

FISCAL 2011

Summary of the Adopted Budget

Stephanie Rawlings-Blake, Mayor
City of Baltimore, Maryland



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Cover: The citizens of Baltimore make our city vibrant and diverse.

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SUMMARY OF THE ADOPTED BUDGET
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*Distinguished
Budget Presentation
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For the Fiscal Year Beginning

July 1, 2009

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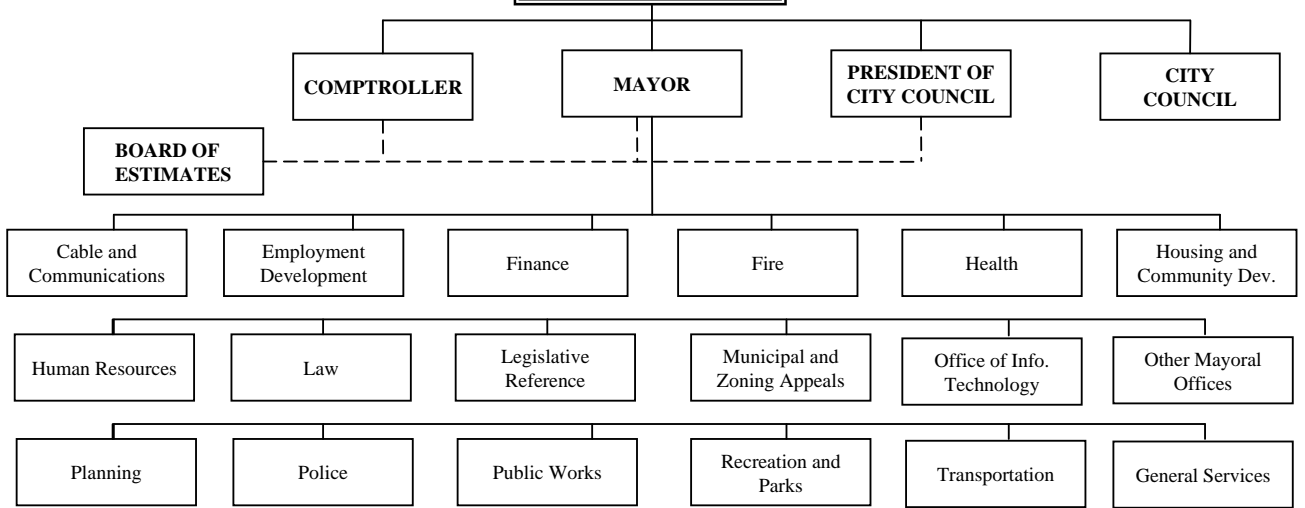
Fiscal 2011 Summary of the Adopted Budget

Budgetary Environment

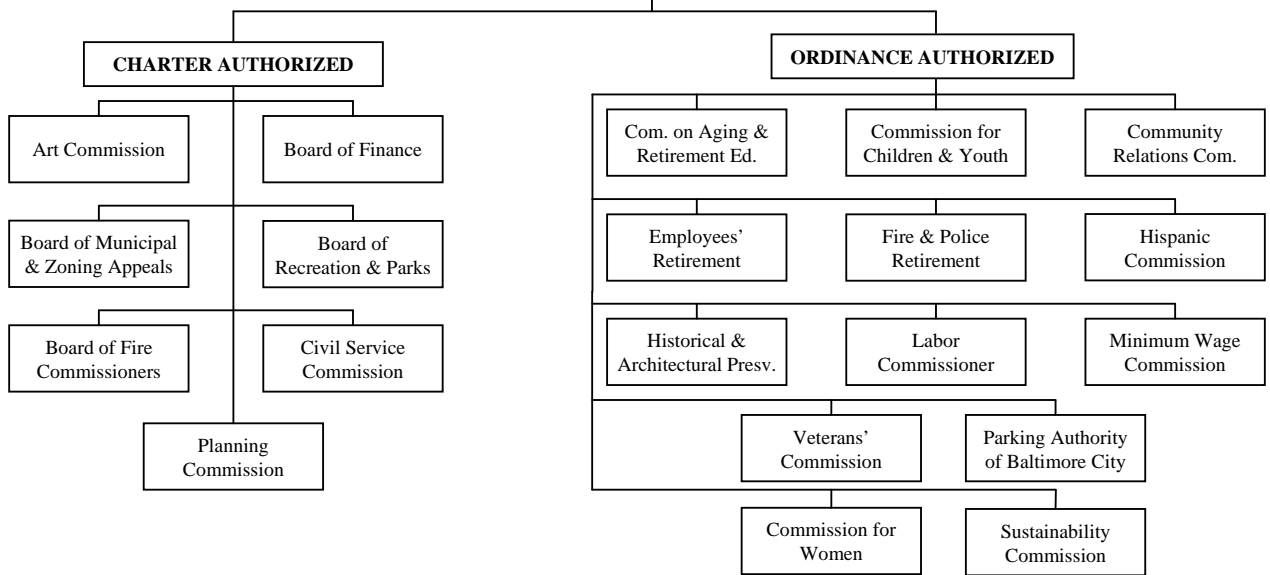


MUNICIPAL ORGANIZATION CHART

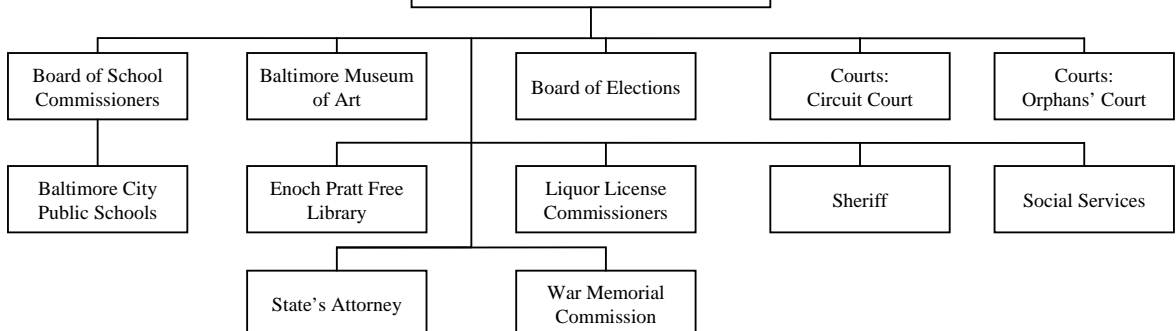
THE PEOPLE



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ACTS OF STATE LEGISLATURE





STEPHANIE RAWLINGS-BLAKE
Mayor
250 City Hall, 100 North Holliday Street
Baltimore, Maryland 21202

Dear Taxpayer,

This year, Baltimore City taxpayers faced the worst fiscal crisis in the City's modern history. Because of the global recession, City revenues have been hit hard while the cost of providing basic services continues to grow. In Fiscal 2011, the gap between the cost of maintaining services and revenue was \$121 million, equal to half the police force or the entire firefighter force.

Together, we confronted this crisis with honesty and sacrifice. We made the tough choices necessary to protect our core priorities. Despite a deficit equal to a 36 cent increase on the real property tax rate, we did not raise property taxes to balance the budget. The rate will remain at \$2.268 per \$100 of assessed valuation, its lowest level since 1972. The Homestead Tax Credit remains at 4%, saving homeowners \$149 million.

For the first time, the City used a new "Outcome Budgeting" process in which City agencies competed for every dollar based on results and efficiency.

I started the budget process by cutting the Mayor's Office Budget by 10%. The budget also includes \$36 million in general cost savings, including employee furloughs and cost-sharing for employee and retiree prescription drug benefits.

Even after tightening our belt, without new revenue, the City faced the prospect of closing fire companies, laying off sworn police officers, shuttering dozens of recreation centers, scaling back street repair, and abolishing nearly 1,000 positions.

To prevent drastic cuts in public safety and essential city services, I developed a Comprehensive Plan to balance the City's budget without raising property taxes. The plan closed the \$121 million budget deficit with roughly \$70 million in tough spending reductions and \$50 million in new, diversified revenue. The Fiscal 2011 budget will fully fund our obligation to public schools, maintain every single police officer and firefighter, keep all libraries open and fund after-school programs.

It has been a great privilege to serve as your Mayor for these few short months. And, because we didn't shirk our responsibility and delay hard decisions, Baltimore's best days are ahead. With a Comprehensive Budget Plan in place, we will increase efforts to target Baltimore's most violent and dangerous criminals and invest in smart crime-camera technology. We will fully fund our City's obligation to public education and improve academic achievement. We will do all of this so that our City emerges from this challenging time better, safer, and stronger.

Sincerely,

Stephanie Rawlings-Blake, Mayor

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Budget Overview

The City faced an unprecedented budget gap of \$121 million for Fiscal 2011, representing nearly eight percent of the combined General Fund and Motor Vehicle Fund. A budget gap is the difference between projected revenues and the estimated costs of continuing to provide current levels of City services.

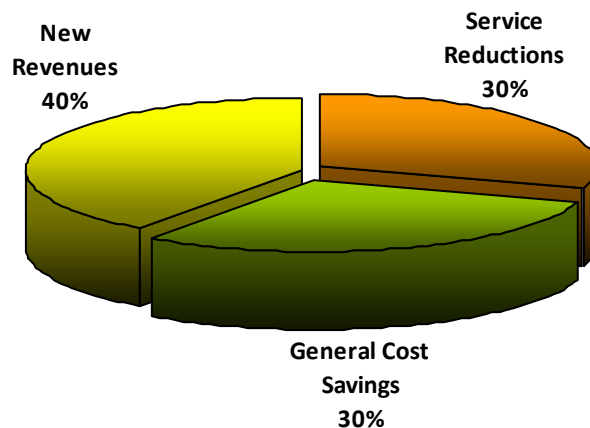
The \$121 million gap included:

- A \$54 million revenue shortfall compared to the Fiscal 2010 budget. The largest components of the shortfall were reductions in Highway User Revenue from the State and declining Income Tax receipts.
- A \$67 million increase in the costs of maintaining current services, including \$28 million for pension contributions and \$23 million for employee and retiree health care.

Mayor Rawlings-Blake and the City Council worked together on a comprehensive plan to balance the Fiscal 2011 budget. As shown in the pie chart below, the plan has three components:

- \$36 million in general cost savings. These include:
 - continuing employee furloughs
 - 10% employee and retiree cost share for prescription drug benefit
 - sharing the cost of crossing guards with the school system
- \$48 million in new revenue
- \$37 million in service reductions and savings from efficiencies

Overall, the plan closed 60% of the budget gap with spending reductions and 40% with new revenue.



Revenue Enhancements

As described above, the City cut spending by \$73 million dollars and raised \$48 million of additional revenue. The new revenue restored funding for critical services, such as police, fire, recreation, and health. A full list of supplemental appropriations is on page 6.

Special Note: The Fiscal 2011 General Fund budget figures shown in this volume represent both the Adopted Budget (Ordinance of Estimates) of \$1,332,657,744 and the supplemental appropriations enacted immediately after passage of the Ordinance of Estimates, which totaled \$50,162,000.

The package of revenue enhancements equitably distributes the burden across residents, non-residents, businesses and nonprofit organizations.

Description	Additional Revenue (Millions)	
Energy Tax	\$6.98	Increased by 15% for Commercial and Residential users. Nonprofits up from 6% to 8% of bill
Income Tax	\$5.91	Increased from 3.05% to 3.20% of taxable income
Beverage Container Tax	\$5.70	New 2 cent tax on all beverage container under two liters, excluding milk and juice
Not for Profit MOU	\$5.40	Voluntary contributions from universities and hospitals, which pay no property tax
Parking Tax	\$5.08	Increased to from 16% to 20% of parking charge.
Telecommunications Tax	\$3.74	Increased per line charge from \$3.50 to \$4.00 per month
Parking Fines	\$3.17	Increased parking fines by various amounts
Hotel Tax	\$3.14	Increased hotel tax from 7.5% to 9.5%
Parking Meters	\$3.10	Increased hourly rate in high usage areas from \$1.00 to \$2.00
Property Tax Discount Savings	\$2.50	Reduced discount period to 0.5% in July only
Simulated Slot Machines Tax	\$1.91	Eliminated admissions & amusement tax and levied a sliding scale excise tax per machine
Vacant Property	\$1.28	Residential vacant structure fees increased by \$100 and commercial vacant structures by \$250
Civil Citation Fines	\$0.17	Increased civil citation fines by various amounts
Total	\$48.08	

**Hotel Tax note: An additional \$2.09 million from the hotel tax increase was appropriated to Visit Baltimore per State law.*

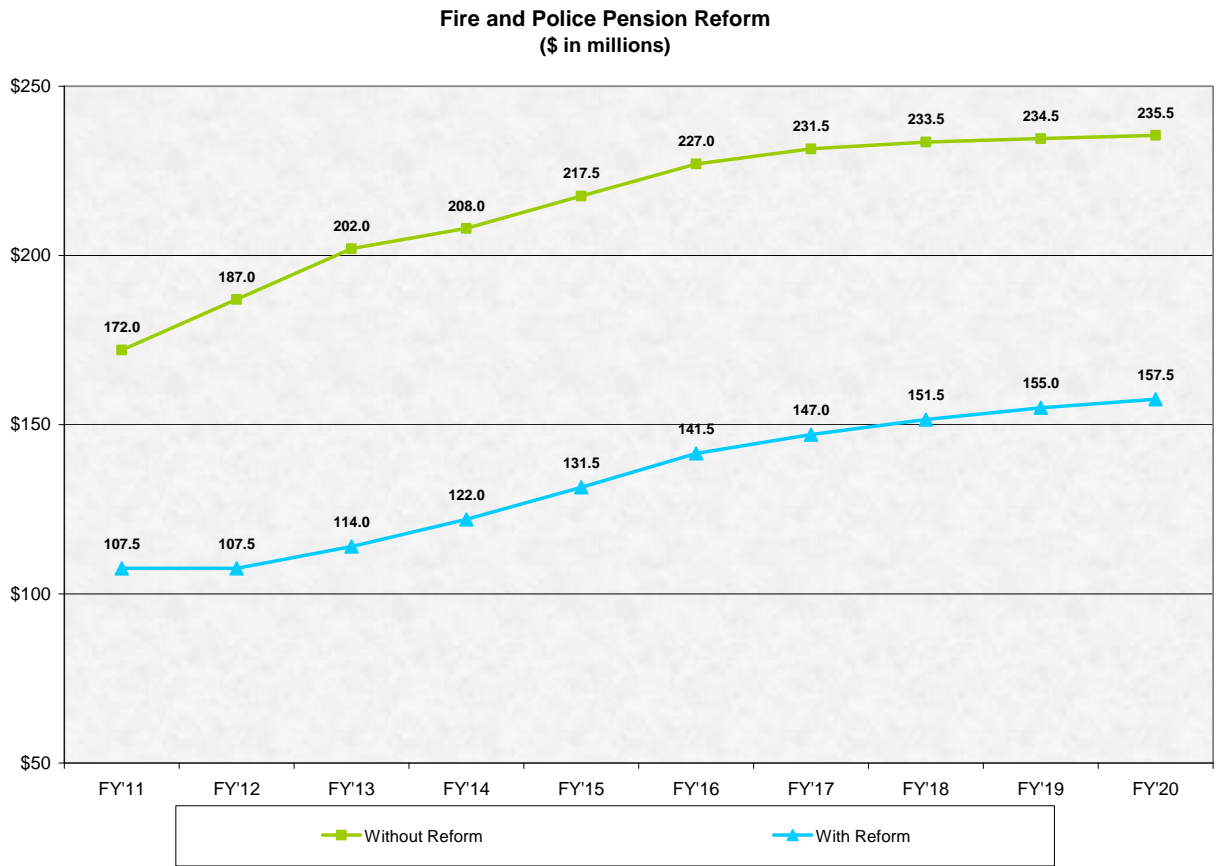
Pension Costs

During the Fiscal 2011 budget deliberations, the City confronted the rapidly escalating costs of the Fire and Police Employee Retirement System (FPERS). The employer contribution for the plan grew from \$48.3 million in FY 2005 to \$81.9 million in FY 2010. In FY 2011, the budget allocates \$108 million for the annual required contribution to FPERS; without reform, the cost would have been \$172 million.

The system's cost has grown due to poor investment returns, a declining ratio of active members to retirees, and a variable benefit provision that rewarded pensioners when investment returns were strong, but made the City responsible for investment losses.

As shown in the chart below, legislation passed by the City Council will save the City more than \$800 million over the next 10 years by:

- Replacing the variable benefit with a cost of living adjustment;
- modifying age and years of service requirement to 25 years of completed service or age 55 with 15 years of completed service;
- increasing employee contributions from 6% to 10% over a four year period; and
- extending the time period used for calculating average final compensation from 18 months to 3 years.



FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Supplemental Appropriations

Agency	Service #	Service Name	Description	Amount
Public Works	663	Waste Removal and Recycling	Restores 18 Bulk Trash Collection positions in the Department's Waste Removal and Recycling Service.	\$1,100,000
Mayor's Office of Employment Development	798	Youth Works Summer Job Program	Fund 262 additional slots for City youth in the 2009 YouthWorks Summer Job Program.	\$367,000
Housing and Community Development	749	Demolition & Stabilization	Funds demolition and stabilization of abandoned properties in blighted neighborhoods.	\$1,407,000
General Services	731	Facilities Management	Funds custodial services for three days per week as part of the Department's Facilities Management Service.	\$527,000
Mayor's Office of Information Technology	804	Call Center Services	Continues current hours of operation at the City's 311 Call Center.	\$1,000,000
Health	307	Substance Abuse and Mental Health	Restores case management services for approximately 5,400 clients and restore services to homeless adults.	\$508,000
Health	718	Chronic Disease Prevention	Maintains the Needle Exchange, Staying Alive Overdose Prevention, and Cardiovascular Health Disparities programs.	\$563,000
Health	310	School Health	Continues operation of all current School Based Health centers and expanded nursing coverage.	\$1,000,000
Health	721	Senior Centers	Restore homeless shelter outreach staffing and support staffing for senior services.	\$175,000
Health	716	Animal Services	Continues dead animal pick-up and current operations at the animal shelter.	\$300,000
Recreation and Parks	651	Recreation for Seniors	Continues recreational programs, classes, trips, and special events for 95 Golden Age Clubs, senior centers, senior apartment buildings, and senior faith-based groups located throughout the City.	\$349,000
Recreation and Parks	646	Park Maintenance	Continues twice weekly trash collection at major parks and regular maintenance of ball fields and playgrounds	\$1,500,000
Recreation and Parks	647	Youth and Adult Sports	Restores tennis, fishing, youth football, and track and field programs.	\$363,000
Recreation and Parks	645	Aquatics	Funds all park, walk-to, wading, and splash pools to be open for a normal 6-week summer schedule.	\$719,000
Recreation and Parks	648	Community Recreation Centers	Restores funding to the Fiscal 2010 level. All recreation centers will remain open through the summer while a Mayoral task force develops recommendations about the future of the city's recreation center network.	\$5,000,000
Transportation	683	Street Management	Funds 200 lane miles to be re-surfaced in the 2010-11 paving season; the re-pavement of 60 alleys; and the maintenance of lead time for pothole repairs at 48 hours.	\$3,588,000
Transportation	684	Traffic Management and Safety Services	Funds traffic control at special events.	\$623,000
Police	622	Police Patrol	Maintains existing staffing and current service levels for the Police Department.	\$3,541,000
Police	634	Crowd, Traffic, and Special Events Management	Maintains existing staffing and current service levels for the Police Department.	\$1,885,000
Police	626	Homeland Security - Intelligence	Maintains existing staffing and current service levels for the Police Department.	\$870,000
Police	625	Special Operations - SWAT	Maintains existing staffing and current service levels for the Police Department.	\$426,000
Police	637	Special Operations - K-9 and Mounted Unit	Maintains existing staffing and current service levels for the Police Department.	\$571,000
Police	638	Special Operations - Marine Unit and Emergency Services	Maintains existing staffing and current service levels for the Police Department.	\$1,620,000
Police	640	Special Operations - Aviation	Maintains existing staffing and current service levels for the Police Department.	\$4,108,000
Police	628	Police Internal Affairs	Maintains existing staffing and current service levels for the Police Department.	\$781,000
Police	635	Police Recruiting and Training	Maintains existing staffing and current service levels for the Police Department.	\$936,000
Police	623	Criminal Investigations	Maintains existing staffing and current service levels for the Police Department.	\$53,000
Fire	602	Fire Suppression and Emergency Rescue	Allows the Fire Department to maintain existing staffing and reduce rotating closures from four to three.	\$7,609,000
Visit Baltimore	820	Convention Sales and Tourism	Corresponds to 40% of the additional revenues generated by the 2% increase in the City's hotel tax, as mandated by State law.	\$2,092,000
Commission of Aging	723	Advocacy & Supportive Care	Restores a position to provide advocacy and support services for senior citizens.	\$78,000
Housing and Community Development	814	Improve and Promote Retail Districts Beyond Downtown	Restores \$75,000 to the Baltimore Development Corporation for the Main Streets initiative.	\$75,000
Public Works	661	Public Right of Way Cleaning	Restores the following services: Mechanical Street Sweeping (\$780,000, 27,000 miles of sweeping); Graffiti Removal (\$626,000, 13 positions); Weekend Corner Can Collection (\$350,000); Business District Cleaning (\$1,600,000, 31 positions, 10 business districts).	\$3,356,000
Public Works	662	Vacant and Abandoned Property Boarding and Cleaning	Restores about 1,000 boardings and cleanings, for a total of 41,000 in FY 2011. This is approximately the same level as FY 2010.	\$833,000
Public Works	674	Surface Water Management	Restores waterways maintenance, including debris collectors, to the current services level.	\$952,000
Human Resources	772	Civil Service Mgmt.	management of legal issues as they pertain to personnel matters.	\$160,000
Health	310	School Health	Expands nursing coverage in the Baltimore City Public Schools.	\$200,000
Health and Welfare Grants	385	Legal Aid Bureau	Restores funding for a grant to the Legal Aid Bureau at 50% of the FY 2010 level.	\$125,000
Housing and Community Development	752	Community Outreach	Restores services to provide coordinated response to individuals and families with needs related to conflict resolution and relocation emergencies. Four contract positions are restored.	\$320,000
Cable and Communications	876	Media Production	Funds basic operations of the City's cable office.	\$482,000
Totals				\$50,162,000

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Strategic Context for the Budget

This section presents the long-term goals for the City, outlines the Mayor's primary strategies to meet these goals, shows the key indicators tracked to determine success, and highlights priority Fiscal 2011 funded services to achieve the objectives. Later in this publication, more specific budget information is presented for City services under each objective.

Based on the results of the first-ever Baltimore Citizen Survey, City leaders established six objectives to guide the Fiscal 2011 budget process, using Outcome Budgeting:

- Make Baltimore a Safer City
- Build Strong, Healthy and Educated Children and Families
- Strengthen Baltimore's Economy and Promote Economic and Cultural Opportunities for all its Residents
- Make Baltimore's Government More Innovative, Efficient, and Customer Friendly
- Cultivate Stable, Vibrant and Livable Neighborhoods
- Make Baltimore a Cleaner and More Sustainable City

Make Baltimore a Safer City

Creating and maintaining a safer city requires both long-term preventive measures and the capacity for effective response to crime, fire, accidents, and other emergencies. Community engagement and the strengthening of collective and individual responsibility are components of both prevention and response.

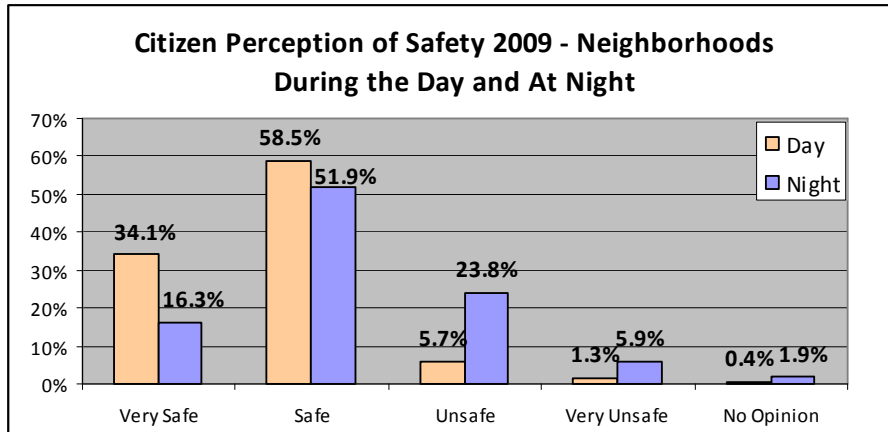
The *key strategies* guiding City services to Make Baltimore a Safer City are:

1. Incorporate safety considerations into planning, design, building and inspection processes and zoning decisions.
2. Identify populations at high risk of involvement in criminal activity and deliver services and outreach to those groups, such as job training and employment for ex-offenders, and comprehensive services for juveniles who have previous involvement with the criminal justice system and/or state social service agency.
3. Promote community engagement, such as citizen patrols, police/community partnerships and strengthened community governance.
4. Demonstrate targeted deployment of law enforcement patrol in high crime areas; reductions in availability of illegal guns; and investigation and arrest of repeat violent offenders, including collaboration with State and federal law enforcement agencies.
5. Improve the efficiency and effectiveness of 911 emergency responders and improve preparedness for and execution of resource deployment with regard to natural disasters, acts of terrorism, major infrastructure damage and other events threatening the safety of large numbers of people.

Key indicators are high-level measures to help us track our progress on meeting the City Objectives. By monitoring these indicators, we can learn more about how well City services help

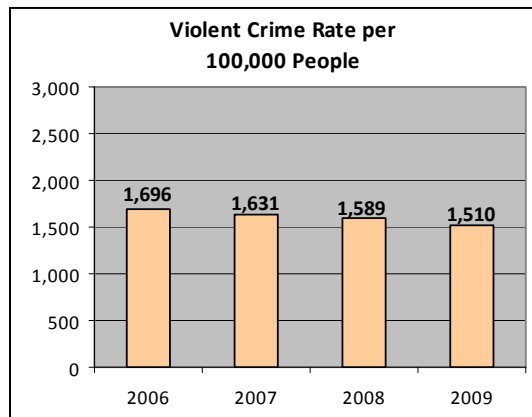
advance our goals. The indicators below do not represent all possible indicators, but they are the priority ones. City agencies also monitor additional, more specific indicators for their services.

1. **Citizen Perception of Safety.** The 2009 Baltimore Citizen Survey asks how safe residents feel in their neighborhood during the day and at night.



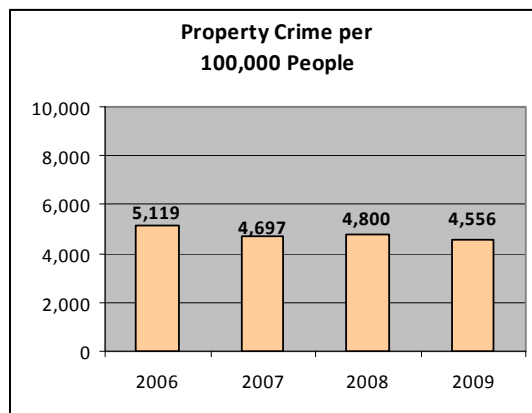
Source: Baltimore Citizen Survey, 2009

2. **Violent crime rate.** Violent crime includes murder, rape, robbery and aggravated assault.



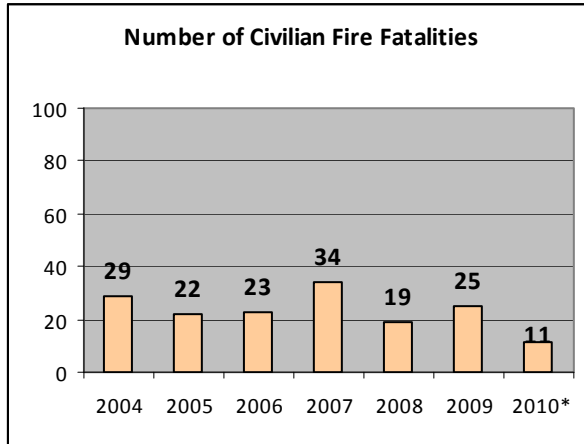
Source: FBI Uniform Crime Rate for Baltimore

3. **Property crime rate.** Property crime includes burglary, larceny and auto theft.

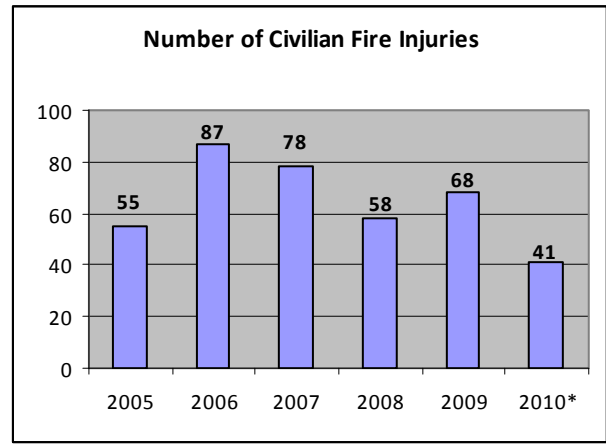


Source: FBI Uniform Crime Rate for Baltimore

4. Number of civilian deaths/injuries as the result of fire.

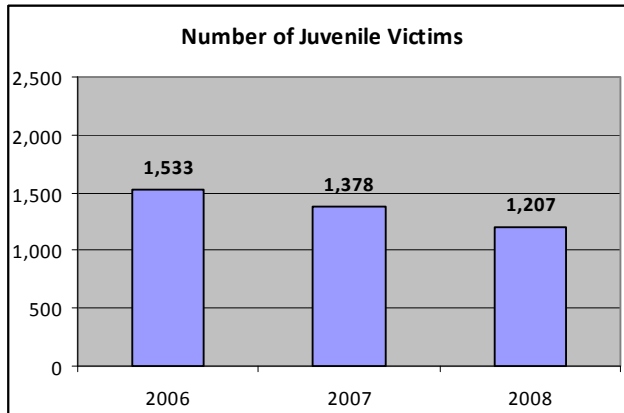


Source: Baltimore Fire Department
* as of August 2010



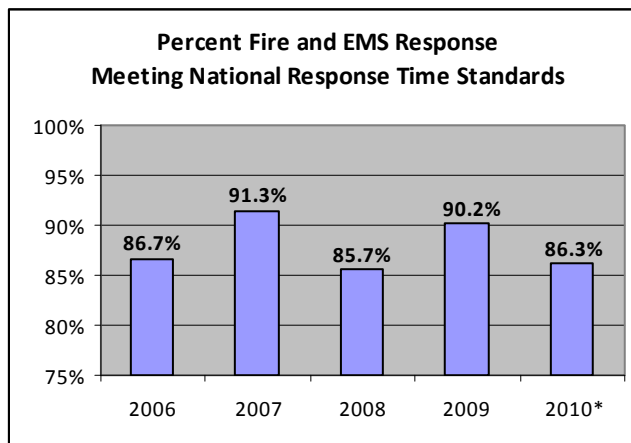
Source: Baltimore Fire Department
* as of August 2010

5. Number of juvenile victims of violent crime.



Source: Baltimore Police Department

6. Percent of Fire and EMS 911 calls meeting national response time standards



Source: Baltimore Fire Department
* as of August 2010

Making Baltimore a Safer City is the City's top priority for funding. Funded services prevent crime, target violent criminals, promote community engagement, and make emergency response more efficient.

- Fully funds the Police Department's Violent Crimes Impact Division, which has helped dismantle gang networks and reduce gun violence.
- Funds all Police Patrol service positions (the officers who patrol neighborhoods).
- Fully funds crime cameras, which serve as a force multiplier and are shown to reduce crime and assist prosecutions.
- Reduces Fire company rotating closures from four to three.
- Fully funds Fire Emergency Medical Services (EMS). More than 80% of emergency calls are EMS calls. Also funds two Medic Assist Cars and provides support services to frequent 911 callers, reducing demand on fire companies and making ambulances more efficient.
- Provides funding for Operation Safe Kids and Operation Safe Streets to deliver proven violence reduction programming to more than 500 young people.
- Funds the Youth Opportunity program to deliver intensive, evidence-based job training to 600 at-risk youth.

A complete list of services, and their performance goals, are listed in each of the Safer objective chapters starting on page 61.

Build Strong, Healthy and Educated Children and Families

The City Objective to Build Strong, Healthy, and Educated Children and Families represents an investment in Baltimore's greatest asset, its residents. This Objective aims to:

- Build *strong* children and families that are: economically stable; free from abuse, neglect, and violence; stably housed; and have opportunities for recreation.
- Build *healthy* children and families that live in an environment that is safe and health promoting and have access to comprehensive and affordable health care.
- Build *educated* children and families that have opportunities for lifelong learning so that they can be competitive in an increasingly knowledge-based economy.

The *key strategies* guiding City services to Build Strong, Healthy, and Educated Children and Families are:

1. **Expand lifelong learning and development opportunities.** Life-long learning covers the life span from early childhood education, to "out of school time" opportunities for youth, to workplace training and development for youth and adults, to educational opportunities for seniors.
2. **Promote health care.** Health care here means moving away from reacting to health emergencies to a more preventative model that encourages healthy lifestyles and makes comprehensive health care more available and accessible.
3. **Promote sustainable income for families.** A requisite to building a strong, healthy and educated family is a sustainable income with which a family can adequately meet its basic needs (housing, child care, food, transportation, health care, and miscellaneous items).
4. **Promote stable housing.** Decent, affordable housing is important to families. The focus here is on supporting individuals and families who lack stable housing.

5. **Promote a healthy environment.** The environmental and social conditions of a community have direct impacts on health and well-being. Environmental factors that contribute to the health status of a community include what is sold and promoted; the convenience of various modes of transportation; clean air, water, and soil; and opportunities for physical activity.

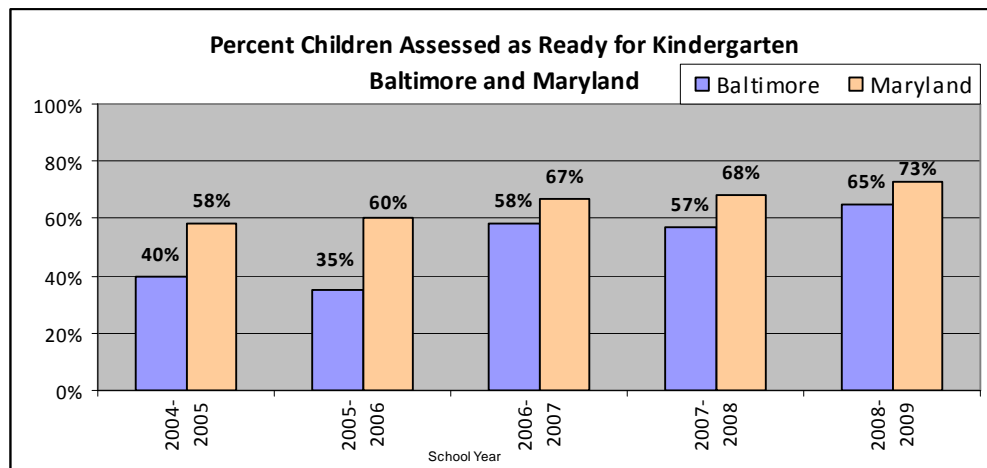
The following principles are an overlay to the key strategies for City services that aim to advance or achieve this Goal.

- **Place-based/neighborhood-based.** City services invest in targeted areas of the city by a) understanding those areas' strengths and weaknesses, and b) layering services in those areas that are linked to larger Citywide strategies.
- **Preventive in nature and driven by opportunity.** City services invest in families and children to address root causes.
- **Population based (concentration of resources).** City services invest in specific populations with the greatest need.

Key indicators are high-level measures to help us track our progress on meeting the City Objectives. By monitoring these indicators, we can learn more about whether City services help advance our goals. The indicators below do not represent all possible indicators; they are the priority ones for Fiscal 2011. City agencies also monitor additional, more specific indicators for their services.

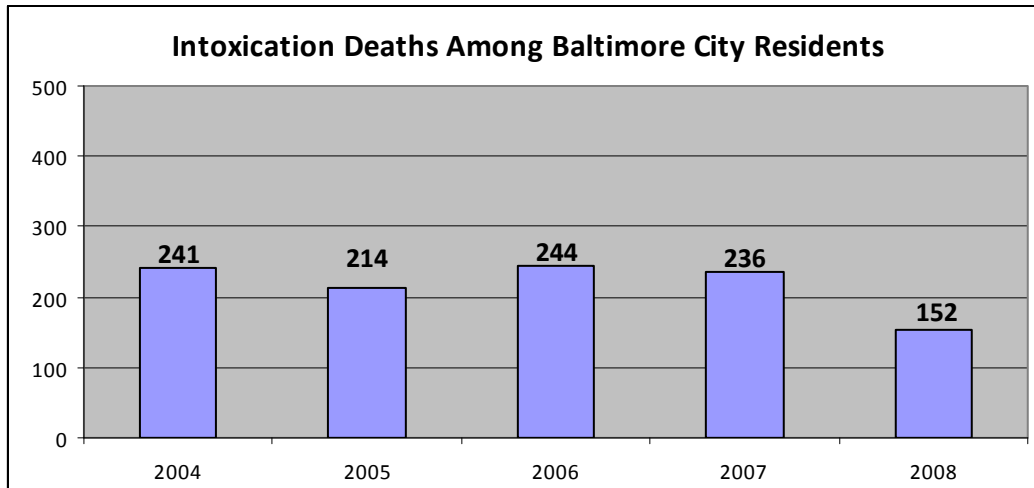
1. Percent of children ready for kindergarten

Children ready for their transition into school are at the stage of human development that enables them to engage in, and benefit from, early learning experiences. Other measures of life-long learning opportunities for Baltimore City residents of all ages could be 3rd grade reading levels, student absenteeism, and the percentage of adults with a high school diploma or GED.



