R: Office of Human Services
0	0	11,492,692	895 Temporary Housing for the Homeless
81,152	0	24,209,839	896 Permanent Housing for the Homeless
6,635,637	3,445,899	33,953,082	M-R: Office of Information Technology
0	0	1,372,182	802 Administration - MOIT
0	0	3,708,755	803 Enterprise Innovation and Application Services
6,635,637	0	20,367,866	804 Enterprise Unified Call Center
0	3,445,899	8,504,279	805 Enterprise IT Delivery Services
0	0	694,417	M-R: Office of Neighborhoods
0	0	694,417	354 Office of Neighborhoods
0	0	674,667	M-R: Office of the Inspector General
0	0	674,667	836 Inspector General
0	0	784,381	M-R: Office of the Labor Commissioner
0	0	784,381	128 Labor Contract Negotiations and Administration
0	0	67,934,949	M-R: Retirees' Benefits
0	0	67,934,949	351 Retirees' Benefits
0	0	13,044,888	M-R: Self-Insurance Fund
0	0	13,044,888	126 Contribution to Self-Insurance Fund
0	0	9,637,187	M-R: TIF Debt Service
0	0	9,637,187	124 TIF Debt Service
0	0	539,231	Municipal and Zoning Appeals
0	0	539,231	185 Zoning, Tax and Other Appeals
0	0	1,165,518	Office of Civil Rights
0	0	163,432	656 Wage Investigation and Enforcement
0	0	756,748	846 Discrimination Investigations, Resolutions and Conciliations
0	0	173,736	848 Police Community Relations
0	0	71,602	878 Disabilities Commission
0	0	3,759,013	Planning
0	0	1,011,575	761 Development Oversight and Project Support
0	0	456,316	762 Historic Preservation
0	0	1,176,494	763 Community Planning and Resource Management
0	0	370,952	765 Planning for a Sustainable Baltimore
0	0	743,676	768 Administration - Planning

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OPERATING BUDGET FUND DISTRIBUTION

AGENCY AND SERVICE	ENTERPRISE AND			
	GENERAL	UTILITY	FEDERAL	STATE
Police	389,577,480	0	10,882,185	7,834,823
621 Administration - Police	39,314,618	0	7,405	306,039
622 Police Patrol	214,756,574	0	457,948	4,788,476
623 Crime Investigation	46,017,236	0	0	296,200
624 Target Violent Criminals	23,214,189	0	0	2,444,108
625 SWAT/ESU	8,259,578	0	0	0
626 Homeland Security - Intelligence	3,596,892	0	10,196,695	0
628 Police Internal Affairs	5,618,130	0	0	0
632 Manage Police Records and Evidence Control Systems	7,598,113	0	0	0
634 Crowd, Traffic, and Special Events Management	11,529,905	0	0	0
635 Police Recruiting and Training	10,374,136	0	0	0
637 Special Operations - K-9 and Mounted Unit	3,624,524	0	0	0
638 Marine Unit	226,472	0	0	0
640 Special Operations - Aviation	5,406,292	0	0	0
642 Crime Laboratory	10,040,821	0	220,137	0
Public Works	75,626,587	354,143,575	1,427,149	0
660 Administration - DPW - SW	4,584,129	0	0	0
661 Public Right-of-Way Cleaning	24,460,739	0	0	0
662 Vacant/Abandoned Property Cleaning and Boarding	2,581,688	0	1,427,149	0
663 Waste Removal and Recycling	19,373,690	0	0	0
664 Waste Re-Use and Disposal	17,525,660	0	0	0
670 Administration - DPW - WWW	0	37,644,660	0	0
671 Water Management	0	75,617,051	0	0
672 Water and Wastewater Consumer Services	0	17,301,401	0	0
673 Wastewater Management	0	109,634,101	0	0
Public Works (Continued)	75,626,587	354,143,575	1,427,149	0
674 Surface Water Management	5,793,110	1,467,886	0	0
675 Engineering and Construction Management - Water and Wastewater	0	112,478,476	0	0
676 Administration - DPW	1,307,571	0	0	0
Recreation and Parks	30,332,805	0	13,554	229,742
644 Administration - Rec and Parks	4,087,684	0	137	128,142
645 Aquatics	1,996,773	0	0	0
646 Park Maintenance	8,539,050	0	0	0
647 Youth and Adult Sports	553,710	0	0	0
648 Community Recreation Centers	10,827,201	0	13,417	0
649 Special Facilities Management - Recreation	0	0	0	0
650 Horticulture	840,838	0	0	0
651 Recreation for Seniors	209,537	0	0	0
652 Therapeutic Recreation	345,076	0	0	0
653 Special Events - Recreation	0	0	0	0
654 Urban Forestry	2,932,936	0	0	101,600
Sheriff	15,819,539	0	0	0
881 Courthouse Security	4,102,793	0	0	0
882 Deputy Sheriff Enforcement	8,840,821	0	0	0
884 District Court Sheriff Services	2,479,621	0	0	0
889 Child Support Enforcement	396,304	0	0	0
Social Services	157,282	0	0	0
365 Public Assistance	157,282	0	0	0

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OPERATING BUDGET FUND DISTRIBUTION

OTHER SPECIAL PURPOSE	INTERNAL SERVICE	Total	AGENCY AND SERVICE
2,301,000	0	410,595,488	Police
0	0	39,628,062	621 Administration - Police
0	0	220,002,998	622 Police Patrol
0	0	46,313,436	623 Crime Investigation
2,301,000	0	27,959,297	624 Target Violent Criminals
0	0	8,259,578	625 SWAT/ESU
0	0	13,793,587	626 Homeland Security - Intelligence
0	0	5,618,130	628 Police Internal Affairs
0	0	7,598,113	632 Manage Police Records and Evidence Control Systems
0	0	11,529,905	634 Crowd, Traffic, and Special Events Management
0	0	10,374,136	635 Police Recruiting and Training
0	0	3,624,524	637 Special Operations - K-9 and Mounted Unit
0	0	226,472	638 Marine Unit
0	0	5,406,292	640 Special Operations - Aviation
0	0	10,260,958	642 Crime Laboratory
0	1,290	431,198,601	Public Works
0	0	4,584,129	660 Administration - DPW - SW
0	0	24,460,739	661 Public Right-of-Way Cleaning
0	0	4,008,837	662 Vacant/Abandoned Property Cleaning and Boarding
0	0	19,373,690	663 Waste Removal and Recycling
0	0	17,525,660	664 Waste Re-Use and Disposal
0	1,290	37,645,950	670 Administration - DPW - WWW
0	0	75,617,051	671 Water Management
0	0	17,301,401	672 Water and Wastewater Consumer Services
0	0	109,634,101	673 Wastewater Management
0	1,290	431,198,601	Public Works
0	0	7,260,996	674 Surface Water Management
0	0	112,478,476	675 Engineering and Construction Management - Water and Wastewater
0	0	1,307,571	676 Administration - DPW
2,459,864	0	33,035,965	Recreation and Parks
168,987	0	4,384,950	644 Administration - Rec and Parks
0	0	1,996,773	645 Aquatics
0	0	8,539,050	646 Park Maintenance
147,758	0	701,468	647 Youth and Adult Sports
126,675	0	10,967,293	648 Community Recreation Centers
1,264,921	0	1,264,921	649 Special Facilities Management - Recreation
0	0	840,838	650 Horticulture
62,333	0	271,870	651 Recreation for Seniors
0	0	345,076	652 Therapeutic Recreation
689,190	0	689,190	653 Special Events - Recreation
0	0	3,034,536	654 Urban Forestry
0	0	15,819,539	Sheriff
0	0	4,102,793	881 Courthouse Security
0	0	8,840,821	882 Deputy Sheriff Enforcement
0	0	2,479,621	884 District Court Sheriff Services
0	0	396,304	889 Child Support Enforcement
0	0	157,282	Social Services
0	0	157,282	365 Public Assistance

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OPERATING BUDGET FUND DISTRIBUTION

AGENCY AND SERVICE	GENERAL	UTILITY	FEDERAL	STATE
State's Attorney	29,461,813	0	1,936,825	3,957,777
115 Prosecution of Criminals	24,760,280	0	1,688,728	3,931,527
781 Administration - State's Attorney	3,880,645	0	0	0
786 Victim and Witness Services	820,888	0	248,097	26,250
Transportation	90,932,000	41,222,489	5,400,202	239,672
500 Street and Park Lighting	17,244,964	0	0	0
548 Conduits	0	7,539,639	0	0
681 Administration - DOT	7,181,152	116,867	481,000	0
682 Parking Management	0	33,565,983	0	0
683 Street Management	29,025,668	0	0	0
684 Traffic Management	8,756,526	0	3,700,000	0
685 Special Events Support	526,859	0	0	0
687 Inner Harbor Services - Transportation	856,272	0	0	0
688 Snow and Ice Control	2,703,772	0	0	0
689 Vehicle Impounding and Disposal	7,742,560	0	0	0
690 Complete Streets and Sustainable Transportation	654,021	0	225,000	239,672
691 Public Rights-of-Way Landscape Management	2,714,770	0	0	0
692 Bridge and Culvert Management	2,435,276	0	0	0
693 Parking Enforcement	0	0	0	0
694 Survey Control	92,065	0	0	0
695 Dock Master	0	0	0	0
696 Street Cuts Management	919,005	0	0	0
697 Traffic Safety	10,079,090	0	994,202	0
TOTAL FISCAL 2012 OPERATING BUDGET	1,548,441,245	399,218,596	192,124,361	81,027,252
LESS INTERNAL SERVICE FUND	0	0	0	0
TOTAL FISCAL 2012 OPERATING APPROPRIATION	1,548,441,245	399,218,596	192,063,894	81,027,252

FISCAL 2013

OPERATING BUDGET FUND DISTRIBUTION

PURPOSE	SERVICE	Total	AGENCY AND SERVICE
80,174	0	35,436,589	State's Attorney
80,174	0	30,460,709	115 Prosecution of Criminals
0	0	3,880,645	781 Administration - State's Attorney
0	0	1,095,235	786 Victim and Witness Services
30,902,857	0	168,697,220	Transportation
0	0	17,244,964	500 Street and Park Lighting
0	0	7,539,639	548 Conduits
364,085	0	8,143,104	681 Administration - DOT
7,280,561	0	40,846,544	682 Parking Management
0	0	29,025,668	683 Street Management
577,251	0	13,033,777	684 Traffic Management
0	0	526,859	685 Special Events Support
0	0	856,272	687 Inner Harbor Services - Transportation
0	0	2,703,772	688 Snow and Ice Control
0	0	7,742,560	689 Vehicle Impounding and Disposal
7,198,347	0	8,317,040	690 Complete Streets and Sustainable Transportation
0	0	2,714,770	691 Public Rights-of-Way Landscape Management
0	0	2,435,276	692 Bridge and Culvert Management
12,373,590	0	12,373,590	693 Parking Enforcement
0	0	92,065	694 Survey Control
265,420	0	265,420	695 Dock Master
0	0	919,005	696 Street Cuts Management
2,843,603	0	13,916,895	697 Traffic Safety
83,823,422	95,088,470	2,304,634,876	TOTAL FISCAL 2012 OPERATING BUDGET
0	95,088,470	95,088,470	LESS INTERNAL SERVICE FUND
83,823,422	0	2,304,574,409	TOTAL FISCAL 2012 OPERATING APPROPRIATION

**CITY OF BALTIMORE
ORDINANCE 12-41
Council Bill 12-0067**

Introduced by: The Council President
 At the request of: The Administration (Department of Finance)
 Introduced and read first time: April 30, 2012
 Assigned to: Committee of the Whole
 Committee Report: Favorable
 Council action: Adopted
 Read second time: June 25, 2012

AN ORDINANCE CONCERNING

Ordinance of Estimates for the Fiscal Year Ending June 30, 2013

FOR the purpose of providing the appropriations estimated to be needed by each agency of the City of Baltimore for operating programs and capital projects during the fiscal 2013 year.