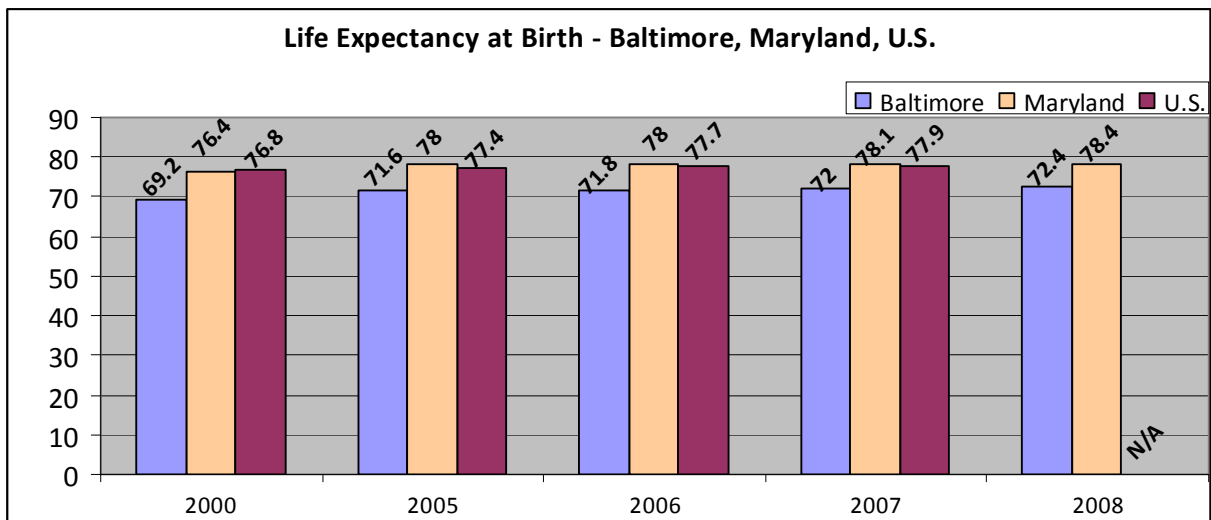
Source: Maryland State Department of Education, Work Sampling System

2. Substance Abuse Rates: Number of intoxication deaths



Source: Baltimore City Health Department Analysis of Data from the Maryland Office of the Chief Medical Examiner

3. Life Expectancy at Birth of a Baltimore City Resident



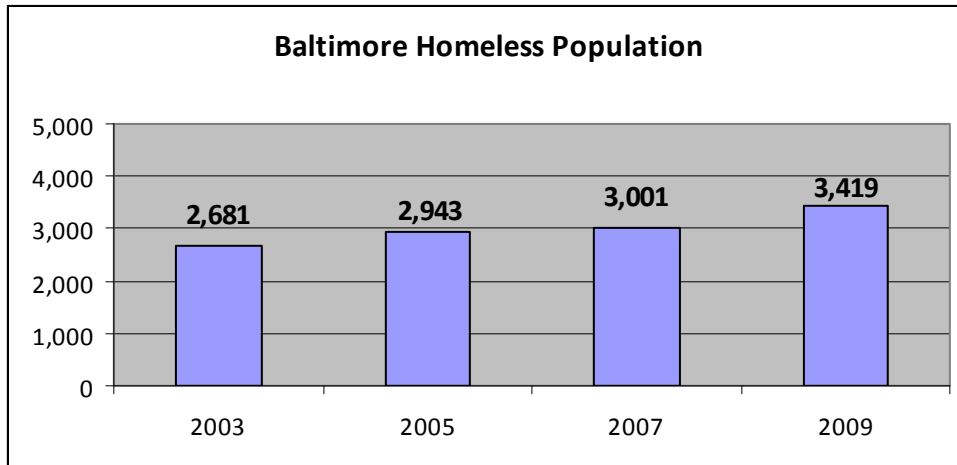
Source: U.S. Data, National Vital Statistics Reports

Other measures of the health status of Baltimore City residents: the disparities in life expectancy among city neighborhoods, percentage of people with health insurance, infant mortality rate, percentage of low birth weight births, rate of domestic violence-related 911 calls, percent of neighborhoods with access to healthy food and green space.

4. Senior Quality of Life

Measure currently under development.

5. Homeless population



Source: City of Baltimore Homeless Census, Baltimore Homeless Services

The top priorities under this goal are to expand lifelong learning opportunities and to improve citizens' health. Proposals were sought that target resources to the places and populations most at-risk and are preventive as opposed to reactive.

- Fully funds the City's obligation to the Baltimore City Public Schools. The City is not requesting a waiver from the State's Maintenance of Effort requirement.
- Maintains library branches and hours and provides for the reopening of the Reisterstown Road branch. Libraries are hubs of lifelong learning and have seen a spike in usage by job seekers in this tough economy.
- Provides more than \$5 million for the Family League's after-school programs, which serve 5,000+ young people and improve school attendance.
- Merges the Commission on Aging and Retirement Education (CARE) into the Health Department. This move will better integrate services for the aging, reduce overhead costs, and improve grants management.
- Continues pre- and post-natal home visiting and maternal and child health programs to ensure that Baltimoreans get the best possible start in life. This service is targeted to 12 at-risk neighborhoods.
- Sustains homeless assistance programs, including emergency shelters and efforts to move homeless residents into permanent supportive housing.
- Moves special recreational facilities, such as the ice rinks and driving range, toward self-sufficiency by allowing them to keep the revenue they generate.
- Eliminates General Fund support for Baltimore Rising, Inc., which has not demonstrated effectiveness or leveraged non-City funding as expected. Baltimore Rising will work to become self-supporting.

A complete list of services, and their performance goals, are listed in each of the Families objective chapters starting on page 71.

Strengthen Baltimore's Economy and Promote Economic and Cultural Opportunities for all its Residents

This City Objective is guided by the following tenets:

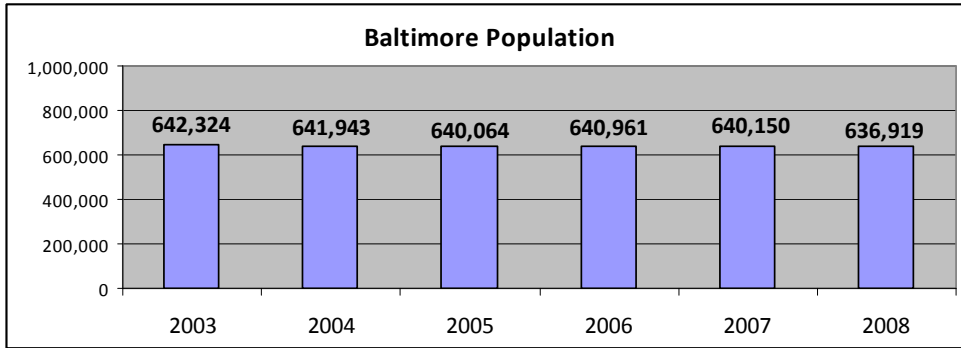
- A strong economy leverages *Public-Private-Non-Profit partnerships*.
- A strong economy respects and supports the *diversity* - ethnic, racial, socioeconomic, education level, etc. - of the people we serve. All of Baltimore's people should have the opportunity to live, work, earn, and play.
- A strong economy recognizes the *interconnectivity* of all economic factors-investment, key economic drivers, workforce, quality of life, and infrastructure. No economic factor can prosper independently.

The *key strategies* guiding City services to Strengthen Baltimore's Economy and Create Economic and Cultural Opportunities for all its Residents are:

1. **Attract investment.** There is no economic growth or sustainable economy without regular, growing and strategic capital investment. Investment must flow from public, private and nonprofit sectors into business and nonprofit ventures, real estate development, infrastructure, human capital, cultural institutions, and quality of life.
2. **Focus on key economic drivers.** Building a strong economy requires a comprehensive understanding of the drivers of the regional economy and, in particular, how its key industrial sectors compete in a global economy. Baltimore's economic strategy should be driven by its core competencies and shaped by its unique industrial structure, economic assets and limitations, business culture, and global and national trends.
3. **Strengthen the workforce.** Jobs generated by economic incentives provided by the City should be intentionally linked to training and development opportunities so that City residents have the skills needed to fill the new jobs.
4. **Improve quality of life.** Quality of Life is a critical element supporting the willingness of investors and key economic drivers to support Baltimore's economy. Research shows that there is a gap between the reality of Baltimore and our potential customers' perception of the City.
5. **Maintain infrastructure.** Businesses, residents, visitors and all participants in the economic and cultural life of the City need the maintenance of the physical infrastructure in order to live, earn, play and learn.

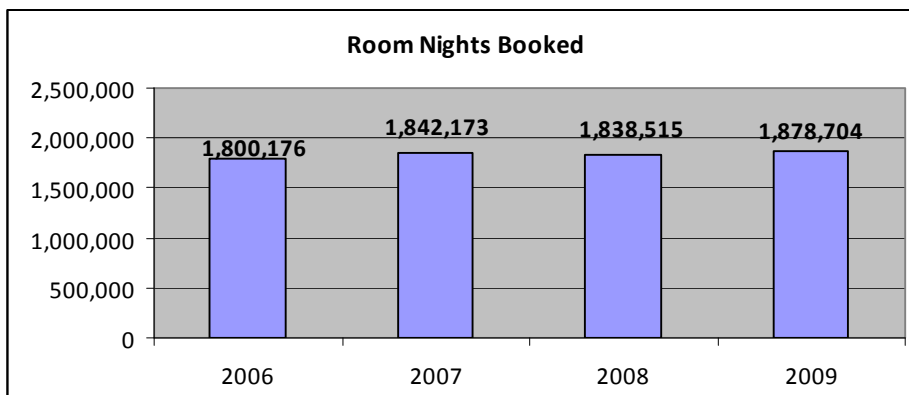
Key indicators are high-level measures to help us track our progress on meeting the City Objectives. By monitoring these indicators, we can learn more about whether City services help advance our goals. The indicators below do not represent all possible indicators; they are the priority ones. City agencies also monitor additional, more specific indicators for their services.

1. **Quality jobs in the City** - Quality jobs are jobs at a living wage with benefits and career ladders. The methodology for measuring this indicator is still under development.
2. **Population** - An increase in the number of City residents is a broad indicator of the City's quality of life and ability to meet job demands. It is also a key driver for private-public-non-profit investment and an increase in the tax base.



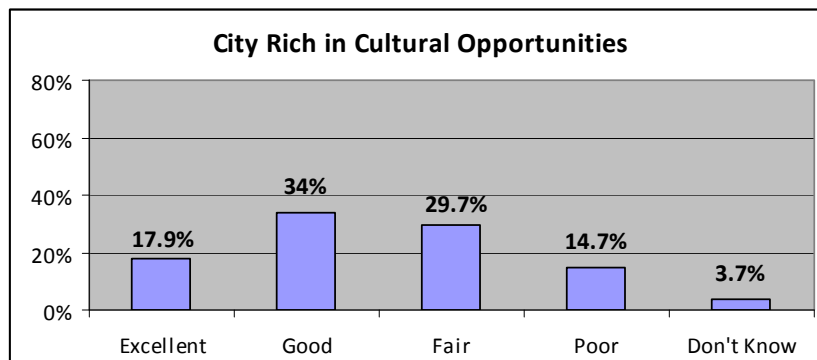
Source: Baltimore City Department of Planning, US Census Bureau, American Community Survey

3. **Number of hotel room nights booked** - Hotel rooms booked is a strong indicator of tourism, and convention and trade show bookings.



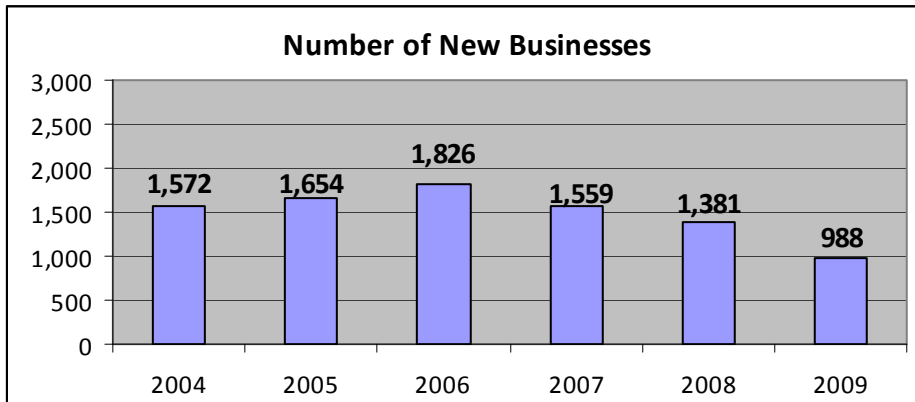
Source: Smith Travel Report

4. **Citizen perception that City is rich in cultural opportunities.** The Baltimore Citizen Survey asks residents to rate the availability of cultural activities in Baltimore. Responses from the 2009 survey are below.



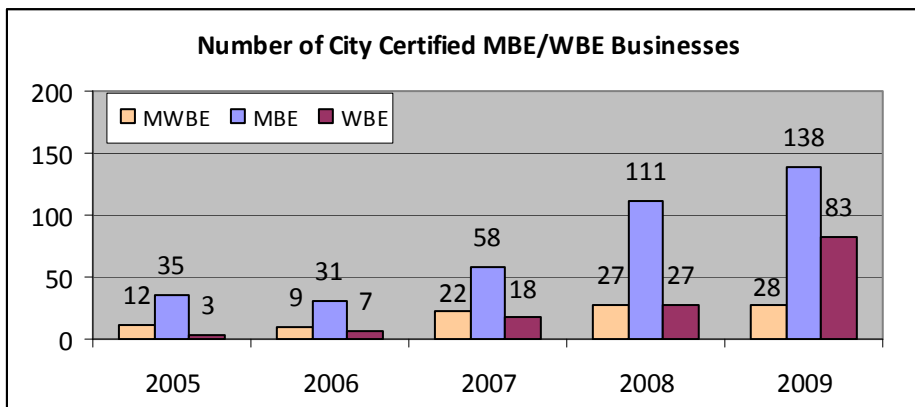
Source: Baltimore Citizen Survey, 2009

5. **Number of new businesses in the City.** Number of new businesses is a strong indicator of the City’s ability to both attract private investment and promote entrepreneurship.



Source: City of Baltimore, Department of Finance, Personal Property Tax System

6. **Number of City certified MBE/WBE businesses located in the City.** Minority businesses are more likely to employ minority employees.



Source: Baltimore City Minority and Women’s Business Opportunity Office

Funding under this goal is focused on attracting investment, growing key economic sectors, and strengthening the workforce. Forty percent of residents rate the availability of good jobs in the City as “poor.” The City cannot abandon services that help create jobs and prepare residents to fill them.

- Increases General Fund support for the Baltimore Development Corporation (BDC) to sustain efforts and incentives to attract and retain businesses and jobs; BDC will nonetheless downsize due to the loss of other funding sources.
- Supports small businesses and entrepreneurs by funding the Small Business Resource Center and Emerging Technology program.
- Funds the continuation of ten Main Streets, helping retail districts beyond downtown to weather the recession.
- Fully funds the Baltimore Convention Center and Visit Baltimore, the City’s tourism bureau. The Convention Center is a major driver of economic activity for the City. According to a recent study, it supports nearly \$650 million in business sales and 8,300 jobs annually.

- Maintains support for the City’s One Stop Career Centers, which have seen a 20% increase in customers as the City’s unemployment rate has grown. The One Stop centers provide a range of workforce services, including job training and placement.
- Funds job training and summer jobs for Baltimore’s youth, which are critical investments in the City’s future workforce.
- Establishes a new Office of Civil Rights by combining the Community Relations Commission, Wage Commission, and Disabilities Commission functions. This merger is intended to preserve basic services for populations that are struggling in the down economy.
- Supports arts and culture programs at reduced levels. The plan invests a total of nearly \$6.5 million in the Baltimore Office of Promotion and the Arts (BOPA), the Walters Art Gallery, the Baltimore Museum of Art, the Baltimore Symphony Orchestra and the Maryland Zoo - the City’s cultural anchors.
- Eliminates the Creative Baltimore Fund, which provides mini-grants to dozens of non-profit arts organizations.
- Funds the Baltimore Office of Promotion and the Arts (BOPA) at a reduced level. Since the Preliminary Plan was released in late March, private sponsors have stepped up to underwrite the 4th of July fireworks and Preakness Parade, events that were threatened with cancellation. The City will look to BOPA to leverage additional private funding and develop an arts and culture strategy that helps to attract and retain young adults – a demographic that the citizen survey found is less satisfied with the City’s current cultural offerings and more likely to move out of the City. The budget includes funding for BOPA to hire a development officer to boost fundraising for its operations.

A complete list of services, and their performance goals, are listed in each of the Economy objective chapters starting on page 83.

Make Baltimore’s Government More Innovative, Efficient, and Customer Friendly

The performance of internal business functions has a direct impact on all City agencies’ ability to deliver services to the public. This Objective is unique in the sense that it both defines expectations and criteria for internal City services, as well as providing a lens through which all external services (i.e. those that impact citizens directly) should be viewed.

This City Objective is guided by the following tenets:

- An *innovative* government utilizes modern technology, processes, and business models to derive better results.
- An *efficient* government makes sound use of its resources (“resources” being defined as money, time, supplies, equipment and human capital). The more efficient our internal business functions, the more resources we have for direct services to citizens.
- A *customer friendly* government is responsive, professional, and thoughtful. Responsiveness means that the customer provides input to the answer or solution and is provided with an expectation of when and how an outcome will be achieved.

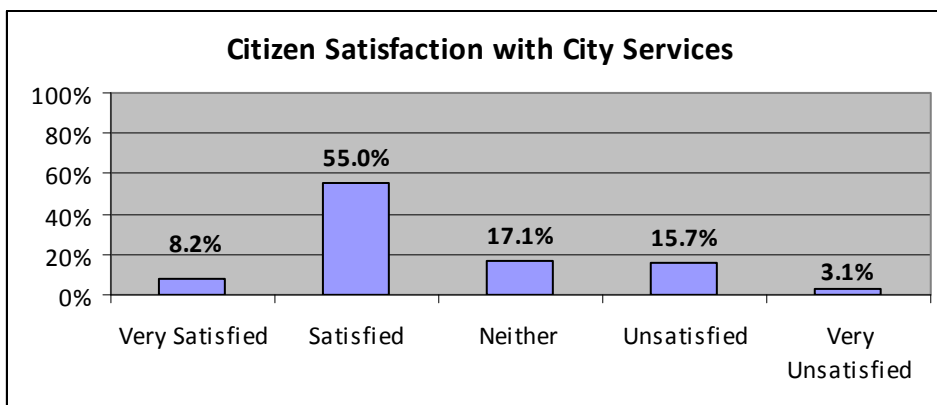
The *key strategies* guiding City services to Make Baltimore’s Government More Innovative, Efficient, and Customer Friendly are:

1. Engage both internal and external customers. Services should identify customers, define expectations, solicit regular feedback, and foster transparency.
2. Empower employees by emphasizing the hiring, training, and cultivation of experienced, knowledgeable, and service-oriented people. Services should have strategies to attract and retain talented employees, with emphasis on training techniques, leadership development, and incentive-based compensation.
3. Emphasize fiscal responsibility and efficiency by automating and integrating business processes and by partnering, internally and externally. Services should streamline business processes through the use of technology and re-engineering - including how building facilities can be best utilized.
4. Foster innovation, creativity, risk-taking, and employee engagement.

Key indicators are high-level measures to help us track our progress on meeting the City Objectives. By monitoring these indicators, we can learn more about whether City services help advance our goals. The indicators below do not represent all possible indicators; they are the priority ones. City agencies also monitor additional, more specific indicators for their services.

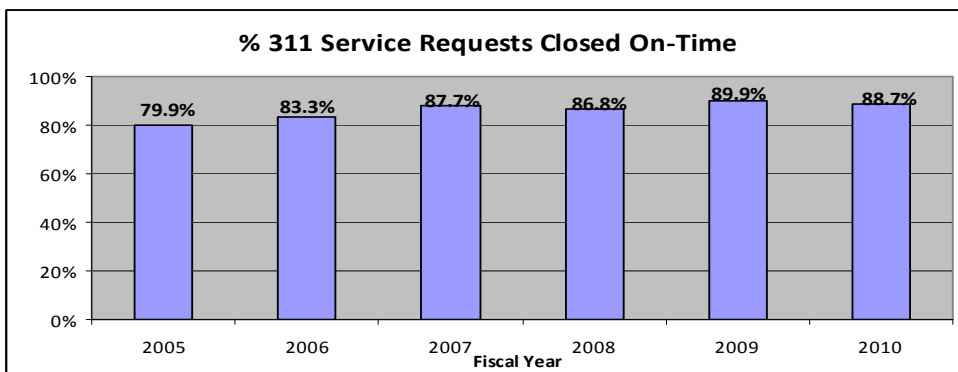
1. Citizen customer satisfaction measure

The Baltimore Citizen Survey asks: Overall, how satisfied would you say you are with the quality of services that Baltimore City provides?



Source: 2009 Baltimore Citizen Survey

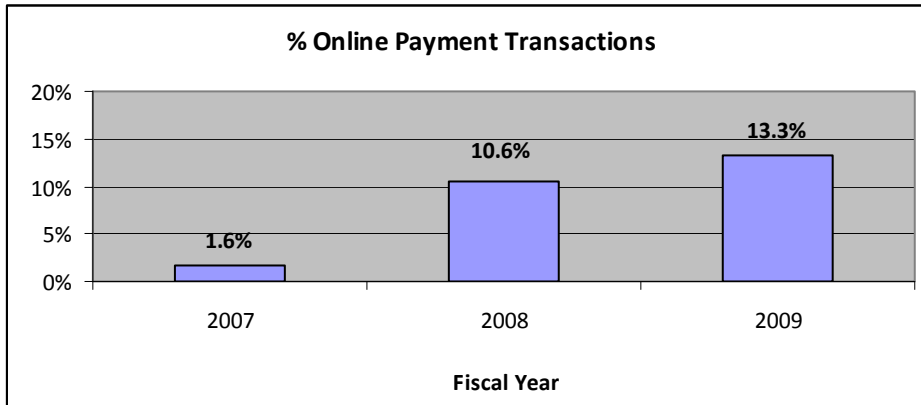
2. 311 service request on-time performance



Source: CitiTrak, Mayor's Office of Information Technology

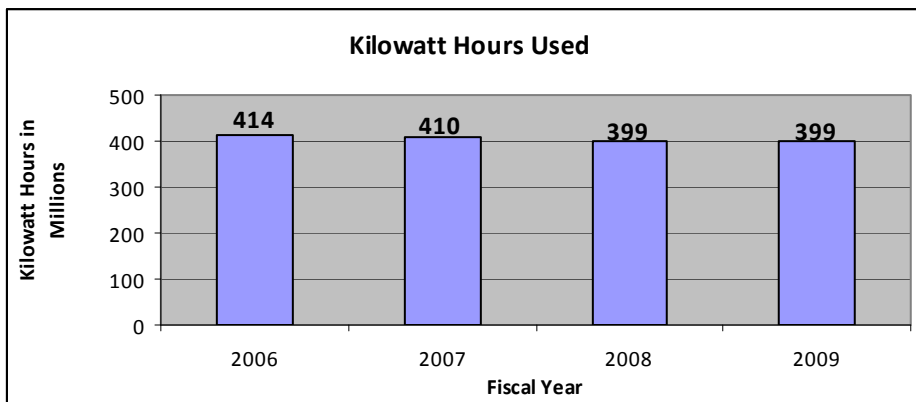
3. **Percent of time vendors are paid on-time.** This is a new measure being tracked by the Bureau of Accounting and Payroll Services, within the Department of Finance. There is one year of data to report. For Fiscal 2010, 66.3% of vendors were paid on-time.

4. **Percent of on-line payment transactions**

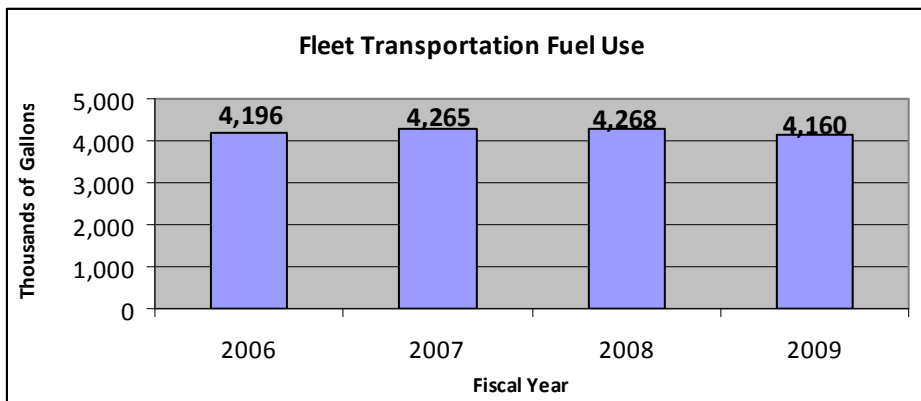


Source: CitiStat reporting, Department of Finance

5. **City government energy usage**



Source: Department of General Services



Source: Department of General Services

The key strategies under this goal are to improve customer service; empower employees; and automate, streamline and integrate business processes. The services funded under this goal are not seen by citizens, but provide crucial support to keep City government functioning. They include finance, law, human resources, information technology, and facilities management.

- Reduces Mayor's Office funding by 10%.
- Funds more aggressive collection of funds owed to the City. The plan will expand the City's revenue enforcement unit and fund a new position to investigate tax credit fraud.
- Supports an initiative to streamline the hiring process and move to pay for performance. The City needs to be ready to compete for talent as the economy improves.
- Builds incentives to conserve energy by allocating utility budgets to agencies.
- Funds the development and support of mission-critical information technology applications. A smart information management platform is the key to making City services more cost-effective and customer friendly.

A complete list of services, and their performance goals, are listed in each of the Government objective chapters starting on page 93.

Cultivate Stable, Vibrant and Livable Neighborhoods

This City Objective aims to ensure that everyone who lives, works, plays and learns in Baltimore City neighborhoods has the desire and confidence to invest their time, money, and social capital in their neighborhood for a secure future. This Objective envisions stable neighborhoods that have healthy real estate markets to promote homeownership for all income levels, are well-maintained and well-cared for, and are free from both perceived and actual crime and fear-inducing behavior.

Vibrant neighborhoods are those with engaged neighbors and strong community networks that embrace a diversity of people and lifestyles and have access to good schools, public services, commercial and retail outlets, transportation choices, cultural resources, and recreational opportunities. Livable neighborhoods are safe, have clean, green open spaces, and successfully integrate 21st century amenities into the existing neighborhood fabric.

Of utmost importance is rectifying the City's vacant property issue. With improvement in this one area, much of the City would be positively impacted, leading to a radical transformation, neighborhood by neighborhood, that will improve Baltimore's overall health, feel, culture and image.

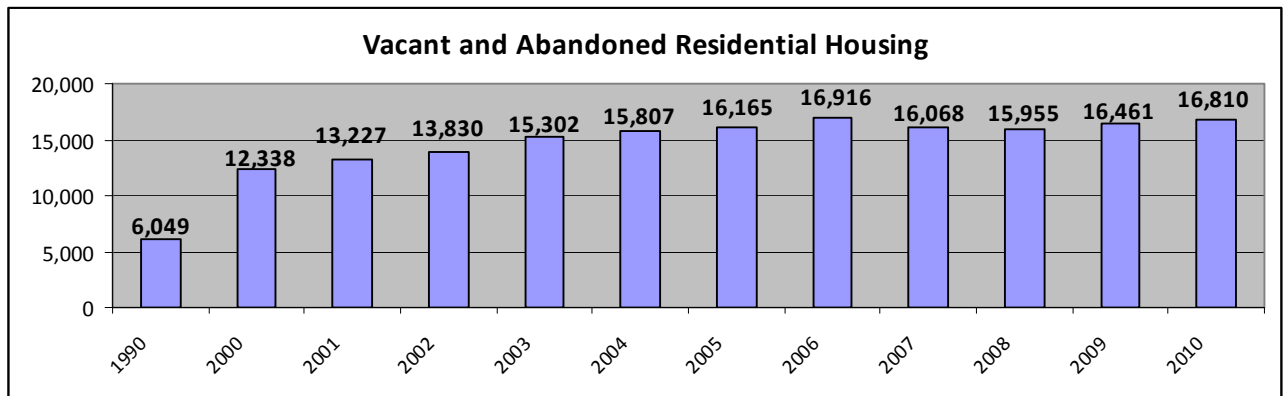
The *key strategies* guiding City services to Cultivate Stable, Vibrant, and Livable Neighborhoods are:

1. **Make quality housing more available and affordable.** Stable, vibrant, livable neighborhoods serve as homes to the City's population. It is the City's role to make sure quality housing is available for all residents and is surrounded by other well-maintained, occupied properties. Dealing with vacant housing is paramount to the City's success.
2. **Make neighborhoods safer.** Stable, vibrant, livable neighborhoods are not plagued by crime or fear. While actual violent and property crime can quickly erode neighborhoods, so can the perception of crime.

3. **Improve neighborhood environments.** Along with quality housing units, stable, vibrant, livable neighborhoods offer larger physical infrastructure that has the potential to improve quality of life for residents. Neighborhood environments that offer connectivity to transportation choices (including walking, biking, and public transportation) and accessibility to public services, retail outlets, recreational amenities, and cultural opportunities, offer more livable places for residents to call home.
4. **Strengthen the community fabric.** Stable, vibrant, livable neighborhoods are comprised of engaged residents who invest their time, energy, and ideas into improving their community. Developing social capital is the best way to promote neighborhood improvement, while improving the degree of civic engagement, social networks, norms, and social trust in a neighborhood fosters actions that benefit neighborhoods.

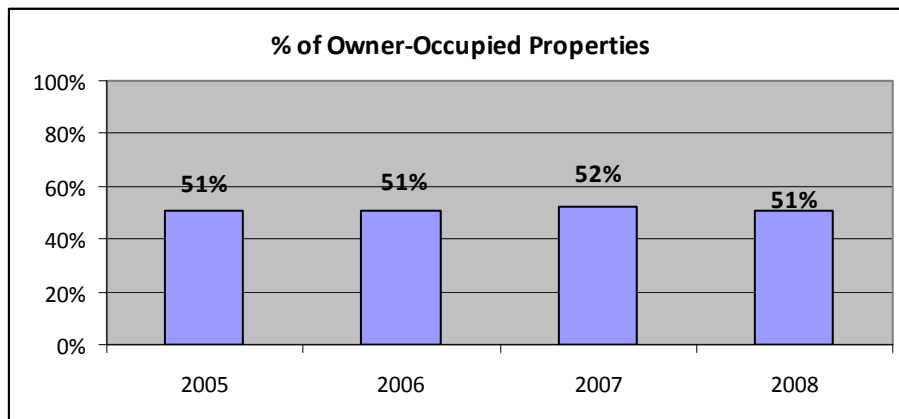
Key indicators are high-level measures to help us track our progress on meeting the City Objectives. By monitoring these indicators, we can learn more about whether City services help advance our goals. The indicators below do not represent all possible indicators; they are the priority ones. City agencies also monitor additional, more specific indicators for their services.

1. Number of vacant residential properties in Baltimore



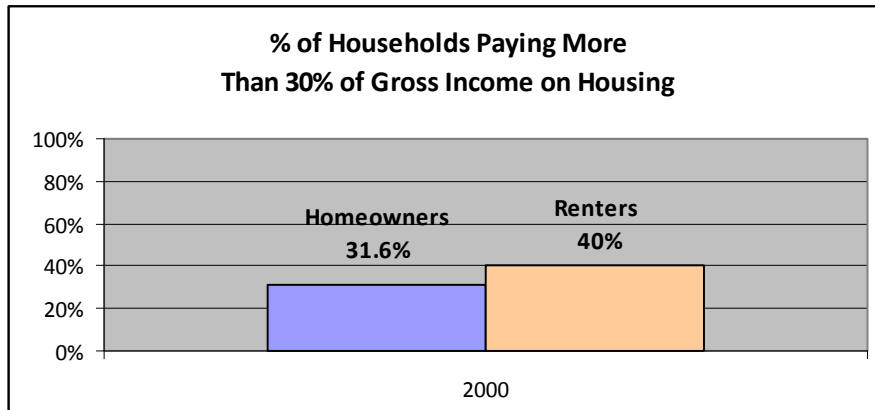
Source: Baltimore City Department of Housing and Community Development

2. Percent of owner-occupied properties



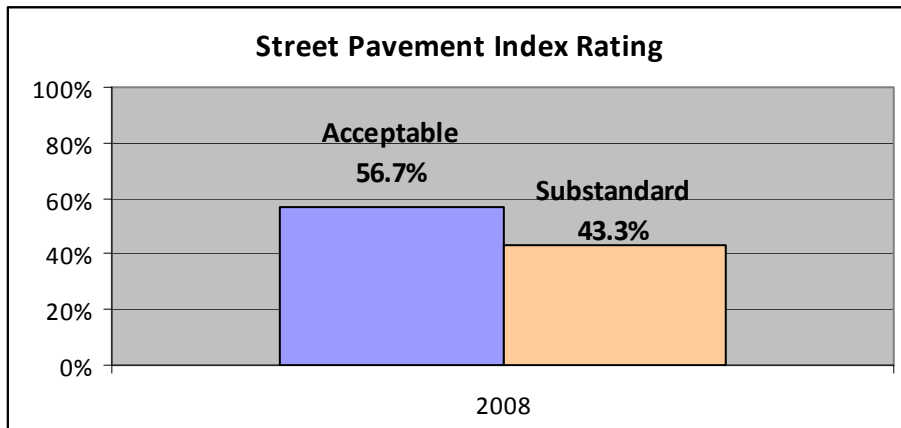
Source: American Community Survey

3. Percent of Baltimore households paying more than 30% of gross income on housing



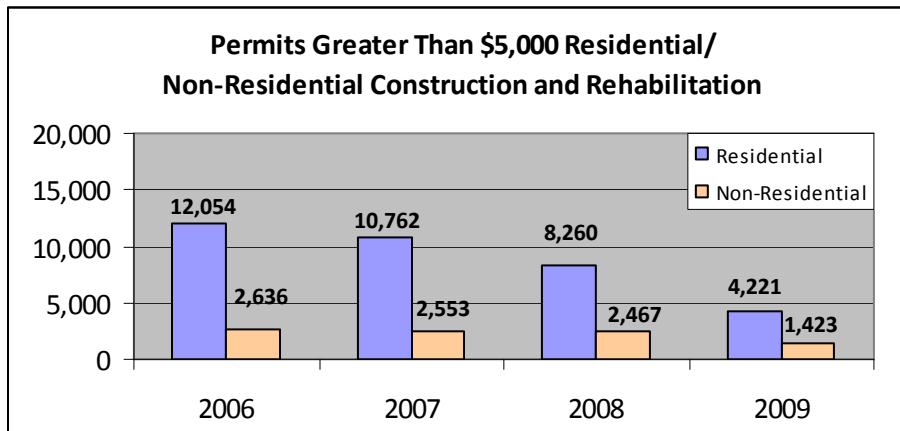
Source: Maryland Department of Planning, 2000 Census Data

4. Rating of street pavement index



Source: Baltimore Department of Transportation

5. Number of permits for more than \$5,000 issued for residential/non-residential new construction and/or major rehabilitation



Source: Baltimore City Department of Housing and Community Development

The top priority under this goal is to address the City's longstanding vacant housing problem and make quality housing more available and affordable.

- Funds reforms to expedite the disposition of City-owned properties so that they can be returned to productive use.
- Strengthens code enforcement to ensure that inspections result in outcomes – meaning increased private investment to rehabilitate vacant housing.
- Invests in automating the building permits function in order to improve customer service and a crackdown on work without a permit.
- Privatizes vehicle towing and impounding to reduce costs to improve customer service and generate increased revenue for the City.
- Funding is provided for 40,000 vacant property boardings and cleanings, approximately the same as in Fiscal 2010.
- Eliminates the Housing Department's Community Development Office. The City's Planning Department and Office of Neighborhoods will continue to work with communities to move redevelopment projects forward.

A complete list of services, and their performance goals, are listed in each of the Neighborhoods objective chapters starting on page 104.

Make Baltimore a Cleaner and More Sustainable City

Sustainability is defined as “meeting the current environmental, social, and economic needs of our community without compromising the ability of future generations to meet these needs.”

The *key strategies* guiding City services to Make Baltimore a Cleaner and More Sustainable City are:

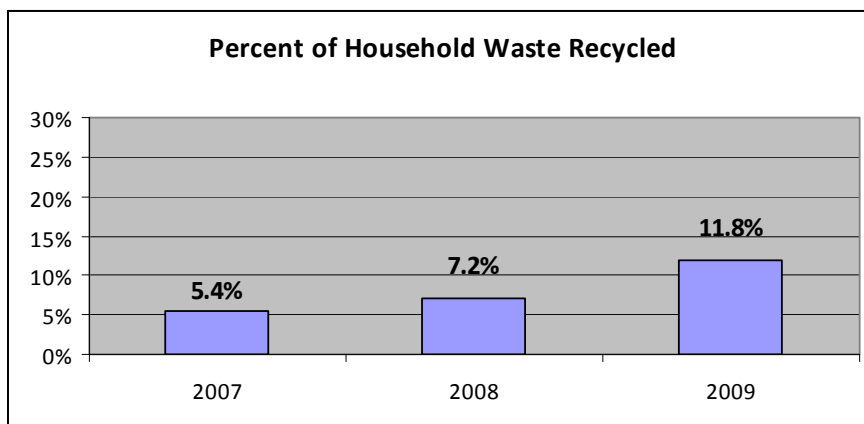
1. **Make Baltimore Cleaner.** A key component to a cleaner City is effective waste management. This includes collection, operations, education, legislation, and enforcement. All of these items must work together to be effective, and include all waste-related pollution, including chemicals, trash, yard waste, household materials, etc.
2. **Prevent Pollution.** The impact of pollution and waste on our health and quality of life is becoming more and more evident. Every day, Baltimoreans breathe air ranked as the 9th, 10th, and 22nd most polluted nationally for ozone, short-term and year-round particle pollution, respectively. Pollution in our streams, rivers and the Bay impedes our use of these resources as centers of recreation and natural beauty, as well as their ability to sustain crucial wildlife habitats. Brownfield sites in Baltimore can be difficult to redevelop because of the presence of hazardous substances.
3. **Responsibility.** Individual citizens, community groups, institutions and businesses must recognize how their decisions impact the sustainability of their community. Government can promote personal responsibility through education, awareness and enforcement of rules.
4. **Use Less to Do More.** The ‘Three R’s’ of Sustainability are Reduce consumption; Re-Use materials and products over and over or draw from naturally renewable sources; and Recycle waste materials into new products.