By authority of
 Article VI - Board of Estimates
 Section 3 et seq.
 Baltimore City Charter (1996 Edition)

SECTION 1. BE IT ORDAINED BY THE MAYOR AND CITY COUNCIL OF BALTIMORE, That the following amounts or so much thereof as shall be sufficient are hereby appropriated subject to the provisions hereinafter set forth for the purpose of carrying out the programs included in the operating budget and the projects listed in the capital budget from the amounts estimated to be available in the designated funds during the fiscal year ending June 30, 2013.

A. Operating Budget

Board of Elections

899	Fair Conduct of Elections		
	General Fund Appropriation.	\$	5,260,382

City Council

100	City Council		
	General Fund Appropriation.	\$	5,322,455

Comptroller

130	Executive Direction and Control - Comptroller		
	General Fund Appropriation.	\$	1,098,703

131 Audits

General Fund Appropriation.	\$	3,898,358
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EXPLANATION: CAPITALS indicate matter added to existing law.
 [Brackets] indicate matter deleted from existing law.
Underlining indicates matter added to the bill by amendment.
~~Strike-out~~ indicates matter stricken from the bill by amendment or deleted from existing law by amendment.

Council Bill 12-0067

1	132	Real Estate Acquisition and Management		
2		General Fund Appropriation.	\$	957,789
3	Council Services			
4	103	Council Services		
5		General Fund Appropriation.	\$	700,256
6	Courts: Circuit Court			
7	110	Circuit Court		
8		General Fund Appropriation.	\$	8,933,443
9		Federal Fund Appropriation.	\$	1,085,229
10		State Fund Appropriation.	\$	5,177,142
11		Special Fund Appropriation.	\$	239,761
12	Courts: Orphans' Court			
13	817	Orphans' Court		
14		General Fund Appropriation.	\$	479,268
15	Employees' Retirement Systems			
16	152	Employees' Retirement System - Administration		
17		Special Fund Appropriation.	\$	5,361,998
18	154	Fire and Police Retirement System - Administration		
19		Special Fund Appropriation.	\$	4,181,999
20	Enoch Pratt Free Library			
21	788	Information Services		
22		General Fund Appropriation.	\$	23,101,296
23		State Fund Appropriation.	\$	9,830,276
24		Special Fund Appropriation.	\$	513,360
25	Finance			
26	148	Revenue Collection		
27		General Fund Appropriation.	\$	5,648,491
28		Special Fund Appropriation.	\$	315,312
29	150	Treasury and Debt Management		
30		General Fund Appropriation.	\$	1,070,591
31	698	Administration - Finance		
32		General Fund Appropriation.	\$	978,470
33	699	Procurement		
34		General Fund Appropriation.	\$	2,848,272
35	700	Surplus Property Disposal		
36		Special Fund Appropriation.	\$	196,078

Council Bill 12-0067

1	702	Accounts Payable		
2		General Fund Appropriation.	\$	1,153,923
3	703	Payroll		
4		General Fund Appropriation.	\$	3,268,162
5	704	Accounting		
6		General Fund Appropriation.	\$	1,304,298
7	705	Loan and Guarantee Program		
8		Loan and Guarantee Enterprise Fund Appropriation.....	\$	3,313,772
9	708	Operating Budget Management		
10		General Fund Appropriation.	\$	1,376,111
11	710	Property Tax Billing Integrity and Recovery		
12		General Fund Appropriation.	\$	336,631
13	711	Finance Project Management		
14		General Fund Appropriation.	\$	264,466
15	Fire			
16	600	Administration - Fire		
17		General Fund Appropriation.	\$	15,655,640
18		Federal Fund Appropriation.....	\$	1,000,000
19		Special Fund Appropriation.....	\$	41,899
20	602	Fire Suppression and Emergency Rescue		
21		General Fund Appropriation.	\$	133,626,263
22		Federal Fund Appropriation.....	\$	1,311,240
23		State Fund Appropriation.....	\$	970,179
24	609	Emergency Medical Services		
25		General Fund Appropriation.	\$	18,677,795
26		State Fund Appropriation.....	\$	36,067
27		Special Fund Appropriation.....	\$	12,672,070
28	610	Fire and Emergency Community Outreach		
29		General Fund Appropriation.	\$	724,050
30	611	Fire Code Enforcement		
31		General Fund Appropriation.	\$	3,781,638
32		State Fund Appropriation.....	\$	149,064
33	612	Fire Investigation		
34		General Fund Appropriation.	\$	799,278
35	613	Fire Facilities Maintenance and Replacement		
36		General Fund Appropriation.	\$	10,766,197

Council Bill 12-0067

1	614	Fire Communications and Dispatch		
2		General Fund Appropriation.	\$	4,408,021
3		State Fund Appropriation.....	\$	2,200
4	615	Fire Recruitment and Training		
5		General Fund Appropriation.	\$	1,782,743
6	General Services			
7	726	Administration - General Services		
8		General Fund Appropriation.	\$	777,098
9	727	Building Permits and Municipal Consents		
10		General Fund Appropriation.	\$	1,641,982
11	729	Real Property Database Management		
12		General Fund Appropriation.	\$	697,569
13	731	Facilities Management		
14		General Fund Appropriation.	\$	13,174,870
15		State Fund Appropriation.....	\$	1,016,000
16	Health			
17	303	Clinical Services		
18		General Fund Appropriation.	\$	4,634,371
19		Federal Fund Appropriation.....	\$	5,587,487
20		State Fund Appropriation.....	\$	1,061,111
21		Special Fund Appropriation.....	\$	266,506
22	305	Healthy Homes		
23		General Fund Appropriation.	\$	909,769
24		Federal Fund Appropriation.....	\$	1,239,056
25		State Fund Appropriation.....	\$	277,339
26		Special Fund Appropriation.....	\$	30,000
27	307	Substance Abuse and Mental Health		
28		General Fund Appropriation.	\$	1,837,381
29		Federal Fund Appropriation.....	\$	426,984
30		State Fund Appropriation.....	\$	724,589
31	308	Maternal and Child Health		
32		General Fund Appropriation.	\$	822,709
33		Federal Fund Appropriation.....	\$	13,375,036
34		State Fund Appropriation.....	\$	871,551
35		Special Fund Appropriation.....	\$	41,500
36	310	School Health Services		
37		General Fund Appropriation.	\$	5,328,498
38		Federal Fund Appropriation.....	\$	95,386
39		State Fund Appropriation.....	\$	504,382
40		Special Fund Appropriation.....	\$	10,441,384

Council Bill 12-0067

1	311	Health Services for the Aging		
2		Federal Fund Appropriation.....	\$	5,014,827
3		State Fund Appropriation.....	\$	664,582
4	315	Emergency Services - Health		
5		General Fund Appropriation.....	\$	592,746
6		Federal Fund Appropriation.....	\$	562,368
7		State Fund Appropriation.....	\$	10,263,540
8		Special Fund Appropriation.....	\$	46,700
9	316	Youth Violence Prevention		
10		General Fund Appropriation.....	\$	608,225
11		Federal Fund Appropriation.....	\$	1,372,341
12		State Fund Appropriation.....	\$	1,149,069
13	715	Administration - Health		
14		General Fund Appropriation.....	\$	4,072,255
15		Federal Fund Appropriation.....	\$	225,961
16		State Fund Appropriation.....	\$	67,441
17		Special Fund Appropriation.....	\$	234,498
18	716	Animal Services		
19		General Fund Appropriation.....	\$	3,101,462
20	717	Environmental Health		
21		General Fund Appropriation.....	\$	2,926,086
22		State Fund Appropriation.....	\$	148,581
23		Special Fund Appropriation.....	\$	50,000
24	718	Chronic Disease Prevention		
25		General Fund Appropriation.....	\$	397,863
26		Federal Fund Appropriation.....	\$	1,260,112
27		State Fund Appropriation.....	\$	467,685
28	720	HIV Treatment Services for the Uninsured		
29		General Fund Appropriation.....	\$	1,087,675
30		Federal Fund Appropriation.....	\$	29,639,321
31		State Fund Appropriation.....	\$	291,172
32	721	Senior Centers		
33		General Fund Appropriation.....	\$	644,981
34		Federal Fund Appropriation.....	\$	3,128,100
35		State Fund Appropriation.....	\$	729,358
36	722	Administration - CARE		
37		General Fund Appropriation.....	\$	455,273
38		Federal Fund Appropriation.....	\$	5,900
39		State Fund Appropriation.....	\$	49,921

Council Bill 12-0067

1	723	Advocacy and Supportive Care for Seniors		
2		General Fund Appropriation.	\$	91,985
3		Federal Fund Appropriation.....	\$	151,883
4		State Fund Appropriation.....	\$	2,044,899
5	724	Assistive and Directive Care for Seniors		
6		General Fund Appropriation.	\$	218,212
7		Federal Fund Appropriation.....	\$	1,536,841
8		State Fund Appropriation.....	\$	1,617,823
9		Special Fund Appropriation.....	\$	308,364
10	725	Senior Education		
11		Federal Fund Appropriation.....	\$	676,318
12		State Fund Appropriation.....	\$	212,904
13	Housing and Community Development			
14	593	Community Support Projects		
15		Federal Fund Appropriation.....	\$	6,340,489
16	604	Early Childhood Education		
17		General Fund Appropriation.	\$	175,000
18		Federal Fund Appropriation.....	\$	1,048,759
19		Special Fund Appropriation.....	\$	175,115
20	737	Administration - HCD		
21		General Fund Appropriation.	\$	2,359,917
22		Federal Fund Appropriation.....	\$	1,198,806
23		State Fund Appropriation.....	\$	2,392
24		Special Fund Appropriation.....	\$	211
25	738	Energy Assistance		
26		State Fund Appropriation.....	\$	11,240,248
27	740	Dawson Center		
28		General Fund Appropriation.	\$	30,000
29		Federal Fund Appropriation.....	\$	249,312
30	742	Promote Homeownership		
31		General Fund Appropriation.	\$	93,391
32		Federal Fund Appropriation.....	\$	313,622
33	745	Housing Code Enforcement		
34		General Fund Appropriation.	\$	13,647,281
35		Special Fund Appropriation.....	\$	50,000
36	747	Register and License Properties and Contractors		
37		General Fund Appropriation.	\$	597,386
38	748	Housing Development Finance and Project Management		
39		Federal Fund Appropriation.....	\$	915,509