- Landscape & Open Space.** A green city enjoys significant health, infrastructure, and economic advantages. Baltimore should strive to leverage its natural resources to provide more habitat, shade, water and air purification, food, and recreational opportunities.

Key indicators are high-level measures to help us track our progress on meeting the City Objectives. By monitoring these indicators, we can learn more about whether City services help advance our goals. The indicators below do not represent all possible indicators; they are the priority ones. City agencies also monitor additional, more specific indicators for their services.

1. Percent of household waste recycled

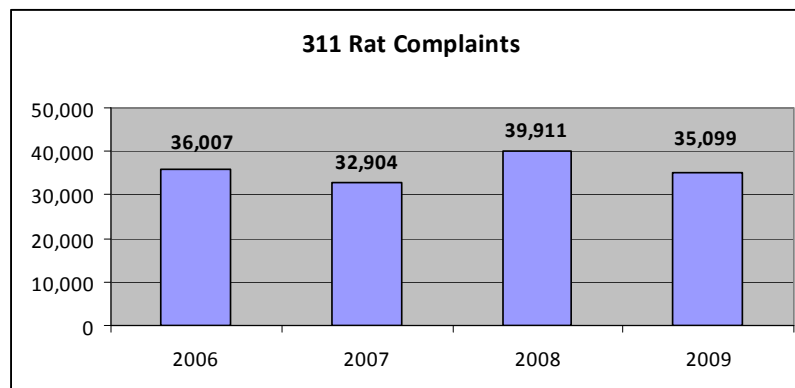
The percent of household waste recycled is equal to tons of recycled household waste / total tons of all household waste. The two ways to improve the metric are: (1) increase the amount of recycling and (2) decrease the overall amount of household waste. In Baltimore, we are concerned about both.



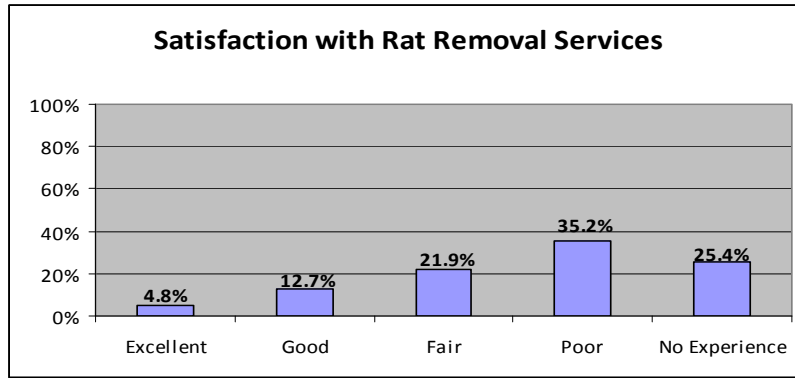
Source: Baltimore City Department of Public Works, Bureau of Solid Waste

2. Number of Rat Complaints

The control and eradication of Baltimore’s rat population helps the city by reducing the spread of disease, destruction of property, and removing a particularly visible and offensive sign of trash and blight. This indicator consists of the following two measures.



Source: Baltimore City 311 Data, Mayor’s Office of Information Technology



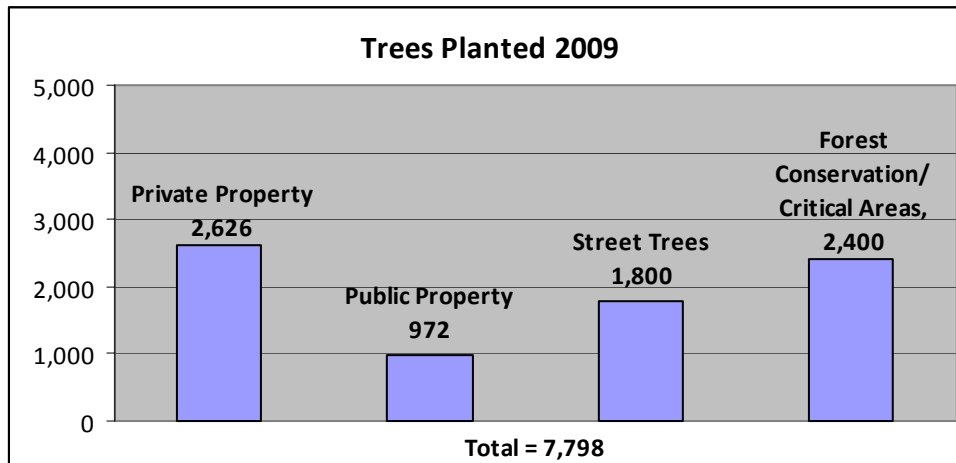
Source: Baltimore Citizen Survey 2009

3. Percent of tree canopy cover

The tree canopy is slowly recovering from a particularly challenging period. A healthy tree canopy directly benefits Baltimore in several ways including improved air quality and a reduction in summer air temperature and energy use resulting from increased shade.

The tree canopy is measured (from space) only once every five to ten years. The increase in percent of tree canopy cover can be tracked on a yearly basis with the following measures:

- Ratio of trees planted to trees removed by Division of Forestry crews. This ratio in 2009 was 1 to 1.6.
- Percent of new street trees alive after two years. In 2009, 75% of new street trees are projected to be alive after two years.
- Number of trees planted.

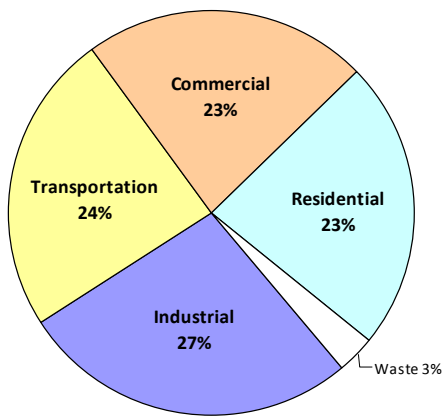


Source: TreeBaltimore, Department of Recreation and Parks

4. Green House Gas Emissions

Baltimore's Greenhouse Gas Inventory uses the Clean Air/Cool Planet software, the most recent, nationally-accepted protocol, to measure Baltimore City's emissions of Co2 annually. The following chart shows Baltimore's emissions by category and sector for the year 2007, our baseline data.

2007 Community Emissions

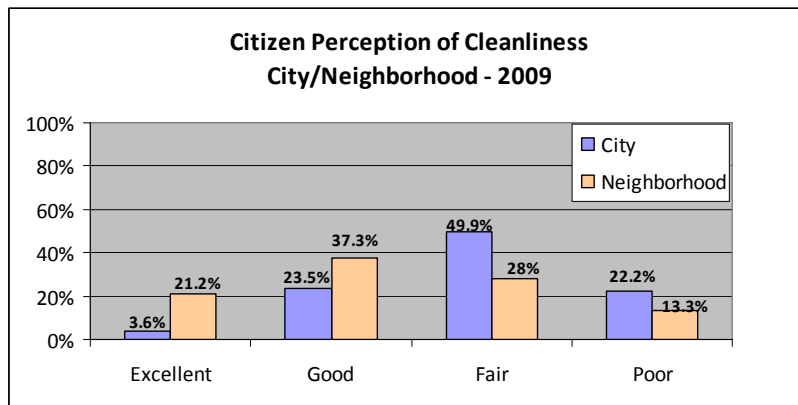


Sector	Tons of CO ₂ e
Industrial	2,382,109
Transportation	2,254,410
Commercial	2,157,649
Residential	2,166,818
Waste	265,088
Total	9,226,075

Source: Baltimore Office of Sustainability

5. Citizen Perception of Cleanliness in the City

Citizen satisfaction with the City’s cleanliness should reflect progress on the broad array of issues covered by this City Goal. The Baltimore Citizen Survey 2009 asks residents about how they rate cleanliness of the city and their neighborhood.



Source: Baltimore Citizen Survey 2009

The top priority under this goal is to make the City cleaner. Despite significant progress in recent years, only 28% of residents rate the City’s cleanliness as “Good” or “Excellent.” In order to maintain core sanitation services, difficult reductions are required for greening and beautification efforts and park maintenance.

- Fully funds 1+1 trash and recycling collection in the City’s neighborhoods. 1+1 has saved money, increased street and alley cleaning, and boosted recycling by 50%.
- Shifts rat control from the Health Department to the Department of Public Works, which can leverage its street cleaning crews for burrow identification and baiting. This move is intended to result in long-term improvement for a service that residents gave low marks on the citizen survey.
- Funds operations of the City Conservatory and Arboretum, with plans to transition these facilities to non-profit management in Fiscal 2012.
- Reduces maintenance of gateway flower beds and park plantings.
- Maintains tree watering, stump removal, and emergency tree service. No new trees will be planted with operating funds in Fiscal 2011.

A complete list of services, and their performance goals, are listed in each of the Cleaner and More Sustainable objective chapters starting on page 111.

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Fiscal 2011 Summary of the Adopted Budget

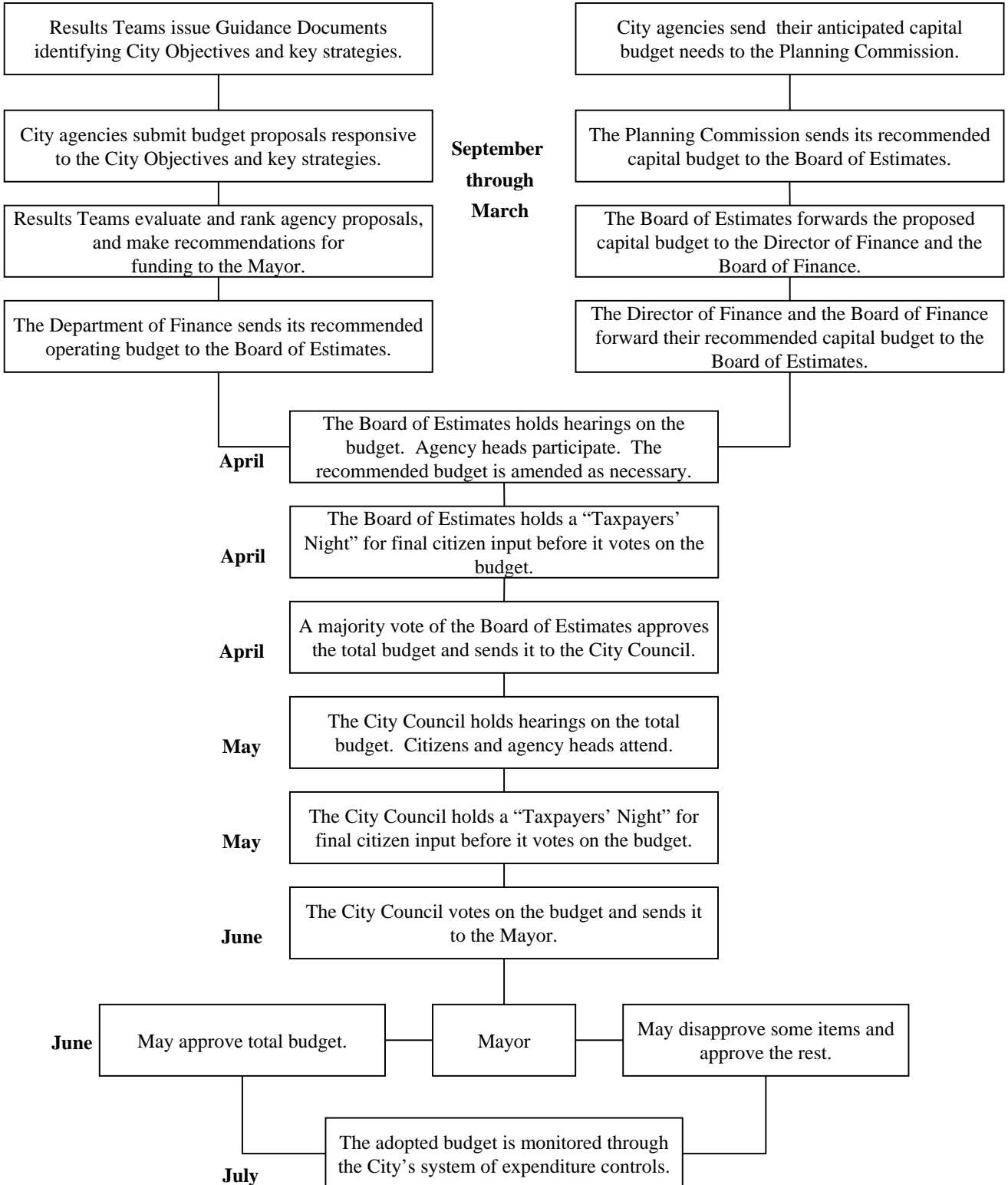
Budget Process and Related Policies



The City of Baltimore's Budget Process

Operating Budget

Capital Budget



FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
The Budget-Making Process

Budget Requests

Baltimore's budget-making process begins in the fall prior to the fiscal year beginning July 1. The fiscal year runs July 1 through June 30. Agency heads are provided with budget instructions and guidance for developing agency requests. The operating budget requests are formally submitted to the Finance Department and capital budget requests are submitted to the Planning Commission.

Review of Operating Budget Requests

The Department of Finance reviews the operating budget requests submitted by City agencies and prepares recommendations to ensure conformity with Citywide goals identified by the Mayor. The department submits recommendations of the Board of Estimates for their review and development of recommendations to the City Council.

Review of Capital Budget Requests

The Planning Commission reviews the capital budget requests submitted by City agencies and makes recommendations to ensure conformity with the first year of the six-year Capital Improvement Program. Agency requests are submitted with Planning Commission recommendations to the Board of Estimates. The Board of Estimates forwards the proposed capital budget to the Director of Finance and Board of Finance. After review their recommendations are forwarded to the Board of Estimates for review and development of recommendations to the City Council.

Board of Estimates Approval of Operating and Capital Budgets

The Board of Estimates conducts formal hearings with the heads of City agencies in regard to operating and capital budget requests. The Board of Estimates prepares a proposed Ordinance of Estimates to be submitted to the City Council. A message from the Mayor, as a member of the Board of Estimates, explains the major emphasis and objectives of the City's budget for the next ensuing fiscal year.

City Council Approval of Operating and Capital Budgets

The City Council conducts public hearings on the Ordinance of Estimates and may reduce or eliminate budget items, but may not increase or add new items. The City Council votes to pass the ordinance either with reductions to appropriations or as submitted. It is then forwarded to the Mayor who may disapprove some items of appropriations while approving the rest, but she/he may not increase or add budget items.

Ordinance of Estimates

This document is the means by which the City's budget is given legal effect after approval by the Mayor and City Council.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Budget Policy and Preparation Guidelines

Fiscal 2011 is the inaugural year for implementing Baltimore’s new way of budgeting - Outcome Budgeting. This change is reflected in how the budget is presented. In years past, the focus of this document was City agencies and their programs. For Fiscal 2011, the budget is organized around six City Objectives and the services that are funded under those Objectives.

What is Outcome Budgeting? Outcome Budgeting is a budget process that aligns resources with results produced. It’s a budgeting tool that integrates strategic planning, long-range financial planning, and performance management, and is a recommended practice of the Government Finance Officers Association (GFOA).

In traditional budgeting, the starting point is last year’s spending and City agencies propose increases from that base. Revenue shortfalls are handled with across-the-board cuts that protect lower value services and make all services worse. In Outcome Budgeting, the starting point is next year’s objectives – the measurable results that the City wants to deliver. Agencies compete and collaborate for funding by proposing how they can cost-effectively contribute to achieving the objectives. Proposals include measurable performance targets that ensure accountability for the promised results.

OLD WAY	NEW WAY
<i>Starting Point:</i> Last year’s spending	<i>Starting Point:</i> Next year’s objectives
<i>Funding Targets:</i> By agency	<i>Funding Targets:</i> By City Objective
<i>Agency Submission:</i> How allocation will be spent	<i>Agency Submission:</i> Proposal to achieve results
<i>Debate:</i> What to cut	<i>Debate:</i> What to keep

How does Outcome Budgeting work?

The basic steps in Outcome Budgeting are:

1. Determine how much money is available
2. Determine what results matter most to citizens
3. Decide how much to spend to achieve each result
4. Decide how best to deliver the results citizens expect
5. Set measures of annual progress and monitor performance

Baltimore's process is summarized in the flowchart below:



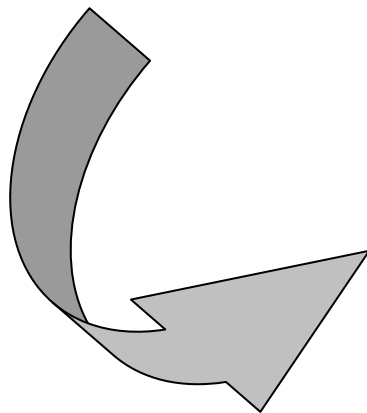
Establishing City Objectives. The Baltimore Citizen Survey was implemented for the first time in 2009 to determine citizen priorities. Informed by the survey results, the City established the following Objectives to guide the Fiscal 2011 budget process:

- Make Baltimore a Safer City
- Build Strong, Healthy, and Educated Children and Families
- Strengthen Baltimore's Economy and Promote Economic and Cultural Opportunities for all its Residents
- Make Baltimore's Government More Innovative, Efficient, and Customer Friendly
- Cultivate Stable, Vibrant, Livable Neighborhoods
- Make Baltimore a Cleaner and More Sustainable City

For each Objective, the City developed key measures of success and prioritized strategies to guide agencies in making their funding proposals. These "Guidance Documents" - which are not unlike Requests for Proposals in the procurement world - are on the City's web site at <http://www.baltimorecity.gov/outcomebudgeting>.

Allocating the Dollars. For agencies, transitioning to Outcome Budgeting began with re-defining their programs and activities in terms of services provided to citizens. The old program structure had evolved over many years and did not in many cases align with how agencies deliver services to citizens. The tables below illustrate how the Department of Recreation and Parks transformed its program structure to more clearly show how it serves citizens.

Recreation & Parks Old Program Structure
Park and Street Trees
Municipal Concerts & Other Musical Events
General Park Services
Special Facilities
Regular Recreational Services
Supplementary Recreational Service
Administrative Direction & Control



Recreation and Parks Services Proposed for Fiscal 2011
Aquatics
Park Maintenance
Community Recreation Centers
Special Facilities Management
Horticulture
Therapeutic Recreation
Special Events
Urban Forestry
Youth and Adult Sports
Recreation for Seniors
Administration

To request General Fund appropriations, agencies submitted proposals for each of their services. The proposals explained how the services contribute to a City Objective and included performance measures and targets. Agencies were encouraged to collaborate with one another and with outside organizations to put forth the most innovative, cost-effective proposals.

Results Teams - made up of representatives from City agencies, community organizations, and citizens - evaluated budget proposals from agencies to determine the mix of investments that would maximize the results per dollar spent. They spent many hours analyzing agency proposals to determine how to best advance the City Objectives within current projected revenues. Their job was critical to developing this budget; the Mayor, her administration, and the Finance Department all acknowledge the hard work of the Teams. Results Team recommendations informed the Mayor's budget decisions, as outlined in this document. Now that the budget is finalized, agency performance will be tracked and monitored through CitiStat.

Why Outcome Budgeting?

Outcome Budgeting has:

- enabled the City to build a budget that more clearly connects dollars to the results that are most important to citizens;
- given the Mayor and City Council better information with which to make decisions;
- increased accountability to citizens by presenting performance targets for each service;
- expanded participation in the budget process; and
- encouraged long-term, creative thinking about how to achieve better outcomes for Baltimore.

For more information on the budget process, the Baltimore Citizen Survey or Results Teams, visit www.baltimorecity.gov/outcomebudgeting.

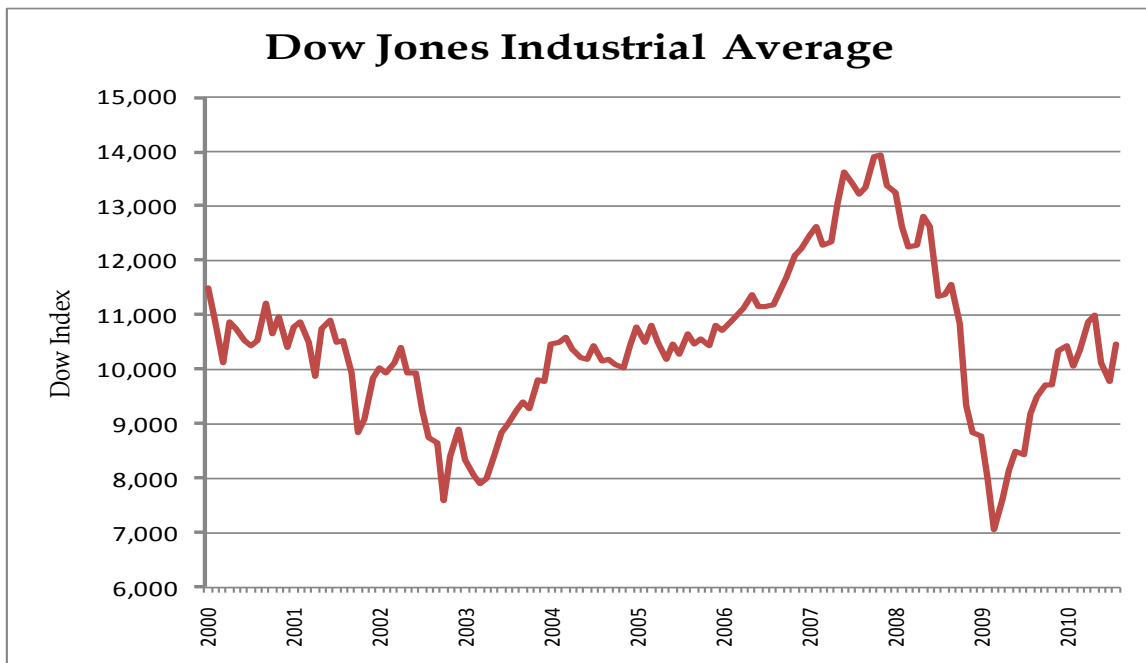
Fiscal 2011
Summary of the
Adopted Budget
Revenue Outlook



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FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Economic Outlook

Fiscal 2010 will be known as the bottom of the worst recession since the Great Depression in the 1930's. Between the fourth quarter of 2007 and the second quarter of 2009, the real Gross Domestic Product (GDP) fell by 4.1%. The GDP, the value of all goods and services produced within the United States, is the primary indicator used for measuring recessions. Unemployment rates increased to 10.1% in October of 2009 and housing prices fell to their lowest levels since May of 2008. The City will enter Fiscal 2011 with one of the weakest economies seen in decades. While economic decline has ceased, a recovery has yet to begin in any significant manner.

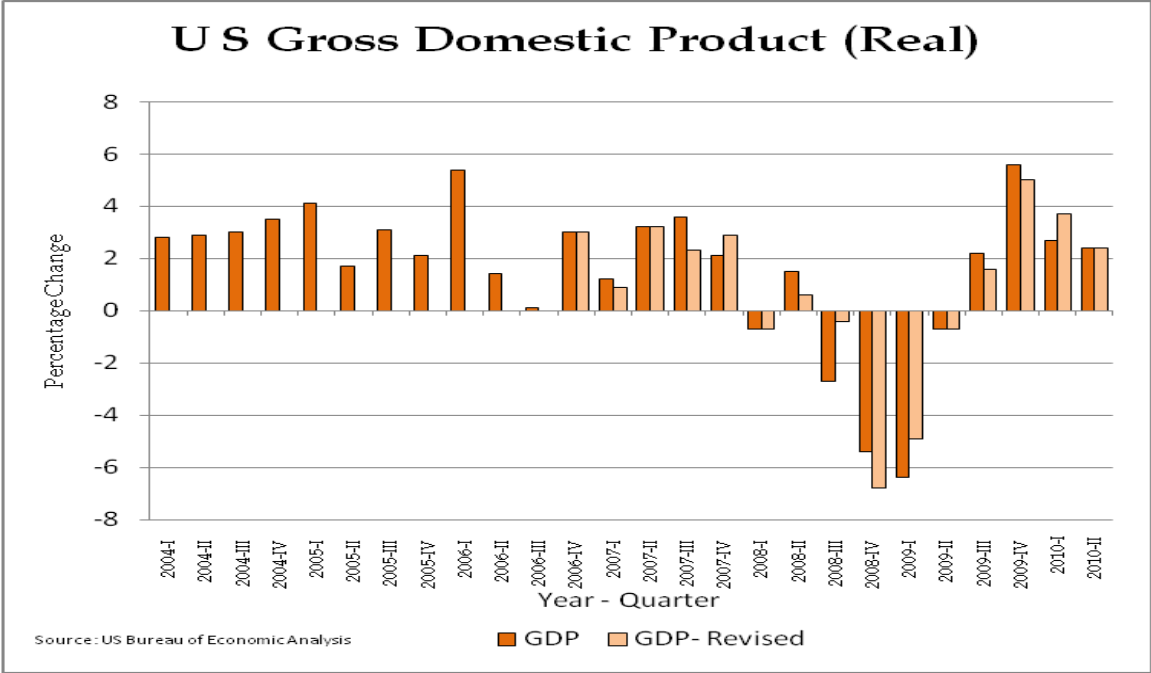


A few glimmers of hope have appeared as the credit markets eased a bit. The Dow Jones Industrial Average, a leading indicator of economic growth, has also regained some of the ground lost in FY 2009, but has stalled in the mid 10,000's during the last year. The stock market gain in 2009 is attributed to a stabilized banking system and the American Recovery and Reinvestment Act of 2009 (federal stimulus package), which injected over \$787 billion dollars into the economy.

Productivity

An early signal of an improving economy is a rising GDP. Having sustained negative growth since the second quarter of 2008, the nation's productivity losses began to lessen in the second quarter of 2009 and returned to positive growth in the third quarter of 2009. The GDP grew by 5% in the fourth quarter of 2009 on the strength of surging durable goods production, increased

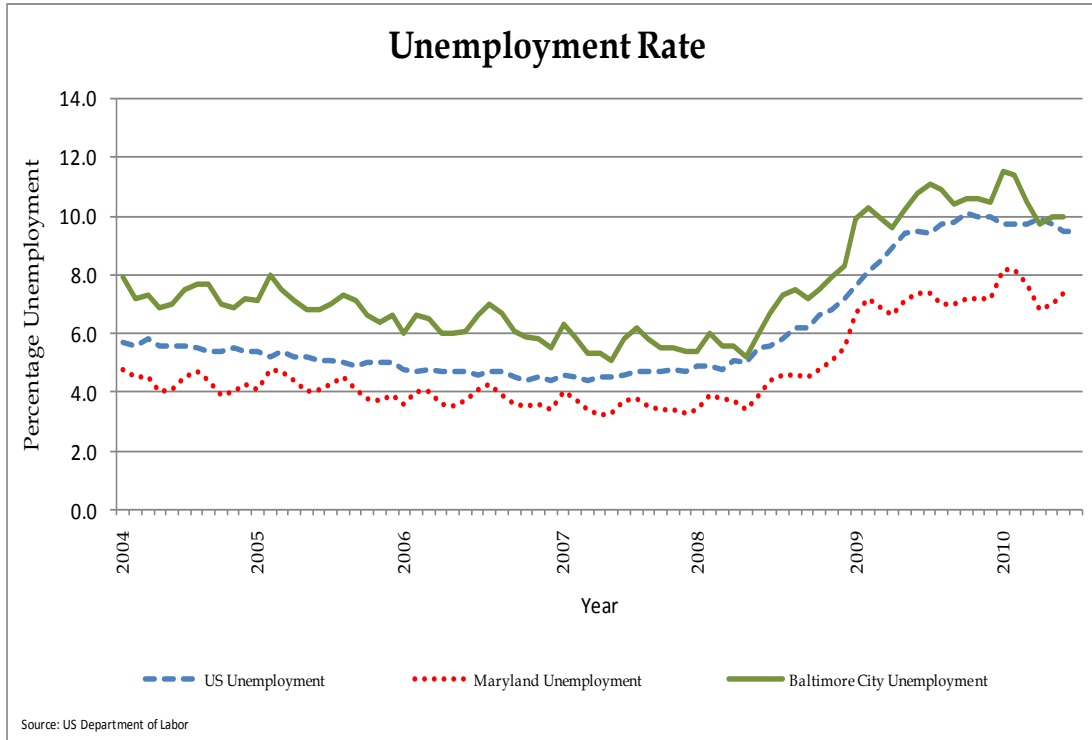
exports due to a weak dollar, and a recovering services sector. In August of 2010, the Bureau of Economic Analysis revised GDP estimates for the last 14 quarters. The revisions, based on more accurate data, show that the recession was deeper than originally thought, helping to explain the slow recovery and persistently high levels of unemployment. Going forward, GDP growth is expected to slow to less than 3% in future quarters.



Unemployment

A key barrier to recovery is stubbornly high unemployment levels. Unemployment rates reached highs of 10.1% nationally and 11.1% in the City during the summer of 2009 and have fallen only slightly since then. Making matters worse, economists cite national levels of unemployment in excess of 17% when people who have quit looking for work are included. The State of Maryland has consistently had lower levels of unemployment than the national rates; however until the summer of 2010, the City’s rate has been persistently higher. Recently, the City’s unemployment levels have fallen more in line with the national levels. This may be attributed to the relatively low unemployment levels in the State and the fact that over 30% of City residents work outside of the City.

The federal stimulus also has limited job losses in the State, but this effect will end before state and local government revenues have recovered. As long as Baltimore’s unemployment levels remain high, income tax revenues will continue to be suppressed.



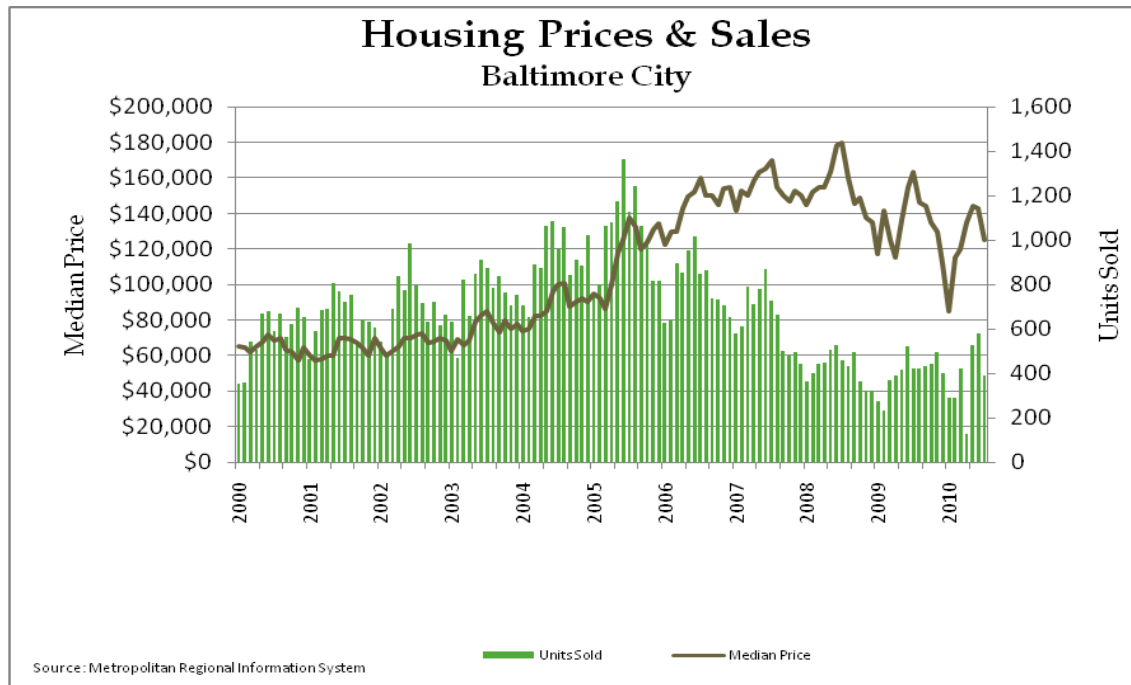
Housing

While the Baltimore metro area has recently seen an increase in annual home sales for the first time since 2005, the City has lagged behind the region. The \$8,000 federal tax credit for first time homebuyers has contributed to the sales uptick, but ended in April of 2010. Based on early returns, it appears that the housing stimulus pulled the demand normally experienced in the summer selling season forward into the spring. The result is that housing demand in the summer selling season is lower than normal. Even as sales have increased, prices continue to drop to levels approximating those of 2005. Over the two year span from January 2008 to January 2010, the City's median housing prices have declined by 42%. The City lagged into the real estate crash, and while some parts of the country are seeing signs of a housing recovery, the City's prices are continuing to fall.

While new mortgages have dropped to an all time low rate of default, a growing concern is the increasing number of strategic defaults, which represent 18% of all delinquencies over 60 days. Strategic defaults are generally homeowners who are underwater on their mortgage (i.e. owe more than the house is worth) and opt to default instead of taking the loss. Continued low housing prices will result if this category of defaults continues to increase over the coming months. Currently, 22% of all sales are foreclosures, which is twice the rate of other counties in Maryland. It is also anticipated that Fannie Mae and Freddie Mac will begin to re-sell larger numbers of foreclosed homes that have cycled through the foreclosure process.

With lower demand, defaults from individuals who have lost their jobs and more foreclosed homes entering the market, the near term outlook for the real estate market is worrisome. Because property in the City of Baltimore is assessed on a triennial cycle, every year the housing market remains suppressed will impact City revenues for the next three years. Preliminary

results for the FY2012 assessments indicate a 19% fall in residential prices. The lower assessments will result in reduced property tax revenue well beyond the recovery.



Summary

Beginning with the rise in stock prices and more recently with increases in the GDP, the economy appears to have reached the bottom but has yet to turn the corner. The Federal Reserve Board has indicated its intent to keep interest rates low for the foreseeable future, which will help stabilize the growth taking place, but recovery to pre-recession levels will still take several years. Unemployment is expected to be a problem for at least the next two years and depressed housing prices will continue to cause defaults. A secondary effect of housing prices is the impact on consumption. Termed the “wealth effect,” consumers tend to spend less when they have less accumulated wealth. Given the dramatic fall in housing prices, and the subsequent loss of wealth by homeowners, no significant increase in consumption is expected for the near future.

The City’s picture is further exacerbated by the poor State fiscal performance. As State revenues fall short, the State has reduced funding to the City. For example, Highway User Revenue has fallen by \$97 million (42%) since Fiscal 2007. Maryland faces a \$2 billion deficit for Fiscal 2012, and the General Assembly may consider additional proposals that would further reduce aid to Baltimore. The State has predicted a slight upturn in the Maryland economy, which typically outperforms the City’s, for Fiscal 2011. However, as the State economy recovers, it is not expected that the lost revenue sources will soon be restored to the City. This is because the State will lose federal stimulus funding that has helped balance its budget and slot machine revenues will likely fall short of expectations in the near-term.

While there have been signs of some recovery taking hold, there are many danger signs that the economy is in for a long, hard recovery. Persistent unemployment and depressed housing prices will slow any recovery the City might see into Fiscal 2012.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Revenue Forecast – Major Revenues

GENERAL FUND

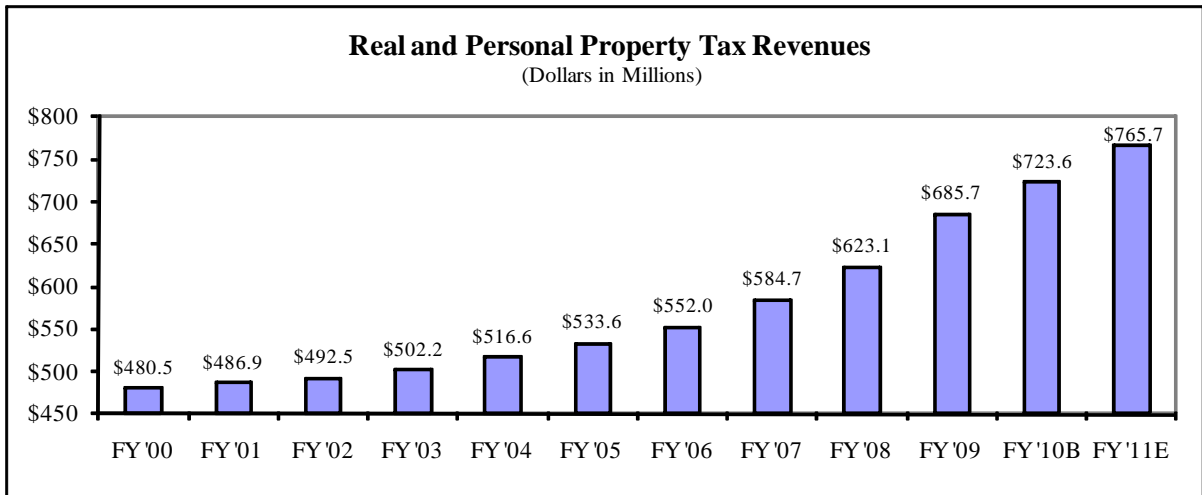
	Fiscal 2009 Actual	Fiscal 2010 Budget	Fiscal 2011 Estimated	Dollar Change	Percent Change
Revenue Category					
Property Taxes	\$683,032,182	\$723,571,000	\$765,738,000	\$42,167,000	5.8%
Income Taxes	262,901,251	251,683,000	243,169,887	(8,513,113)	(3.4)
Recordation Tax	22,779,063	22,600,000	18,622,000	(3,978,000)	(17.6)
Transfer Tax	23,388,980	24,240,000	23,175,000	(1,065,000)	(4.4)
Hotel Tax	16,197,092	15,323,000	20,239,916	4,916,916	32.1
State Aid	98,004,679	98,707,000	92,367,169	(6,339,831)	(6.4)
Telecommunication Tax	29,126,964	29,195,000	31,740,000	2,545,000	8.7
Energy Tax	30,362,477	31,838,000	37,800,000	5,962,000	18.7
Interest Earnings	5,318,837	3,175,000	1,630,000	(1,545,000)	(48.7)
Net Parking Revenue	25,628,645	27,595,000	31,351,939	3,756,939	13.6
All Other	123,916,548	119,547,000	116,985,833	(2,561,167)	(2.1)
Total General Fund Revenue	\$1,320,656,718	\$1,347,474,000	\$1,382,819,744	\$35,345,744	2.6%

Funding sources for the General Fund are anticipated to total \$1.383 billion, an increase of \$35.3 million or 2.6% from the Fiscal 2010 adopted budget of \$1.347 billion. This increase includes a set of revenue measures proposed by the Mayor and approved by the City Council to eliminate the funding deficit for Fiscal 2011. The total revenue package is projected to yield \$50.2 million in new revenues, includes increases to income, telecommunication, energy, parking and hotel taxes, increases to parking and civil violation fines, increase to vacant lot registration fees, a beverage container tax, a simulated slot machines tax, and the five-year contribution agreement with non-profit organizations. Of this total, \$2.1 million represents Visit Baltimore's 40% share of the incremental hotel tax revenue per State law.