Council Bill 12-0067

1	749	Blight Elimination		
2		General Fund Appropriation.	\$	2,559,889
3	750	Housing Rehabilitation Loans		
4		General Fund Appropriation.	\$	64,708
5		Federal Fund Appropriation.	\$	2,238,667
6		State Fund Appropriation.	\$	324,124
7	751	Building and Zoning Inspections and Permits		
8		General Fund Appropriation.	\$	5,701,561
9	752	Community Outreach Services		
10		General Fund Appropriation.	\$	923,032
11	754	Summer Food Service Program		
12		State Fund Appropriation.	\$	3,295,223
13	809	Retention, Expansion, and Attraction of Businesses		
14		General Fund Appropriation.	\$	1,511,052
15		Special Fund Appropriation.	\$	101,600
16	810	Real Estate Development		
17		General Fund Appropriation.	\$	1,758,330
18		Special Fund Appropriation.	\$	101,600
19	811	Inner Harbor Coordination		
20		General Fund Appropriation.	\$	514,096
21	812	Business Support - Small Business Resource Center		
22		General Fund Appropriation.	\$	146,000
23	813	Technology Development - Emerging Technology Center		
24		General Fund Appropriation.	\$	685,800
25	814	Improve and Promote Retail Districts Beyond Downtown		
26		General Fund Appropriation.	\$	1,565,122
27		Special Fund Appropriation.	\$	101,600
28	815	Live Baltimore		
29		General Fund Appropriation.	\$	304,038
30	Human Resources			
31	770	Administration - Human Resources		
32		General Fund Appropriation.	\$	1,342,733
33	771	Benefits Administration		
34		General Fund Appropriation.	\$	2,538,156
35	772	Civil Service Management		
36		General Fund Appropriation.	\$	1,105,369

Council Bill 12-0067

1	773	COB University		
2		General Fund Appropriation.	\$	61,697
3	Law			
4	860	Administration - Law		
5		General Fund Appropriation.	\$	567,623
6	861	Controversies		
7		General Fund Appropriation.	\$	1,916,989
8		Special Fund Appropriation.	\$	11,903
9	862	Transactions		
10		General Fund Appropriation.	\$	1,236,149
11	869	Minority and Women's Business Opportunity Office		
12		General Fund Appropriation.	\$	444,025
13	Legislative Reference			
14	106	Legislative Reference Services		
15		General Fund Appropriation.	\$	533,389
16		Special Fund Appropriation.	\$	11,582
17	107	Archives and Records Management		
18		General Fund Appropriation.	\$	420,458
19	Liquor License Board			
20	850	Liquor Licensing		
21		General Fund Appropriation.	\$	665,748
22	851	Liquor License Compliance		
23		General Fund Appropriation.	\$	1,389,246
24	Mayoralty			
25	125	Executive Direction and Control - Mayoralty		
26		General Fund Appropriation.	\$	3,949,891
27		State Fund Appropriation.	\$	352,004
28	M-R: Art and Culture			
29	493	Art and Culture Grants		
30		General Fund Appropriation.	\$	5,796,166
31	824	Events, Art, Culture, and Film		
32		General Fund Appropriation.	\$	1,908,185
33	828	Bromo Seltzer Arts Tower		
34		General Fund Appropriation.	\$	75,000
35	M-R: Baltimore City Public Schools			
36	352	Baltimore City Public Schools		
37		General Fund Appropriation.	\$	239,301,128

Council Bill 12-0067

1	M-R: Cable and Communications		
2	876	Media Production	
3		General Fund Appropriation.	\$ 524,176
4		Special Fund Appropriation.	\$ 866,540
5	M-R: Civic Promotion		
6	590	Civic Promotion Grants	
7		General Fund Appropriation.	\$ 637,038
8	820	Convention Sales and Tourism Marketing	
9		General Fund Appropriation.	\$ 11,575,698
10	M-R: Conditional Purchase Agreements		
11	129	Conditional Purchase Agreement Payments	
12		General Fund Appropriation.	\$ 29,377,967
13		Loan and Guarantee Enterprise Fund Appropriation.	\$ 538,760
14	M-R: Contingent Fund		
15	121	Contingent Fund	
16		General Fund Appropriation.	\$ 508,000
17	M-R: Convention Center Hotel		
18	535	Convention Center Hotel	
19		General Fund Appropriation.	\$ 7,001,000
20	M-R: Convention Complex		
21	540	1st Mariner Arena Operations	
22		General Fund Appropriation.	\$ 558,800
23	855	Convention Center	
24		General Fund Appropriation.	\$ 11,870,410
25		State Fund Appropriation.	\$ 5,060,910
26	857	Convention Center Debt Service	
27		Convention Center Bond Fund Appropriation.	\$ 4,602,084
28	M-R: Debt Service		
29	123	General Debt Service	
30		General Fund Appropriation.	\$ 91,685,095
31	M-R: Educational Grants		
32	446	Educational Grants	
33		General Fund Appropriation.	\$ 5,941,095
34	M-R: Employees' Retirement Contribution		
35	355	Employees' Retirement Contribution	
36		General Fund Appropriation.	\$ 6,119,459

Council Bill 12-0067

1	M-R: Environmental Control Board		
2	117	Adjudication of Environmental Citations	
3		General Fund Appropriation.	\$ 741,484
4	M-R: Health and Welfare Grants		
5	385	Health and Welfare Grants	
6		General Fund Appropriation.	\$ 1,089,714
7	M-R: Innovation Fund		
8	833	Innovation Fund	
9		General Fund Appropriation.	\$ 2,000,000
10		Special Fund Appropriation.	\$ 0
11	M-R: Miscellaneous General Expenses		
12	122	Miscellaneous General Expenses	
13		General Fund Appropriation.	\$ 11,109,664
14	M-R: Office of CitiStat Operations		
15	347	CitiStat Operations	
16		General Fund Appropriation.	\$ 900,562
17	M-R: Office of Criminal Justice		
18	757	Crime Camera Management	
19		General Fund Appropriation.	\$ 1,479,834
20		State Fund Appropriation.	\$ 75,595
21	758	Coordination of Public Safety Strategy	
22		General Fund Appropriation.	\$ 438,676
23		Federal Fund Appropriation.	\$ 9,683,719
24		State Fund Appropriation.	\$ 1,227,953
25		Special Fund Appropriation.	\$ 400,000
26	M-R: Office of Emergency Management		
27	608	Emergency Management	
28		General Fund Appropriation.	\$ 226,221
29		Federal Fund Appropriation.	\$ 275,000
30		State Fund Appropriation.	\$ 8,850
31	M-R: Office of Employment Development		
32	791	BCPS Alternative Options Academy for Youth	
33		State Fund Appropriation.	\$ 196,213
34	792	Workforce Services for TANF Recipients	
35		Federal Fund Appropriation.	\$ 4,828,535
36	793	Employment Enhancement Services for Baltimore City	
37		Residents	
38		General Fund Appropriation.	\$ 1,116,336
39		Federal Fund Appropriation.	\$ 461,430

Council Bill 12-0067

1	794	Administration - MOED		
2		General Fund Appropriation.....	\$	1,181,946
3		Federal Fund Appropriation.....	\$	(59,069)
4		State Fund Appropriation.....	\$	102,132
5	795	Workforce Services for Baltimore Residents		
6		Federal Fund Appropriation.....	\$	7,349,864
7	796	Workforce Services for Ex-Offenders		
8		Federal Fund Appropriation.....	\$	500,000
9		State Fund Appropriation.....	\$	999,139
10	797	Workforce Services for Out of School Youth-Youth Opportunity		
11		General Fund Appropriation.....	\$	2,743,206
12	798	Youth Works Summer Job Program		
13		General Fund Appropriation.....	\$	1,662,231
14		State Fund Appropriation.....	\$	1,291,841
15	800	Workforce Services for WIA Funded Youth		
16		Federal Fund Appropriation.....	\$	5,924,891
17	M-R: Office of Human Services			
18	356	Administration - Human Services		
19		General Fund Appropriation.....	\$	494,236
20		Federal Fund Appropriation.....	\$	2,003,367
21		State Fund Appropriation.....	\$	120,449
22		Special Fund Appropriation.....	\$	(926)
23	605	Head Start		
24		General Fund Appropriation.....	\$	0
25		Federal Fund Appropriation.....	\$	30,181,051
26		State Fund Appropriation.....	\$	594,711
27	741	Community Action Centers		
28		General Fund Appropriation.....	\$	695,729
29		Federal Fund Appropriation.....	\$	823,706
30		State Fund Appropriation.....	\$	2,926,061
31	893	Homeless Prevention		
32		Federal Fund Appropriation.....	\$	647,188
33		State Fund Appropriation.....	\$	384,637
34	894	Outreach to the Homeless		
35		Federal Fund Appropriation.....	\$	535,176
36		State Fund Appropriation.....	\$	480,879

Council Bill 12-0067

1	895	Temporary Housing for the Homeless		
2		General Fund Appropriation.	\$	4,554,134
3		Federal Fund Appropriation.	\$	5,465,458
4		State Fund Appropriation.	\$	1,473,100
5	896	Permanent Housing for the Homeless		
6		General Fund Appropriation.	\$	204,431
7		Federal Fund Appropriation.	\$	23,656,354
8		State Fund Appropriation.	\$	267,902
9		Special Fund Appropriation.	\$	81,152
10		M-R: Office of Information Technology		
11	802	Administration - MOIT		
12		General Fund Appropriation.	\$	1,372,182
13	803	Enterprise Innovation and Application Services		
14		General Fund Appropriation.	\$	3,708,755
15	804	Enterprise Unified Call Center		
16		General Fund Appropriation.	\$	13,732,229
17		Special Fund Appropriation.	\$	6,635,637
18	805	Enterprise IT Delivery Services		
19		General Fund Appropriation.	\$	5,058,380
20		M-R: Office of Neighborhoods		
21	354	Office of Neighborhoods		
22		General Fund Appropriation.	\$	694,417
23		M-R: Office of the Inspector General		
24	836	Inspector General		
25		General Fund Appropriation.	\$	674,667
26		M-R: Office of the Labor Commissioner		
27	128	Labor Contract Negotiations and Administration		
28		General Fund Appropriation.	\$	784,381
29		M-R: Retirees' Benefits		
30	351	Retirees' Benefits		
31		General Fund Appropriation.	\$	67,934,949
32		M-R: Self-Insurance Fund		
33	126	Contribution to Self-Insurance Fund		
34		General Fund Appropriation.	\$	13,044,888
35		M-R: TIF Debt Service		
36	124	TIF Debt Service		
37		General Fund Appropriation.	\$	9,637,187