The City's major revenue sources show the impact of the Great Recession, dominated by a weak housing market, high unemployment and unstable stock market.

The growth in real property tax receipts, explained by the continued phase-in of assessment growth that occurred during the housing bubble, is offset by declines in transfer and recordation taxes, the income tax, investment earnings and other revenues.

PROPERTY TAXES – The real and personal property tax rates are maintained at \$2.268 and \$5.67 per \$100 of assessed value, respectively. The State Department of Assessments and Taxation (SDAT) estimates the value of all taxable property and issues new assessments for about one-third of the properties each year. All personal property is assessed annually with valuations established by the State based upon returns filed by individual businesses.

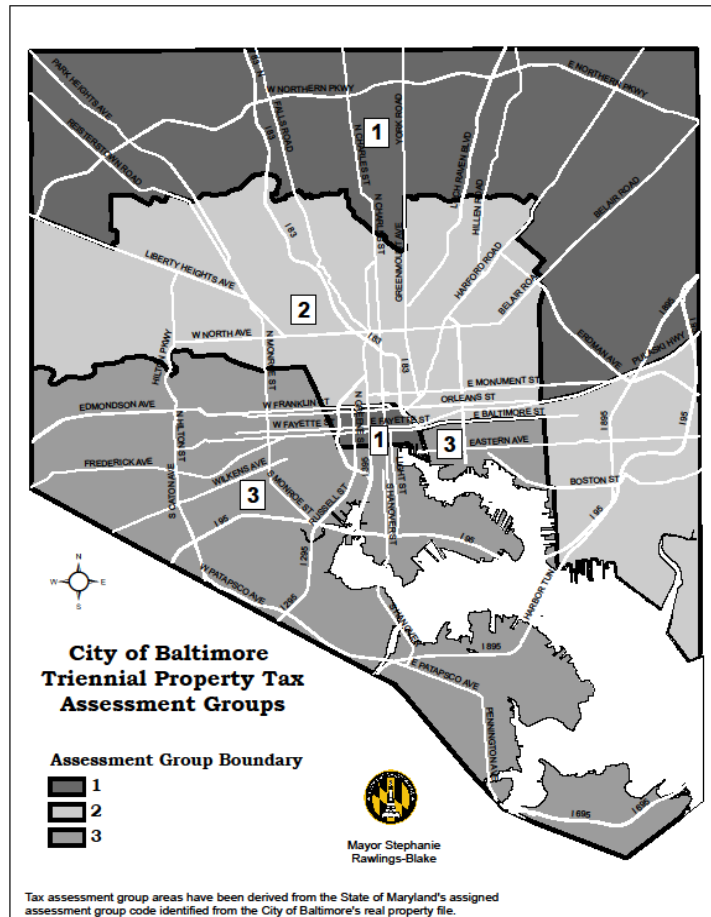


Note: B stands for Budget and E for Estimate

Real Property

Real property tax yield, after the adjustment for the 4% owner-occupied assessment cap, is forecasted to increase \$48 million or 7.7%, from \$624.5 million in Fiscal 2010 to \$672.5 million in Fiscal 2011.

The SDAT reassessed Group 1 for Fiscal 2011. Group 1 includes the northern third of the City and a portion of the Downtown area, as shown in the map below.



The statewide average assessment for Group 1 decreased 16.1%, representing the first assessment decline for any assessment group in the State since Fiscal 1984. For the City, the base year assessment for Group 1 reflects a net 2.6% decline, including a 5.5% drop for residential properties and a 1.2% increase for commercial properties. Assessment declines are not phased in; therefore, the reduction takes effect in the first year and is maintained for the two remaining years of the assessment cycle.

The 5.5% decrease in assessment for residential properties reflects the fall in average prices in the City after the collapse of the housing market. The following table shows the history of the full cash value average assessment growth for properties in the City since Fiscal 2002.

Fiscal Year Reassessment	Assessment Group	Full Cash Value	Phase-in
		Assessment Increase	Assessment Increase
2002	Group I	10.3%	3.4%
2003	Group II	6.1%	2.0%
2004	Group III	23.0%	7.7%
2005	Group I	18.5%	6.2%
2006	Group II	21.6%	7.2%
2007	Group III	45.6%	15.2%
2008	Group I	58.5%	19.5%
2009	Group II	75.0%	25.0%
2010	Group III	20.9%	7.0%
2011*	Group I	(2.6%)	0.0%

*Assessment reductions are not phased in

Source: State Department of Assessments and Taxation

Owner occupied residential properties are protected from the impact of assessment increases by the Mayor and City Council's decision to maintain a 4% assessment growth cap. This tax credit limits growth in taxable assessments to no more than 4% over the prior year, one of the most taxpayer-friendly caps in the State. Over 110,000 homeowners are estimated to receive tax relief totaling about \$149.4 million in Fiscal 2011. This represents a decline of 4.5% or \$7.0 million in the cost of this tax relief program compared to Fiscal 2010. The reduction is explained by the decline in assessment value for residential properties experienced in Group 1. The City's cost of the 4% cap continues to be a significant burden on City resources. The cost of this program has grown \$137.2 million since Fiscal 2004 and currently consumes about 18.2% of the estimated real property tax receipts.

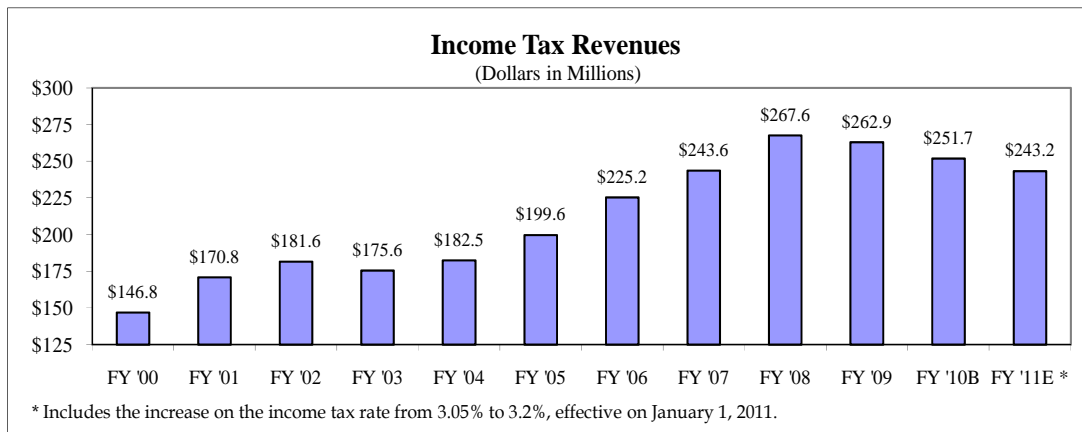
Business and Public Utility Personal Property

The worsening of the economy has affected the revenue flow of personal property taxes. More companies going out business, reduction in inventories, and decline in businesses' personal assets are reflected in the estimated Fiscal 2011 revenues. Total business and public utility personal property taxes are estimated to be \$93.3 million, a decrease of 5.9% or \$5.8 million from the Fiscal 2010 budget.

INCOME TAXES – The City’s income tax rate has been increased from 3.05% to 3.2%. Local income taxes are anticipated to yield \$243.2 million or 3.4% less than the Fiscal 2010 budget of \$251.7 million.

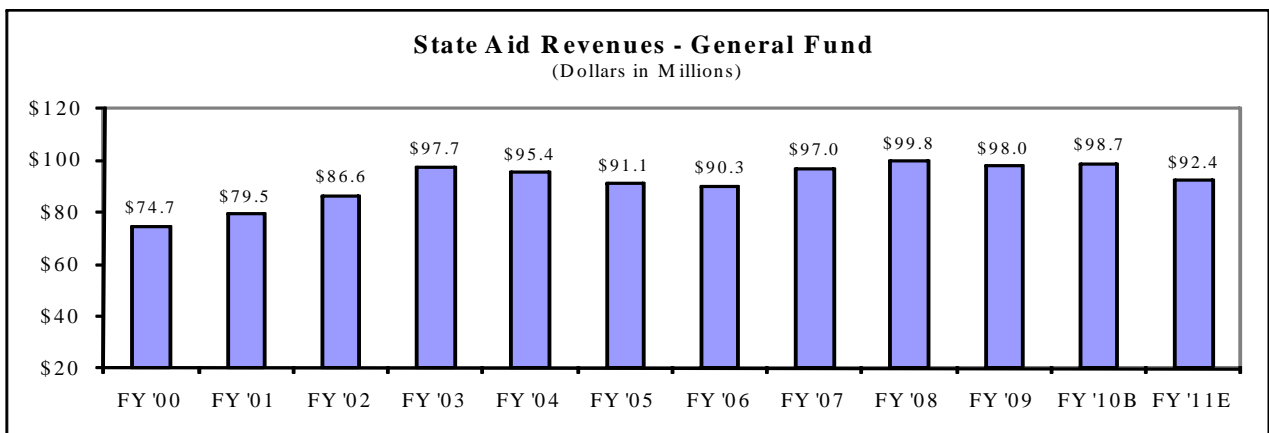
There are several factors explaining the forecasted decrease:

- The average unemployment rate in the City has increased from 6.7% in 2008 to over 10.7% as of June 2010.
- As for the calendar year 2009, the most recent data from the Department of Labor, Licensing and Regulation, the annual average weekly wages and salaries in the City continued to decline and were down 0.5% compared to the 2008 average.
- Capital gains on real property sales are down.
- Small business income is weak with many going out of business.

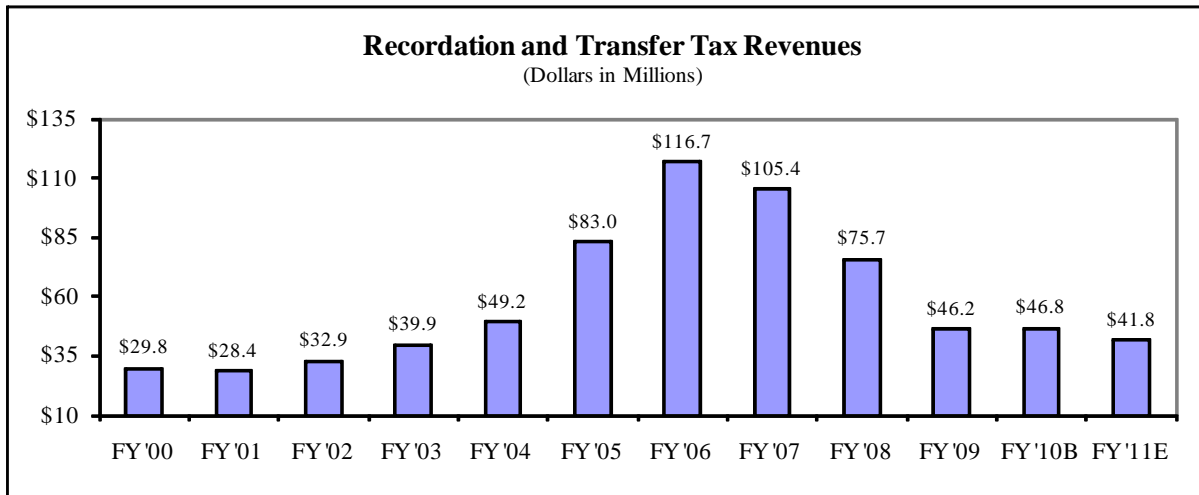


STATE AID – State Aid budgeted in the General Fund is projected to decrease by \$6.3 million or 6.4%, from the \$98.7 million budgeted in Fiscal 2010. The reduction includes a \$3.6 million drop in the Local Health Operations grant, and \$2.6 million due to the elimination of the Security Interest Filling Fee grant by the Maryland General Assembly.

The Disparity Grant is estimated to be maintained at the Fiscal 2010 level of \$79.1 million. The aid is based on a formula designed to assure that all subdivisions receive per capita income tax receipts equivalent to 75% of the statewide average. The calculation is based on tax receipts for the most recent tax year filings through September 1. The Fiscal 2011 grant is based on Calendar 2008 tax returns.



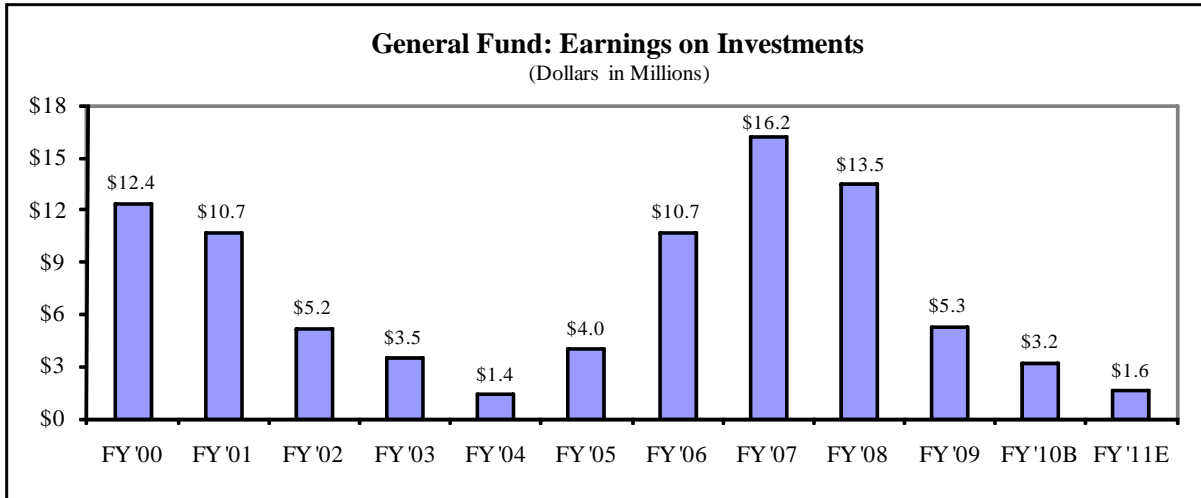
RECORDATION AND TRANSFER TAX – The City’s estimated revenue from recordation and transfer taxes is expected to total \$41.8 million for Fiscal 2011, a decrease of \$5 million or 10.7% compared to the Fiscal 2010 budget estimate.



Revenue collections still show the effects of the housing market collapse. The availability of the federal program granting \$8,000 for first-time home buyers made potential buyers to rush sale transactions before June 30, increasing the number of real estate transactions subject to the City’s transfer tax by 2.6% in Fiscal 2010 compared to Fiscal 2009. However, excluding five one-time multimillion transactions, the annual average price of properties subject to the transfer tax has declined 3.5% from \$130,101 in Fiscal 2009 to \$125,522 in Fiscal 2010, the lowest average price since Fiscal 2005. The Metropolitan Regional Information Systems (MRIS) reports that in Fiscal 2010, it took an average of 114 days for a home in the City to be sold, more than twice the 49 day average in Fiscal 2006.

For Fiscal 2011, transfer tax revenues are estimated to be \$1 million or 4.1% lower than the \$24.2 million budgeted in Fiscal 2010, while recordation tax receipts are anticipated to decline \$4 million or 17.7% from the \$22.6 million budgeted in Fiscal 2010.

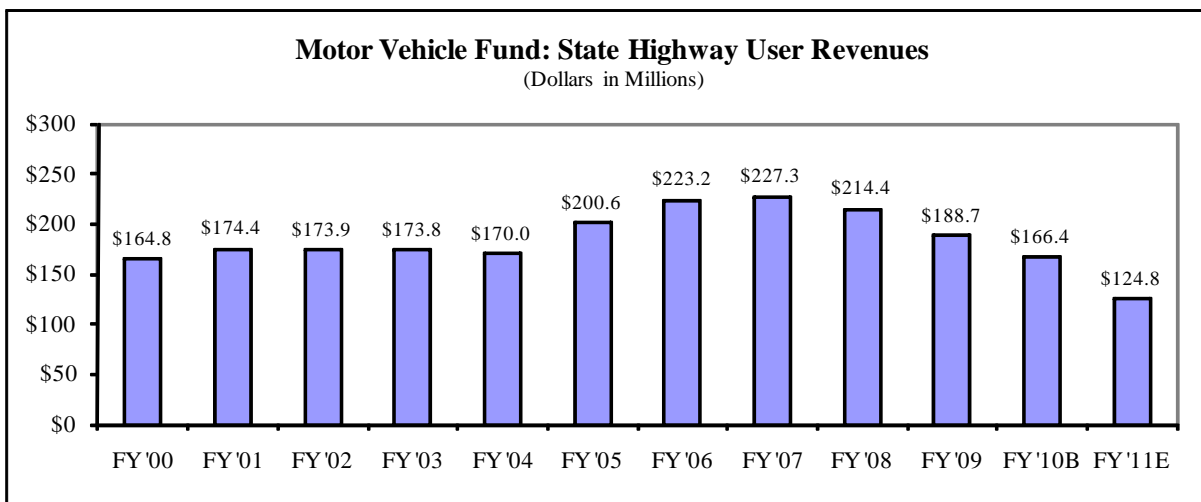
EARNINGS ON INVESTMENTS – City returns on cash investments for Fiscal 2011 are forecasted at \$1.6 million, which represents a decline of \$1.6 million or 50% compared to the Fiscal 2010 budget. The Federal Reserve maintained low interest rates during 2010, reducing the City’s investment earnings, and is not expected to raise them in the near future. The estimate assumes a slight recovery on interest rates with City cash investments maintained at current levels.



MOTOR VEHICLE FUND - Motor Vehicle Fund revenues are expected to decline from \$190.9 million in Fiscal 2010 to \$152.8 million in Fiscal 2011. This \$38.1 million, or 20% decrease, is mainly explained by the reduction in State-shared motor vehicle revenues (vehicle fuel taxes, vehicle registration fees, titling taxes and other sources).

The anticipated State highway user revenue for Fiscal 2011 is \$124.8 million, which is \$41.6 million or 25% below the budgeted Fiscal 2010 receipts of \$166.4 million. The City's highway user revenue has fallen \$102.5 million (45.1%) since Fiscal 2007 due to declining State gasoline and vehicle sales tax revenue and moves by the General Assembly and Board of Public Works to shift highway user revenues to the State General fund.

Additionally, receipts from red light fines and speed cameras are expected to decrease by \$5.0 million or 33.8% compared to the Fiscal 2010 Budget due to a revised schedule for the installation of new cameras, affecting the Fiscal 2010 receipts and Fiscal 2011 estimate.



FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Selected Real Property Tax Expenditures and Required Report
to the Board of Estimates and Mayor and City Council

Background

Tax expenditures are revenue losses or allocations of public resources, based on tax laws that include exemptions, deductions, credits, deferrals, payment in lieu of taxes (PILOTS) or differential tax rates. Tax expenditures are an alternative to government policy instruments that provide direct operating expenditures for grants, loans or other financial subsidies (e.g., land cost write-downs or grants). Other tools include regulatory changes to induce desired outcomes. Both the federal and Maryland governments are required by law to estimate and report on tax expenditures. Because they are substitutes for direct operating expenditures to support private sector subsidies it is essential to document cost and review as part of the annual budget process.

City policymakers often use the property tax, the City's main source of revenue, as a policy tool to stimulate development. Reporting total foregone revenue, the gross expenditure associated with this policy tool and each of the tax credits is necessary to provide a complete picture of the City's budget. The following specific evaluation report is provided to meet the requirements of the Newly Constructed Dwelling Tax Credit program.

Newly Constructed Dwelling Tax Credit Report

The Newly Constructed tax credit program was designed to encourage the purchase and construction of new homes. It is a 5-year tax credit (50% in the first taxable year declining by 10 percentage points annually) provided on newly constructed or substantially rehabbed dwellings. The Newly Constructed Dwelling Tax Credit law requires the Director of Finance to report to the Board of Estimates and to the Mayor and City Council the public costs and benefits of the tax credit. This program has grown substantially and is currently the City's third largest local option real property tax credit expense. The following table summarizes the number of credits and gross costs on an annual and cumulative basis.

Fiscal Year	No. of Credits Granted		Amount of Credits Granted	
	Annual	Cumulative	Annual	Cumulative
1996	30	30	\$20,295	\$20,295
1997	199	229	\$133,333	\$153,628
1998	15	244	\$229,663	\$383,291
1999	149	393	\$309,237	\$692,528
2000	141	534	\$330,747	\$1,023,275
2001	130	664	\$418,921	\$1,442,196
2002	211	875	\$481,490	\$1,923,686
2003	128	1,003	\$704,261	\$2,627,947
2004	165	1,168	\$1,120,122	\$3,748,069
2005	240	1,408	\$1,471,194	\$5,219,263
2006	474	1,882	\$1,653,005	\$6,872,268
2007	446	2,328	\$2,837,490	\$9,709,758
2008	444	2,772	\$2,848,550	\$12,558,308
2009	376	3,148	\$3,999,694	\$16,558,002
2010 (March)	371	3,519	\$4,792,624	\$21,350,626

Since the program's adoption, administrative costs have been absorbed within existing City operations. The City promotes the program in several ways. The Office of Homeownership in the Department of Housing and Community Development promotes the program in its realtor seminars. Information about tax credit programs is available on the City government and the Live Baltimore web sites. The survey included with the application package for the tax credit confirms that realtors and developers continue to be the major source of information about the credit.

The distribution of tax credits granted during Fiscal 2010 indicates that the use of the credit remains highly concentrated in the same neighborhoods. As the map included in this section shows, about 70% of the Fiscal 2010 year-to-date applications are in just 10 neighborhoods and 100% of the credits were granted to properties located in only 54, or 19.9% of the City's 272 neighborhoods. Most of the credits during the current year have been granted in waterfront neighborhoods, Inner Harbor and downtown communities.

The Department of Finance has published credit recipient survey results since Fiscal 2000. In preparing this report, the Department of Finance reviewed an additional 371 applications processed for Fiscal Year 2010 through March 2010, where 362 completed the questionnaire. This year's results include 27 tax credit applications granted due to the one-time amnesty period authorized by the Maryland General Assembly during the 2009 Legislative Session for homeowners who were eligible for the tax credit, but failed to meet the application deadline. The key findings from the survey are summarized below.

Has the program been effectively distributed?

The survey results show that the demographics of tax credit recipients continue to follow the same characteristics of prior years. Data indicate that higher income households with higher than average priced homes still represent a sizable portion of the program's beneficiaries. In Fiscal 2010, about 47.9% of the survey respondents have income above \$100,000 and another 20.4% have income surpassing the State's median household income of \$70,482. The credit benefited the purchasers of 25 newly constructed homes with contract price values above \$1.0 million. Additionally, out of the total 371 applications approved year to date, 56.9% purchased homes with contract prices higher than the 12-month average in the Baltimore Metropolitan Area of \$313,121, which is double the 12-month average price in the City of \$156,544 as reported by the Metropolitan Regional Information Systems (MRIS.)

The original concept of the Newly Constructed Dwelling Tax Credit program was to attract new residents to the City in order to create a stronger taxable base; however, the credit has encouraged the purchase of new homes by current City residents who also were already property owners. As the results from the survey shows, about 49.3% of the recipients in Fiscal 2010 lived in the City prior to purchasing the new home, and 39.6% already owned a property. About 62.6% of this year's applicants reported that they were only looking in the City for their new home.

If the credit is working as intended, its availability should be the driving factor in decisions to buy new and substantially renovated properties. Survey results show that 37.4% of the recipients did not know about the credit prior to purchasing their homes and 41.2% did not know how much the tax credit would reduce their future property tax bills. This means that for many participants, the existence of the tax credit was not a significant factor in their decision to purchase a home, which is a finding consistent with prior years' survey results.

Has the Program Been a Net Benefit to the City?

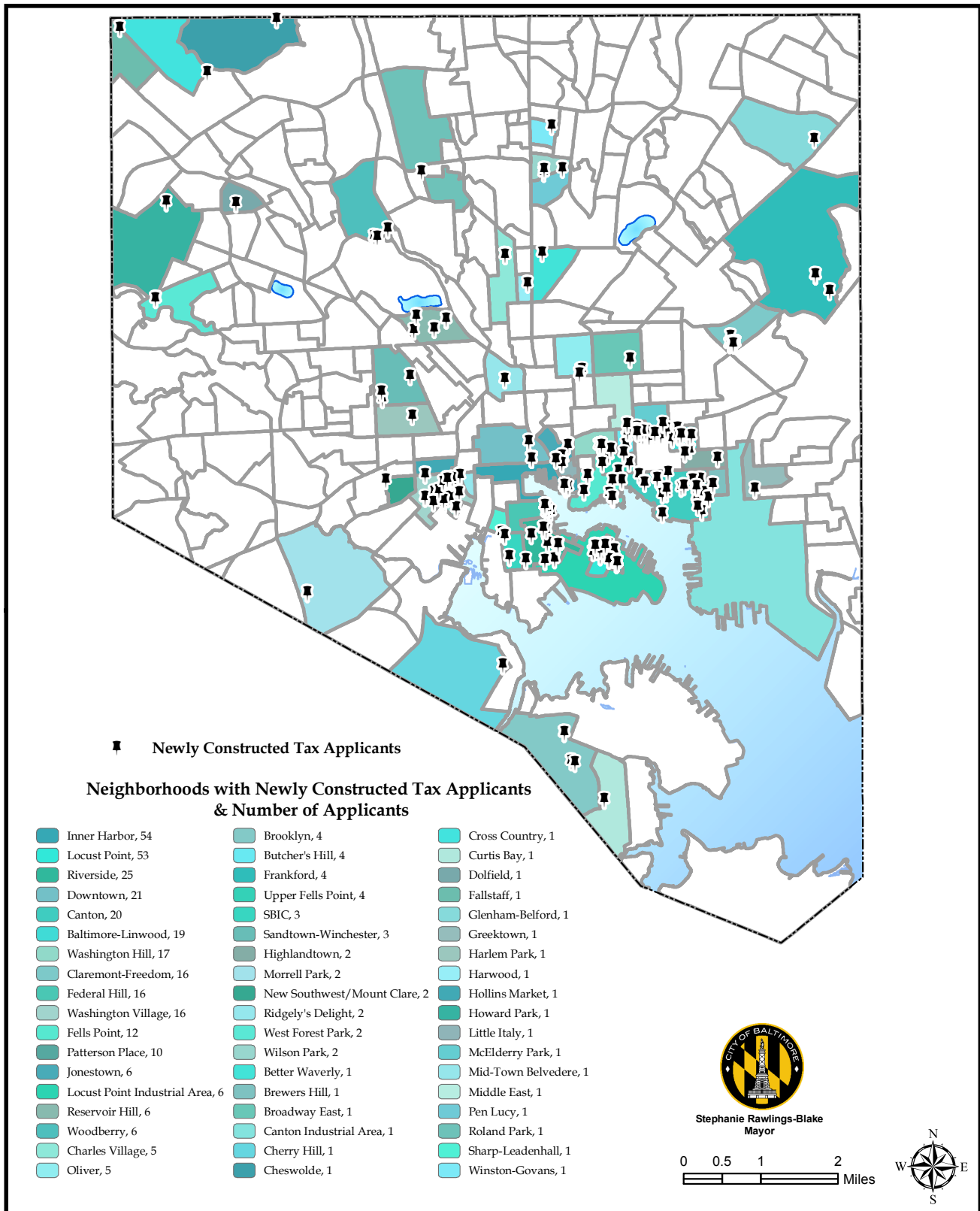
Survey results suggest that the tax credit is often not a decisive factor in the construction and sale of new residential property. Moreover, as shown in the table below, home sales benefiting from the credit represent only a fraction of the City's total residential real estate market. Nearly 99.0% of all real estate sales and over 96.4% of residential sales from Fiscal 2002 to Fiscal 2009 occurred without the benefit of this direct tax expenditure subsidy.

City Real Estate Market Sales Statistics	
Fiscal Year 2002 through 2009	
Total Taxable Real Property Transfers	165,052
Total Sales Reported by Real Estate Companies (MRIS)	69,133
Newly Constructed Tax Credit Recipients	2,484
Tax Credit Recipients as a Percent of:	
Total Sales	1.5%
MRIS Sales	3.6%

The cumulative cost of the Newly Constructed Tax Credit is known; the benefits are still uncertain. Given the current budget crisis, the cost of the credit must be compared to other potential uses of public money, such as public safety, education, recreation and parks, sanitation and the other basic services that could both enhance the City's desirability as a location to purchase a home and build more stable communities for all Baltimore residents.

City of Baltimore

Newly Constructed Tax Credit Applications by Neighborhood Fiscal Year 2010 Year to Date



FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Summary of City Real Property Tax Credit Programs

The table below describes tax expenditure costs for all locally authorized real property tax credit programs. It does not attempt to deal with all tax exemptions or other preferential tax treatment expenditures. In Fiscal 2011, the City budget estimates real property tax credit expenditures totaling about \$173.0 million. This represents an increase of about \$12.2 million compared to the Fiscal 2010 projected expenses of \$160.8 million.

	Fiscal 2010 <u>Projection</u>	Fiscal 2011 <u>Budget</u>
<u>Homestead Tax (104% Assessment Phase-In)</u>		
A 4% taxable assessment increase cap on owner-occupied dwellings.	\$147,206,000	\$149,370,000
<u>Enterprise Zone Property Tax Credit*</u>		
A 10-year tax credit (80% in the first 5 taxable years and declining by 10 percentage points thereafter) in designated State Enterprise Zones on the increased value of a commercial property after improvements.	677,000	10,172,000
<u>Historic Restoration and Rehabilitation Property Tax Credit</u>		
A 10-year tax credit (100% for projects with costs below \$3.5 million; and 80% in the first 5 taxable years and declining by 10 percentage points thereafter for projects with costs above \$3.5 million) on the increased value of a historic property due to improvements.	7,084,000	7,200,000
<u>Newly Constructed Dwelling Property Tax Credit</u>		
A five-year tax credit (50% in the first taxable year and declining by 10 percentage points thereafter) on newly constructed or vacant rehabbed dwellings.	5,003,000	5,390,000
<u>Brownfields Property Tax Credit</u>		
A five-year tax credit (50%, except for projects that spend more than \$250,000 in eligible work, in which case it's 70%) on the increased value of brownfields sites after eligible improvements are made. For sites located in a State-designated Enterprise Zone areas, the credit is for a 10-year period.	753,000	827,000
<u>Home Improvement Property Tax Credit</u>		
A five-year tax credit (100% in the first tax year and declining by 20 percentage points thereafter) on the increased value of a dwelling due to improvements.	1,000	46,000
<u>Other Local Option Property Tax Credits</u>		
Includes costs of the neighborhood preservation and stabilization conservation, vacant dwelling, fallen heroes, and cemetery dwelling property tax credit programs.	66,000	30,000
	<u>\$160,790,000</u>	<u>\$173,035,000</u>

* Fiscal 2010 Enterprise Zone tax credit cost includes two years, Fiscal 2009 and 2010, State reimbursement. Fiscal 2011 is net of the corresponding 45% State reimbursement for the total budgeted program cost.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Property Taxbase and Estimated Property Tax Yield

ESTIMATED ASSESSABLE BASE			
	Fiscal 2010	Fiscal 2011	Change
REAL PROPERTY			
Subject to \$2.268 Tax Rate			
Real Property Assessed Locally	\$35,349,481,000	\$37,185,968,000	\$1,836,487,000
Appeals, Abatements and Deletion Reductions	(200,000,000)	(133,333,000)	66,667,000
Adjustment for Assessment Increases over 4%	(7,181,002,000)	(6,860,408,000)	320,594,000
New Construction	97,820,000	97,820,000	0
Rail Road Property	135,239,000	136,591,000	1,352,000
Total Real Property Subject to \$2.268 tax rate	\$28,201,538,000	\$30,426,638,000	\$2,225,100,000
Subject to \$5.67 Tax Rate			
Public Utility Property	\$187,921,000	\$179,661,000	(\$8,260,000)
Total Public Utility Real Property Subject to \$5.67 tax rate	\$187,921,000	\$179,661,000	(\$8,260,000)
Total Real Property	\$28,389,459,000	\$30,606,299,000	\$2,216,840,000
TANGIBLE PERSONAL PROPERTY			
Subject to \$5.67 Tax Rate			
Individual and Firms	\$18,824,461	\$19,293,000	\$468,539
Ordinary Business Corporations	\$854,029,442	\$834,972,000	(\$19,057,442)
Public Utilities	\$910,646,798	\$824,497,000	(\$86,149,798)
Total Tangible Personal Property	\$1,783,500,701	\$1,678,762,000	(\$104,738,701)
Total Real and Personal Property	\$30,172,959,701	\$32,285,061,000	\$2,112,101,299

ESTIMATED PROPERTY TAX YIELD		
		Fiscal 2011
Property Subject to \$2.268 Tax Rate		
Real Property - Gross Tax Yield from \$0.01 per \$100 of Assessable Base	\$0.01/\$100	\$3,042,664
Anticipated Rate of Collection		96.0%
Net Tax Yield from \$0.01 per \$100 of Assessable Base		\$2,920,957
Estimated Total Tax Yield Property Tax Subject to 2.268 tax rate		\$662,473,104
Property Subject to \$5.67 Tax Rate (by law 2.5 times Real Property Tax Rate)		
Real Property (Public Utilities) - Gross Tax Yield from \$0.01 per \$100 of Assessable Base	\$0.01/\$100	\$17,966
Tangible Personal Property - Gross Tax Yield from \$0.01 per \$100 of Assessable Base	\$0.01/\$100	\$167,876
Total Gross Tax Yield from \$0.01 per \$100 of Assessable Base		\$185,842
Anticipated Rate of Collection		98.0%
Net Tax Yield from \$0.01 per \$100 of Assessable Base		\$182,125
Net Tax Yield from \$0.025 per \$100 of Assessable Base (2.5 times Real Property Tax Rate)		\$455,314
Estimated Total Tax Yield Property Tax Subject to \$5.67 tax rate		\$103,265,132
Total Estimated Property Tax Yield - Real and Personal Property		\$765,738,236
Net Tax Yield from \$0.01 per \$100 of Assessable Base - Real and Personal Property		\$3,376,271



Fiscal 2011 Summary of the Adopted Budget

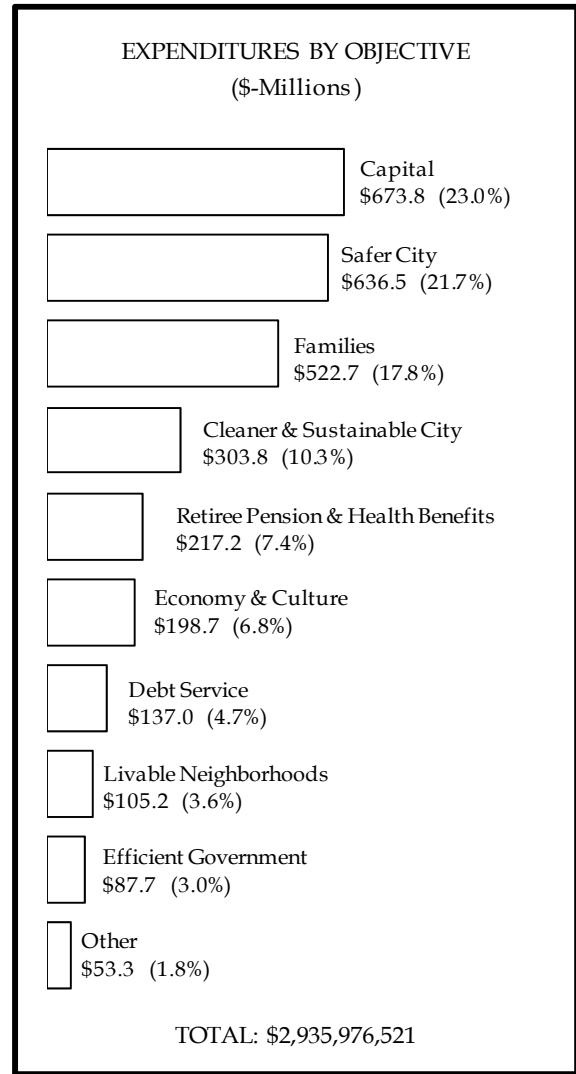
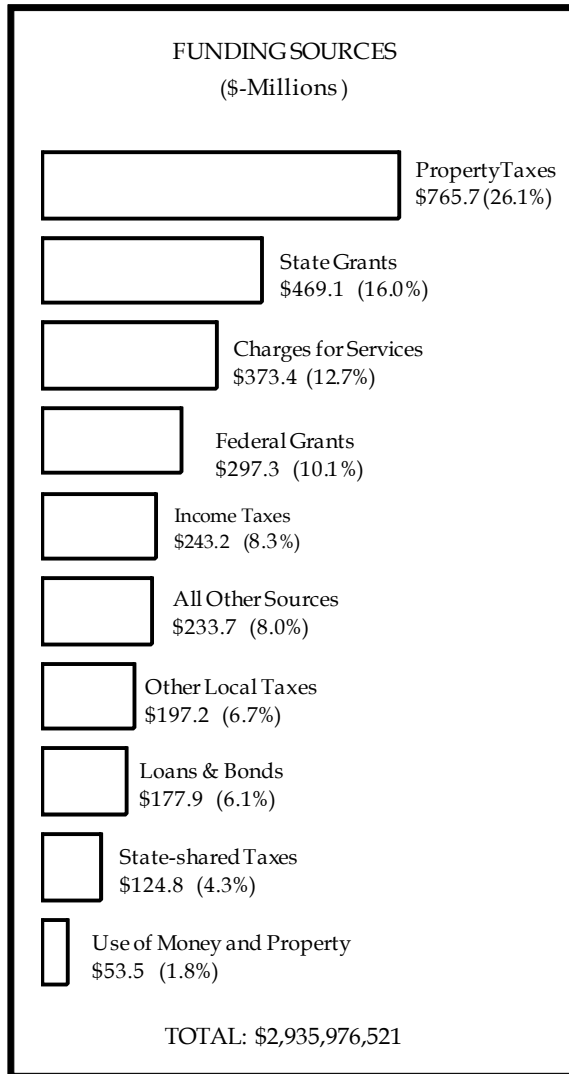
Budget Plan



Fiscal 2011
SUMMARY OF THE ADOPTED BUDGET
 Funding Sources and Expenditures by Function
 Total Operating and Capital Budget

The chart below shows property taxes as the single most important revenue source, accounting for more than one-quarter of all City revenue and funding sources.

The chart below reflects the City's priority concern for public safety, which accounts for nearly one-quarter of all expenditures.



Cross Reference: For additional information on the major revenue sources, see the "General Fund Revenue Forecast" and "Budgetary Funds - Description and Policies" sections.

Cross Reference: For additional information on the functional expenditures by agency, see the "Operating Appropriations by Governmental Function and Agency" and "Capital Budget Fund Distribution by Agency" sections.

Note: May not add to total due to rounding.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Selected Summary Views – Total Operating and Capital Budget

Introduction - Summarizing the Budget Numbers

The total Fiscal 2011 appropriation plan adopted by the City Council and approved by the Mayor is \$2.9 billion. Throughout this document there are numerous tables and charts providing different views and levels of detail regarding the budget. There are various ways to look at a budget – function, agency, service (previously program), activity, funding source, expenditure category, etc. This section gives the reader a quick overview of what the operating and capital appropriation numbers mean. It summarizes the expenditures by function that elected local policymakers have approved. In addition, it summarizes the estimated resources available to pay for the plan.

Quick View - Major City Objectives and Funding Sources

The bar chart on the opposite page gives a concise view of Baltimore City's budget. The \$2.9 billion budget is supported by several major funding sources. The property tax, federal and State aid, and charges for services, such as water and wastewater, comprise about 64.9% of the funding sources. The largest expenditure is for a safety, followed by spending on families, a cleaner and sustainable city and retiree pension and health benefits. Combined, these four functions represent about 57.2% of the total budget. Detail on spending by objectives and fund is found in the Operating Budget section Appropriations by Governmental Objective and Fund table.

Trends in the General Fund - The City's Primary and Largest Fund

The chart, Fiscal 2011 Summary of General Fund Budgetary Trends (p.51), is designed to answer some of the most commonly asked questions about the City's largest fund. *For instance, what are the trends in staffing levels and how does the City staffing level compare to the City's population?* General Fund positions have increased 3.9% since Fiscal 2002; however, there are a total of 145 full-time positions abolished for Fiscal 2011, due to revenue shortfalls. Staffing levels for all city funds are 5.2% lower than in Fiscal 2002.

Trends in the Budget

The tables, Trends in Total Operating and Capital Budget – Summary, Trends in Combined Operating Budget and Capital Budget – Summary by Fund and the two tables showing Operating and Capital separately (pp. 52-53) compare Fiscal 2008 and Fiscal 2009 actual expenditures to the Fiscal 2010 and Fiscal 2011 budgets.

How the Budget is Structured - The Budget Funds

The narrative and table, and Budgeted Funds: Total and Net Appropriations (pp.54-55), provides the reader a quick understanding of the budgetary funds that comprise the total City budget. Funds are distinct groups of revenues and expenses that must be separately identified, planned and accounted for by law or for management purposes. The most important fund is the City's General Fund. It contains all local taxes paid by City residents, businesses and visitors (property, income, hotel, and other taxes). The General Fund is the fund over which policymakers have the most management discretion in order to implement service changes, improvements, cost savings and increase or lower tax burdens.

Major Types of Expenses

The narrative and chart, Expenditures by Object (p. 56), are designed to answer one of the most commonly asked questions regarding how the budgeted money is spent. It describes the

objects of expenditure in the budget. Salary expenses for personnel and related benefits comprise the largest portion of expenses. Many City services are labor intensive operations (fire, police, sanitation and libraries, for instance). Other objects include consumable supplies and equipment.

Trends in Full-Time Budgeted Positions - All Funds

The chart and table on page 57 show a net reduction of 162 full-time positions across all funds. In Fiscal 2011, full-time positions are 5.2 % below the Fiscal 2002 level.

Trends in Full-Time Budgeted Positions - General Fund

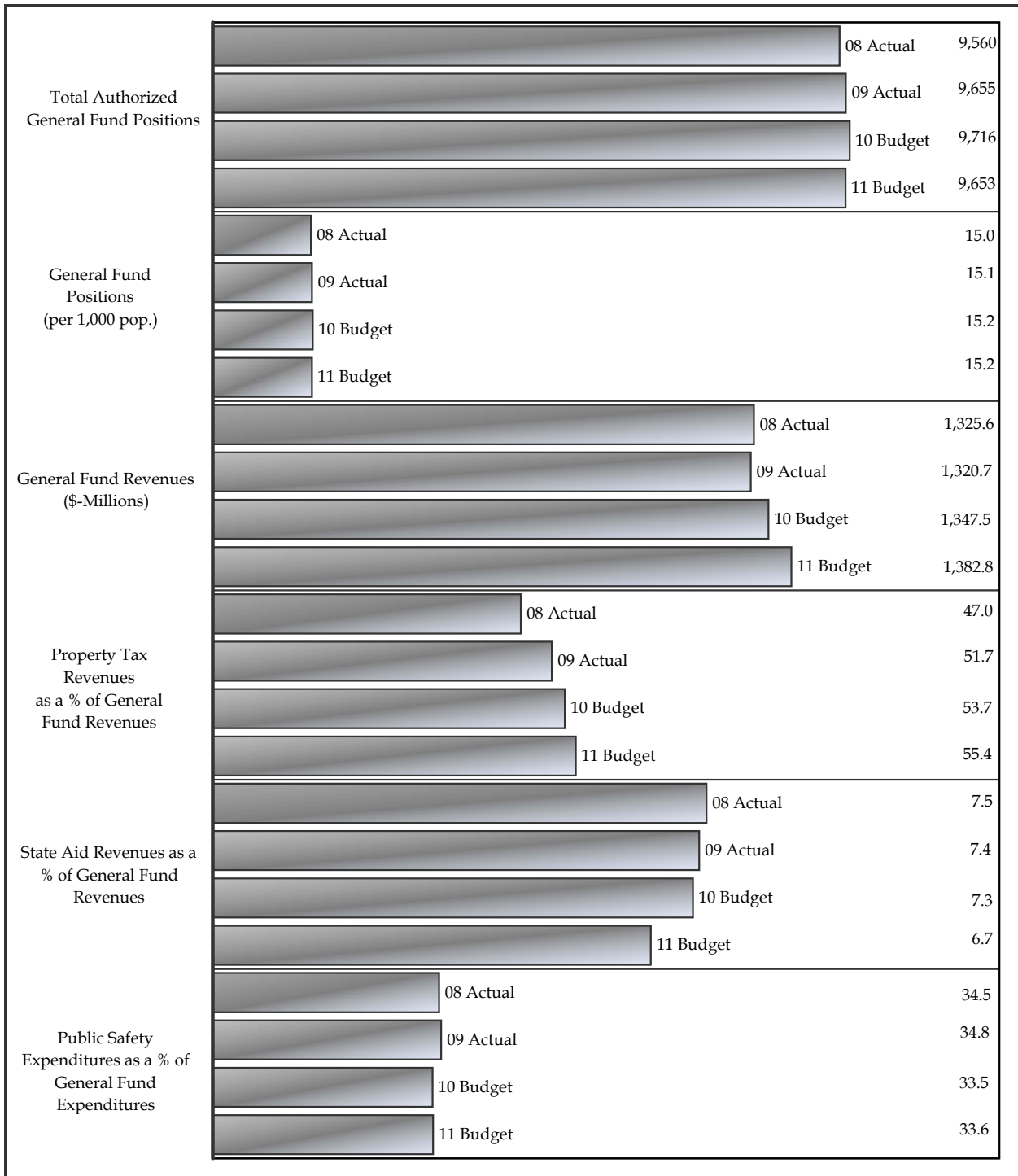
The General Fund is the primary fund that elected policymakers can manage to affect change in local tax and spending policy. The table and chart on page 58 present long-term trend information on General Fund staff levels. General Fund positions have increased 3.9% since Fiscal 2002, but are down by 0.6% from Fiscal 2010 to Fiscal 2011.

Past and Projected Budgetary Fund Balances

It is essential to estimate the effect of current operations on the City's balance sheet. The table on page 59 starts with the June 30, 2009 audited budgetary fund balance for principal operating funds and projects the effect of current and coming year operations on these balances. The chart depicts General and Motor Vehicle Fund balances.

SUMMARY OF THE ADOPTED BUDGET

Summary of General Fund Budgetary Trends



TRENDS IN TOTAL OPERATING AND CAPITAL BUDGET - SUMMARY
(\$-THOUSANDS)

	Fiscal 2008 Actual	Fiscal 2009 Actual	Fiscal 2010 Budget	Fiscal 2011 Budget	Dollar Change	Percent Change
Operating Plan	\$2,095,821	\$2,140,957	\$2,291,108	\$2,262,159	(\$28,949)	(1.3)%
Capital Plan	554,050	743,369	533,980	673,819	139,839	26.2%
Total Budget	\$2,649,871	\$2,884,326	\$2,825,088	\$2,935,978	\$110,890	3.9%

TRENDS IN COMBINED OPERATING AND CAPITAL BUDGET - SUMMARY BY FUND
(\$-THOUSANDS)

	Fiscal 2008 Actual	Fiscal 2009 Actual	Fiscal 2010 Budget	Fiscal 2011 Budget	Dollar Change	Percent Change
Total Budget						
Local and State-shared Funds						
General	\$1,308,790	\$1,317,291	\$1,347,474	\$1,382,820	\$35,346	2.6%
Motor Vehicle	244,715	228,730	190,864	152,788	(38,076)	(19.9)%
Parking Management	13,460	14,668	17,518	16,561	(957)	(5.5)%
Convention Center Bond	4,516	4,463	4,596	4,602	6	0.1%
Total	1,571,481	1,565,152	1,560,452	1,556,771	(3,681)	(0.2)%
Enterprise Funds						
Waste Water Utility	150,263	174,868	176,820	181,939	5,119	2.9%
Water Utility	115,850	128,995	139,099	140,133	1,034	0.7%
Parking Enterprise	32,760	30,869	30,462	33,208	2,746	9.0%
Loan and Guarantee	6,028	3,164	3,807	3,802	(5)	(0.1)%
Conduit Enterprise	10,037	8,207	9,675	10,527	852	8.8%
Total	314,938	346,103	359,863	369,609	9,746	2.7%
Grant Funds						
Federal	212,740	308,114	306,036	297,171	(8,865)	(2.9)%
State	281,243	260,674	194,890	376,731	181,841	93.3%
Special	33,506	38,921	54,655	60,769	6,114	11.2%
Total	527,489	607,709	555,581	734,671	179,090	32.2%
Loans and Bonds						
Revenue Bonds	96,764	112,862	129,997	117,883	(12,114)	(9.3)%
General Obligation Bonds	60,000	60,000	65,000	60,000	(5,000)	(7.7)%
Total	156,764	172,862	194,997	177,883	(17,114)	(8.8)%
Mayor & City Council Real Property	4,635	6,345	2,000	2,500	500	25.0%
All Other	74,564	186,155	152,195	94,544	(57,651)	(37.9)%
Total - All Funds	\$2,649,871	\$2,884,326	\$2,825,088	\$2,935,978	\$110,890	3.9%

TRENDS IN OPERATING BUDGET - SUMMARY BY FUND
(\$-THOUSANDS)

	Fiscal 2008 Actual	Fiscal 2009 Actual	Fiscal 2010 Budget	Fiscal 2011 Budget	Dollar Change	Percent Change
Local and State-shared Funds						
General	\$1,300,780	\$1,308,130	\$1,343,287	\$1,380,820	\$37,533	2.8%
Motor Vehicle	184,215	181,330	190,864	152,788	(38,076)	(19.9)%
Parking Management	13,460	14,668	17,518	16,561	(957)	(5.5)%
Convention Center Bond	4,516	4,463	4,596	4,602	6	0.1%
Total	\$1,502,971	1,508,591	1,556,265	1,554,771	(1,494)	(0.1)%
Enterprise Funds						
Waste Water Utility	146,263	158,181	171,070	178,189	7,119	4.2%
Water Utility	108,200	120,495	130,099	134,483	4,384	3.4%
Parking Enterprise	29,260	30,869	30,462	33,208	2,746	9.0%
Loan and Guarantee Enterprise	3,528	3,164	3,807	3,802	(5)	(0.1)%
Conduit Enterprise	10,037	4,788	5,162	5,296	134	2.6%
Total	297,288	317,497	340,600	354,978	14,378	4.2%
Grant Funds						
Federal	158,313	202,673	228,213	211,520	(16,693)	(7.3)%
State	103,743	75,825	114,137	80,121	(34,016)	(29.8)%
Special	33,506	36,371	51,893	60,769	8,876	17.1%
Total	295,562	314,869	394,243	352,410	(41,833)	(10.6)%
Total Operating - All Funds	\$2,095,821	\$2,140,957	\$2,291,108	\$2,262,159	(\$28,949)	(1.3)%

TRENDS IN CAPITAL BUDGET - SUMMARY OF FUND
(\$-THOUSANDS)

	Fiscal 2008 Actual	Fiscal 2009 Actual	Fiscal 2010 Budget	Fiscal 2011 Budget	Dollar Change	Percent Change
Pay-As-You-Go						
General Fund	\$8,010	\$9,161	\$4,187	\$2,000	(\$2,187)	(52.2)%
Motor Vehicle	60,500	47,400	0	0	0	NA
Parking Enterprise	3,500	0	0	0	0	NA
Conduit Enterprise	0	3,419	4,513	5,231	718	15.9%
Loan and Guarantee Enterprise	2,500	0	0	0	0	NA
Waste Water Utility	4,000	16,687	5,750	3,750	(2,000)	(34.8)%
Water Utility	7,650	8,500	9,000	5,650	(3,350)	(37.2)%
Total	86,160	85,167	23,450	16,631	(6,819)	(29.1)%
Grants						
Federal	54,427	105,441	77,823	85,651	7,828	10.1%
State	177,500	184,849	80,753	296,610	215,857	267.3%
Special	0	2,550	2,762	0	(2,762)	(100.0)%
Total	231,927	292,840	161,338	382,261	220,923	136.9%
Loans and Bonds						
Revenue and TIF Bonds	96,764	112,862	129,997	117,883	(12,114)	(9.3)%
General Obligation Bonds	60,000	60,000	65,000	60,000	(5,000)	(7.7)%
Total	156,764	172,862	194,997	177,883	(17,114)	(8.8)%
Mayor & City Council Real Property	4,635	6,345	2,000	2,500	500	25.0%
All Other	74,564	186,155	152,195	94,544	(57,651)	(37.9)%
Total Capital - All Funds	\$554,050	\$743,369	\$533,980	\$673,819	\$139,839	26.2%

Note: Fiscal 2008 and Fiscal 2009 Actual capital budget represents net appropriations made and reserved, including any supplemental appropriations and de-appropriations.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Description of Operating and Capital Funds

The Fiscal 2011 total capital and operating appropriations of \$2.94 billion are budgeted in the following funds:

General Fund - This is the City's largest and principal fund, supported by locally generated revenues and some State Aid. It is used to budget and account for all activities not required by law, accounting practice or management objective to be separately budgeted.

Special Purpose Budget Funds - The City's budget contains two special purpose budgetary funds, the Parking Management and Convention Center Bond funds. These funds are merged with the General Fund in the City's Consolidated Annual Financial Report. The Parking Management Fund budgets for the operations of on-street parking activities and operations of parking facilities supported by the General Fund. The Convention Center Bond Fund budgets for debt service supported by the City's hotel tax, a General Fund revenue.

Motor Vehicle Fund - This fund primarily comprises State shared highway user revenues legally restricted to prescribed transportation programs set forth in State law.

Grant Funds - These funds are used to budget and account for all activities that have legally restricted uses supported by dedicated funds. This group consists of the federal, State and other special and private grant funds.

Enterprise Funds - These funds are used to budget and account for operations, including debt service, that are financed and operated as an ongoing concern, where costs of providing services (including depreciation) are financed or recovered primarily through user charges or other dedicated revenues. Enterprise funds in the City's budget are the Conduit, Loan and Guarantee, Parking, Water Utility and Wastewater Utility funds. Repayment of debt service expenses incurred by the City Industrial Development Authority, an enterprise fund, are reflected in the debt service payments of the respective funds (General, Water, Wastewater, Parking, etc.) that have utilized Authority financing.

Internal Service Funds - The budget includes proprietary type funds accounting for the financing of goods and services provided by certain City agencies to other agencies on a cost reimbursement basis. These include: Mobile Equipment, Printing and Graphics, Municipal Post Office, Municipal Telephone Exchange, Risk Management Fund for the City's Self-Insurance program, Energy, and the City's 800 MHz radio system.

Capital Projects Fund - All revenue sources, including loan proceeds, intergovernmental grants, certain dedicated revenues and fund transfers comprised of Pay-As-You-Go support from current revenues of other funds are budgeted and accounted for in this fund group.

Cross Reference: For additional detail information on the background, purpose, policies, and major revenues of each budgeted fund see the "Budgetary Funds - Description and Policies" section.

**BUDGETED FUNDS
TOTAL AND NET APPROPRIATIONS
(\$-THOUSANDS)**

	Fiscal 2010 Budget	Fiscal 2011 Budget	Dollar Change	Percent Change
Local and State-Shared Funds				
General	\$1,347,474	\$1,382,820	\$35,346	2.6%
Motor Vehicle	190,864	152,788	(38,076)	(19.9)%
Parking Management	17,518	16,561	(957)	(5.5)%
Convention Center Bond	4,596	4,602	6	0.1%
Total	1,560,452	1,556,771	(3,681)	(0.2)%
Enterprise Funds				
Waste Water Utility	176,820	181,939	5,119	2.9%
Water Utility	139,099	140,133	1,034	0.7%
Parking Enterprise	30,462	33,208	2,746	9.0%
Loan and Guarantee	3,807	3,802	(5)	(0.1)%
Conduit Enterprise	9,675	10,527	852	8.8%
Total	359,863	369,609	9,746	2.7%
Grant Funds				
Federal	228,213	211,520	(16,693)	(7.3)%
State	114,137	80,121	(34,016)	(29.8)%
Special	51,893	60,769	8,876	17.1%
Total	394,243	352,410	(41,833)	(10.6)%
Internal Service Fund	87,342	81,930	(5,412)	(6.2)%
TOTAL OPERATING AND PAYGO FUNDS	\$2,401,900	\$2,360,720	(\$41,180)	(1.7)%
Less				
Transfer to Capital Project Funds	23,450	16,631	(6,819)	(29.1)%
Internal Service Fund	87,342	81,930	(5,412)	(6.2)%
NET OPERATING APPROPRIATIONS	\$2,291,108	\$2,262,159	(\$28,949)	(1.3)%
Plus - Capital Projects Funds	533,980	673,819	139,839	26.2%
TOTAL APPROPRIATIONS - ALL FUNDS	\$2,825,088	\$2,935,978	\$110,890	3.9%

Notes: Unbudgeted funds - Annual budget appropriations are made for contributions to four City retirement funds to fund benefit payments. Actual benefit payments of the Fire and Police Retirement System, the Employees' Retirement System and the Elected Officials' Retirement System are not budgeted. All payments of the non-actuarial and unfunded Fire and Police Plan are budgeted and paid on a current basis. Other unbudgeted funds include Agency funds which account for assets held by the City as a custodial trustee such as the City Employees' Deferred Compensation Plan. Unbudgeted fiduciary funds include an Expendable Trust Fund accounting for a Scholarship Fund and Nonexpendable Trust funds which account for transactions related to private donor endowments for the Library and other memorial contributions. Finally, the City's accounting system contains a Debt Service Fund to accumulate all the budgeted debt service payments, other than the budgeted Enterprise Fund debt service payments.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Major Types of Expenses - Total Operating and Capital Funds

Salaries - Payments to full and part-time and temporary personnel for services rendered the City. This category of expense includes over-time payment, compensated leaves, shift and other differentials and severance and other direct personnel compensation expenses.

Contractual Services - Payments for services rendered to the City under contractual arrangements ranging from water, sewer and other utility charges to legal fees and subscriptions.

Capital Improvements - Payments for the acquisition and development of City real property including land and facilities and equipment required to convert a capital project/structure into a usable facility.

Grants, Subsidies and Contributions - Payments in support of various organizations and activities which provide health, education, cultural or promotional benefits to Baltimore. This object also includes City agency payments to fund self-insurance and workers' and unemployment compensation programs.

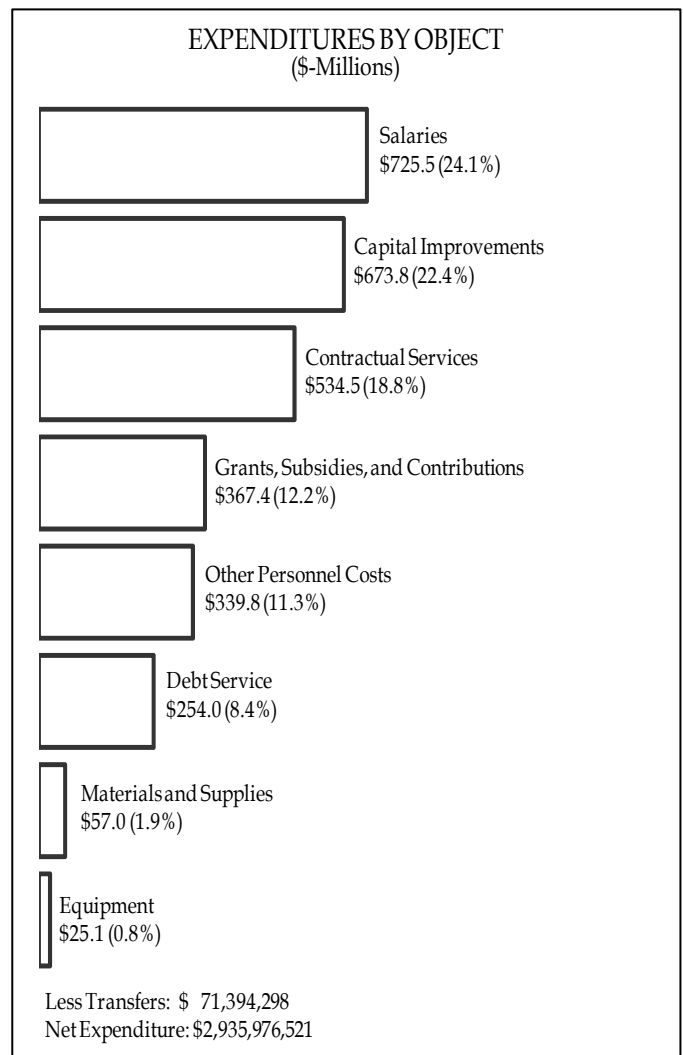
Other Personnel Costs - Payments for benefits provided to City personnel for medical coverage (including vision, dental, prescription drug and other health insurance), Social Security, retirement and other benefits.

Debt Service - Payments for interest and principal redemption of bonds issued by or on behalf of the City. (See the "Debt Service" section for detail on types of debt payments).

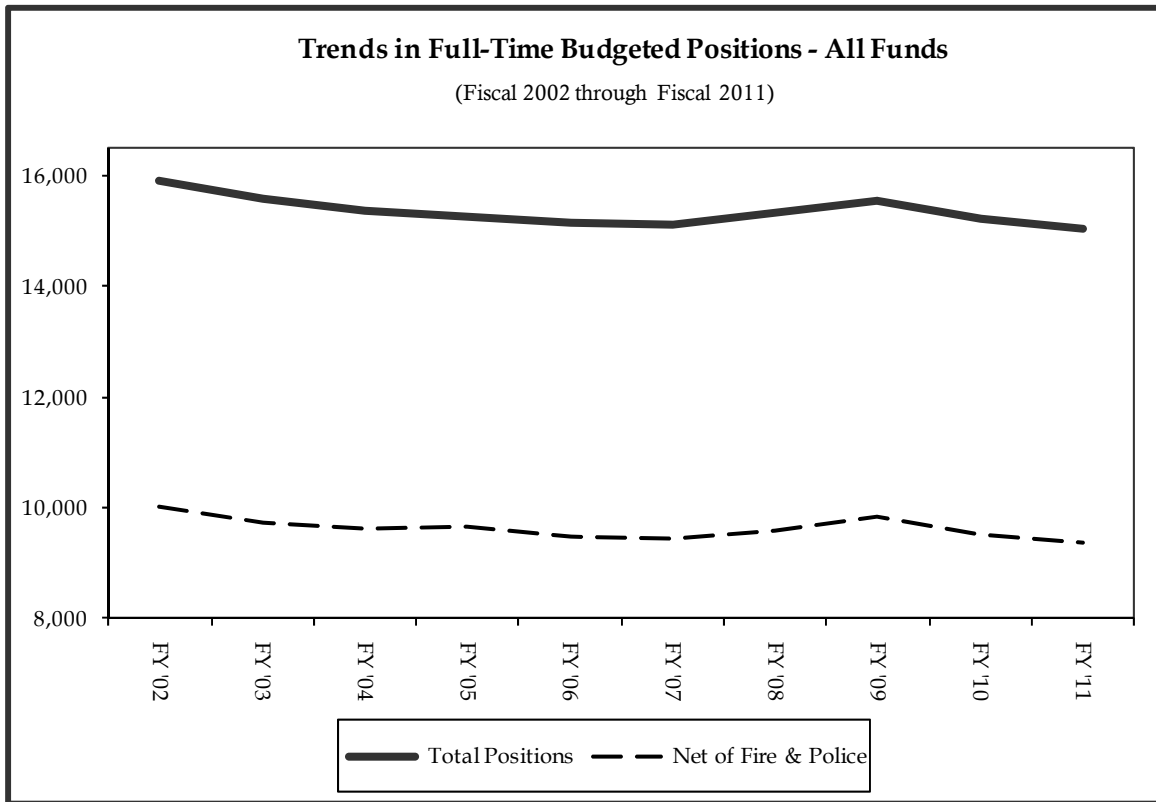
Materials and Supplies - Payments for commodities which are consumed or materially altered when used, such as custodial supplies, heating fuels, clothing, books and food.

Equipment - Payments for replacement or procurement of City property other than real property.

Transfers - Charges to one agency or program for goods or services provided by another agency or program.

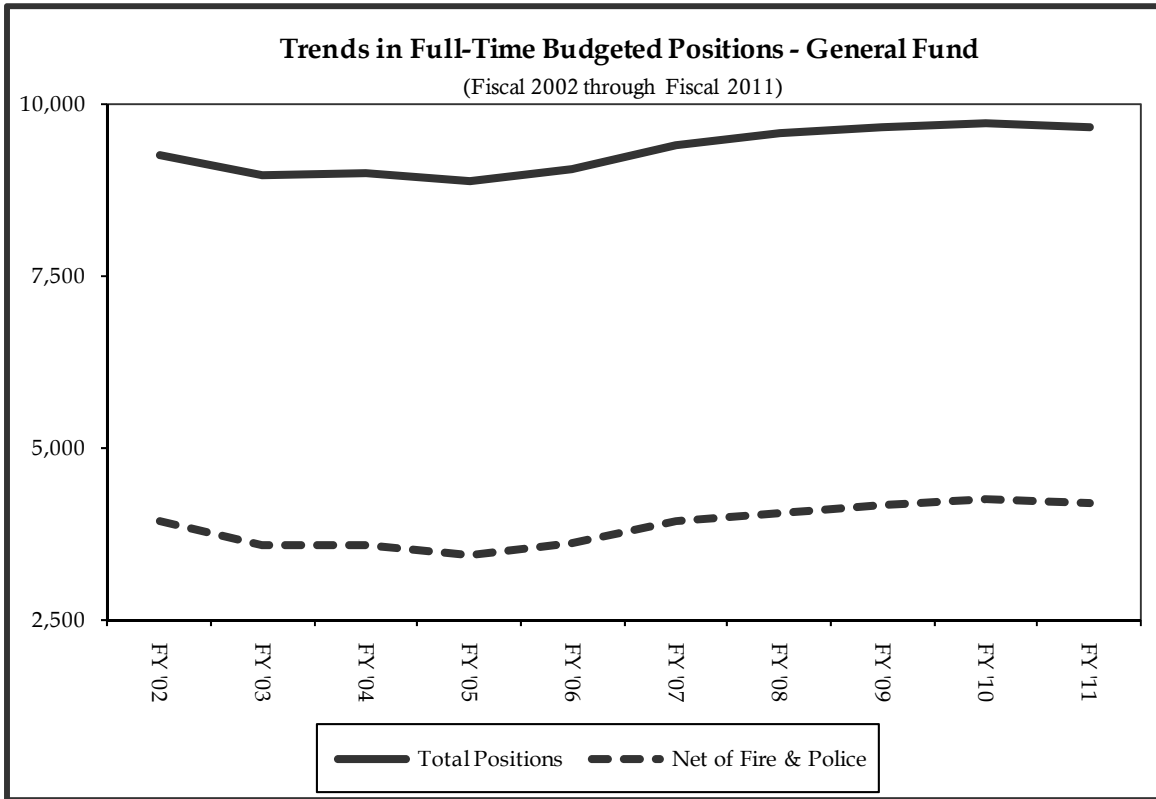


FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Trends in Full-Time Budgeted Positions – All Funds



Year	Full-Time Budgeted Positions (All Funds)				Full-Time Budgeted Positions (Net of Fire and Police)			
	Positions	Cumulative Percent Change	Positions Per 1,000 Population	Cumulative Percent Change	Positions	Cumulative Percent Change	Positions Per 1,000 Population	Cumulative Percent Change
FY 2002	15,901	0.2%	24.8	0.7%	10,020	(1.3%)	15.6	(0.9%)
FY 2003	15,593	(1.8%)	24.3	(1.3%)	9,743	(4.1%)	15.2	(3.6%)
FY 2004	15,385	(3.1%)	24.0	(2.4%)	9,618	(5.3%)	15.0	(4.7%)
FY 2005	15,246	(3.9%)	23.8	(3.2%)	9,664	(4.8%)	15.1	(4.1%)
FY 2006	15,137	(4.6%)	23.6	(4.0%)	9,459	(6.9%)	14.8	(6.2%)
FY 2007	15,130	(4.7%)	23.6	(3.9%)	9,450	(7.0%)	14.8	(6.2%)
FY 2008	15,326	(3.4%)	24.0	(2.4%)	9,600	(5.5%)	15.0	(4.4%)
FY 2009	15,542	(2.1%)	24.4	(0.9%)	9,833	(3.2%)	15.4	(2.0%)
FY 2010	15,215	(4.1%)	23.9	(3.0%)	9,526	(6.2%)	14.9	(5.1%)
FY 2011	15,053	(5.2%)	23.6	(4.0%)	9,376	(7.7%)	14.7	(6.5%)

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Trends in Full-Time Budgeted Positions – General Fund



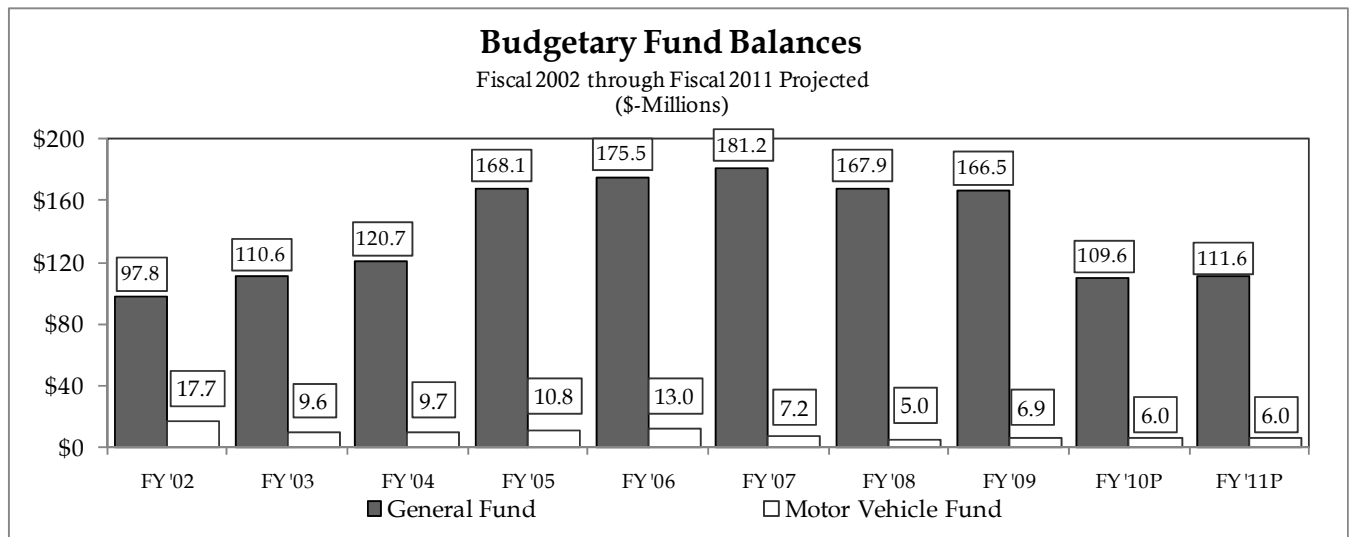
Year	Total General Fund Positions				Total General Fund Positions (Net of Fire and Police)			
	Positions	Cumulative Percent Change	Positions Per 1,000 Population	Cumulative Percent Change	Positions	Cumulative Percent Change	Positions Per 1,000 Population	Cumulative Percent Change
FY 2002	9,243	(0.5%)	14.4	(0.0%)	3,917	(0.7%)	6.1	(0.3%)
FY 2003	8,946	(3.7%)	13.9	(3.2%)	3,592	(9.0%)	5.6	(8.6%)
FY 2004	8,980	(3.3%)	14.0	(2.7%)	3,581	(9.2%)	5.6	(8.6%)
FY 2005	8,870	(4.5%)	13.9	(3.7%)	3,435	(12.9%)	5.4	(12.2%)
FY 2006	9,042	(2.6%)	14.1	(2.0%)	3,595	(8.9%)	5.6	(8.3%)
FY 2007	9,383	1.0%	14.7	1.8%	3,934	(0.3%)	6.1	0.5%
FY 2008	9,560	2.9%	15.0	4.1%	4,037	2.3%	6.3	3.5%
FY 2009	9,655	4.0%	15.1	5.2%	4,145	5.0%	6.5	6.3%
FY 2010	9,454	1.8%	14.8	3.0%	3,989	1.1%	6.3	2.3%
FY 2011	9,653	3.9%	15.1	5.2%	4,201	6.5%	6.6	7.8%

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Past and Projected Budgetary Fund Balances

	General Fund	Motor Vehicle Fund	Other Funds [1]
Fiscal 2010 (\$ - Thousands):			
Actual Budgetary Fund Balance, June 30, 2009	\$166,463	\$6,859	\$392,393
Estimated Revenues & Net Transfers	\$1,303,842	\$208,671	\$916,890
Estimated Expenses & Other Uses	(\$1,360,728)	(\$209,495)	(\$906,203)
Estimated Budgetary Fund Balance, June 30, 2010	\$109,577	\$6,035	\$403,080
Fiscal 2011:			
Estimated Budgetary Fund Balance, June 30, 2010	\$109,577	\$6,035	\$403,080
Estimated Revenues & Net Transfers	\$1,383,177	\$152,788	\$1,120,723
Estimated Expenses & Other Uses	(\$1,381,120)	(\$152,788)	(\$1,125,443)
Estimated Budgetary Fund Balance, June 30, 2011	\$111,634	\$6,035	\$398,360

[1] Other Funds includes Convention Center, Parking Management, Federal, State, Special Grant funds, and Enterprise funds including Water, Wastewater, Parking, Conduit and Loan and Guarantee funds.

The City Council appropriated \$62.1 million from reserves to balance the Fiscal 2010 budget: \$49.5 million from the Budget Stabilization Reserve (Rainy Day Fund), \$10.5 million from undesignated General Fund balance and \$2.1 million from undesignated Motor Vehicle Fund balance. Due to the success of spending reduction actions taken during the fiscal year and stronger than expected property tax receipts, only about \$30 million were needed to cure the operating deficit, an amount that represents the unbudgeted costs of cleaning up from historic winter snowstorms. Thirty-two million dollars will be returned to the Budget Stabilization Reserve.