Council Bill 12-0067

1	Municipal and Zoning Appeals		
2	185	Zoning, Tax and Other Appeals	
3		General Fund Appropriation.	\$ 539,231
4	Office of Civil Rights		
5	656	Wage Investigation and Enforcement	
6		General Fund Appropriation.	\$ 163,432
7	846	Discrimination Investigations, Resolutions and Conciliations	
8		General Fund Appropriation.	\$ 711,248
9		Federal Fund Appropriation.. ..	\$ 45,500
10	848	Police Community Relations	
11		General Fund Appropriation.	\$ 173,736
12	878	Disabilities Commission	
13		General Fund Appropriation.	\$ 71,602
14	Planning		
15	761	Development Oversight and Project Support	
16		General Fund Appropriation.	\$ 1,011,575
17	762	Historic Preservation	
18		General Fund Appropriation.	\$ 456,316
19	763	Community Planning and Resource Management	
20		General Fund Appropriation.	\$ 1,094,239
21		Federal Fund Appropriation.. ..	\$ 82,255
22	765	Planning for a Sustainable Baltimore	
23		General Fund Appropriation.	\$ 356,952
24		State Fund Appropriation.. ..	\$ 14,000
25	768	Administration - Planning	
26		General Fund Appropriation.	\$ 743,676
27	Police		
28	621	Administration - Police	
29		General Fund Appropriation.	\$ 39,314,618
30		Federal Fund Appropriation.. ..	\$ 7,405
31		State Fund Appropriation.. ..	\$ 306,039
32	622	Police Patrol	
33		General Fund Appropriation.	\$ 214,756,574
34		Federal Fund Appropriation.. ..	\$ 457,948
35		State Fund Appropriation.. ..	\$ 4,788,476
36	623	Crime Investigation	
37		General Fund Appropriation.	\$ 46,017,236
38		State Fund Appropriation.. ..	\$ 296,200

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1	624	Target Violent Criminals		
2		General Fund Appropriation.	\$	23,214,189
3		State Fund Appropriation.	\$	2,444,108
4		Special Fund Appropriation.	\$	2,301,000
5	625	SWAT/ESU		
6		General Fund Appropriation.	\$	8,259,578
7	626	Homeland Security - Intelligence		
8		General Fund Appropriation.	\$	3,596,892
9		Federal Fund Appropriation.	\$	10,196,695
10	628	Police Internal Affairs		
11		General Fund Appropriation.	\$	5,618,130
12	632	Manage Police Records and Evidence Control Systems		
13		General Fund Appropriation.	\$	7,598,113
14	634	Crowd, Traffic, and Special Events Management		
15		General Fund Appropriation.	\$	11,529,905
16	635	Police Recruiting and Training		
17		General Fund Appropriation.	\$	10,374,136
18	637	Special Operations - K-9 and Mounted Unit		
19		General Fund Appropriation.	\$	3,624,524
20	638	Marine Unit		
21		General Fund Appropriation.	\$	226,472
22	640	Special Operations - Aviation		
23		General Fund Appropriation.	\$	5,406,292
24	642	Crime Laboratory		
25		General Fund Appropriation.	\$	10,040,821
26		Federal Fund Appropriation.	\$	220,137
27	Public Works			
28	660	Administration - DPW - SW		
29		General Fund Appropriation.	\$	4,584,129
30	661	Public Right-of-Way Cleaning		
31		General Fund Appropriation.	\$	24,460,739
32	662	Vacant/Abandoned Property Cleaning and Boarding		
33		General Fund Appropriation.	\$	2,581,688
34		Federal Fund Appropriation.	\$	1,427,149
35	663	Waste Removal and Recycling		
36		General Fund Appropriation.	\$	19,373,690

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1	664	Waste Re-Use and Disposal		
2		General Fund Appropriation.	\$	17,525,660
3	670	Administration - DPW - WWW		
4		Water Utility Fund Appropriation.	\$	17,178,021
5		Others Fund Appropriation.	\$	20,466,639
6	671	Water Management		
7		Water Utility Fund Appropriation.	\$	75,617,051
8	672	Water and Wastewater Consumer Services		
9		Water Utility Fund Appropriation.	\$	17,301,401
10	673	Wastewater Management		
11		Others Fund Appropriation.	\$	109,634,101
12	674	Surface Water Management		
13		General Fund Appropriation.	\$	5,793,110
14		Water Utility Fund Appropriation.	\$	507,506
15		Others Fund Appropriation.	\$	960,380
16	675	Engineering and Construction Management - Water and		
17		Wastewater		
18		Water Utility Fund Appropriation.	\$	43,647,864
19		Others Fund Appropriation.	\$	68,830,612
20	676	Administration - DPW		
21		General Fund Appropriation.	\$	1,307,571
22	Recreation and Parks			
23	644	Administration - Rec and Parks		
24		General Fund Appropriation.	\$	4,087,684
25		Federal Fund Appropriation.	\$	137
26		State Fund Appropriation.	\$	128,142
27		Special Fund Appropriation.	\$	168,987
28	645	Aquatics		
29		General Fund Appropriation.	\$	1,996,773
30	646	Park Maintenance		
31		General Fund Appropriation.	\$	8,539,050
32	647	Youth and Adult Sports		
33		General Fund Appropriation.	\$	553,710
34		Special Fund Appropriation.	\$	147,758
35	648	Community Recreation Centers		
36		General Fund Appropriation.	\$	10,827,201
37		Federal Fund Appropriation.	\$	13,417
38		Special Fund Appropriation.	\$	126,675

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1	649	Special Facilities Management - Recreation		
2		Special Fund Appropriation.....	\$	1,264,921
3	650	Horticulture		
4		General Fund Appropriation.....	\$	840,838
5	651	Recreation for Seniors		
6		General Fund Appropriation.....	\$	209,537
7		Special Fund Appropriation.....	\$	62,333
8	652	Therapeutic Recreation		
9		General Fund Appropriation.....	\$	345,076
10	653	Special Events - Recreation		
11		Special Fund Appropriation.....	\$	689,190
12	654	Urban Forestry		
13		General Fund Appropriation.....	\$	2,932,936
14		State Fund Appropriation.....	\$	101,600
15	Sheriff			
16	881	Courthouse Security		
17		General Fund Appropriation.....	\$	4,102,793
18	882	Deputy Sheriff Enforcement		
19		General Fund Appropriation.....	\$	8,840,821
20	884	District Court Sheriff Services		
21		General Fund Appropriation.....	\$	2,479,621
22	889	Child Support Enforcement		
23		General Fund Appropriation.....	\$	396,304
24	Social Services			
25	365	Public Assistance		
26		General Fund Appropriation.....	\$	157,282
27	State's Attorney			
28	115	Prosecution of Criminals		
29		General Fund Appropriation.....	\$	24,760,280
30		Federal Fund Appropriation.....	\$	1,688,728
31		State Fund Appropriation.....	\$	3,931,527
32		Special Fund Appropriation.....	\$	80,174
33	781	Administration - State's Attorney		
34		General Fund Appropriation.....	\$	3,880,645

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1	786	Victim and Witness Services		
2		General Fund Appropriation.	\$	820,888
3		Federal Fund Appropriation.....	\$	248,097
4		State Fund Appropriation.....	\$	26,250
5		Transportation		
6	500	Street and Park Lighting		
7		General Fund Appropriation.	\$	17,244,964
8	548	Conduits		
9		Conduit Enterprise Fund Appropriation.	\$	7,539,639
10	681	Administration - DOT		
11		General Fund Appropriation.	\$	7,181,152
12		Parking Management Fund Appropriation.	\$	363,513
13		Conduit Enterprise Fund Appropriation.	\$	116,867
14		Federal Fund Appropriation.....	\$	481,000
15		Special Fund Appropriation.....	\$	572
16	682	Parking Management		
17		Parking Management Fund Appropriation.	\$	7,280,561
18		Parking Enterprise Fund Appropriation.....	\$	33,565,983
19	683	Street Management		
20		General Fund Appropriation.	\$	29,025,668
21	684	Traffic Management		
22		General Fund Appropriation.	\$	8,756,526
23		Federal Fund Appropriation.....	\$	3,700,000
24		Special Fund Appropriation.....	\$	577,251
25	685	Special Events Support		
26		General Fund Appropriation.	\$	526,859
27	687	Inner Harbor Services - Transportation		
28		General Fund Appropriation.	\$	856,272
29	688	Snow and Ice Control		
30		General Fund Appropriation.	\$	2,703,772
31	689	Vehicle Impounding and Disposal		
32		General Fund Appropriation.	\$	7,742,560
33	690	Complete Streets and Sustainable Transportation		
34		General Fund Appropriation.	\$	654,021
35		Federal Fund Appropriation.....	\$	225,000
36		State Fund Appropriation.....	\$	239,672
37		Special Fund Appropriation.....	\$	7,198,347

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1	691	Public Rights-of-Way Landscape Management		
2		General Fund Appropriation.	\$	2,714,770
3	692	Bridge and Culvert Management		
4		General Fund Appropriation.	\$	2,435,276
5	693	Parking Enforcement		
6		Parking Management Fund Appropriation.	\$	12,373,590
7	694	Survey Control		
8		General Fund Appropriation.	\$	92,065
9	695	Dock Master		
10		Special Fund Appropriation.....	\$	265,420
11	696	Street Cuts Management		
12		General Fund Appropriation.	\$	919,005
13	697	Traffic Safety		
14		General Fund Appropriation.	\$	10,079,090
15		Federal Fund Appropriation.....	\$	994,202
16		Special Fund Appropriation.....	\$	2,843,603

Internal Service Fund Authorization

Comptroller, Department of

133 Municipal Telephone Exchange

An internal service fund is hereby authorized to provide for operation of a Municipal Telephone Exchange, the costs of which are to be recovered from using agencies.

136 Municipal Post Office

An internal service fund is hereby authorized to provide for operation of a Municipal Post Office, the costs of which are to be recovered from using agencies.

Finance, Department of

701 Printing Services

An internal service fund is hereby authorized to provide for operation of a Municipal Reproduction and Printing Service, the costs of which are to be recovered from using agencies.

707 Risk Management for Employee Injuries

An internal service fund is hereby authorized to provide for a Self-Insurance Program for administration of the Employee Health Clinic and Employee Safety and Workers' Compensation Claims Processing, the costs of which are to be recovered from the Self-Insurance Fund.

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Human Resources, Department of

771 and 772 Benefits Administration and Civil Service Management

An internal service fund is hereby authorized to provide for the operation of the Unemployment Insurance function, the costs of which are to be recovered from contributions from various fund sources.

Law, Department of

860, 861, 862 and 871 Legal Services

An internal service fund is hereby authorized to provide for a Self-Insurance Program covering Automotive Equipment, Police Animal Liability, Employee Liability and the administration of Workers' Compensation claims, the costs of which are to be recovered from the Self-Insurance Fund. This internal service fund is allocated across multiple services within the Law Department.

Mayoralty-Related

129 Conditional Purchase Agreements Payments

An internal service fund is hereby authorized to provide for principal and interest payments related to the improvements made to the Municipal Telephone Exchange, the costs of which are to be recovered from using agencies.

805 IT Infrastructure Support Services

An internal service fund is hereby authorized to provide for the operation of the 800 Megahertz emergency response system, the costs of which are to be recovered from using agencies.