Unexpended appropriations or revenue surpluses arising during a fiscal year in the Parking Enterprise, Parking Management and Convention Center Bond funds are transferred to the General Fund. In the Federal, State and Special grant funds unexpended appropriations or revenue surpluses are fully reserved for the legal purposes of the grant and are reflected as deferred revenues or amounts due from grant sources. Therefore, no balances are stated for these funds. Capital project appropriations are considered expended until they are de-appropriated.

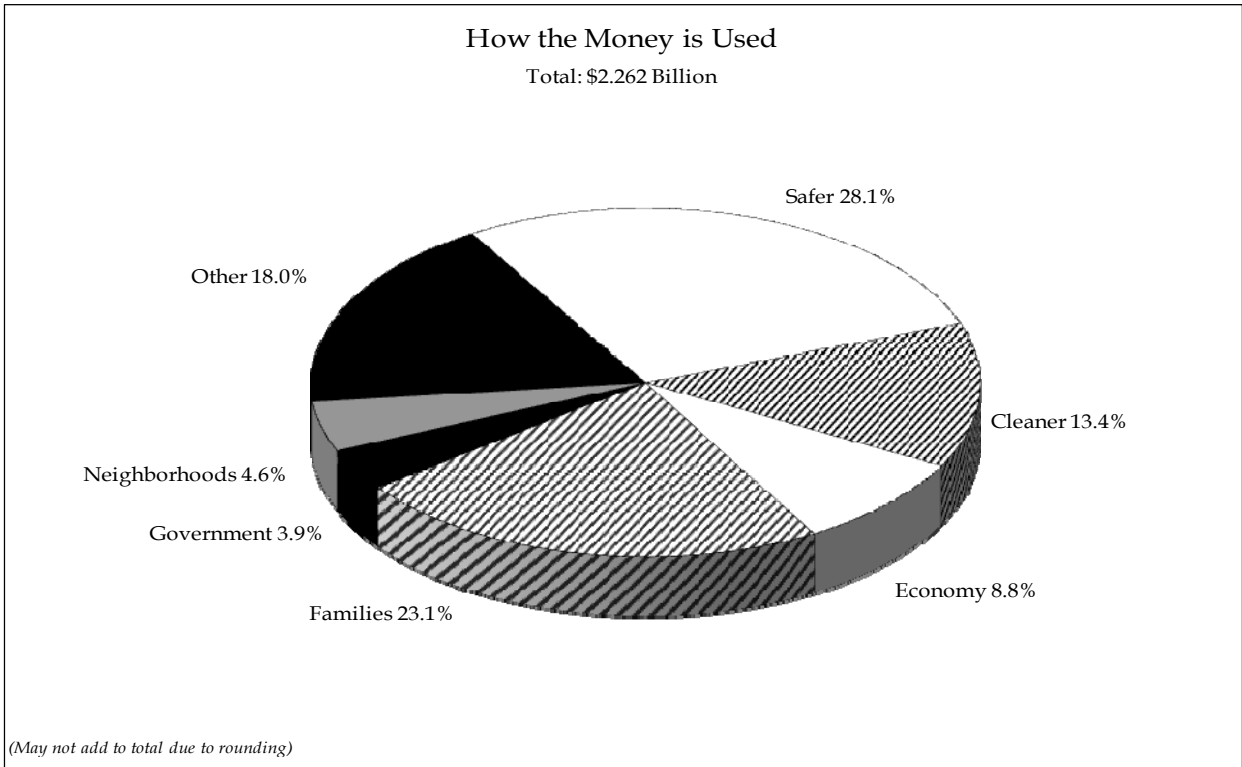
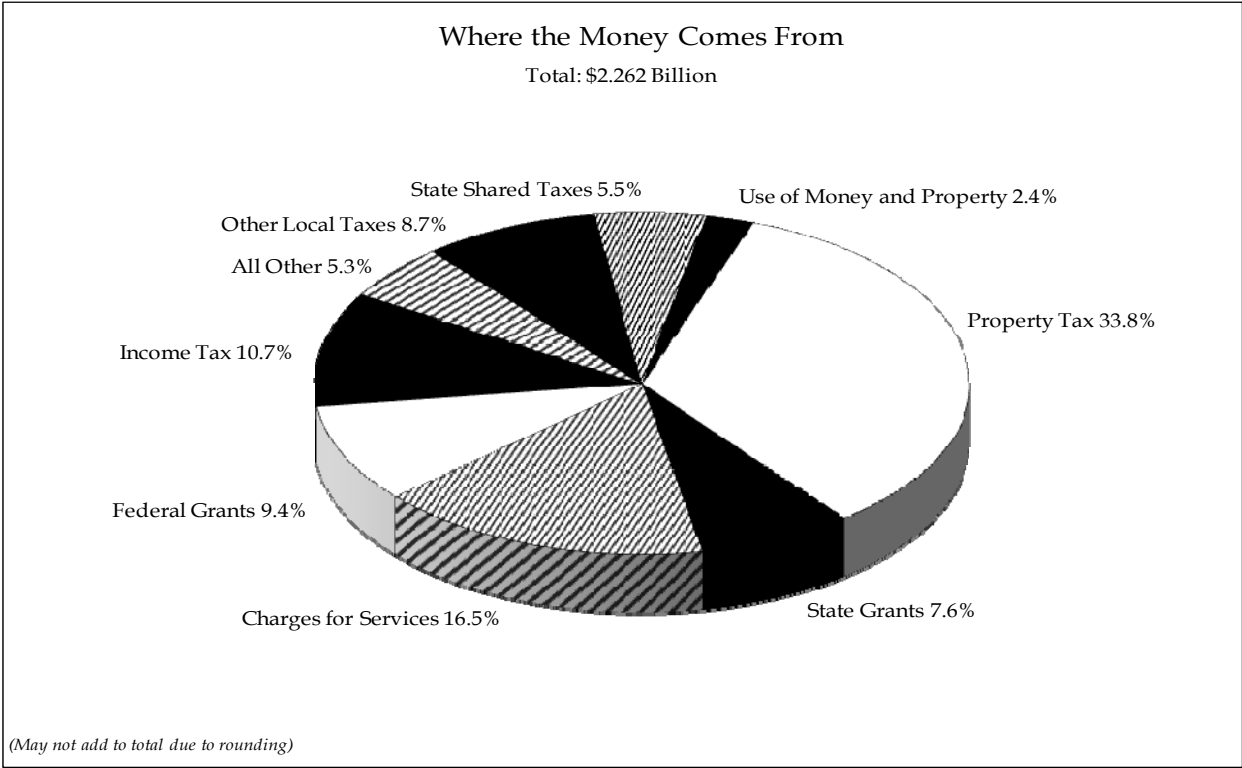
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Fiscal 2011
Summary of the
Adopted Budget
Operating Budget



FISCAL 2011 OPERATING BUDGET



FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Make Baltimore a Safer City

OBJECTIVE BUDGET OVERVIEW

Fund	Fiscal 2010	Fiscal 2011	Change	%
General	499,765,992	511,984,919	12,218,927	2.4%
Motor Vehicle	57,764,448	48,472,232	(9,292,216)	(16.1)%
Federal	24,890,957	28,133,458	3,242,501	13%
State	16,858,280	17,131,794	273,514	1.6%
Special	26,907,065	30,786,304	3,879,239	14.4%
Total	\$626,186,742	\$636,508,707	\$10,321,965	1.6%

CITY SERVICES RECEIVING GENERAL FUNDS FOR FISCAL 2011

The services described in this section are ordered according to the ranking of service proposals by the Make Baltimore a Safer City Results Team. This section describes funded services and their key performance information. These are followed by services funded with other funding sources and services not funded in the 2011 budget.

602. Fire Suppression and Emergency Rescue
Fire Department

General Fund - \$107,198,708
Other Funds - \$2,385,868

This service protects 636,919 city residents by providing 24/7 land and marine fire suppression, emergency rescue, and hazardous material removal. This service dispatches over 100,000 units to fire and medical emergencies per year. This service also manages related apparatus and supplies in accordance with federal standards. The appropriation supports the first phase of replacing the department's self-contained breathing apparatus, including using State matching funds for this purpose. The General Fund budget, which includes a supplemental appropriation of \$7.6 million, is \$6.9 million above the Fiscal 2010 level of appropriation. The Fiscal 2011 appropriation provides funding to reduce rotating closures from four to three.

609. Emergency Medical Services
Fire Department

General Fund - \$10,281,847
Other Funds - \$12,047,487

This services provides 24/7 assessment, treatment, and hospital transport of trauma and medical patients, totaling nearly 87,000 transports per year. The appropriation continues 24 full-time medic units and two peak-time units. It also funds two new Medic Assist Cars, reducing the need for fire suppression units to respond to medical emergencies and increasing the reliability of fire suppression response. The General Fund appropriation is \$655,600 (6.8%) above Fiscal 2010. The Special Fund appropriation is increased \$1.0 million (9.1%) and reflects increased EMS transport collections.

624. Target Violent Criminals

Police Department

General Fund - \$17,995,742

Other Funds - \$4,872,156

This service is responsible for removing violent offenders, illegal guns and/or organizations from the City through targeted enforcement. It is comprised of 21 street enforcement groups, one undercover squad, two vice units, four auto theft squads, an asset forfeiture unit, a drug hotline and seven federal task forces which work with State and federal agencies. The Police Department projects 5,600 felony arrests, 430 gun arrests, 1,500 search warrants and 950 seized guns in Fiscal 2011. The General Fund appropriation is \$584,924 (3.4%) above the Fiscal 2010 level of appropriation. The Fiscal 2011 budget provides funding for current service levels to be maintained.

614. Fire Communications and Dispatch

Fire Department

General Fund- \$3,443,535

Other Funds - \$2,200

This service answers approximately 140,000 911 fire calls per year and dispatches appropriate emergency services. The service includes 24/7 staffing of the communication center, rapid assessment for appropriate emergency dispatch, and real time remediation guidance for callers. Two currently filled non-dispatch positions will be abolished. The Fire Department plans to maintain the processing of 90% of dispatch calls within one minute. The General Fund appropriation is \$43,200 (1.3%) above Fiscal 2010.

623. Crime Investigation

Police Department

General Fund - \$34,590,787

Other Funds - \$329,660

This service is responsible for investigating all serious crimes. In Fiscal 2011, the Police Department expects to handle 40,000 serious crimes against persons or property. The General Fund budget, which includes a supplemental appropriation of \$53,000, is \$146,600 (0.4%) above the Fiscal 2010 level of appropriation. The Fiscal 2011 budget will allow current service levels to be maintained.

622. Police Patrol

Police Department

General Fund - \$174,598,189

Other Funds - \$4,483,242

This service is responsible for responding effectively to 1.1 million calls for police services as reported to the emergency 911 system. The Neighborhood Foot Patrol Program consists of permanently assigned officers, who familiarize themselves with community members and business owners to resolve neighborhood concerns and promote crime prevention. The General Fund budget, which includes a supplemental appropriation of \$3.5 million, is \$1.0 million or 0.6% below the Fiscal 2010 appropriation. The Fiscal 2011 budget abolished nine vacant Police Cadet positions.

642. Crime Laboratory

Police Department

General Fund - \$7,652,572

This service is responsible for providing accurate and timely laboratory services through the following units: mobile, trace analysis, latent print, firearms, drug analysis and photography. In Fiscal 2011, the Police Department projects to process 15,760 crime scenes. The General Fund appropriation for Fiscal 2011 is the same as the Fiscal 2010 level of appropriation and provides funding for current service levels to be maintained.

115. Prosecution of Criminals

Office of the State's Attorney

General Fund - \$19,161,466

Other Funds - \$3,586,957

The Office of the State's Attorney for Baltimore City (OSA) is mandated under the Maryland Constitution to represent the City of Baltimore in all criminal proceedings that result within its jurisdiction. Criminal cases are heard in Circuit, Juvenile, and District Court. This service includes all the major divisions of the OSA including general trial, homicide, narcotics, domestic violence, economic crimes, misdemeanor, District Court and juvenile. The Fiscal 2011 budget freezes currently vacant positions - eight prosecutor and six support positions.

611. Fire Code Enforcement

Fire Department

General Fund - \$2,743,852

Other Funds - \$146,717

This service diminishes the likelihood of fires and ensures that buildings meet safety regulations. This service includes building inspections, plans review, and fire safety equipment testing for 5,852 multi-family dwellings, 11,385 rental units, 83,706 single family dwelling units, and 13,500 commercial buildings. The Fiscal 2011 budget increases funding for ten-year smoke alarms, an important fire safety initiative. The General Fund appropriation is \$228,800 (9.1%) above Fiscal 2010.

316. Youth Violence Prevention

Health Department

General Fund - \$487,685

Other Funds - \$2,491,641

This service supports and supplements traditional public safety strategies using a combination of public health and human service models to reduce violence. Operation Safe Kids and Safe Streets are the primary programs operated by this service. The Fiscal 2011 budget provides \$487,685 from the General Fund to offset the loss of funding from other sources. The two programs combined will serve 515 youths in Fiscal 2011, up from 480 in Fiscal 2010. The service aims to reduce shootings and homicides in targeted areas.

627. 911 Communications Center

Police Department

General Fund - \$9,807,860

Other Funds - \$6,970,648

This service is responsible for operating a 911 emergency system for police, fire and medical emergencies. The Police Department projects that 1.25 million 911 calls will be processed in Fiscal 2011. The General Fund appropriation for Fiscal 2011 is \$284,550 (2.6%) above the Fiscal 2010 appropriation. The Fiscal 2011 budget provides funding for current service levels to be maintained.

612. Fire Investigation

Fire Department

General Fund - \$977,384

This service investigates and tracks the cause of fires in order to focus fire prevention efforts, issues product recalls, and prosecutes arson crimes. Fire Investigation plans to continue to complete fire investigation reports within 14 days of the occurrence. The General Fund appropriation is \$4,500 (0.4%) below Fiscal 2010.

**758. Coordination of Public Safety Strategies
and Community Outreach**
Mayor's Office of Criminal Justice (MOCJ)

General Fund - \$271,280
Other Funds - \$10,760,170

This service is responsible for coordinating the City's criminal justice strategy, including developing criminal justice policy and coordinating its implementation across agencies and administering over \$70 million in local, State and federal public safety grants. Grant funds are dispersed among law enforcement, criminal justice agencies, community organizations and service providers. In Fiscal 2011, MOCJ plans to apply for 45 grants. The General Fund appropriation for Fiscal 2011 is \$46,094 (14.5%) below the Fiscal 2010 appropriation. Funding for the Citizens on Patrol activity in the amount of \$45,000 is eliminated.

797. Workforce Services for Out-of-School Youth
Mayor's Office of Employment Development (MOED)

General Fund - \$2,503,129

This service is responsible for providing out-of-school youth and unemployed young adults access to a full range of educational, occupational and personal support services in a "one stop" safe and nurturing environment. High school dropouts are able to build their academic skills, learn about and train for careers and receive individualized guidance from adult members at fully equipped YO! Centers. A study of the program showed that participants were significantly less likely to be convicted of a crime and had higher earnings compared to a control group. The Fiscal 2011 budget maintains the Fiscal 2010 funding level, which will provide intensive, evidence-based programming for 600 youth. Due to the loss of other funding sources, the number of participants is reduced by 400 from the current level.

625. Special Operations - SWAT
Police Department

General Fund - \$4,662,498

This service, the Special Weapons Attack Team (SWAT), deploys to handle all barricade and hostage incidents along with high risk search warrants. SWAT is also deployed to neighborhoods with a goal of reducing violent crime through arrest enforcement. The Police Department projects 225 SWAT missions and high risk search warrant executions in Fiscal 2011. The General Fund budget, which includes a supplemental appropriation of \$426,000, is \$314,369 (7.2%) above the Fiscal 2010 level of appropriation. The Fiscal 2011 budget provides funding for current service levels to be maintained.

613. Fire Facilities Maintenance and Replacement
Fire Department

General Fund - \$8,635,015

This service manages 49 facilities and a wide array of apparatus, including 18 ladder trucks, 36 pumps, 24 medic units, and two boats. No new apparatus will be ordered in Fiscal 2011. The General Fund appropriation is \$104,100 (1.2%) below Fiscal 2010.

632. Manage Police Records and Evidence Control
Police Department

General Fund - \$6,299,251

This service is responsible for managing police records by reviewing, processing, storing and disseminating all offense reports and processing offense reports follow-ups initiated by police officers. The Police Department projects to review/process 4,200 reports in Fiscal 2011. Evidence Control stores and controls all evidence, ensures the maintenance of the various

facilities, and inventories and controls organic property. In Fiscal 2011, the Department will process approximately 11,800 items of evidence. The Fiscal 2011 General Fund budget is the same as the Fiscal 2010 level of appropriation.

500. Street and Park Lighting
Transportation Department

General Fund - \$491,490
Motor Vehicle Fund - \$20,090,637

This service provides inspection, design, installation, powering, maintenance and repair of approximately 80,000 roadway, park and pedestrian lights throughout the City. This service also includes research and evaluation of lighting strategies to reduce energy consumption. This service is funded at a reduced level from Fiscal 2010, resulting in less frequent maintenance, repair and replacement for park lights. In Fiscal 2011, this service projects to keep 80% of inspected streets meeting City roadway lighting standards. The City will begin installation of LED lights in Fiscal 2011 to significantly reduce utility costs. The General Fund appropriation for Fiscal 2011 is \$491,500 above the Fiscal 2010 level of appropriation. The Motor Vehicle Fund appropriation for Fiscal 2011 is \$3.0 million (12.8%) below the Fiscal 2010 level of appropriation. Two vacant positions are abolished.

610. Fire and Emergency Community Outreach
Fire Department

General Fund -\$356,413

This service provides outreach and education to the City's residents, businesses and visitors on fire safety and emergency medical service prevention. The appropriation supports Operation CARE, a joint effort with the Health Department to intervene with frequent 911 callers. There was not Fiscal 2010 appropriation, as this is a new initiative for Fiscal 2011.

871. Representation and Advice for Law Enforcement
Law Department

General Fund -\$452,693
Other Funds - \$93,704

The Office of Legal Affairs handles all legal and legislative matters for the Police Department (BPD), defending the Department and its members in civil litigation in both federal and State Court, representing the BPD in internal discipline proceedings, civil citation hearings, forfeiture hearings, and City Code violation hearings, and provides legal advice, contract review, and training for the BPD. The Fiscal 2011 General Fund appropriation is \$1,190 (0.3%) above the Fiscal 2010 budget. The Fiscal 2011 appropriation will maintain current services.

635. Police Recruiting and Training
Police Department

General Fund - \$8,878,680

This service is responsible for recruiting and maintaining a regular recruiting schedule, including visits to area high schools, colleges and universities, and job fairs. The Police Training Academy trains recruits and conducts in-service training for the entire police force. The General Fund budget, which includes a supplemental appropriation of \$936,000, is \$30,693 (0.3%) above the Fiscal 2010 level of appropriation. The Fiscal 2011 budget provides funding for current service levels to be maintained.

615. Fire Recruitment and Training

General Fund - \$1,629,516

Fire Department

This service hires, tests and trains fire academy recruits to maintain staffing levels and promote a workforce whose diversity reflects Baltimore City. This service also provides continuing education, professional development and skills enhancement for existing suppression and emergency service personnel to reduce the number of line of duty injuries and illness to personnel and citizens, and to reduce the City's financial and legal liabilities. Two vacant and three currently filled instructor positions will be abolished. The Results Team recommended that the Fire and Police Departments explore combining their recruitment and training functions to reduce costs. The Fiscal 2011 General Fund appropriation is \$434,400 (21.0%) below Fiscal 2010.

757. Crime Camera Management

General Fund - \$ 1,257,627

Mayor's Office of Criminal Justice (MOCJ)

Other Funds - \$58,281

This service is responsible for managing the collaboration among the Police Department, Mayor's Office of Information Technology (MOIT), and the Mayor's Office of Criminal Justice (MOCJ). MOCJ projects 530 cameras to be operational in Fiscal 2011. These cameras have been shown to reduce crime in covered areas by up to 25%. The General Fund appropriation for Fiscal 2011 is \$40,001 (3.3%) above the Fiscal 2010 level of appropriation. The Fiscal 2011 budget will allow current service levels to be maintained.

626. Homeland Security - Intelligence

General Fund - \$2,360,509

Police Department

Other Funds - \$10,000,000

This service is responsible for investigating, collecting and disseminating criminal intelligence related to Local, National and International threats. The General Fund budget, which includes a supplemental appropriation of \$870,000, is \$155,092 (7.0%) above the Fiscal 2010 level of appropriation. The Fiscal 2011 budget provides funding for current service levels to be maintained.

628. Police Internal Affairs

General Fund - \$4,530,454

Police Department

This service is responsible for investigating discourtesy, brutality, theft and all other manners of criminal activity. The Equal Employment Opportunity Compliance Section (EEOC) is tasked with ensuring Police Department compliance with the Federal Equal Opportunity Employment Commission and numerous other legally mandated guidelines. The General Fund budget, which includes a supplemental appropriation of \$781,000, is \$82,903 (1.9%) above the Fiscal 2010 level of appropriation. The Fiscal 2011 budget provides funding for current service levels to be maintained.

782. Charging and Pre-Trial Services

General Fund - \$2,007,222

Office of the State's Attorney

Other Funds - \$1,518,212

Services delivered under this category are conducted by the OSA Charging Division located at the Baltimore City Booking and Intake Center. Services include, but are not limited to, the

immediate review of charging documents provided by arresting officers, recommending the release of offenders whose arrests fail to meet legal thresholds, providing bail recommendations to court commissioners on violent repeat offenders, notifying the Division of Parole and Probation and other law enforcement partners of the arrests of violent and/or repeat offenders, and screening and coordinating appropriate cases for the Early Resolution and Quality Case Review (QCR) dockets. In Fiscal 2009, this Division reviewed 51,000 cases and charged 40,800. The OSA estimates this service saved City taxpayers nearly \$1.1 million. The Fiscal 2011 appropriation maintains current service levels.

786. Victim and Witness Services

Office of the State's Attorney

General Fund - \$703,274

Other Funds - \$295,623

This service provides for the delivery and coordination of services to victims and witnesses of crime in Baltimore City. Services include notification, maintaining victim/witness waiting room, facilitation of monetary reimbursement, monetary support, housing, guidance, and counseling. In Fiscal 2009, this service assisted 18,400 victims; mailed 5,500 victim's rights notifications; referred 212 victims for safe housing; and provided assistance for 150 non-English speaking victims. The Fiscal 2011 appropriation maintains current services.

881. Courthouse Security

Sheriff

General Fund - \$3,542,342

This unit provides courthouse, courtroom and perimeter security for the City's two Circuit Court buildings and provides court house and courtroom security for the Juvenile Justice Center. Court Security Officers screen all members of the public who enter the buildings for weapons and contraband. Court Security Officers provide courtroom security protecting judges, courthouse employees, witnesses, defendants and member of the public. Officers in this section are responsible for the approximately 5,000 persons entering the courthouses every day. The Fiscal 2011 appropriation is approximately \$3.5 million, a reduction of \$838,000 or 19.1% below the Fiscal 2010 budget. The Fiscal 2011 funding level requires approximately one-fifth of the unit's 87 positions to remain vacant.

882. Deputy Sheriff - Enforcement

Sheriff

General Fund - \$10,039,227

The Deputy Division is responsible for serving all orders originating from Circuit Court such as warrants, attachments, foreclosures, evictions, temporary protective orders and levies. The division processes over 79,000 court orders annually, including over 600 warrants per month. The division also houses and transports approximately 4,300 prisoners annually and collects fines and costs assessed by the Circuit Court. The Fiscal 2011 appropriation is approximately \$10.0 million, an increase of \$175,000 or 1.8% above the Fiscal 2010 budget. Current service levels will be maintained in Fiscal 2011.

848. Police Community Relations

Office of Civil Rights

General Fund - \$207,680

This service promotes improved police and community relations and includes outreach, dialogue, prevention, and response. This service will utilize a combination of Office of Civil Rights staff, Civilian Review Board staff and community volunteers to investigate complaints of

police misconduct and to offer an alternative dispute resolution process to resolve complaints. In Fiscal 2011, this service will introduce mediation as an alternative option in handling abusive language complaints. The General Fund appropriation for Fiscal 2011 is \$207,680, an increase of \$18,806 or 10% above the Fiscal 2010 level of appropriation.

638. Special Operations – Marine Unit **General Fund - \$2,613,490**
and Emergency Services
Police Department

This service is responsible for patrolling the water of the Inner Harbor, which includes enforcing boat safety, homeland security checks and port security. This service also includes the Emergency Services Unit which responds to bomb threats, barricade/hostages situations and Hazmat situations. The General Fund appropriation, which includes a supplemental appropriation of \$1.6 million, is \$138,491 or 5.6% above the Fiscal 2010 level of appropriation. The Fiscal 2011 budget provides funding for current service levels to be maintained.

884. District Court Services **General Fund - \$1,920,638**
Sheriff

The District Court division serves all rent process issued from the Baltimore District Court, including the performance of evictions by court order. Deputies also serve and enforce District Court writs, summonses, attachments, and levies. In Fiscal 2009, the division served 145,000 summary ejections and 64,000 eviction orders. The Fiscal 2011 appropriation is \$1.9 million, a decrease of \$25,000 or 1.3% below the Fiscal 2010 budget. Current service levels will be maintained.

637. Special Operations – K-9 and Mounted Unit **General Fund - \$2,675,414**
Police Department

This service is responsible for a six-horse mounted unit and a K-9 unit consisting of 25 dogs. The Mounted Unit is deployed for holidays, events and civil disturbances and helps clear the streets and maintain order when downtown clubs are closing on weekends. K-9 Units are deployed in a variety of situations most often related to crime or homeland security activities. The General Fund budget, which includes a supplemental appropriation of \$571,000, is \$128,400 (5.0%) above the Fiscal 2010 level of appropriation. The Fiscal 2011 budget provides funding for current service levels to be maintained.

784. Management Information Systems **General Fund - \$178,784**
Office of the State's Attorney

Services provided include, but are not limited to, obtaining and maintaining information systems that support office personnel with their daily tasks, implementing OSA and Citywide technological best practices, building and maintaining criminal justice databases, overseeing electronic connectivity to external agencies, producing criminal justice related statistics, and assisting OSA personnel with visual presentations. In Fiscal 2009, this unit produced 2,080 graphic documents for use in court, 565 graphic documents for use by the community, and trained 25 OSA personnel on Microsoft Office Suite. The Fiscal 2011 budget maintains current services.

634. Crowd, Traffic and Special Event Management

Police Department

General Fund - \$1,885,000
Motor Vehicle Fund - \$8,002,718
Other Funds - \$8,541

This service is responsible for enforcing motor vehicle laws, providing traffic/crowd control during events and providing escorts for visiting dignitaries, as well as assisting crime suppression through targeted enforcement. The Motor Vehicle Fund budget for Fiscal 2011 is \$8.0 million, a decrease of \$4.3 million or 34.8% below the Fiscal 2010 level of appropriation. The Fiscal 2011 budget provides a General Fund supplemental appropriation of \$1.9 million to make up for the loss of Motor Vehicle Fund dollars. The Fiscal 2011 budget provides funding for current service levels to be maintained.

640. Special Operations - Aviation

Police Department

General Fund - \$4,108,000

This service is responsible for providing air support with four helicopters for the purposes of drug interdiction, crime deterrence, search and rescue, officer safety, homeland security, environmental crime enforcement and assisting in barricades, hostage and sniper incidents, emergency situations and special events. In Fiscal 2010, the helicopters will fly approximately 4,300 hours. The Fiscal 2011 supplemental appropriation of \$4.1 million is \$108,000 or 2.6% above the Fiscal 2010 level of appropriation this service

684. Traffic Management and Safety

Department of Transportation

General Fund - \$623,000
Motor Vehicle Fund - \$16,444,551
Other Funds - \$7,760,257

This service provides the safe travel of pedestrians, bicyclists and motorists throughout the City. This service also provides the design, fabrication, installation, and maintenance of more than 250,000 traffic control signs and devices throughout the City, and the installation of safety fencing and jersey barriers, painting of several hundred crosswalks each year, and the maintenance of seven pedestrian sky bridges in the downtown area. In Fiscal 2011, this service will continue to deploy more than 300 crossing guards at elementary and middle schools, operate more than 130 red light and speed enforcement cameras, and conduct safety education and training programs such as Safety City, Safe Routes to Schools and related bicycle programming. The Fiscal 2011 budget shifts half of the cost of school crossing guards to the Baltimore City Public Schools and reduces the number of Special Traffic Enforcement Officers (STEOs) from 27 to 12. A supplemental appropriation in the amount of \$623,000 was funded to cover the cost of 11 STEOs and one STEO supervisor.

The Motor Vehicle Fund appropriation for Fiscal 2011 is \$1.8 million or 9.7% below the Fiscal 2010 level of appropriation. The Federal Fund appropriation for Fiscal 2011 is \$3.7 million or \$408.3% above the Fiscal 2010 level of appropriation due to federal reimbursement for the operation of the Traffic Management Center. Thirteen filled and four vacant positions are abolished, including 12 Special Traffic Enforcement Officers and three Special Traffic Enforcement Officer Supervisors. The Special Fund appropriation for Fiscal 2011 is \$2.6 million or 458.8% above the Fiscal 2010 level of appropriation due to the reimbursement from the Baltimore City School System for half of the cost of Crossing Guards

OTHER FUNDED CITY SERVICES

608. Emergency Management *Fire Department*

Other Funds - \$216,793

This service prepares the City for major emergencies such as hurricanes, power outages, hazardous materials incidents, and acts of terrorism. This service manages interagency and

public-private sector programs to prevent, mitigate against, and plan for all hazards. It conducts training and performs preparedness exercises. This service also includes 24/7 field response and Citywide coordination for incidents and events that are high risk, prolonged, widespread, or complex.

796. Workforce Services for Ex-Offenders *Mayor's Office of Employment Development*

Other Funds - \$2,400,000

This service is responsible for offering a broad range of services to assist ex-offenders successfully transitioning to work, home and community. Services include career counseling, job readiness, skills training, job development/referral and retention. There are no General Funds appropriated for this service; however, the Department will seek funds to maintain the level and quality of services currently provided. In addition to a federal funding award of \$500,000, MOED hopes to continue receipt of \$500,000 from the State and \$50,000 from the City's Workforce Investment Act allocation. MOED projects 4,800 ex-offenders will receive services.

688. Snow and Ice Control *Department of Transportation*

Motor Vehicle Fund - \$3,343,280

This service provides snow and ice control and removal. Included in this service are training and deployment of personnel, acquisition and preparation of vehicles, equipment and materials such as plows and applying salts, cinders and chemicals to roads and sidewalks for snow and ice control. This service also provides flood, hurricane, and other major weather event control and response. In Fiscal 2011, this service will get all 260 snow vehicles ready for deployment at the beginning of snow season and finish all primary roadways to wet pavement within eight hours of the end of a typical weather event. The Department will also upgrade its web communications tools to provide better information to the public about the status of snow plowing. The Motor Vehicle Fund appropriation for Fiscal 2011 is \$268,600 or 7.4% below the Fiscal 2010 level of appropriation.

CITY SERVICES NOT FUNDED FOR FISCAL 2011

350. Prisoner Re-entry - Baltimore Rising *Baltimore Rising*

This program provides reentry services for 300 men and women annually from the Baltimore Detention Center. The Fiscal 2011 budget does not include General Fund support for this proposal. Baltimore Rising has not demonstrated results from this program and has been unable to leverage outside funding.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Build Strong, Healthy, and Educated Children and Families

OBJECTIVE BUDGET OVERVIEW

Fund	Fiscal 2010	Fiscal 2011	Change	%
General	281,760,454	321,384,895	39,624,441	14.1%
Motor Vehicle	3,968,000	381,827	(3,586,173)	(90.4)%
Federal	140,996,418	141,901,291	904,801	0.6%
State	45,249,790	44,050,415	(1,199,375)	(2.7)%
Special	9,558,464	14,994,952	5,436,488	56.9%
Total	\$481,533,126	\$522,713,308	\$41,180,182	8.6%

Note: The Fiscal 2011 General Fund amount includes \$31.4 million shifted from M-R: Retirees Benefits to the Baltimore City Public Schools (BCPS). Appropriating school retiree health benefits funding directly to BCPS makes the school system eligible for additional State aid.

CITY SERVICES RECEIVING GENERAL FUNDS FOR FISCAL 2011

The services described in this section are ordered according to the ranking of service proposals by the Build Strong, Healthy, and Educated Children and Families Results Team. This section describes funded services and their key performance information. These are followed by services funded with other funding sources and services not funded in the 2011 budget.

788. Information Services

Enoch Pratt Free Library

General Fund - \$22,690,937

Other Funds - \$10,069,934

This service provides for the operation of the Enoch Pratt Library, including the Central Library which functions as the State Library Resource Center; 21 local branches; the Baltimore City Detention Center library; and two bookmobiles. Library branches are hubs of lifelong learning and are heavily used by Baltimoreans looking for work in the down economy. Given that 30% of Baltimore households lack Internet access, libraries are a critical link to information resources. The funding provided will help minimize further reductions in library branch hours and support the reopening of the Reisterstown Road branch. Circulation of materials will increase. The Fiscal 2011 budget is reduced \$210,300 (0.9%) from Fiscal 2010 appropriation.

741. Community Action Centers

Mayor's Office of Human Services

General Fund - \$892,265

Other Funds - \$3,951,335

This service provides six Community Action Centers throughout Baltimore City to connect low-income people to programs that promote economic stability. Services are designed to provide a safety net for families in crisis, including energy assistance and eviction prevention grants. Case managers provide ongoing support on an individual basis and refer individuals to other

government and non-profit services to address areas of mental health, substance abuse, housing and employment development. At Fiscal 2011 funding levels, this service aims to assess 16,000 households and provide services to 3,000 households. The General Fund appropriation is \$333,760 (27%) below the Fiscal 2010 appropriation. This decrease is due to the transfer of several positions from the General Fund into grant funds.

895. Temporary Housing for the Homeless

Mayor's Office of Human Services

General Fund - \$3,758,135

Other Funds - \$6,782,966

This service supports the operation of temporary housing for homeless individuals and families. There are two central components of this effort: a 24-hour City-sponsored homeless shelter for 350 men and women, currently located at 210 Guilford Avenue, and a 75-bed shelter for homeless women and children located at 1114 Mount Street. In Fiscal 2011, the City will finish construction on the Harry and Jeannette Weinberg Housing and Resource Center. This shelter will be Baltimore's first permanent, 24-hour shelter for men and women and will replace the temporary shelter on Guilford Avenue. In all, the City will serve approximately 6,100 homeless individuals with temporary housing in Fiscal 2011. The General Fund appropriation is equal to the Fiscal 2010 level of appropriation.

896. Permanent Housing the Homeless

Mayor's Office of Human Services

General Fund - \$201,212

Other Funds - \$21,951,311

This service provides case management to chronically homeless individuals to help them acquire permanent housing. This is a key driver in the long-term solution to end homelessness in Baltimore City. Approximately 2,000 individuals and families receive this support. At Fiscal 2011 funding levels, the City strives to move 55% of homeless persons who participate in temporary housing to permanent housing. The General Fund appropriation is \$201,212 (9%) below the Fiscal 2010 level of appropriation.

798. YouthWorks Summer Job Program

Mayor's Office of Employment Development

General Fund - \$1,672,089

Other Funds - \$86,428

This service, which provides six week summer work experiences to thousands of Baltimore's youth, has taken on added importance in the midst of the Great Recession. These experiences expose youth to career options and teach them work-life skills that will prepare them for future employment. The General Fund budget, which includes a supplemental appropriation of \$367,050, remains level with the Fiscal 2010 appropriation. This supported 1,192 job placements. There were 5,339 participants in the YouthWorks 2010 Summer Job Program.

446. Educational Grants

General Fund - \$6,777,483

The Fiscal 2011 appropriation includes \$5.3 million for Family League after-school and summer programs; \$1.0 million for the Baltimore City Community College, \$200,000 for Experience Corps, and \$100,000 for Teach For America. Subsidies for Baltimore Reads, the Maryland Cooperative Extension, and the Maryland Institute College of Art have been eliminated. Family League programs engage 5,000 young people in learning activities that are shown to increase school attendance - a key factor in academic success. Funding for the Family League programs was previously appropriated under M-R: Miscellaneous General Expenses. The Fiscal 2011

General Fund appropriation includes a \$200,000 supplemental appropriation to continue funding of the Maryland Cooperative Extension program.

799. Career Connections for In-School Youth

General Fund - \$890,332

Mayor's Office of Employment Development

This service helps young people stay in school and become prepared for success in the 21st century workplace. Two primary components of the program are: FUTURES Works – a dropout prevention strategy which provides mentoring and comprehensive support to at-risk students; and After School Matters – a career exploration/internship program designed to keep students productively engaged during their most vulnerable hours – after school. The appropriation of \$890,332 provides General Fund support to partially offset the expiration of \$1.5 million in State grants from the Department of Labor; there was no appropriation in Fiscal 2010. OED projects 315 students will participate in these programs in Fiscal 2011.

303. Clinical Services

General Fund - \$3,924,956

Health Department

Other Funds - \$6,188,356

The Division of Clinical Services provides primary and secondary prevention and treatment of sexually transmitted diseases (STD), HIV, tuberculosis, and oral health. It includes funding for two STD Clinics, two HIV primary care clinics, the Eastern Chest Clinic, two dental clinics, the Baltimore Disease Control Laboratory, and the Men's Health Clinic. The Fiscal 2011 General Fund appropriation is approximately \$3.9 million, an increase of \$36,058 or 0.9% above the Fiscal 2010 budget. Funding for the Johns Hopkins-run STD clinics has been reduced by \$209,000, which will mean 3,600 fewer patient visits. The department also plans to eliminate its subsidy of the Men's Health Center, which is operated by a third-party and receives reimbursement from federal health programs.

305. Healthy Homes

General Fund - \$843,315

Health Department

Other Funds - \$3,726,084

This service carries out activities to reduce asthma morbidity and mortality, childhood lead poisoning, and home injuries. General funds are used to provide lead poisoning inspections and enforcement and as match and leverage required for millions of dollars in competitive federal grants. No major impacts are anticipated by the Fiscal 2011 allocation. Key performance measure projections include assessing 1,085 homes for health and safety risks, including lead poisoning and asthma, and making 115 homes lead-safe through enforcement.

307. Substance Abuse and Mental Health

General Fund - \$1,941,288

Health Department

Other Funds - \$4,372,229

Baltimore Substance Abuse Systems, Inc. funds and oversees a continuum of substance abuse services including school and community-based prevention and treatment for adolescents; assessment and referral at courts, Department of Social Services, hospitals, and other locations; medication-assisted treatment (methadone and buprenorphine); short-term and long-term residential treatment; and recovery support centers during evening and weekend hours. Baltimore Mental Health Services, Inc., is required by law to receive \$549,000 from the City local funds for day rehabilitation services. The Fiscal 2011 General Fund budget, which includes a

\$508,000 supplemental appropriation, is \$330,900 or 20.5% above the Fiscal 2010 appropriation. The Fiscal 2011 budget will maintain current services.

308. Maternal and Child Health

Health Department

General Fund - \$1,182,131

Other Funds - \$18,267,867

This service operates programs to promote positive birth outcomes, including a nurse home-visiting program, nutrition support, family planning services, and infant and child fatality review; other programs improve the health of children, enhance readiness for kindergarten, and promote positive youth development through immunization, Reach Out and Read, Baltimore Infants and Toddlers Program, and year-round after-school programs. The Fiscal 2011 General Fund appropriation is approximately \$1.2 million, an increase of \$66,000 or 5.9% above the Fiscal 2010 budget. The Fiscal 2011 appropriation maintains current services, including reproductive health services for 8,700 clients and community outreach services for 2,640 clients. The appropriation also includes a new \$1.2 million federal Birth Outcomes grant.

721. Senior Centers

Health Department

General Fund - \$674,480

Other Funds - \$3,876,620

This service provides adults aged 55 and older and adults with disabilities the opportunity to remain healthy and active within their communities. This service operates six public facilities which include the new Zeta Center, Waxter Center, Oliver, Sandtown, Hatton, and John Booth Centers. Service delivery includes access to recreational and social activities, the cultivation of hobbies and interests, and educational opportunities. Healthy living is promoted through physical exercise, nutrition, health education and outreach activities. Senior Centers also provide immediate access to information and assistance. The Fiscal 2011 General Fund appropriation includes a \$175,000 supplemental appropriation which will maintain current services. This service was part of several activities in the Fiscal 2010 CARE program and, as such, its Fiscal 2011 appropriation can not be compared to the Fiscal 2010 appropriation.

652. Therapeutic Recreation

Recreation and Parks Department

General Fund - \$430,614

The Therapeutic Recreation service offers a wide range of adapted leisure activities during the spring and summer months for adults and children with disabilities. Activities include wheelchair sports, day programs for young adults and seniors with disabilities, ceramics programs, Special Olympics, and Saturday night social club. The Fiscal 2011 budget reductions allow basic programs and services to continue. The Fiscal 2011 General Fund appropriation is \$44,875 (9.4%) below Fiscal 2010.

720. HIV Treatment Services for the Uninsured

Health Department

General Fund - \$498,620

Other Funds - \$27,106,023

This service is composed of two programs: the Ryan White Program administered in the Division of Chronic Disease Prevention and the Early Intervention Initiative Program administered in the Division of Clinical Services. The Fiscal 2011 General Fund allocation of \$498,620 will be used as required federal matching funds for the Ryan White Act grant that provides the vast majority of funding (\$22 million) for these activities. Principal performance

measures projected for Fiscal 2011 include 10,200 HIV/AIDS-infected persons receiving medical care and 85 HIV/AIDS-infected persons receiving directly-observed therapy services.

385. Health and Welfare Grants

General Fund - \$1,118,072

This service provides grants to various health and welfare organizations to aid disadvantaged citizens and citizens with special needs. In Fiscal 2011, this service will provide funding to the Family League of Baltimore City – Pre- and Post-Natal Home Visits, to the Maryland School for the Blind to subsidize tuition costs, and to the Legal Aid Bureau, Inc. to provide legal services to low income citizens. The home visiting program is an important part of the City’s Birth Outcomes Plan. It provides intensive services to 300 families in 12 high-risk communities. Its performance targets include reducing the rates of pre-term births and low birth weight by 10% and deaths from unsafe sleep by 30%.

The following organizations will not be funded in Fiscal 2011:

- Echo House Foundation
- The League: Serving People with Disabilities
- Prisoners Aid Association
- United Way – Camp Greentop
- United Way – First Call for Help

The Fiscal Year 2011 General Fund budget, which includes a supplemental appropriation of \$125,000 for the Legal Aid Bureau, is \$1,118,072, an increase of \$745,414 or 200% above the Fiscal 2010 level of appropriation. This increase is due to moving the Family League of Baltimore City Pre and Post Natal Home Visits grants from Miscellaneous General Expenses to the Health and Welfare service.

649. Special Facilities

Recreation and Parks Department

General Fund - \$248,504

Other Funds - \$922,985

The Department operates the following ten special facilities: Clarence "Du" Burns Arena, William J. Myers Soccer Pavilion, Baltimore Rowing and Resource Center, Patterson Park Boat Lake, Upton Boxing Facility, Carroll Park Skateboarding & Bike Facility, Dominic "Mimi" DiPietro Family Skating Center, Shake & Bake Family Fun Center, Mt. Pleasant Ice Arena, and the Northwest Baltimore Park Golf Driving Range. The Fiscal 2011 plan is for these facilities to be operated in an entrepreneurial fashion. Revenues from these facilities will be moved out of the General Fund and into a self-supporting special account.

310. School Health

Health Department

General Fund - \$5,060,039

Other Funds - \$11,255,858

The Division of School Health provides delivery and coordination of health services to students in health suites and school-based health centers in Baltimore City Public Schools. The school health model provides basic coverage that principals can supplement from their school budgets. The Fiscal 2011 General Fund appropriation, which includes a \$1.0 million supplemental appropriation, is \$962,500 or 23.5% above the Fiscal 2010 appropriation. The Fiscal 2011 appropriation will expand nursing coverage and fully funds the cost of benefits for health aids converted from contractors to civil service employees.

315. Emergency Services

Health Department

General Fund - \$440,056

Other Funds - \$11,765,482

This service addresses disease outbreaks and urgent public health needs and responds to the current H1N1 flu pandemic, which has the potential to persist in coming years. Everyday service includes response to outbreak of infectious illness; transport of chronically ill; and planning, training, and preparation for large-scale public health emergencies. The Fiscal 2011 funding allocation will curtail training, office supplies expenditures, and personal-vehicle travel reimbursement. For outbreak-related investigations requiring travel, the Office of Acute Communicable Disease will seek the assistance of other Health Department programs that have city vehicles. Performance indicators projected in Fiscal 2011 will include 100% of disease outbreaks responded to within 24 hours; 3,000 investigated cases of reportable infectious diseases; and facilitating 236,000 transports of chronically ill persons.

716. Animal Services

Health Department

General Fund - \$2,955,989

The Bureau of Animal Control enforces all codes, rules and regulations to improve the health and safety of residents and animal population, protecting residents from zoonotic diseases and animal attacks, and the animal population from neglect, abuse, and cruel treatment. The Fiscal 2011 General Fund appropriation, which includes a \$300,000 supplemental appropriation, is \$95,200 or 3.3% above the Fiscal 2010 appropriation. The Fiscal 2011 appropriation will maintain current services.

717. Environmental Health

Health Department

General Fund - \$3,089,376

Other Funds - \$6,892,863

The Division of Environmental Health protects public health by conducting inspections of food service facilities and other facilities requiring sanitation to ensure compliance with State and local health codes. The Child and Adult Care Food Program promotes adequate nutrition to infants and children through age twelve enrolled in licensed Family Child Care Homes. The Fiscal 2011 General Fund appropriation is approximately \$3.1 million, a reduction of \$832,000 or 21.2% below the Fiscal 2010 budget. The Fiscal 2011 funding reduction will create challenges in meeting State food facility inspection mandates and will moderately reduce the percentage of food control complaints closed on time (95% to 90%). The rat control program, previously part of this service, is transferred to the Department of Public Works.

718. Chronic Disease Prevention

Health Department

General Fund - \$1,203,078

Other Funds - \$8,639,310

This service reduces the incidence of chronic illnesses. A multi-pronged approach confronts disease risk, detection, and treatment. The Fiscal 2011 General Fund appropriation includes a \$563,000 supplemental appropriation and will maintain current services in the Needle Exchange, Staying Alive Overdose Prevention, and Cardiovascular Health Disparities programs.

648. Community Recreation Centers
Recreation and Parks Department

General Fund - \$10,630,176
Other Funds - \$125,443

This service provides for the operation of the City's 55 recreation centers. The Fiscal 2011 General Fund appropriation, which includes a \$5.0 million supplemental appropriation, is \$2.2 million or 26.2% above the Fiscal 2010 appropriation. The Fiscal 2011 appropriation, which includes a new \$2.3 million appropriation for utilities, will maintain current services through the summer. A committee has been formed that will advise the Director and the Mayor on future recreation center operations.

817. Orphans' Court

General Fund - \$481,007

The Orphans' Court was established by the Maryland Constitution as a division of the State judicial system. Orphans' Court judges preside over probate, estate, and guardianship cases; ensure responsible guardianship in proceedings regarding minors and their property; exercise judicial prerogatives to protect the rights of minors and determine placement in guardianship cases; ensure proper accounting and administration of estates and trusts; and provide information and advice to parties seeking guidance in probate and guardianship matters. The Court estimates that over 4,100 cases will be opened in Fiscal 2010. The Fiscal 2011 appropriation is \$481,007, a reduction of \$5,558 or 1.1% below the Fiscal 2010 budget. The Fiscal 2011 proposal will maintain current services.

645. Aquatics
Recreation and Parks Department

General Fund - \$1,438,444

The Department of Recreation and Parks operates six large park pools, 13 neighborhood walk-to pools, seven wading pools and splash pads, and three indoor pools. The Fiscal 2011 appropriation, which includes a \$719,000 supplemental appropriation, is \$237,300 or 14.1% below the Fiscal 2010 appropriation. The Fiscal 2011 appropriation will maintain current services.

889. Child Support Enforcement
Sheriff

General Fund - \$363,726

This unit serves child support process warrants in Baltimore City for the State's Child Support Enforcement Administration in the Department of Human Resources. In many instances child support is only collected after warrants have been issued or individuals are compelled to appear. The unit served 5,160 child support processes and 575 warrants in Fiscal 2009. The Fiscal 2011 appropriation is \$363,726, a decrease of \$3,399 or 0.9% below the Fiscal 2010 budget. Current services will be maintained.

785. Non-Support Services
Office of the State's Attorney

General Fund - \$300,000
Other Funds - \$844,587

The Non-Support Division provides legal representation to the Baltimore City Office of Child Support Enforcement and those persons approved under the Family Law Article for child support services by the Child Support Enforcement Administration. Typical actions handled by this division include establishing paternity of a child born out of wedlock, criminal non-support prosecutions, equity modifications, civil and criminal contempt actions, violations of probation and interstate actions. In Fiscal 2009, the division conducted 7,600 hearings and successfully enforced 823 support orders for 850 children. Almost \$235,000 was collected from enforced cases. The Fiscal 2011 appropriation maintains current services.

653. Special Events - Recreation
Recreation and Parks Department

General Fund - \$102,177

This service provides for the organizing, coordinating, supervising, managing and hosting of cultural, special and ceremonial events for the department, Mayor's Office and other agencies and organizations that serve the interest of the City. The events are divided into three categories: the Bureau of Music, special events sponsored and hosted by Recreation and Parks, and events sponsored and conducted by outside organizations with assistance from Recreation and Parks. Funding for special events is eliminated. The Fiscal 2011 appropriation is \$102,177, a reduction of \$138,000 or 57.5% below the Fiscal 2010 budget. The Department's permit office will continue to operate in Fiscal 2011.

647. Youth and Adult Sports
Recreation and Parks Department

General Fund - \$613,000
Other Funds - \$146,243

The service provides a wide array of athletic choices for all age groups. Programs and activities include boxing, indoor soccer, skateboarding, track and field, football, basketball, hockey, broomball, and more. Various levels of leagues for youth, adults and seniors are also provided. The Fiscal 2011 General Fund appropriation, which includes a \$363,000 supplemental appropriation, is unchanged from the Fiscal 2010 appropriation. The Fiscal 2011 appropriation will maintain current services.

352. Baltimore City Public Schools

General Fund - \$238,073,186

The City's Fiscal 2011 Maintenance of Effort amount is \$199,524,949, a \$172,264 increase over Fiscal 2010 due to a small increase in enrollment. The City also provides \$4.3 million for certain transition services and \$2.8 million for termination pay as provided under State law. A \$3.7 million Motor Vehicle Fund subsidy for student transportation has been eliminated. The Fiscal 2011 appropriation includes a proposal for BCPS and the City to share the cost of school crossing guards. Beginning in Fiscal 2011, the cost of BCPS retirees' health care (\$31.4 million) is reflected as direct City support and is appropriated in the local share program. BCPS-related debt service is budgeted at \$24.7 million. Total City direct support of BCPS equates to approximately \$3,056 per pupil.

City Support for the Baltimore City Public School System Fiscal 2010 v. Fiscal 2011		
Category of Expense	Fiscal 2010 Budget	Fiscal 2011 Budget
Part I: Direct Payment by the City to the Schools		
Required Maintenance of Effort (MOE)	199,352,685	199,524,949
Sub Total	\$ 199,352,685	\$ 199,524,949
Transition Services	4,211,730	4,343,623
BCPS Termination Leave	2,800,000	2,800,000
BCPS Grant Support for Transportation (MVR Fund)	3,654,000	0
Retiree Health Benefits	29,487,900	31,404,614
Sub Total Direct Cost	\$ 239,506,315	\$ 238,073,186
Part II: Costs of the City in Support of the Schools		
Health/School Nurse Program (General Fund portion)	4,097,531	4,097,531
School Crossing Guards	5,247,800	2,606,837
Debt Service/COPs for Schools	21,847,487	24,721,367
Sub Total: In Support of Schools	\$ 31,192,818	\$ 31,425,735
Total City Costs	\$ 270,699,133	\$ 269,498,921

365. Public Assistance

General Fund - \$145,556

Maryland Department of Social Services

The State Department of Social Services (DSS) provides assistance to financially troubled families and individuals. The Department also investigates and provides appropriate interventions to vulnerable adults and families experiencing neglectful or abusive conditions. The Fiscal 2011 appropriation is \$84,444 or 36.7% below the Fiscal 2010 level of appropriation. The City's contribution to the DSS discretionary fund is eliminated.

604. Early Childhood Education

General Funds - \$116,489

Department of Housing and Community Development

Other Funds - \$1,227,704

This service is designed to provide safe, convenient and flexible childcare to parents that work, attend school or participate in job training programs. The Fiscal 2011 budget maintains current services. The General Fund appropriation is \$116,489 due to the re-allocation of utility costs previously funded in the Department of General Services. The Special Fund appropriation is \$91,751 (9%) above the Fiscal 2010 level of appropriation.

651. Recreation for Seniors

General Fund - \$349,000

Recreation and Parks Department

The Senior Citizens Division offers recreational programs and events for Baltimore's adults, ages 50 and older. The Division provides support and assistance to 94 golden age clubs located throughout Baltimore City. The Fiscal 2011 appropriation includes a \$349,000 supplemental appropriation which will allow for maintenance of current services.

723. Advocacy and Supportive Care for Seniors

General Fund - \$78,000

Health Department

Other Funds - \$2,252,045

This service addresses the issues of older adults and adults with disabilities. Areas of intervention include benefits, entitlements, employment information, affordable and accessible health care, safe and stable housing and vibrant neighborhoods. Advocacy and supportive services serve as a link to coordinate services. This service operates 13 programs that provide direct advocacy, supportive services and crisis resolution. The General Fund appropriation, which includes a \$78,000 supplemental appropriation, is unchanged from the Fiscal 2010 appropriation. The Fiscal 2011 appropriation will maintain current services.

OTHER FUNDED CITY SERVICES

740. Dawson Center

Other Funds - \$240,000

Department of Housing and Community Development

This service provides after-school and summer youth programming to 45 children and their families at the Dawson Center in the Oliver community. For Fiscal 2011, the funding is shifted from the General Fund to Federal CDBG funds.

605. Head Start

Other Funds - \$31,187,967

Department of Housing and Community Development

This service provides comprehensive services to low income children and their families through education, health care and other social services. Head Start services approximately 3,600 children per year in 17 locations across the City. The Fiscal 2011 appropriation is \$127,036 (0.4%) above Fiscal 2010.

754. Summer Food Program

Other Funds - \$3,233,961

Department of Housing and Community Development

This service provides breakfast and lunch to children under 18 during the summer months. This service anticipates that the number of children that receive meals will increase from 756,000 to 771,000 in Fiscal 2011. The Special Fund appropriation is \$82,331 (3%) above the Fiscal 2010 level of appropriation.

724. Assistive and Directive Care for Seniors

Health Department

Motor Vehicle Fund - \$226,080

Other Funds - \$3,141,391

This service provides older adults and persons with disabilities and caregivers with direct care and assistive services, helping them to remain in their own homes and community settings. Caregivers are provided with supportive services. Direct services include health, nutrition, assistance with the activities of daily living, mobility including transportation, legal services, and housing and home modification. The Fiscal 2011 Motor Vehicle Fund appropriation is \$226,080, a reduction of \$88,000 or 28% below the Fiscal 2010 budget. An 8% reduction in the number of persons receiving nutritional and homebound meals is expected in Fiscal 2011.

725. Senior Education

Health Department

Other Funds - \$1,026,853

This service provides older and disabled adults and their caregivers with educational and training opportunities offered at our senior centers, faith based organizations, long term care facilities, community events and forums and trainings. Training is offered on health related topics, benefit and service eligibility, GED classes, job training, computer classes, second languages, caregiver training, advocacy and ombudsman initiatives and intergenerational programming.

791. BCPS Alternative Options Academy for Youth

Mayor's Office of Employment Development

Other Funds - \$189,364

This service provides an alternative education model for youth failing out of the traditional school system. The Academy allows youth to learn at their own pace and earn the credits necessary to transition back to their zoned high school. Through attendance monitoring, incentives, job readiness, and career exploration activities, youth are able to move past the peer pressure leading to aberrant behavior and onto post secondary education, training and/or employment.

800. Workforce Services for WIA Funded Youth

Mayor's Office of Employment Development

Other Funds - \$5,747,314

This service assists economically disadvantaged youth ages 16-21 to achieve major educational attainment and skill development. The Fiscal 2011 appropriation is \$195,068, or 3.3% below the Fiscal 2010 level of appropriation. In Fiscal 2011, MOED projects that of the youth completing their program services in this activity, 70% will find placement in employment or education and 95% will attain a degree or certificate.

894. Outreach to the Homeless

Mayor's Office of Human Services

Other Funds - \$1,204,013

This service connects the homeless to housing, education, work training, and other related services through pro-active outreach efforts involving direct intervention. The effort to reach out to the City's 3,400 homeless population is an important safety-net for the City's most vulnerable citizens. The City plans to distribute 10,000 information cards ("street cards") to provide useful information on how to easily access services. The Fiscal 2011 appropriation is \$67,155 (5%) lower than the Fiscal 2010 level of appropriation.

893. Homeless Prevention

Other Funds - \$1,016,936

Mayor's Office of Human Services

This service provides direct assistance to those facing imminent risk of losing their current housing. This takes the form of legal representation in rent court, public housing grievance and termination proceedings, and in negotiations with Section 8 staff and landlord disputes. Funding in Fiscal 2011 is provided primarily through the American Recovery and Reinvestment Act. An estimated 5,000 households face evictions each year in Baltimore City. The Fiscal 2011 appropriation is \$119,067 (10%) lower than the Fiscal 2010 level of appropriation.

CITY SERVICES NOT FUNDED FOR FISCAL 2011

349. Children and Youth Mentoring - Baltimore Rising

Baltimore Rising

The Mentoring Children of Incarcerated Parents Program facilitates one-on-one mentoring supports to 150 Baltimore City young people, ages 5 - 17, whose parent(s) or primary caretaker is or has been incarcerated. The Fiscal 2011 proposal does not include General Fund support for this service. Baltimore Rising has not demonstrated that the program delivers cost-effective impacts and has not leveraged outside funding as planned.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Strengthen Baltimore’s Economy and Promote Economic and Cultural
 Opportunities for all its Residents

OBJECTIVE BUDGET OVERVIEW

Fund	Fiscal 2010	Fiscal 2011	Change	%
General	45,438,439	45,886,687	448,248	1.0%
Motor Vehicle	5,246,355	2,275,565	(2,970,790)	(56.6)%
Federal	15,289,374	12,409,947	(2,879,427)	(18.8)%
State	3,965,137	5,878,590	1,913,453	48.3%
Special	1,200,000	344,660	(855,340)	(71.3)%
Wastewater Utility	47,460,507	53,686,957	6,226,450	13.1%
Water Utility	34,443,192	34,147,180	(296,012)	0.9%
Parking Management	6,318,876	5,545,027	(773,849)	(12.2)%
Parking Enterprise	30,462,000	33,208,000	2,746,000	9%
Conduit Enterprise	5,162,000	5,295,574	133,574	2.6%
Total	\$194,985,880	\$198,678,187	\$3,692,307	1.9%

CITY SERVICES RECEIVING GENERAL FUNDS FOR FISCAL 2011

The services described in this section are ordered according to the ranking of service proposals by the Strengthen Baltimore’s Economy and Promote Economic and Cultural Opportunities for all its Residents Results Team. This section describes funded services and their key performance information. These are followed by services funded with other funding sources and services not funded in the 2011 budget.

793. Career Center Services for City Residents **General Fund - \$809,506**
Mayor’s Office of Employment Development

This service provides a full range of workforce services including labor market information, job preparation, computer literacy, basic skills instruction, and occupational skills training to higher education, jobs and career opportunities. The Mayor’s Office of Employment Development projects that 24,000 City residents will receive employment assistance in Fiscal 2011; visits to the one-stop career centers have increased 20% since the start of the recession. The General Fund appropriation for Fiscal 2011 is the same as Fiscal 2010.

809. Retention, Expansion and Attraction of Business **General Fund - \$791,932**
Baltimore Development Corporation (BDC) **Other Funds - \$100,000**

This service focuses on increasing employment in Baltimore’s key growth sectors, expanding companies located in Baltimore, investing in Baltimore, providing significant financial benefit to

Baltimore and the State of Maryland, and fostering opportunities for MBE/WBE participation. The budget appropriation increases General Fund support for this and other BDC services; however, loss of other funding sources for BDC will reduce its ability to retain and attract jobs. The General Fund appropriation is \$112,046 (16%) above the Fiscal 2010 appropriation.

810. Real Estate Development

Baltimore Development Corporation

General Fund - \$1,330,490

Other Funds - \$100,000

This service promotes real estate development, including strategic planning, development assistance, expediting building permits and other approvals, negotiating the sale or lease of City-owned properties and managing urban renewal areas and business parks. The budget appropriation increases General Fund support for this service. The Results Team recommended that BDC develop a new strategic plan for the targeting of City economic development investments. The General Fund appropriation is \$115,748 (10%) above Fiscal 2010.

811. Inner Harbor Coordination

Baltimore Development Corporation

General Fund - \$403,853

Motor Vehicle Fund - \$238,000

This is a new service that will be responsible for the coordination of day-to-day operations, oversight and management of City leases and the planning and implementation of both economic and physical development of the Inner Harbor. This service is expected to increase Inner Harbor lease revenue in Fiscal 2011. BDC will coordinate services provided by the Departments of Transportation, Public Works, Recreation and Parks, Police, the Parking Authority, and the Waterfront Partnership to ensure the continued vibrancy of the Inner Harbor.

813. Technology Development

Baltimore Development Corporation

General Fund - \$575,000

This service provides an array of services designed to help Baltimore entrepreneurs launch and sustain successful high-tech and bio-tech businesses. In ten years, 176 participating firms have created more than 1,000 jobs and \$273 million in economic activity for the City, and 86% of graduating firms are still in business. The success of the Emerging Technology Center (ETC) has created significant regional, national and international exposure for Baltimore. This new General Fund investment will enable the ETC to serve 24 new companies that can help expand key economic sectors.

820. Convention Sales and Tourism

Visit Baltimore

General Fund - \$9,377,058

This service supports Visit Baltimore, a nonprofit organization that provides a positive economic impact to Baltimore City by attracting trade conventions and group/leisure visitors through destination sales and marketing efforts for its various stakeholders. Stakeholders include hotels, restaurants, attractions, and the City government. In Fiscal 2011, this service expects to generate \$450 million in visitor spending. This represents a \$50 return for each dollar the City invests in Visit Baltimore. By State law, Visit Baltimore receives 40% of the City's gross hotel tax revenue. Due to the increase in the hotel tax rate from 7.5% to 9.5% as part of the

revenue enhancement package approved by the Mayor and City Council, the General Fund Fiscal 2011 recommendation is \$1.1 million or 13.6% higher than Fiscal 2010.

824. Events, Art, Culture, and Film

General Fund - \$1,788,700

Baltimore Office of Promotion and the Arts

The Baltimore Office of Promotion and the Arts (BOPA) serves as the City's special events office, council for arts and culture, and film commission. The City's General Fund supports the salaries of staff that fundraise, coordinate events and festivals, administer arts grants, manage arts programs, and oversee facilities. BOPA leverages the City's investment by independently raising nearly \$4.0 million annually to produce activities and programs on behalf of the City. In Fiscal 2011, BOPA will produce 43 independent events, while sponsoring 310 features in various City festivals and events. The Fiscal 2011 budget appropriation funds a development officer position to help BOPA become more operationally self-sufficient. Private sponsors have stepped up to support the 4th of July Fireworks, Preakness Parade, and other programming. The General Fund appropriation is \$337,300 (16%) below Fiscal 2010.

855. Convention Center

General Fund - \$12,696,564

Other Funds - \$5,763,881

This service provides space and support services for meetings, trade shows, conventions and other functions conducted by local and national organizations that directly impact economic activity in Baltimore. This service strives to provide the highest quality experience to visitors and promote the City in the challenging regional and national hospitality industry. The Convention Center is a major driver of economic activity for the City. According to a recent study, it supports nearly \$650 million in business sales and 8,300 jobs annually. The revenues generated by this service are estimated at \$1.8 million lower than Fiscal 2010, due to the economic downturn. The State subsidy is estimated to increase from \$3.9 million in Fiscal 2010 to \$5.9 million for Fiscal 2011. The State covers two-thirds of the Center's operating deficit, and the City covers one-third.

493. Art and Culture Grants

General Fund - \$4,945,869

This service provides funding for the Walters Art Museum, the Baltimore Museum of Art, the Baltimore Symphony Orchestra, and the Maryland Zoo in Baltimore. These four institutions comprise the cornerstone of the City's commitment to Arts and Culture and are budgeted separately.

The amount provided to pay the employer's share of social security, health insurance, pension costs, prescription and optical plans for employees of the Baltimore Museum of Art and the Walters Art Gallery is \$3.5 million, equal to the Fiscal 2010 level of appropriation. The grant for the Maryland Zoo in Baltimore is \$540,000, equal to Fiscal 2010 level of appropriation. The Baltimore Symphony, Baltimore Museum of Art and Walters Art Gallery's general operating grants have been reduced by 50%. The General Fund appropriation is \$918,654 (16%) lower than Fiscal 2010.

762. Historic Preservation
Planning Department

General Fund - \$123,514
Other Funds - \$302,417

This service is a core function of the Planning Department, strengthening Baltimore's economic and cultural infrastructure by preserving its architectural assets. The Commission for Historical & Architectural Preservation (CHAP) identifies and recommends the historic designations of City landmarks and historic districts, fostering tangible gains in the local economy and increases in property sales prices and property tax base assessment. There are currently 31 Baltimore City historic districts and 153 landmarks, including 11,000 properties. The funding level will require the abolishment of one vacant position. In addition, the Edgar Allen Poe House and Museum will become self sustaining through visitor revenue and fundraising. Due to a shortage of staff, a moratorium regarding new historic designations likely will be necessary. As a result, the percentage of eligible properties within Baltimore with local or national designation would fall short of the Fiscal 2011 targeted increase of 27%. The General Fund appropriation for Fiscal 2011 is \$96,200 (43.8%) below Fiscal 2010.

685. Special Events Support
Department of Transportation

General Fund - \$605,007
Other Funds - \$14,709

This service provides set-up of stages, booths, audio/visual, and electrical equipment for more than 200 fairs, festivals and other special events throughout the City. This service also provides for the chauffeur of visiting delegations, the delivery of material for events, and the installation of street banners and holiday decorations in commercial areas throughout the City. In addition, this service provides the planning and deployment of parking and traffic management and safety resources for dozens of major planned events annually such as parades, Presidential visits, fireworks, and sporting events. Beginning in Fiscal 2011, set-up of booths and stages will be provided by a private vendor. This service is funded at a reduced level from Fiscal 2010, thereby resulting in elimination of chauffeur services and traffic control at special events.

This service received no General Fund support in Fiscal 2010. The Motor Vehicle Fund appropriation is \$973,500 below Fiscal 2010. The State Fund appropriation is \$12,000 (45%) below Fiscal 2010, due to State reductions in Racetrack Impact funding. One vacant position is abolished.

687. Inner Harbor Services - Transportation
Department of Transportation

General Fund - \$676,771
Motor Vehicle Fund - \$404,764

This service provides for maintenance of the public right-of-way at the Inner Harbor. Included are maintenance of the lighting, promenade, bulkhead, finger piers and water and utility hookups at the Inner Harbor. This service also provides the landscaping and maintenance of a number of fountains and public plazas, such as Hopkins Plaza, located throughout the central business district. In Fiscal 2011, this service will inspect and repair all lights at the Inner Harbor, maintain the promenade brick masonry and inspect/repair all ancillary electrical services at the Inner Harbor. The General Fund appropriation is \$676,771 or 100% higher than the Fiscal 2010. The Motor Vehicle Fund appropriation for Fiscal 2011 is \$446,000 (52.4%) below Fiscal 2010. Two filled and one vacant position are abolished.

694. Survey Control
Department of Transportation

General Fund - \$322,190

This service provides for a system of accurate survey points used by civil engineers land title agents, developers, and others in preparing roadway and bridge designs, residential and commercial development projects, sale and acquisition of property for municipal use, etc. This service includes three specific functions: maintaining the City's Horizontal and Vertical Survey Controls, reviewing plats prepared by private consultants, and preparing plats and ordinances for review and approval of the Mayor and City Council. Funding for Fiscal 2011 will allow the agency to improve staff training and development, upgrade technology, reconstruct the benchmark and traverse system so that the service will be self-sufficient in Fiscal 2012. In Fiscal 2011, the agency will replace 300 control stations. The General Fund appropriation is \$46,000 (12.5%) below Fiscal 2010.

729. Real Property Database Management
Department of General Services

General Fund - \$663,608

This service manages and maintains the City's Real Property Database, which is the basis for State assessment updates, real estate transfer taxes, property subdivisions, and property tax billings. In Fiscal 2011, one vacant Civil Engineer Drafting Technician II position and one vacant Office Assistant III position are abolished. This service will contain the number of returned tax bills to 12% in Fiscal 2011, the same as the Fiscal 2010 level. The General Fund appropriation for Fiscal 2011 is \$663,608, an increase of \$19,928 or 3.1% above the Fiscal 2010 level of appropriation.

828. Bromo Seltzer Arts Tower
Baltimore Office of Promotion and the Arts

General Fund - \$75,000

The Emerson Bromo Seltzer Tower is a historic landmark listed on the National Register of Historic Places since 1973. The Tower provides working space for local artists, and opens its doors to the community as a place where creativity is celebrated and shared. The Tower was donated to the City on the condition that it would be preserved. In 2006, the City entered into a contractual agreement with a third party to fund the utilities and maintenance of the Tower through 2012. In Fiscal 2011, it will sponsor 21 local artists and attract nearly 3,000 visitors. The General Fund appropriation is \$22,500 (43%) above Fiscal 2010.

**846. Discrimination Complaint Intake, Investigations,
Resolutions & Conciliations**
Office of Civil Rights

General Fund-\$549,078
Other Funds - \$50,128

This service investigates complaints of unlawful discrimination in the areas of employment, housing, public accommodation, education and health and welfare occurring in Baltimore City. This service is funded at a reduced level from Fiscal 2010, resulting in the elimination of various outreach activities and the abolishment of one vacant position. In Fiscal 2011, this service will introduce an online complaint intake process. The General Fund appropriation for Fiscal 2011 is \$549,078, a decrease of \$183,048 or 25% below the Fiscal 2010 level of appropriation. The

Federal Fund appropriation for Fiscal 2011 is \$50,128, a decrease of \$16,979 or 25.3% below the Fiscal 2010 level of appropriation.

850. Liquor Licensing
Liquor Control Board

General Fund - \$620,930

This service provides for the issuance, transference and renewal of the City's alcoholic beverage and adult entertainment licenses. The service collaborates with applicants regarding license issuance, renewal requirements, and legislatively mandated community participation in the licensing process. The funding will fully underwrite the servicing of the City's over 1,400 alcoholic beverage and 34 adult entertainment licenses. The General Fund appropriation is \$1,200 or 0.2% above Fiscal 2010.

864. Corporate Real Estate
Law Department

General Fund - \$322,067

The Corporate Practice Group serves as a one stop shop for all legal issues related to the City's real estate, economic development, lending and municipal financing requirements. The Fiscal 2011 appropriation is \$322,067, a decrease of \$587 or 0.2% below the Fiscal 2010 budget. The Fiscal 2011 proposal will maintain current services.

**869. Minority and Women's Business
Opportunity Office**
Law Department

General Fund - \$412,663

Minority and Women's Business Opportunity Office (MWBOO) is responsible for certification of Minority Business Enterprises (MBEs) and Women Business Enterprises (WBEs), maintaining a directory of certified businesses, investigating alleged violations of the MWBE ordinance, maintaining statistics on availability and utilization of MBEs and WBEs, setting annual participation goals, setting contract participation goals on a contract by contract basis, setting participation goals on City-assisted projects, and providing assistance to bidders and developers in identifying MBE/WBE firms. This unit certified 1,335 businesses in Fiscal 2009. The Fiscal 2011 appropriation is \$96,017 (30.3%) above Fiscal 2010. The Fiscal 2011 appropriation includes funding for a new software system to automate the certification process.

590. Public Markets

General Fund - \$315,000

This service provides access to low cost, high quality foods to those who are underserved by local supermarket chains. Between the Baltimore Public Markets Corporation and Lexington Market, Inc., citizens enjoy access to six different markets, whereby the competition between local producers translates into low prices for consumers. These markets (Lexington Market, Avenue Market, Broadway Market, Cross Street Market, Hollins Market, and Northeast Market) also serve as cultural institutions that contribute to the vitality of their immediate vicinities. The Fiscal 2011 appropriation maintains current services. The General Fund appropriation is unchanged from Fiscal 2010.

656. Wage Investigation and Enforcement
Office of Civil Rights

General Fund - \$169,710

This service was created as a result of the functions of the Wage Commission being merged into the new Office of Civil Rights. The service provides compliance enforcement for the City's wage laws and assists in recovering back pay and lost wages. In Fiscal 2011, this service will convert to an electronic reporting system for contractors and sub-contractors to submit their payrolls for review and verification. This is part of the Labor Compliance Reporting System that is planned to combine MWBOO and the Mayor's Office of Employment Development Residency First report tracking. Two vacant and three filled positions are abolished in Fiscal 2011. Field investigations will be reduced as a result of the staffing reduction. The General Fund appropriation for Fiscal 2011 is \$169,710, a decrease of \$258,289 or 60.45% below the Fiscal 2010 level of appropriation.

812. Business Support - Small Business Resource Center
Baltimore Development Corporation

General Fund \$160,000

The Small Business Resource Center provides business development services to entrepreneurs and existing business with less than \$5 million n annual revenue. Services are provided through a series of seminars, one on one counseling sessions, outreach events and targeted program. Fiscal 2011 funding will enable the Center to assist 200 business start ups and the creation of 400 jobs. Small businesses are vital to the City's economic recovery efforts. The General Fund appropriation is \$160,000, an increase of \$20,000 or 14% above the Fiscal 2010 level of appropriation.

878. Disabilities Commission
Office of Civil Rights

General Fund - \$95,913

This service is responsible for ensuring the accessibility of City facilities, programs and services for residents with disabilities; ensuring the city is complying with the Americans with Disabilities Act (ADA) and providing information and educational programs for City government and businesses regarding reasonable accommodations for employment and other issues concerning people with disabilities. There are currently 104,503 people with disabilities aged 16 and older in the City. In Fiscal 2011, the agency projects a two to three working day turnaround time to respond to ADA complaints, a reduction from five to 10 working days in Fiscal 2010. The General Fund appropriation for Fiscal 2011 is \$95,913 and is a new funded activity in the Fiscal 2011 budget.

535. Convention Center Hotel

General Fund - \$6,526,351

Construction of the Convention Center Hotel in downtown Baltimore was funded with Revenue Bonds issued by the City of Baltimore. The repayment of debt for these bonds is paid from revenues generated by the hotel.