General Services, Department of

189 Fleet Management

An internal service fund is hereby authorized to provide for operation of a Central Automotive and Mechanical Repair Service, the costs of which are to be recovered from using agencies.

730 Energy Office

An internal service fund is hereby authorized to provide for an Energy Office to implement and manage technologies to minimize energy usage and maximize opportunities from renewal energy sources, the costs of which are to be recovered from monitoring and management fees from energy projects and from the sale of renewal energy credits.

731 Facilities Management

An internal service fund is hereby authorized to provide for the maintenance of City buildings, the costs are which are to be recovered from using agencies.

B. Capital Budget

SECTION 2. AND BE IT FURTHER ORDAINED, That the Capital Improvement Appropriations herein made are for the following Construction Projects provided that the appropriations will be placed in Construction Reserve accounts at the beginning of the fiscal year and transferred by the Board of Estimates to Construction Accounts as project funds are needed.

Council Bill 12-0067

Baltimore Development Corporation

1			
2	601-990 BDC Commercial Revitalization		
3	General Obligation Bond Appropriation.....	\$	425,000
4	601-991 BDC West Baltimore Development		
5	General Obligation Bond Appropriation.....	\$	800,000
6	601-992 BDC East Baltimore Development		
7	General Obligation Bond Appropriation.....	\$	1,500,000
8	601-993 Inner Harbor Area		
9	General Obligation Bond Appropriation.....	\$	1,000,000
10	601-994 BDC Citywide Industrial Development		
11	General Obligation Bond Appropriation.....	\$	475,000
12	601-995 BDC Industrial and Commercial Financing		
13	General Obligation Bond Appropriation.....	\$	475,000
14	607-008 Hopkins Plaza Enhancements		
15	General Obligation Bond Appropriation.....	\$	400,000

Baltimore City School System

16			
17	417-212 Systemic Improvements (Fiscal Years 2013-2017)		
18	General Obligation Bond Appropriation.....	\$	8,600,000
19	418-051 Waverly PK-8 School #51		
20	General Obligation Bond Appropriation.....	\$	3,604,000
21	418-245 Leith Walk Elementary School #245		
22	General Obligation Bond Appropriation.....	\$	3,240,000
23	418-555 New Southwest Area Elementary School (Uplands)		
24	General Obligation Bond Appropriation.....	\$	1,300,000

Department of Housing and Community Development

25			
26	588-003 Mural Program		
27	Federal Fund Appropriation.....	\$	65,000
28	588-005 Emergency Demolition		
29	General Fund Appropriation.....	\$	250,000
30	588-006 HOME Program		
31	General Obligation Bond Appropriation.....	\$	850,000
32	Federal Fund Appropriation.....	\$	3,500,000

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1	588-926 Coldstream, Homestead & Montebello (CHM) Acquisition		
2	& Demolition		
3	General Obligation Bond Appropriation.	\$	400,000
4	588-935 Healthy Neighborhoods Inc.		
5	General Obligation Bond Appropriation.	\$	750,000
6	588-960 Baltimore Community Lending Recapitalization		
7	General Obligation Bond Appropriation.	\$	225,000
8	588-961 Green Open Space		
9	General Obligation Bond Appropriation.	\$	50,000
10	588-963 Park Heights Redevelopment		
11	General Obligation Bond Appropriation.	\$	300,000
12	Federal Fund Appropriation.	\$	275,000
13	State Fund Appropriation.	\$	1,250,000
14	588-965 O'Donnell Heights Infrastructure		
15	General Obligation Bond Appropriation.	\$	560,000
16	588-970 Urban Agriculture Matching Grants		
17	General Obligation Bond Appropriation.	\$	80,000
18	588-974 Baker's View Infrastructure		
19	General Obligation Bond Appropriation.	\$	300,000
20	588-975 Capital Administration		
21	General Obligation Bond Appropriation.	\$	441,000
22	588-977 Permanent Supportive Housing		
23	General Obligation Bond Appropriation.	\$	1,000,000
24	588-981 Acquisition/Relocation Fund		
25	General Obligation Bond Appropriation.	\$	378,000
26	588-983 Demolition Program		
27	General Obligation Bond Appropriation.	\$	2,050,000
28	Federal Fund Appropriation.	\$	734,000
29	588-984 Homeownership Incentive Program		
30	General Obligation Bond Appropriation.	\$	800,000
31	Federal Fund Appropriation.	\$	736,000
32	588-985 Housing Development		
33	Sale of City Real Property Fund Appropriation.	\$	625,000
34	588-986 Housing Repair Assistance Programs		
35	Federal Fund Appropriation.	\$	892,000

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1	588-989 Loan Repayment		
2	Federal Fund Appropriation.....	\$	2,404,000
3	588-996 Stabilization Program		
4	General Obligation Bond Appropriation.....	\$	550,000
5	Enoch Pratt Free Library		
6	457-200 Library Facilities - Modernization		
7	General Obligation Bond Appropriation.....	\$	2,000,000
8	Department of General Services		
9	197-830 68th Street Environmental Remediation Project		
10	General Fund Appropriation.....	\$	300,000
11	197-840 Race Street Environmental Remediation		
12	General Fund Appropriation.....	\$	250,000
13	197-845 City Owned Building Renovation Program		
14	General Obligation Bond Appropriation.....	\$	3,000,000
15	General Fund Appropriation.....	\$	1,450,000
16	197-931 Community Action Centers		
17	General Obligation Bond Appropriation.....	\$	300,000
18	197-933 Historic Public Buildings		
19	General Obligation Bond Appropriation.....	\$	300,000
20	197-934 Convention Center – Eastside Renovations		
21	General Obligation Bond Appropriation.....	\$	1,800,000
22	Mayoralty		
23	127-152 Baltimore City Heritage Area Capital Grants		
24	General Obligation Bond Appropriation.....	\$	75,000
25	127-335 Mount Vernon Place Conservancy - Restoration Project		
26	General Obligation Bond Appropriation.....	\$	500,000
27	127-780 Baltimore Museum of Art- Comprehensive Renovation		
28	General Obligation Bond Appropriation.....	\$	600,000
29	127-782 Everyman Theatre- Renovate New Location at Historic		
30	Town Theatre		
31	General Obligation Bond Appropriation.....	\$	200,000
32	127-787 Port Discovery Children's Museum's Green Renovation		
33	Project		
34	General Obligation Bond Appropriation.....	\$	100,000

Council Bill 12-0067

1	127-791 Walters Art Museum - The Domino Project		
2	General Obligation Bond Appropriation.	\$	500,000
3	127-793 National Aquarium - Renovations to the Ray Tray Exhibit		
4	General Obligation Bond Appropriation.	\$	500,000
5	127-795 Capital Project Priorities		
6	General Fund Appropriation.	\$	450,000
7	Department of Planning		
8	188-004 Critical Area Buffer Offset Program		
9	Other Fund Appropriation.	\$	600,000
10	188-005 Critical Area Stormwater Offset Program		
11	Other Fund Appropriation.	\$	200,000
12	188-009 Area Master Plans and Planning Department Initiatives		
13	General Obligation Bond Appropriation.	\$	50,000
14	General Fund Appropriation.	\$	100,000
15	188-010 Historic Public Monuments		
16	General Obligation Bond Appropriation.	\$	50,000
17	Department of Public Works		
18	517-911 Quarantine Road Landfill Site Improvements		
19	General Fund Appropriation.	\$	1,700,000
20	520-099 Small Storm Drain and Inlet Rehabilitation		
21	General Fund HUR Eligible Appropriation.	\$	1,000,000
22	520-439 On-Call Storm Drain Design/Engn. Service		
23	General Obligation Bond Appropriation.	\$	400,000
24	525-404 Neighborhood Greening Project		
25	General Obligation Bond Appropriation.	\$	200,000
26	525-405 Citywide Stream Restoration		
27	General Obligation Bond Appropriation.	\$	500,000
28	Other Fund Appropriation.	\$	1,000,000
29	525-449 Baltimore Harbor Debris Collectors		
30	General Obligation Bond Appropriation.	\$	600,000
31	State Fund Appropriation.	\$	582,000
32	551-144 GIS Updates & Mapping Program		
33	Waste Water Utility Fund Appropriation.	\$	2,000,000

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1	551-404 Infiltration / Inflow Correction Program		
2	Revenue Fund Appropriation.....	\$	2,000,000
3	551-526 Back River Digester Renovations SC-8526		
4	Revenue Bond Fund Appropriation.....	\$	4,500,000
5	County Grant Fund Appropriation.....	\$	4,500,000
6	551-533 Annual Facilities Improvements		
7	Waste Water Utility Fund Appropriation.....	\$	4,500,000
8	Revenue Bond Fund Appropriation.....	\$	4,885,000
9	County Grant Fund Appropriation.....	\$	7,000,000
10	551-557 Enhanced Nutrient Removal at Back River WWTP, SC-877,		
11	SC-882		
12	Revenue Bond Fund Appropriation.....	\$	3,300,000
13	State Fund Appropriation.....	\$	3,400,000
14	County Grant Fund Appropriation.....	\$	3,300,000
15	551-569 Urgent Sanitary A/E Services		
16	Revenue Bond Fund Appropriation.....	\$	17,000,000
17	County Grant Fund Appropriation.....	\$	13,000,000
18	551-609 Southwest Diversion Pressure Sewer Improvements		
19	Revenue Bond Fund Appropriation.....	\$	8,244,000
20	County Grant Fund Appropriation.....	\$	23,756,000
21	551-614 Sewer System Rehabilitation Program - Dundalk Sewershed		
22	Revenue Bond Fund Appropriation.....	\$	4,380,000
23	County Grant Fund Appropriation.....	\$	4,094,000
24	551-620 Sewer System Rehabilitation Program - High Level		
25	Sewershed		
26	Revenue Bond Fund Appropriation.....	\$	45,500,000
27	551-622 Sewer System Rehabilitation Program - Gwynns Falls		
28	Sewershed		
29	Revenue Bond Fund Appropriation.....	\$	2,130,000
30	County Grant Fund Appropriation.....	\$	3,870,000
31	551-624 Sewer System Rehabilitation Program - Herring Run		
32	Sewershed		
33	Revenue Bond Fund Appropriation.....	\$	13,253,000
34	County Grant Fund Appropriation.....	\$	5,747,000
35	551-626 Sewer System Rehabilitation Program - Jones Falls		
36	Sewershed		
37	Revenue Bond Fund Appropriation.....	\$	20,490,000
38	County Grant Fund Appropriation.....	\$	9,510,000

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1	551-681 Wastewater Facilities Security Improvements		
2	Revenue Bond Fund Appropriation.....	\$	250,000
3	County Grant Fund Appropriation.....	\$	250,000
4	551-689 Back River WWTP Primary and Influent Facilities		
5	Rehabilitation		
6	Revenue Bond Fund Appropriation.....	\$	5,000,000
7	County Grant Fund Appropriation.....	\$	5,000,000
8	551-692 Electrical Systems Upgrade		
9	Revenue Bond Fund Appropriation.....	\$	3,000,000
10	County Grant Fund Appropriation.....	\$	3,000,000
11	551-752 McComas St Pump Station Force Main Improvements		
12	Revenue Bond Fund Appropriation.....	\$	1,180,000
13	551-754 Quad Ave Pump Station Force Main Improvements		
14	Revenue Bond Fund Appropriation.....	\$	4,890,000
15	County Grant Fund Appropriation.....	\$	1,110,000
16	551-755 Dundalk Ave Pump Station Force Main Improvements		
17	Revenue Bond Fund Appropriation.....	\$	8,140,000
18	County Grant Fund Appropriation.....	\$	4,160,000
19	557-002 Water Utility Billing System Upgrade		
20	Revenue Bond Fund Appropriation.....	\$	12,500,000
21	County Grant Fund Appropriation.....	\$	12,500,000
22	557-031 Water Appurtenance Installation		
23	Water Utility Fund Appropriation.....	\$	3,000,000
24	County Grant Fund Appropriation.....	\$	1,167,000
25	557-068 Urgent Need for Watershed - Roads & Culvert Maintenance		
26	Revenue Bond Fund Appropriation.....	\$	9,306,000
27	County Grant Fund Appropriation.....	\$	6,204,000
28	557-099 Mapping Program - Water Supply System		
29	Water Utility Fund Appropriation.....	\$	2,000,000
30	County Grant Fund Appropriation.....	\$	1,150,000
31	557-100 Water Infrastructure Rehabilitation		
32	Revenue Bond Fund Appropriation.....	\$	65,504,000
33	557-101 Water Mains - Installation		
34	Revenue Bond Fund Appropriation.....	\$	11,750,000
35	557-133 Meter Replacement Program		
36	Revenue Bond Fund Appropriation.....	\$	109,000,000
37	County Grant Fund Appropriation.....	\$	77,881,000

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1	557-300 Expedited Response Water Facilities - Annual Improvements		
2	Revenue Bond Fund Appropriation.....	\$	990,000
3	County Grant Fund Appropriation.....	\$	660,000
4	557-400 Expedited Response Water Facilities - Annual Improvements		
5	Water Utility Fund Appropriation.....	\$	1,000,000
6	County Grant Fund Appropriation.....	\$	1,000,000
7	557-687 Susquehanna Transmission Main Valve Replacement		
8	WC-1197		
9	Revenue Bond Fund Appropriation.....	\$	1,200,000
10	County Grant Fund Appropriation.....	\$	800,000
11	557-689 Urgent Needs Water Engineering Services		
12	Revenue Bond Fund Appropriation.....	\$	3,374,000
13	County Grant Fund Appropriation.....	\$	756,000
14	557-730 Fullerton Water Filtration Plant (WC-1169)		
15	Revenue Bond Fund Appropriation.....	\$	8,100,000
16	County Grant Fund Appropriation.....	\$	18,900,000
17	557-731 Montebello Water Recycle Program (WC-1131)		
18	Revenue Bond Fund Appropriation.....	\$	17,700,000
19	County Grant Fund Appropriation.....	\$	12,700,000
20	557-732 Monitoring + Condition Assessment Water Transmission		
21	Mains		
22	Revenue Bond Fund Appropriation.....	\$	1,835,000
23	County Grant Fund Appropriation.....	\$	1,835,000
24	557-920 Maintenance Building Improvements at Loch Raven Dam		
25	(WC-1183)		
26	Revenue Bond Fund Appropriation.....	\$	810,000
27	County Grant Fund Appropriation.....	\$	540,000
28	557-921 Maintenance Building Improvements at Liberty Dam		
29	(WC-1207)		
30	Revenue Bond Fund Appropriation.....	\$	1,620,000
31	County Grant Fund Appropriation.....	\$	1,080,000
32	557-922 Vernon Pump Station Rehabilitation		
33	Revenue Bond Fund Appropriation.....	\$	725,000
34	County Grant Fund Appropriation.....	\$	463,000
35	557-923 Cromwell Pump Station Rehabilitation		
36	Revenue Bond Fund Appropriation.....	\$	366,000
37	County Grant Fund Appropriation.....	\$	572,000

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1	557-929 Ashburton Pump Station Rehabilitation (WC-1199)	
2	Revenue Bond Fund Appropriation.....	\$ 583,000
3	County Grant Fund Appropriation.....	\$ 517,000
4	Department of Recreation and Parks	
5	474-001 Islamic Way, Joseph Lee and Wegworth Park Renovations	
6	General Obligation Bond Appropriation.....	\$ 750,000
7	474-002 Gwynns Falls Park Athletic Fields and Park Road	
8	Restoration	
9	General Obligation Bond Appropriation.....	\$ 247,000
10	General Fund HUR Eligible Appropriation.....	\$ 435,000
11	474-004 Stony Run Trail	
12	State Fund Appropriation.....	\$ 600,000
13	474-006 Tree Baltimore Program	
14	Other Fund Appropriation.....	\$ 200,000
15	474-007 Farring Baybrook Neighborhood Pool Renovation	
16	General Obligation Bond Appropriation.....	\$ 380,000
17	State Fund Appropriation.....	\$ 500,000
18	474-009 Patterson Park Court Resurfacing	
19	General Obligation Bond Appropriation.....	\$ 100,000
20	474-010 Park Lighting and Signage	
21	General Obligation Bond Appropriation.....	\$ 350,000
22	474-011 Elm Ave, Mullen, B&O, and Federal Hill Playlot Renovation	
23	General Obligation Bond Appropriation.....	\$ 400,000
24	State Fund Appropriation.....	\$ 270,000
25	474-019 Ripken Baseball Fields at Carroll Park	
26	General Obligation Bond Appropriation.....	\$ 508,000
27	General Fund Appropriation.....	\$ 200,000
28	State Fund Appropriation.....	\$ 400,000
29	474-624 Gateway Landscaping Improvements-Mt. Vernon Square	
30	General Fund HUR Eligible Appropriation.....	\$ (175,000)
31	474-670 Druid Hill Park: Three Sisters Pond Renovation	
32	General Obligation Bond Appropriation.....	\$ (880,000)
33	State Fund Appropriation.....	\$ (790,000)
34	474-673 Mt Vernon Park Masterplan	
35	General Fund HUR Eligible Appropriation.....	\$ (260,000)

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1	474-744 Clifton Park Recreation Center Gymnasium		
2	General Obligation Bond Appropriation.....	\$	1,900,000
3	State Fund Appropriation.....	\$	1,100,000
4	474-776 C.C. Jackson Recreation Center Expansion/Modernization		
5	General Obligation Bond Appropriation.....	\$	1,792,000
6	State Fund Appropriation.....	\$	846,000
7	474-779 Swimming Pool and Bathhouse Renovation: Druid Hill Park		
8	General Obligation Bond Appropriation.....	\$	(1,900,000)
9	474-784 Cherry Hill Recreation Center Construction		
10	General Obligation Bond Appropriation.....	\$	350,000
11	474-785 Special Facility Expansion: Middle Branch Rowing Center		
12	General Obligation Bond Appropriation.....	\$	(350,000)
13	474-888 Cal Ripken Park Heights Youth Development Park		
14	State Fund Appropriation.....	\$	700,000
15	Department of Transportation		
16	504-100 Footway Reconstruction		
17	General Fund HUR Eligible Appropriation.....	\$	800,000
18	Other Fund Appropriation.....	\$	800,000
19	504-200 Alley Reconstruction		
20	General Fund HUR Eligible Appropriation.....	\$	460,000
21	Other Fund Appropriation.....	\$	460,000
22	504-300 Reconstruct Tree Root Damaged Sidewalks		
23	General Fund HUR Eligible Appropriation.....	\$	750,000
24	506-315 Edmondson Ave Bridge Reconstruction		
25	Federal Fund Appropriation.....	\$	6,600,000
26	Other Fund Appropriation.....	\$	1,500,000
27	506-754 Annual Urgent Needs Bridge Repairs		
28	General Fund HUR Eligible Appropriation.....	\$	280,000
29	507-003 Russell and Monroe Bridges		
30	General Obligation Bond Appropriation.....	\$	2,500,000
31	508-003 Fulton Street Streetscape (Reconnecting West Baltimore)		
32	Federal Fund Appropriation.....	\$	2,200,000
33	General Fund HUR Eligible Appropriation.....	\$	400,000
34	508-004 Belair Road Complete Streets		
35	General Fund HUR Eligible Appropriation.....	\$	120,000
36	Federal Fund Appropriation.....	\$	480,000

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1	508-006 Roland Park Complete Streets	
2	Federal Fund Appropriation.....	\$ 2,800,000
3	Other Fund Appropriation.....	\$ 700,000
4	508-007 Preston Gardens	
5	Federal Fund Appropriation.....	\$ 2,300,000
6	Other Fund Appropriation.....	\$ 1,000,000
7	508-008 Highlandtown Complete Streets	
8	Federal Fund Appropriation.....	\$ 411,000
9	General Fund HUR Eligible Appropriation.....	\$ 100,000
10	508-009 Red Line Development	
11	General Fund HUR Eligible Appropriation.....	\$ 200,000
12	508-011 Bike Share	
13	Federal Fund Appropriation.....	\$ 1,100,000
14	General Fund HUR Eligible Appropriation.....	\$ 300,000
15	508-013 Facilities Master Plan (Falls Road) (509-899)	
16	General Fund HUR Eligible Appropriation.....	\$ 1,313,000
17	508-014 Midtown Improvements (Mt. Royal) (528-313)	
18	Federal Fund Appropriation.....	\$ 5,400,000
19	508-019 Bike Master Plan	
20	General Fund HUR Eligible Appropriation.....	\$ 374,000
21	508-020 York Road (33rd St)	
22	General Fund HUR Eligible Appropriation.....	\$ 30,000
23	Other Fund Appropriation.....	\$ 90,000
24	508-021 Central Ave. Phase II Streetscape (design phase)	
25	Sale of City Real Property Appropriation.....	\$ 200,000
26	Federal Fund Appropriation.....	\$ 400,000
27	508-256 Central Ave Reconstruction Phase I	
28	Other Fund Appropriation.....	\$ 1,000,000
29	508-378 Capital Program Management Technology Support	
30	(Transportation Archive)	
31	General Fund HUR Eligible Appropriation.....	\$ 200,000
32	508-465 Curb Repair-Slab Repairs - ADA Ramps Upgrades Citywide	
33	General Fund HUR Eligible Appropriation.....	\$ 450,000
34	508-550 Neighborhood Street Reconstruction	
35	General Fund HUR Eligible Appropriation.....	\$ 700,000

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1	508-641 Feasibility Studies (509-641)		
2	General Fund HUR Eligible Appropriation.....	\$	250,000
3	509-002 Waterview/Hollins Ferry (Design Phase)		
4	Federal Fund Appropriation.....	\$	160,000
5	General Fund HUR Eligible Appropriation.....	\$	40,000
6	509-402 Boston Street Reconstruction - Phase I & Phase II		
7	Federal Fund Appropriation.....	\$	1,200,000
8	Other Fund Appropriation.....	\$	1,800,000
9	510-034 Street Lighting Energy Efficiency Program		
10	General Obligation Bond Appropriation.....	\$	1,625,000
11	512-002 Locust Point Quiet Zone Study		
12	Federal Fund Appropriation.....	\$	400,000
13	General Fund HUR Eligible Appropriation.....	\$	100,000
14	512-003 Citywide Guide Sign Replacement		
15	Federal Fund Appropriation.....	\$	4,000,000
16	Other Fund Appropriation.....	\$	1,000,000
17	512-077 Signal Construction		
18	Federal Fund Appropriation.....	\$	1,000,000
19	General Fund HUR Eligible Appropriation.....	\$	150,000
20	512-078 ITS Improvements		
21	Federal Fund Appropriation.....	\$	2,000,000
22	General Fund HUR Eligible Appropriation.....	\$	400,000
23	512-080 Traffic Safety Improvements Citywide		
24	General Fund HUR Eligible Appropriation.....	\$	1,300,000
25	514-214 Resurfacing Highways Northwest-Sector 2		
26	Federal Fund Appropriation.....	\$	1,440,000
27	General Fund HUR Eligible Appropriation.....	\$	360,000
28	514-215 Resurfacing Highways Southwest-Sector 3		
29	Federal Fund Appropriation.....	\$	2,000,000
30	General Fund HUR Eligible Appropriation.....	\$	500,000
31	514-216 Resurfacing Highways Southeast - Sector 4		
32	Federal Fund Appropriation.....	\$	2,000,000
33	General Fund HUR Eligible Appropriation.....	\$	500,000
34	514-710 Kent Street Transit Plaza - Westport		
35	State Fund Appropriation.....	\$	330,000
36	General Fund HUR Eligible Appropriation.....	\$	(200,000)

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1	514-846 Federal Resurfacing Northeast Sector I (514-766)		
2	Federal Fund Appropriation.....	\$	2,000,000
3	General Fund HUR Eligible Appropriation.....	\$	500,000
4	527-001 Commercial Vehicle Routing and Enforcement Program		
5	General Fund HUR Eligible Appropriation.....	\$	350,000
6	527-002 Westside Strategic Infrastructure Improvements		
7	General Fund HUR Eligible Appropriation.....	\$	400,000
8	527-032 Claremont/Freedom Village Streets & Infrastructure		
9	General Fund HUR Eligible Appropriation.....	\$	(2,327,000)
10	527-293 East Baltimore Development Inc. Site Infrastructure		
11	General Fund HUR Eligible Appropriation.....	\$	(2,800,000)
12	527-301 Broening Highway - Infrastructure/Utility (Canton		
13	Industrial Area)		
14	General Fund HUR Eligible Appropriation.....	\$	(400,000)
15	527-312 Inner Harbor - Infrastructure/ Utility (Inner Harbor)		
16	General Fund HUR Eligible Appropriation.....	\$	200,000
17	527-493 Uplands Redevelopment Site Infrastructure		
18	General Fund HUR Eligible Appropriation.....	\$	(2,000,000)
19	527-627 Park Circle Intersection Improvements		
20	Other Fund Appropriation.....	\$	500,000
21	527-708 Bayview MARC Intermodal Station		
22	Federal Fund Appropriation.....	\$	2,000,000
23	General Fund HUR Eligible Appropriation.....	\$	200,000
24	562-001 Manhole Reconstruction		
25	Conduit Enterprise Fund Appropriation.....	\$	2,000,000
26	562-002 New Conduit Facility		
27	Conduit Enterprise Fund Appropriation.....	\$	800,000
28	563-002 Conduit Construction Reserve Account		
29	Conduit Enterprise Fund Appropriation.....	\$	200,000

30 **SECTION 3. AND BE IT FURTHER ORDAINED,** That the amounts set forth in Section 2 above
 31 designated deappropriations and enclosed in parentheses shall revert to the surpluses of the
 32 respective funds and be available for appropriation by this or subsequent ordinances.

33 **SECTION 4. AND BE IT FURTHER ORDAINED,** That:

34 (a) The City reasonably expects to reimburse the expenditures described in Subsection (b) of
 35 this Section with the proceeds of one or more obligations (as such term is used in Treas. Reg.

Council Bill 12-0067

1 Section 1.150-1(b) to be incurred by the City (or any entity controlled by the City within the
 2 meaning of Treas. Reg. Section 1.150-1). The City intends that this Section of this Ordinance of
 3 Estimates (as this Ordinance of Estimates may be amended from time to time) shall serve as a
 4 declaration of the City's reasonable intention to reimburse expenditures as required by Treas.
 5 Reg. Section 1.150-2 and any successor regulation.

6 (b) The City intends that this declaration will cover all reimbursement of expenditures for
 7 capital projects or programs approved in the capital budget contained in this Ordinance of
 8 Estimates to the extent that the City has appropriated in this Ordinance of Estimates to pay the
 9 cost thereof from one or more obligations to be issued by the City (or any entity controlled by the
 10 City within the meaning of Treas. Reg. Section 1.150-1). The term "obligation" (as such term is
 11 defined in Treas. Reg. Section 1.150(b) and as used in this Section) includes general obligation
 12 bonds and notes, revenue bonds and notes, leases, conditional purchase agreements and other
 13 obligations of the City (or any entity controlled by the City within the meaning of Treas. Reg.
 14 Section 1.150-1).

15 (c) The maximum anticipated debt expected to be incurred by the City to reimburse the cost
 16 of each capital project or program in this Ordinance of Estimates is the applicable appropriation
 17 listed in this Ordinance of Estimates from the proceeds of one or more obligations, as such
 18 appropriations may be increased or decreased.

19 **SECTION 5. The foregoing appropriations in summary consist of:**

<u>Fund</u>	<u>Operating</u>	<u>Capital</u>	<u>Total</u>
20 General	\$ 1,548,441,245	\$ 4,700,000	\$ 1,553,141,245
21 General HUR Eligible	0	5,000,000	5,000,000
22 Parking Management	20,017,664	0	20,017,664
23 Convention Center Bond	4,602,084	0	4,602,084
24 Wastewater Utilities	199,891,732	6,500,000	206,391,732
25 Water Utility	154,251,843	6,000,000	160,251,843
26 Parking Enterprise	33,565,983	0	33,565,983
27 Conduit Enterprise	7,656,506	3,000,000	10,656,506
28 Loan and Guarantee Enterprise	3,852,532	0	3,852,532
29 Federal Grants	192,063,894	48,497,000	240,560,894
30 State Grants	81,027,252	9,188,000	90,215,252
31 Special	59,203,074	632,202,000*	691,405,674
32 General Obligation Bonds	<u>0</u>	<u>50,000,000</u>	<u>50,000,000</u>
33	\$ 2,304,574,409	\$ 765,087,000	\$ 3,069,661,409

35 *Consisting of:
 36 County \$ 227,022,000
 37 Revenue Bonds and Notes 393,505,000
 38 Mayor and City Council Real Property . 1,825,000
 39 Other Fund Sources 9,850,000
 40 \$632,202,000

Council Bill 12-0067

1 Approved by the Board of Estimates

2

3 President

4

5 Mayor

6

7 Comptroller

8

9 Director of Public Works


10

11 City Solicitor

12 BOARD OF ESTIMATES

Council Bill 12-0067

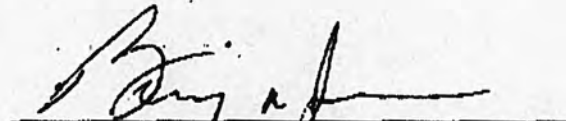
Certified as duly passed this JUN 25 2012 day of _____, 20__



President, Baltimore City Council

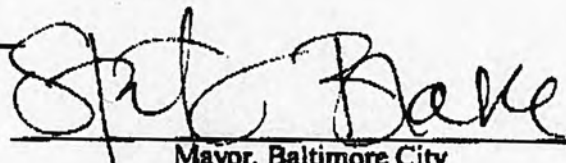
Certified as duly delivered to Her Honor, the Mayor,

this _____ day JUN 25 2012, 20__



Chief Clerk

Approved this _____ day of JUN 25 2012 20__



Mayor, Baltimore City

Approved For Form and Legal Sufficiency
This 25th Day of June 2012
Chief Solicitor Elena DiPietro

A TRUE COPY
Harry E. Black
Director of Finance

FISCAL 2013
SUMMARY OF THE ADOPTED BUDGET
Glossary

ACTIVITY: A subdivision of a program that specifies how the program is performed. Some programs may be accomplished through the performance of only one activity, while other programs may require the performance of two or more activities.

AGENCY: An organization authorized by the Mayor and City Council to operate in the best interest of the public. Each agency is required by City Charter to request a budget outlining projected costs of operation for the upcoming fiscal year to the Director of Finance and/or Planning Commission, as applicable.

APPROPRIATION: The legislative authority to spend and obligate a specified amount from a designated fund account for a specific purpose.

ASSESSABLE BASE: The value of all taxable property within the boundaries of the City of Baltimore.

ASSESSED VALUATION: A valuation set upon real estate and other taxable property by the State Department of Assessments and Taxation and utilized by the City of Baltimore as a basis for levying taxes. By State law, all taxable real property must be assessed annually at 100% of market value.

BUDGET: A proposed plan of revenue and expenditure for a given year.

CAPITAL FUND: A set of budget accounts established to plan for specific capital projects financed by revenues received from other City funds, revenue and general obligation bond borrowing, state, federal, county, private and other miscellaneous sources.

CAPITAL BUDGET: The appropriations for capital projects, which comprise the first year of the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM: A six-year plan specifying physical improvements recommended by the Planning Commission after reviewing the requests of City agencies.

CAPITAL PROJECT: An improvement to City property, which by the policy of the Board of Estimates must meet defined criteria.

CITISTAT: An innovative accountability tool for measuring performance and monitoring the effective use of public resources by major City agencies (based on the ComStat program pioneered in the New York City Police Department by Jack Maple). Monthly budgetary performance reviews for all major agencies are conducted by the Mayor's CitiStat management team with agency heads being held accountable for budget execution, expenditure variances and revenue management.

CONDUIT ENTERPRISE FUND: Established to budget for revenue charged to private and public entities renting space in the City owned and operated underground conduit system and for operating and capital expenses and reserves for the system.

CONVENTION CENTER BOND FUND: Established in Fiscal 1995 to budget and account for hotel tax revenues to be dedicated to support the payment of principal and interest

associated with City indebtedness to finance one-third of the \$150 million cost of the joint City-State expansion of the Baltimore Convention Center.

CURRENT LEVEL OF SERVICE: Estimates of the appropriations needed by each agency for the next fiscal year. These estimates are formulated in order to maintain the same service level for each particular program, purpose, activity or project included in each agency's budget.

DEBT SERVICE: Principal and interest payments on debt (e.g. bonds) incurred by the City.

DEDICATED FUNDS: Includes revenue, which by law, contract or regulation may be used only to support appropriations for specific purposes.

FISCAL YEAR: The time frame to which the annual budget applies. For the City of Baltimore, this period is from July 1 through June 30.

FUND: A sum of money segregated for specific activities, except for the General Fund which is unrestricted. Use of this money for all funds except the General Fund requires adherence to special regulations established for each type of fund. The funds identified within Baltimore City's budget are the Capital Fund, Conduit Enterprise Fund, Convention Center Bond Fund, General Fund, Internal Service Fund, Loan and Guarantee Enterprise Fund, Motor Vehicle Fund, Parking Enterprise Fund, Parking Management Fund, Special Fund, Water Utility Fund, and Waste Water Utility Fund.

FUND ADJUSTMENT: Represents an adjustment made to appropriations for permanent full-time salaries and wages when a budgeted position is funded from more than one fund source, e.g. General and Federal Funds.

FUNDING SOURCE: Income received which supports an appropriation.

GENERAL FUND: A central fund into which most of the City's tax and unrestricted revenues are budgeted and held to support basic City operations and pay-as-you-go (PAYGO) capital projects.

GRANT: A contribution made from either the private sector to the City or by one governmental unit to another unit. The contribution is usually made to support a specified program, function or project.

INDICATOR: A measure that represents a quality of life improvement that a service is ultimately aimed at achieving.

INTERNAL SERVICE FUND: Established to budget for the financing of goods and/or services provided by certain City agencies to other City agencies or programs on a cost reimbursement basis.

LOAN AND GUARANTEE ENTERPRISE FUND: Established to budget for the self-supporting program of loans and guarantees administered by the Department of Finance pursuant to policies and procedures approved by the Board of Estimates.

MAJOR GOVERNMENTAL FUNCTION: For purposes of comparison, a group of similar services rendered by various agencies within the City will be segregated together, e.g., Adjudications and Corrections, Economic Development, General Government, Legislative, Public Safety, Social Services, et cetera.

MOTOR VEHICLE FUND: Established to budget for highway user revenues distributed to

Baltimore City by the State of Maryland. Funds must be used for the construction, reconstruction, or maintenance of the streets and highways in Baltimore City.

OBJECT OF EXPENDITURE: A group of similar services, commodities, equipment or personnel costs used to clarify spending within the budget. Objects of expenditure identified within Baltimore City's budget are:

Salaries: Payment to personnel for services rendered to the City including overtime, shift differential, sick leave conversion, full-time, part-time and contractual personnel costs.

Other Personnel Costs: Payment for benefits provided to City personnel. Included are charges to the City for social security, retirement, health plan and prescription drug costs.

Contractual Services: Payment for services rendered to the City under contractual arrangements such as rents and telephone service.

Materials and Supplies: Payment for consumable materials and supplies such as custodial supplies and heating fuel.

Equipment: Payment for replacement or procurement of City property other than real property.

Grants, Subsidies and Contributions: Payment in support of various non-profit, or private sector activities which will provide health, welfare, educational, cultural and/or promotional benefits to citizens of Baltimore.

Debt Service: Payments for interest and principal of bonds issued by or on behalf of the City.

Capital Improvements: Payment for the acquisition of real property or improvements made to existing City property.

OPERATING BUDGET: A plan, approved by the Mayor and City Council, for appropriating funds to agencies for operating costs during the fiscal year. This plan establishes legal expenditure limits and will reflect appropriations budgeted according to programs, sources of funding, and costs of program operation other than capital improvements, which are over \$50,000, items of repair, maintenance or emergency nature costing more than \$100,000 and Bureau of Water and Waste Water items of repair, maintenance or emergency nature costing more than \$250,000.

ORDINANCE OF ESTIMATES: A bill enacted by the City Council, and approved by the Mayor, which gives legal effect to the appropriations included in the annual budget.

OTHER POST EMPLOYMENT BENEFITS (OPEB): The Government Accounting Standards Board (GASB) has instituted an accounting rule which mandates that OPEB benefits be recorded as accrued liabilities in the annual financial statements of governmental entities. Therefore, an annual contribution to a Post Employment Benefits Trust Fund is required.

OUTCOME BUDGETING: A budget process that aligns resources with results that matter most to citizens. It's a budgeting tool that integrates strategic planning, long range financial planning, and performance management.

OVERTIME: Payments to employees eligible for additional compensation for services rendered after a regularly scheduled work period subject to the provisions of negotiated labor contracts and the federal Fair Labor Standards Act.

PARKING ENTERPRISE FUND: Established to budget for operating and debt service expenses for City financed garages substantially supported by revenues derived from the operation of these garages.

PARKING MANAGEMENT FUND: Established to budget for the administration of the City's parking garages and lots, parking enforcement activities and operation of the parking garages and lots financed with General Obligation Bonds.

PAY-AS-YOU-GO (PAYGO): Capital projects funded from current year revenues.

PERFORMANCE MEASURES: Agency-based metrics used to show the results and/or public benefits of their services provided. The benefits can be in the form of an amount of products or services provided (i.e. outputs), reflect the cost per unit of output or outcome (i.e. efficiency), gauge how well a service meets customer expectations (i.e. effectiveness), or changes in attitudes, behaviors, knowledge, skills, and conditions as a result of the service (i.e. outcome).

POSITIONS: Represents those permanent full and part-time jobs that have a job number assigned.

Permanent Full-Time: Payments to an employee filling a permanent full-time budgeted position for services rendered on a continuing basis.

Permanent Part-Time: Payments to an employee who works less than a full-time schedule on a continuing basis.

PRIORITY OUTCOME: Goals established by the Mayor for improving the quality of life for Baltimore's citizens. The current Priority Outcomes are: Better Schools, Safer Streets, Stronger Neighborhoods, Innovative Government, A Growing Economy, and a Cleaner and Healthier City.

RESULTS TEAM: An interdisciplinary group of six to eight members assigned to a particular City Objective that issues guidance to agencies, ranks the proposals, and helps the Mayor develop a budget recommendation that maximizes results per dollar requested.

REVENUE : Income generated by taxes, fines, penalties, notes, bonds, investment income, property rental, user charges, federal grants, state grants, private grants, county grants and miscellaneous services.

SALARY AND WAGE DIFFERENTIAL: Added compensation received by certain employees when regularly assigned to night or shift work and to certain employees when required to work under various hazardous conditions.

SALARY AND WAGE SAVINGS: An adjustment made to appropriations resulting from the number of permanent full-time positions which are either vacant, filled by an employee in a lower pay classification, or through employee turnover within the agency.

SERVICE: An activity or set of activities performed by an agency that has: identifiable costs for budgeting purposes; a clear public purpose and measurable objectives; and clear lines of accountability for its performance and fiscal management. Services are the means to achieving desired outcomes for City residents.

SERVICE CODE: A three digit numeric code used to identify services or programs within an agency.

SEVERANCE PAY: Payments to permanent full-time and permanent part-time employees for unused accumulated leave that includes vacation, personal, and sick pursuant to provisions of negotiated labor agreements.

SPECIAL FUND: Established to budget for revenues derived from certain state, federal and private governmental grants, and other revenue sources that are restricted to expenditures for specific purposes.

STIPENDS: Payments to participants in certain grant-funded programs for a specific purpose.

SUB-OBJECT OF EXPENDITURE: A subdivision of an object of expenditure in which groups of similar services or related articles are further delineated into more specific types of expenditures.

SUPPLEMENTARY APPROPRIATIONS: Additional spending authority provided by the City Council and approved by the Mayor derived from revenues from any source other than the full rate property tax and other taxes imposed in excess of or in addition to those relied upon by the Board of Estimates in determining the tax levy required to balance the annual Ordinance of Estimates. These appropriations include grants from private or governmental sources which could not be expected with reasonable certainty at the time of the formulation of the proposed Ordinance of Estimates, additional appropriations for programs included in the annual budget made necessary by a material change in circumstances or new programs which could not be reasonably anticipated at the time of formulation of the Ordinance of Estimates.

All such appropriations must be embodied in a separate ordinance limited to a single program, purpose, activity or project and provide the revenue necessary to support the appropriation.

TARGET: Targets are the numerical benchmarks an agency aims to achieve for a performance measure.

TRANSFERS: Charges or expenditure reimbursements used as follows:

- To reimburse a program for costs which are charged as overhead to special grants.
- To transfer expenditures between funds in order to adjust the amounts derived from various sources for a multi-funded program rather than split each object and subobject of expenditure.
- To reimburse a program for services rendered where the reimbursement is calculated on a fee basis rather than for specific expenditures.

WASTE WATER UTILITY FUND: Established to budget for the operating and capital expenses of the City's sewage facilities.

WATER UTILITY FUND: Established to budget for the operating and capital expenses of the City's water supply system.

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Harry E. Black

DEPUTY FINANCE DIRECTOR
Henry J. Raymond

BUDGET DIRECTOR
Andrew W. Kleine

DEPUTY BUDGET DIRECTOR
Robert Cename

DIRECTOR OF REVENUE AND TAX ANALYSIS
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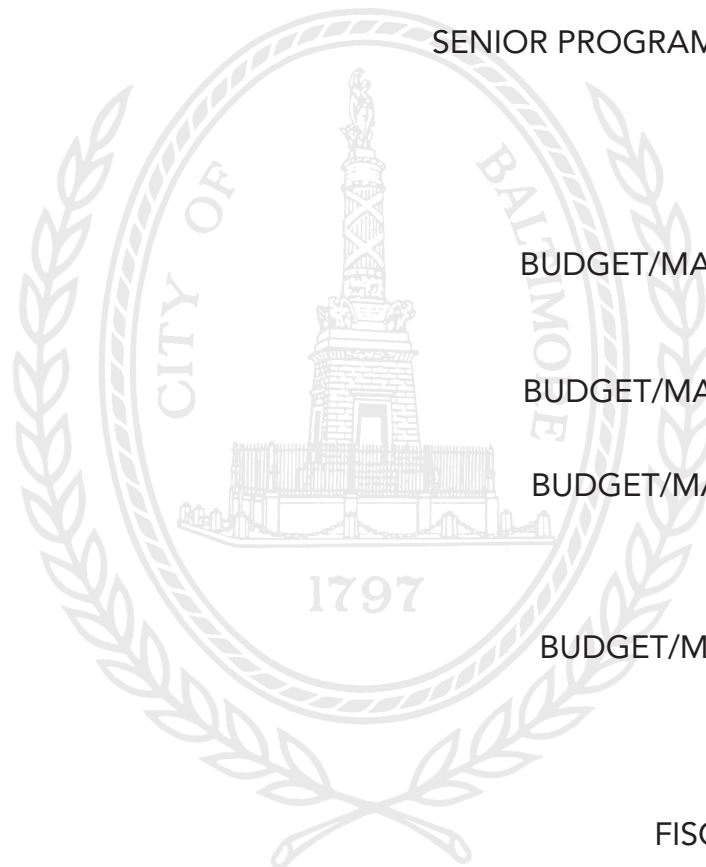
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The City of Baltimore budget publications are available at the Enoch Pratt Free Library and online at www.baltimorecity.gov/budget.

For additional information, contact the Department of Finance, Bureau of the Budget and Management Research, 469 City Hall, 100 N. Holliday Street, Baltimore, MD 21202; P: 410.396.3652.



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