OTHER FUNDED CITY SERVICES

675. Engineering and Construction Management Services – Water and Wastewater

Other Funds - \$87,834,137

Department of Public Works

This service provides for the design, construction and management of water, wastewater, stormwater and environmental restoration capital improvement projects. The City is currently subject to a federal consent decree, which places stringent requirements on the City to upgrade its sewerage system with the intent of eliminating sewer overflows and other discharges. The Bureau has proposed a 9% rate increase to continue to pay for the cost of the consent decree, which is expected to total \$1 billion by project's end. The Wastewater Utility Fund budget for Fiscal 2011 is \$53.7 million, which is \$1.2 million (13.1%) above the Fiscal 2010 level of appropriation. The Water Utility Fund budget for Fiscal 2011 is \$34.1 million, a decrease of \$296,012 or 1% below the Fiscal 2010 level of appropriation.

682. Parking Management

Other Funds - \$38,753,027

Parking Authority of Baltimore City

This service provides parking management services that include: management of City-owned off-street garages and lots with over 10,000 parking spaces and serving over two million parkers annually; parking meter management and maintenance of over 700 multi-space parking meters and around 6,000 single-space parking meters throughout the City; administration of Residential Permit Parking and Residential Reserved Handicapped Parking programs; development of parking plans (as part of City planning activities); participation in the City's Site Plan Review process; administration of truck and passenger loading zones; and identification and implementation of parking demand management strategies such as car sharing. This service is funded at a reduced level from Fiscal 2010 for single-space meter maintenance as single-space meters are being replaced by multi-space (EZ Park) meters. In Fiscal 2011, this service will distribute 32,500 of Residential Permit Parking decals and Visitors Permits.

The Parking Enterprise Fund appropriation for Fiscal 2011 is \$2.7 million (9%) above Fiscal 2010. The increase is related to debt service for new garages. The Parking Management Fund appropriation for Fiscal 2011 is \$773,800 (12.2%) below Fiscal 2010. Thirteen filled and four vacant positions are abolished in the meter shop due to fewer single-space meters needing maintenance.

692. Bridge and Culvert Management

Motor Vehicle Fund - \$1,632,801

Department of Transportation

This service provides for supervising and maintaining 305 bridges, safe and timely passage of motorists, pedestrians, and bicyclists over roads, waterways, parks, and railroads. Included are federally mandated biennial Bridge Inspection Program, and the resultant maintenance, rehabilitation and/or reconstruction of bridges and culvert, including bridge structures categorized as major storm water culverts. In addition, this service seeks to implement preventative maintenance programs that will extend service life of and improve safety on

bridges. This service is funded at a reduced level from Fiscal 2010, thereby reducing the number of bridges under design per year and under construction per year by two respectively. In Fiscal 2011, this service will provide preventive maintenance for 13 bridges and also inspect 313 bridges per two-year cycle.

The Motor Vehicle Fund appropriation for Fiscal 2011 is \$934,400 or 36.4% below the Fiscal 2010 level of appropriation. Nine filled Drawbridge Operators and one vacant position are abolished, resulting in monitoring of ship-to-shore radio and operation on the bridges by request only.

792. Workforce Services for TANF Recipients **Other Funds - \$4,718,002**
Mayor's Office of Employment Development

MOED is the recipient of two contracts from the Maryland Department of Social Services to provide services to welfare applicants and recipients. Services provided include offering local labor market information, job readiness preparation, career assessment and employability skills. The Fiscal 2011 appropriation is \$3.4 million or 41.9% below the Fiscal 2010 level of appropriation. The following adjustments are: reduce unallocated appropriation - \$1.0 million, reduce TANF Wage Subsidies to reflect actual award - \$1.8 million. MOED projects 3,500 temporary cash assistance recipients will participate in this service in Fiscal 2011.

795. Workforce Services for Baltimore Residents **Other Funds - \$7,339,400**
Mayor's Office of Employment Development

This service is supported by federal Workforce Investment Act (WIA) funds to operate the Career Center Network, comprised of three comprehensive one stop career centers and two community connection satellites. The Fiscal 2011 federal fund appropriation is \$438,000 (5.6%) below Fiscal 2010. MOED projects they will meet the federally established 70% employment rate for WIA participants in Fiscal 2011.

695. Dock Master **Other Funds - \$144,660**
Department of Transportation

This service provides for the coordination of dockside activities and the docking of vessels within the Inner Harbor docking areas. Functions include the collection of docking fees from transient pleasure boats, scheduling of docking for charter boats, cruise ships and special ship visits, and promoting the City's dock availability to tourists. This service also provides for the coordination of maintenance and repair services necessitated by visiting vessels. This service is funded at a reduced level from Fiscal 2010 and will be self-supporting from the revenues it collects. In Fiscal 2011, this service aims to have 90% of docking slips filled in peak season. One vacant position is abolished.

548. Conduit System Management **Other Funds - \$5,295,574**
Department of Transportation

This service provides development, maintenance, and control over approximately 741 miles of conduit ducts under the streets, lanes, and alleys of Baltimore City. In Fiscal 2011, this service projects to complete 2,300 inspections, review 1,800 permits, and clear 200 conduit obstructions.

The appropriation for Fiscal 2011 is \$5.3 million, an increase of \$133,600 or 2.6% above the Fiscal 2010 level of appropriation.

CITY SERVICES NOT FUNDED FOR FISCAL 2011

677. Public Works Museum

Department of Public Works

The Public Works Museum was closed in Fiscal 2010 due to mid-year budget reductions.

831. Creative Baltimore Fund

Baltimore Office of Promotion and the Arts (BOPA)

This service provided mini-grants to more than 100 arts and cultural institutions throughout Baltimore City. The Fiscal 2011 appropriation discontinues funding for these grants. The Results Team recommended that BOPA develop a more targeted art and culture strategy for the City.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Make Baltimore's Government More Innovative,
 Efficient and Customer Friendly

OBJECTIVE BUDGET OVERVIEW

Fund	Fiscal 2010	Fiscal 2011	Change	%
General	65,646,915	60,717,557	(4,929,358)	(7.5)%
Motor Vehicle	246,919	196,931	(49,988)	(20.2)%
Federal	284,214	164,043	(120,171)	(42.3)%
State	346,401	346,401	0	0%
Special	7,153,200	7,062,689	90,511	(1.3)%
Water Utility	13,279,274	15,990,121	2,710,847	20.4%
Loan and Guarantee	3,234,000	3,240,696	6,696	0.2%
Total	\$90,190,923	\$87,718,438	\$(2,472,485)	(2.7)%

CITY SERVICES RECEIVING GENERAL FUNDS FOR FISCAL 2011

The services described in this section are ordered according to the ranking of service proposals by the Make Baltimore's Government More Innovative, Efficient and Customer Friendly Results Team. This section describes funded services and their key performance information. These are followed by services funded with other funding sources and services not funded in the 2011 budget.

710. Property Tax Billing Integrity and Recovery **General Fund - \$84,500**
Department of Finance

The Office of the Director of Finance proposes to establish a new Property Tax Billing Integrity and Recovery Unit to focus on recovering City tax dollars by working to ensure that property tax credits are not granted to ineligible property owners, that new construction is assessed in an expedient manner, that State assessors have all relevant City information available to them when they assess commercial properties, and that personal property taxes are billed in a timely and efficient manner. The Fiscal 2011 appropriation includes funding for one full-time permanent position within the Department of Finance. It is estimated that in the first year, the work of the unit will result in revenue recoveries of \$375,000, which is four times the cost of the unit.

747. Register and License Properties and Contractors **General Fund - \$399,870**
Department of Housing

This service ensures the qualification of contractors by: a) licensing over 6,000 electricians, demolitions contractors, plumbers and HVAC trades people annually to perform work in

Baltimore City, b) licensing multiple family dwellings to ensure that minimum fire and safety standards are met, and; c) registering non-owner occupied dwelling units and vacant lots to ensure that current contact information is updated for code enforcement purposes. In Fiscal 2011, this service will launch an online system that will process 59,000 registrations, a 35% increase, and generate an additional \$1.8 million in revenue. The General Fund appropriation is \$48,429 (11%) below Fiscal 2010.

772. Civil Service Management
Department of Human Resources (DHR)

General Fund - \$1,227,822
Other Funds - \$56,345

This service is responsible for identifying, classifying into occupational groups, and establishing compensation levels for the positions that comprise Baltimore City's workforce. This division conducts position, organization and compensation studies and advises the Board of Estimates on changes proposed by City agencies. It is also responsible for salary administration, overseeing salary policy issues, and developing and maintaining specifications for job classifications. In Fiscal 2011, DHR will review 1,200 classifications. This service will also streamline the hiring process for both applicants and hiring agencies, and investigate ways to reform the compensation structure. The Results Team recommended that DHR study the costs and benefits of consolidating City personnel management functions to improve standardization and reduce costs. The General Fund appropriation is \$260,657 (32%) higher than Fiscal 2010. The appropriation will abolish two vacant positions. The Internal Service Fund appropriation of \$56,345 is due to the transfer of one position from Benefits Administration.

699. Procurement
Department of Finance

General Fund - \$2,357,983

This service offers City agencies a professional procurement practice for the purchase of goods and services to be used in City operations and capital improvements. The use of a centralized purchasing system is legally required by the City Charter and includes nearly all purchases of over \$5,000 and many below that amount. The Bureau of Purchases expects to process over 14,000 purchase orders totaling nearly \$300 million and will support over 8,000 vendors. The Fiscal 2011 appropriation is \$8,000 (0.3%) below Fiscal 2010. For Fiscal 2011, this service aims to process 95% of all purchase orders on-time.

347. CitiStat Operations
Office of the Mayoralty

General Fund - \$503,188

This service is a Mayoral management service designed to utilize intensive performance management of municipal agencies. In Fiscal 2011, CitiStat plans to conduct 230 meetings to improve interagency coordination and to hold all major city agencies accountable for results. The Fiscal 2011 appropriation is \$27,683 (5.2%) below Fiscal 2010.

804. Call Center Services
Mayor's Office of Information Technology

General Fund - \$2,871,059

The 311 call center is the intake system for the city serving as the one call to City Hall. The call center is divided into two specific disciplines, city services and the non-emergency unit. Customers call 311 to request services as well as obtain general information. The 311 service

assists customers by answering police related questions and writing police reports for lost or stolen items with a value under \$1,500. The service is also responsible for the development, implementation, and continuing support of the Customer Service Request System (CitiTrack), which provides universal, standardized, inter-agency call intake and work order management. This service also provides an automatic call-out system to citizens and city businesses for a host of emergency and city broadcast notifications. The Fiscal 2011 appropriation, which includes a \$1.0 million supplemental appropriation, is \$56,000 or 1.9% below the Fiscal 2010 appropriation. The Fiscal 2011 will maintain current services.

868. Litigation and Workers Compensation

General Fund - \$674,790

Law Department

Other Funds - \$1,363,586

The Litigation Practice Group represents the City in hundreds of cases annually before all courts on a wide range of subject matters, including constitutional and public law, contracts, torts, environment, personnel, planning, zoning law, and general real estate disputes, and also prosecutes lawsuits on behalf of the City to affirmatively recover money. In Fiscal 2009, this unit defended the City in 350 lawsuits. The Fiscal 2011 General Fund appropriation is \$21,393 (3.3%) above Fiscal 2010. The Fiscal 2011 proposal will maintain current services.

866. General Advice and Representation

General Fund - \$510,611

Law Department

This service directs and supervises the City's legal work, staffs various boards and commissions, and represents the City on high-priority or problematic matters. This service preserves agencies' funding streams and litigates in-house as well as retains outside counsel on contingency to obtain recoveries from entities that have damaged the City. It also leverages City resources by minimizing judgments against the City and through its preventative actions which reduce City exposure to liability. The Fiscal 2011 appropriation is \$11,962 (2.4%) above Fiscal 2010. The Fiscal 2011 proposal will maintain current services.

185. Zoning, Tax and Other Appeals

General Fund - \$391,351

Municipal Zoning Appeals

This service provides specific procedures and regulations to implement the City's Comprehensive Plan for the orderly development and the most appropriate use of land throughout the City of Baltimore. The Board of Municipal and Zoning Appeals (BMZA) plays a crucial role in the administration and implementation of the Zoning Code. BMZA provides process public notice and hearings regarding conditional use permits, variances for physical development projects, applications relating to nonconforming uses of property, street signs and off-street parking regulations. In spite of the reduced funding, BMZA hopes to decrease the permit application process timeframe from 90 to 60 days by implementing a web enabled public notification system to show pending appeals as they are filed. One vacant position will be abolished. The General Fund appropriation is \$52,600 (11.9%) below Fiscal 2010.

803. Application Support Services

General Fund - \$4,671,079

Mayor's Office of Information Technology

This service develops, installs, maintains and operates the computer systems and applications that enable City agencies to effectively and efficiently manage their operations. MOIT supports

both mainframe based business applications and internet applications that allow citizens to access information and perform transactions online. There is also a robust Intranet web site that empowers City employees by providing fast access to accurate information and web based applications to perform a wide range of business functions. MOIT also supports the Enterprise-wide Geographic Information System (EGIS.)

148. Revenue Collection
Department of Finance

General Fund - \$2,999,988
Other Funds - \$436,919

The Bureau of Revenue Collections has the responsibility to collect all revenue owed to the City of Baltimore through various taxes, fines, fees and penalties. The Fiscal 2011 General Fund appropriation is \$261,000 (8.0%) below the Fiscal 2010 budget. For Fiscal 2011 customer service will be improved by alignment of resources to customer-based outcomes using web-based technology to make license applications and three additional bill types available on-line. The Bureau's Inspection Unit, which performs inspections of businesses required to have licenses and also manages the collection of self-reported City taxes such as the telecommunications, parking, hotel and energy taxes, will be made self-supporting through a Special Fund initiative that will increase City revenue. This service will also assume collection of recordation taxes from the State, saving the City nearly half a million dollars a year.

771. Benefits Administration
Department of Human Resources

General Fund - \$335,451
Other Funds - \$2,113,894

The Employee Benefits Division (EBD) is responsible for administering the City's health and welfare plans. The Division provides centralized administration for the self-insured medical plans; the prescription drug and Medicare Part D benefits; a dental HMO and PPO; a vision plan; basic and optional life insurance programs; two flexible spending accounts; the Commuter transit program, and the unemployment insurance and Employee Assistance Programs. The increase in funding for this service will offset approximately \$1.5 million in retiree drug costs and reduce the City's OPEB liability by \$12 million. This will be accomplished through increased communication to the City's 22,000 retirees of the Medicare Part D Prescription Drug Program. The number of active and retired employees who are anticipated to be enrolled in the city's medical coverage plan in Fiscal 2011 is 27,000. The General Fund appropriation is \$133,452 (66%) higher than Fiscal 2010. The Fiscal 2010 budget will abolish two vacant positions.

805. Infrastructure Support Services
Mayor's Office of Information Technology

General Fund - \$2,187,452
Other Funds - \$3,387,263

This service is responsible for maintaining the City's Internet connectivity, CCTV operation, 800MHz Safety Radio System infrastructure and connectivity, mainframe applications, and help desk support. The help desk processes roughly 500 service requests per week. In Fiscal 2011, response time for service tickets will decrease from 1.3 days to one day.

703. Payroll Services
Department of Finance

General Fund - \$3,092,923

Payroll Services is responsible for paying 15,000 biweekly employees, 1,200 weekly employees, 5,000 Fire and Police Retirees, and seasonal employees including 5,000 - 7,000 Youthworks

employees. The Payroll Service is also responsible for ensuring that proper internal controls exist over the payroll process, coordinating quarterly payroll tax reporting, coordinating garnishment processing, reconciling payroll bank accounts, and coordinating year-end processing of W-2's and 1099's. The Fiscal 2011 appropriation includes the abolishment of two positions.

128. Labor Contract Negotiations and Administration **General Fund - \$724,153**
Office of the Labor Commissioner

This service funds the Office of the Labor Commissioner (OLC) mandated to conduct contract negotiations with eight city unions and one professional organization representing 85% of the City's workforce. The OLC negotiates collective bargaining agreements with respect to wages, hours, benefits and other terms and conditions of employment. The OLC oversees the administration of the Memoranda of Understanding including grievance and arbitration hearings, mediation, issues of contract language interpretation and convening and coordinating labor-management committees. The OLC studies and makes appropriations for the establishment, revision, or correction of City policies and procedures with respect to labor management matters. The Fiscal 2011 funding level will allow the OLC to reduce the grievance hearing process timeframe by 17%, from six to five weeks, and provide funding for outside counsel. The General Fund appropriation is \$223,100 (44.5%) above Fiscal 2010.

708. Operating Budget Management **General Fund - \$901,260**
Department of Finance

The Budget Management service performs essential fiscal stewardship functions for the City, including budget formulation, revenue forecasting, and monitoring of spending. For Fiscal 2011, this service plans to refine the Outcome Budgeting process, integrate Outcome Budgeting with CitiStat, enhance the central budgeting system, and continue to improve its revenue forecasting accuracy. The Fiscal 2011 appropriation is \$141,348 (13.5%) below Fiscal 2010. The budget appropriation abolishes one position.

870. Opinions and Advice **General Fund - \$250,372**
Law Department

The Opinions and Advice Practice Group provides legal advice and opinions to the Mayor's Office, the City Council, and all City agencies, boards, and commissions, drafts Executive Orders, reviews City and State legislation for legality, and assists at all phases of the City and State legislative process. The Fiscal 2011 appropriation is \$3,342 (1.3%) below Fiscal 2010. The Fiscal 2011 appropriation will maintain current services, which constitute the review of approximately 150 bills.

865. Employment Advice - Law **General Fund - \$184,964**
Law Department **Other Funds - \$87,310**

The Labor and Employment Practice Group represents the City in all employment related matters, advises agencies on personnel issues, serves on the City's Policy Committee, reviews and provides advice on labor contracts, and works closely with the Labor Commissioner's Office and Department of Human Resources. This service also represents the City before State

and federal courts, the Equal Employment Opportunity Commission, the new Office of Civil Rights (formerly the Community Relations Commission), the Maryland Commission on Human Relations, the Civil Service Commission, and the State Office of Administrative Hearings. The Fiscal 2011 appropriation will maintain current services, which constitutes about 75 cases per year.

709. Management Research
Department of Finance

General Fund - \$154,293

This service provides the City with resident analytical capability to evaluate program effectiveness, make business processes more efficient, and stay current with best practices in municipal government. This service supports Outcome Budgeting by coordinating the annual Citizen Survey and gathering evidence about what works in municipal government to sharpen the strategies supporting the City Objectives. It supports CitiStat by providing capacity for in-depth study of issues identified in CitiStat's performance monitoring process. This proposal supports a small team within the Bureau of the Budget and Management Research. This service expects to generate at least \$300,000 in cost savings. The Fiscal 2011 appropriation is \$34,009 (18.1%) below Fiscal 2010.

764. Six Year Capital Improvement Program
Department of Planning

General Fund - \$64,933
Other Funds - \$83,083

This service is required by City Charter to develop the annual Capital Budget and Six Year Capital Improvement Plan (CIP) for the City, and to ensure that they conform to the City's Master Plan. The dollar value of the Capital Budget averages \$400 million to \$600 million, and a typical six year CIP is \$2 billion. In addition to developing the CIP, this service also manages the development of the City Loan Authorization Program, which becomes the General Obligation Bond (GO Bond) Issues that are submitted for voter approval. The funding level maintains current services. The General Fund appropriation for Fiscal 2011 is \$800 (1.2%) below Fiscal 2010.

863. Contracts
Law Department

General Fund - \$217,003
Other Funds - \$103,120

The Contracts Practice Group negotiates, drafts, and reviews all City contracts, and provides day-to-day advice to City agencies. This service provides the legal framework that allows agencies to move the Mayor's agenda forward through negotiating, drafting and reviewing contracts. The Fiscal 2011 General Fund appropriation is \$2,222 (1.0%) above Fiscal 2010. In Fiscal 2011, this service will maintain current services, which amounts to the drafting of approximately 430 contracts and reviewing 3,200 contracts for form and legal sufficiency.

702. Accounts Payable
Department of Finance

General Fund - \$1,184,805

The Accounts Payable service is responsible for paying an average of 12,000 vendor invoices each month and providing support to agencies and vendors in all matters relating to payments. The City must pay invoices within 30 days of delivery of the good and/or service. Payments are processed through the CityDynamics accounts payable module using state-of-the-art best

practices. In Fiscal 2011, the City will continue the practice of centrally scanning all vendor invoices to ensure that agencies are held accountable for timely payment. The percent of vendor payments made within 30 days is expected to increase from 58% in Fiscal 2009 to 85% in Fiscal 2011.

704. Accounting Operations

General Fund- \$1,107,136

Department of Finance

The Accounting Operations service provides accounting and reporting services for the City of Baltimore. The service is responsible for ensuring that proper internal controls are in place for processing financial transactions and that these transactions and reports are recorded and prepared in accordance with Generally Accepted Accounting Principles (GAAP) as set forth by the Government Accounting Standards Board (GASB). Financial transactions are recorded and reports are prepared and generated using the City's financial system, CityDynamics. In Fiscal 2011, the Bureau expects to oversee 2,400,000 financial transactions. Additionally, the service expects to decrease the amount of time it takes to close the books each month from seven to five days.

**766. Information Analysis and Data Gathering
for City Planning**

General Fund - \$306,421

Other Funds - \$80,960

Department of Planning

This service utilizes a variety of technologies and methods to gather, analyze and present data to inform strategic decision making and policy analysis. Through this policy research service, the Department of Planning serves as a "think tank" for the analysis of data regarding urban planning, governance, land use, demographics and the economy. In Fiscal 2011, this service will analyze the 2010 census data relative to the potential redistricting of electoral districts, neighborhood statistical areas, planning districts and police districts. The Fiscal Year 2011 budget appropriation abolishes one vacant position. This funding level will extend the time frame for implementation of an essential comprehensive development database. The General Fund appropriation for Fiscal 2011 is \$50,000 (14.0%) below Fiscal 2010.

150. Treasury Management

General Fund - \$1,095,573

Department of Finance

This service provides for the management of the City's cash, investments, debt and banking services. Treasury Management provides important oversight and control of the City finances to ensure cash is available to pay bills through the issuance of debt and timely investment of City funds. This service also maintains the City's banking and trustee relationships so that the City's corporate cash, payroll and trust accounts are properly maintained. The Fiscal 2009 annual rate of return on investments was 1.69%, more than double the 0.77% average rate of return of 6-month Treasury bonds. The Fiscal 2011 appropriation is \$195,000 (15.1%) below Fiscal 2010. The Fiscal 2011 appropriation will maintain current service levels.

773. City of Baltimore University
Department of Human Resources

General Fund - \$68,009

This service within the Department of Human Resources offers a wide curriculum of training courses to Baltimore City Employees. The training and development program ensures the uniform development, implementation, and maintenance of strategic learning opportunities. The program addresses diverse training programs such as Supervisory and Leadership development, new employee orientation, customer service, communications, diversity, sexual harassment prevention, workplace violence prevention, and includes other employee development programs that are at the discretion of both agencies and employees. This is primarily a self-supporting function that draws its revenues from city agencies. In Fiscal 2011, the division anticipates training approximately 7,000 employees. The General Fund appropriation is \$20,332 (23%) below Fiscal 2010. The Fiscal 2011 appropriation will abolish three vacant positions.

125. Executive Direction and Control
Office of the Mayoralty

General Fund - \$2,638,942

This service is responsible for providing the staffing and funding necessary for the daily operations of the Mayor's Office. The Office directs the operation of municipal agencies through the issuance of policies, directives and initiatives. The Office holds agency personnel accountable for meeting their objectives and measures their performance on a periodic basis by reviewing relevant data. Requests, complaints, and other inquiries directed to the Mayor concerning the operations of the City are investigated and responded to in a timely manner. The General Fund appropriation is \$308,958 (10.5%) below Fiscal 2010. In Fiscal 2011, there are 11 positions frozen (unfunded), an increase of four from Fiscal 2010. Reductions to non-labor items include fleet, contractual services, materials & supplies and food.

731. Facilities Management
Department of General Services

General Fund - \$15,369,778
Motor Vehicle Fund - \$166,588

This service manages and maintains the City's facility assets, comprising of approximately 3.5 million square feet. This includes city office buildings, firehouses, courthouses, museums, recreation centers and pools, and a number of the City's charter school facilities. This service is funded below the Fiscal 2010 level, resulting in reduced custodial services, limiting general maintenance to health and safety repairs, and the abolishment of 11 vacant positions from the General Fund. In Fiscal 2011, this service will create a centralized asset management database to aid in planning for capital improvements and consolidation and sale of the City's facilities. The database will also enable General Services to establish a public buildings internal service fund and charge all agencies the full cost of their use of space, promoting efficiency. The Fiscal 2011 budget takes an initial step in this direction by shifting utilities funding in the amount of \$5.5 million from General Services to the Department of Housing and Community Development, Police, Recreation and Parks, Transportation and Health. The Fiscal 2011 General Fund appropriation in the amount of \$15.4M includes a \$527,000 in supplemental appropriations to offset the reduction in custodial services for City facilities. The Motor Vehicle Fund appropriation for Fiscal 2011 is \$80,331 (32.5%) below Fiscal 2010.

127. State Relations

General Fund - \$524,912

Office of the Mayoralty

This service is to coordinates relations between the Administration, the City Council, the State Legislature as well as federal representatives. In addition, this Office provides recommendations on the legislative needs of the City and analysis of current and proposed State legislation are prepared for the Mayor. The Office provides continuous information and liaison with individual members and the standing committees of the Maryland General Assembly. The General Fund appropriation is a decrease of \$54,553 or 9.4% below the Fiscal 2010 level of appropriation. In Fiscal 2011, there are two positions frozen (unfunded), an increase of one from Fiscal 2010.

836. Inspector General

General Fund - \$393,859

Office of the Inspector General

This service provides for the professional and independent investigation of allegations of fraud, waste and abuse within City government; among those vendors and businesses doing business with or seeking to do business with the City; and those individuals, organizations, and businesses receiving some benefit from the City. The Fiscal 2011 appropriation includes the abolishment of three positions - half of the current staff. The Fiscal 2011 appropriation is \$111,287 (22%) below the Fiscal 2010 budget.

487. Operation of War Memorial Building

General Fund - \$245,621

War Memorial Commission

Other Funds - \$50,000

This service supports the operation of the War Memorial Building, which was established in 1925 to honor Marylanders who lost their lives in World War I and to provide meeting space for veterans' organizations. It is operated by the War Memorial Commission. The Commission is established in the Annotated Code of Maryland Articles, and defines the Commission as a jointly held title between Baltimore City and the State of Maryland. Access to the building will be reduced in Fiscal 2011, and a fee will be charged to organizations wishing to use its meeting space. The Results Team recommends that War Memorial staff increase efforts to attract outside rental income. The General Fund appropriation is \$104,034 (26%) below Fiscal 2010. The Fiscal 2011 appropriation abolishes two filled positions. The Special Fund appropriation will allow the agency to receive revenue associated with the new fees for use of its meeting space.

899. Fair Conduct of Elections

General Fund --\$6,567,223

Board of Elections

This service administers and conducts elections. This service is authorized by the Public General Laws of Maryland and is empowered to make rules consistent with State laws to ensure the proper and efficient registration of voters and conduct of elections. There are 290 precincts and five early voting sites in the City, serving approximately 390,000 registered voters. The Fiscal 2011 General Fund appropriation is \$2.3 million (55.5%) higher than Fiscal 2010. The increase funds two elections - the Gubernatorial Primary and General elections. There were no elections held in Fiscal 2010.

876. Media Production

Mayor's Office of Cable and Communication

General Fund - \$482,000

Other Funds - \$852,894

The Mayor's Office of Cable and Communications (MOCC) operates and provides programming for the City's cable channel (Channel 25). The Fiscal 2011 General Fund appropriation, which includes a \$482,000 supplemental appropriation, is \$221,000 or 31.4% below the Fiscal 2010 appropriation. The Fiscal 2011 appropriation will allow for scaled-down operations. In Fiscal 2011, the monthly subscriber fee is expected to yield approximately \$760,000. Other current sources of revenue, including programming charges and Comcast's training and technology grant, are expected to total approximately \$93,000.

OTHER FUNDED CITY SERVICES

189. Fleet Management

Department of General Services

Other Funds - \$42,204,307

This service is responsible for management and maintenance of more than 5,800 pieces of motorized equipment comprising the City's fleet and assigned among the various city agencies. Agencies are charged for rental of vehicles. This service is funded at a reduced level from Fiscal 2010 due primarily to fuel expense being funded in agency budgets to promote efficiency. In Fiscal 2011, this service will reduce the percentage of fully depreciated vehicles in the fleet from 46.7% to 44.6%.

672. Water and Wastewater Consumer Services

Department of Public Works

Other Funds - \$15,990,121

This service provides for timely and accurate quarterly meter reading and billing of 411,000 water accounts. This includes the installation and maintenance of water meters, delinquent turn offs, and utility billing customer service. The customer service section of this Division provides customer support for customer inquiries and escalated complaints and makes necessary adjustments to bills for the consumer through a vetted mediation process. Also, this service includes the management of the senior and low income assistance programs. All current service levels will be maintained in Fiscal Year 2011. The Water Utility Fund budget is \$1.9 million (1.7%) above Fiscal 2010.

700. Surplus Property Disposal

Department of Finance

Other Funds - \$187,211

This service offers City agencies a professional service for the proper disposition of surplus property. The use of a centralized surplus property system is required by the City Charter. This service was initiated in the current fiscal year, with the goal to eventually cover expenses with sales proceeds.

701. Printing Services

Department of Finance

Other Funds - \$3,305,115

The Digital Document Division is an Internal Service fund operation supplying document services to the City of Baltimore government. The services offered to City agencies and the

Baltimore City Public School System are professional graphic design, printing, copying, document scanning, data center printing, and forms distribution. In Fiscal 2011, the division will control costs and ensure self-sufficiency by reducing the amount of its equipment to the minimum essential to continue efficient operations, eliminating four vacant and seven filled positions, retiring one vehicle, reducing the number of deliveries by setting minimum order quantities, and increasing prices by an average of 10%. The impact will be limited improvement in turnaround and delivery times.

707. Risk Management

Other Funds - \$7,636,836

Department of Finance

The Office of Risk Management administers the City's risk management and insurance program for City assets and liabilities. Insurance policies are procured by the Office to provide the broadest coverage at the lowest cost. When damages exceed insured deductibles, claims are filed by the Office to expedite recovery from the insurance company. The Office seeks to prevent employee injuries by promoting accident prevention, providing safety training and ensuring regulatory compliance. After an injury occurs, the Office manages the Workers' Compensation claims and coordinates the services provided by the Workers' Compensation Claims Administrator, the Occupational Health Clinic and Workers' Compensation counsel. In Fiscal 2009, there were 14 claims filed per 100 employees for an average cost of \$6,820 per claim. In Fiscal 2011, Risk Management aims to reduce claims to 12 per 100 employees and the average cost to \$6,000.

861. Central Bureau of Investigation

Other Funds - \$3,195,453

Law Department

The Central Bureau of Investigation (CBI), part of the Litigation Practice Group, is responsible for vetting, investigating, and resolving the many hundreds of claims that are filed against the City every year seeking millions of dollars in compensation. The Fiscal 2011 appropriation will maintain current services.

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FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Cultivate Stable, Vibrant, and Livable Neighborhoods

OBJECTIVE BUDGET OVERVIEW

Fund	Fiscal 2010	Fiscal 2011	Change	%
General	38,457,622	43,993,520	5,535,898	14.4)%
Motor Vehicle	46,187,047	29,992,873	(16,194,174)	(35.1)%
Federal	10,858,368	14,168,784	3,310,416	30.5%
State	5,889,348	5,859,281	(30,067)	(0.5)%
Special	224,942	150,000	(74,942)	(33.3)%
Parking Management	11,199,124	11,015,734	(183,390)	(1.6)%
Total	\$112,816,451	\$105,180,192	\$(7,636,259)	6.8%

CITY SERVICES RECEIVING GENERAL FUNDS FOR FISCAL 2011

The services described in this section are ordered according to the ranking of service proposals by the Cultivate Stable, Vibrant, and Livable Neighborhoods Results Team. This section describes funded services and their key performance information. These are followed by services funded with other funding sources and services not funded in the 2011 budget.

745. Housing Code Enforcement

Department of Housing and Community Development

General Fund - \$12,025,168

Other Funds - \$80,257

This service is responsible for providing safe and attractive neighborhoods through effective investigation and enforcement of building, property maintenance and related codes. Inspections are expected to increase from 265,000 to 279,000 in Fiscal 2011 and the number of properties made habitable or razed due to code enforcement is expected to double from 300 to 600. The General Fund appropriation is \$925,881 (7%) below Fiscal 2010.

814. Improve and Promote Retail Districts

Beyond Downtown

Baltimore Development Corporation

General Fund -\$850,593

Other Funds - \$100,000

This service provides economic development and engages community members in the economic revitalization process. Initiatives have resulted in a five to one private to public dollar investment ratio, the sustainability of local merchants and the recruitment of national retailers such as Target to Baltimore. The loss of funding sources for BDC will mean reduced capacity to support business districts. The Fiscal 2011 budget funds the continuation of ten Main Streets, helping retail districts beyond downtown to weather the recession. The General Fund appropriation is \$203,212 (21%) below Fiscal 2010, which includes a \$75,000 supplemental for the Main Streets program.

763. Comprehensive Planning

Planning Department

General Fund - \$205,916

Other Funds - \$572,258

This service is a core function of the Planning Department, leading the City's neighborhood based planning initiatives, building community capacity and promoting collaboration to improve the quality of life for city residents. This service strives to accomplish City Objectives through three comprehensive planning service elements. The final phase of the amendment of the zoning map and adoption of a new Zoning Code will take place in 2011 as part of Transform Baltimore - the Zoning Code Rewrite, the first comprehensive update of the City's current zoning code since its adoption in 1971. In Fiscal 2011, the Department of Planning will launch a small area plan in the Broadway East community and continue efforts in Greenmount West, Seton Hill, Roland Park and Harlem Park. The funding level requires the abolishment of one vacant position and will limit the number of facility and master plans approved by the Planning Commission to three in Fiscal 2011. The General Fund appropriation for Fiscal 2011 is \$56,900 or 21.6% below Fiscal 2010.

749. Blight Elimination

Department of Housing and Community Development

General Fund - \$2,994,889

This service supports neighborhood revitalization and mixed income community development by eliminating the blighting influence of vacant and abandoned properties and returning them to productive use. This service includes the acquisition of property, relocation of displaced individuals/families of acquired properties, demolition of dangerous buildings and selling City owned properties to create viable neighborhoods throughout the city. This service will be reorganized for Fiscal 2011 with a focus on reducing costs and streamlining the sale of City owned properties. HCD expects to increase the number of properties available for redevelopment, reinvestment or green space opportunities from 5,900 to 7,000 in Fiscal 2011. The General Fund appropriation is \$154,120 (11%) above Fiscal 2010. This appropriation abolishes 13 filled positions.

751. Building and Zoning Inspections and Permits

Department of Housing and Community Development

General Fund - \$6,120,143

This service provides monitoring of construction activity to ensure the safety and integrity of new construction and alterations by reviewing permit applications and construction drawings for building, electrical, mechanical, zoning and other related codes. Subsequent inspections are made to ensure compliance. The City plans to implement a pilot performance agreement with this service. The agreement will fund business process improvements in exchange for increased accountability to performance and revenue targets. Inspections are expected to increase from 150,000 to 155,000 in Fiscal 2011. The General Fund appropriation is \$298,280 (5%) above Fiscal 2010.

761. Development Oversight

Planning Department

General Fund - \$287,175

Motor Vehicle Fund - \$558,592

This service helps to create stable, vibrant neighborhoods by overseeing the review of all development projects. The service supports the Planning Commission and City Council and

includes researching all development proposals, meeting with applicants and stakeholders, notifying the respective communities, scheduling public meetings, ensuring that properties are posted, and preparing and presenting staff reports at public meetings. The Fiscal 2011 budget appropriation abolishes one vacant position. The department estimates that the percentage of subdivisions receiving Planning Commission approval in less than 30 days will be reduced by 65%. The General Fund appropriation for Fiscal 2011 is \$9,500 or 3.3% below Fiscal 2010. The Motor Vehicle Fund appropriation is \$125,500 or 18.3% below Fiscal 2010.

867. Land Use and Environmental Matters – Law **General Fund – \$618,298**
Law Department

The Land Use Practice Group represents and advises the City in several major practice areas: condemnation, zoning, environment, planning, historic preservation, and demolition of property. The Fiscal 2011 appropriation is \$618,298, a reduction of \$7,190 or 1.1% below the Fiscal 2010 budget. The Fiscal 2011 appropriation will maintain current services.

117. Adjudication of Environmental Citations **General Fund – \$606,460**
Environmental Control Board

This service is responsible for the adjudication and collection of fines of contested environmental citations that are issued in accordance to the Baltimore City Code. These include enforcement of violations related to sanitation, environmental, health and safety laws. This service is funded at a higher level than Fiscal 2011 due to the increased volume of code violation citations heard by the Environmental Control Board. The budget supports the addition of one additional Administrative Judge and additional support staff to expedite the increased volume. In Fiscal 2011, the Environmental Control Board anticipates hearing between 10,000 to 15,000 cases, up from 8,000 cases in previous years. The General Fund appropriation for Fiscal 2011 is \$606,460, an increase of \$156,460 or 34.8% above the Fiscal 2010 level of appropriation.

742. Promote Homeownership **General Fund – \$315,000**
Department of Housing and Community Development **Other Funds – \$328,776**

This service promotes neighborhood stability through grants to low and moderate income homebuyers and by supporting Live Baltimore. The grants are used for down payments, home inspections, and settlement expense. This service also provides classes, seminars, counseling and referrals to prevent foreclosure. Live Baltimore markets City living options and educates potential homebuyers. It has recently targeted campaigns to attract homebuyers from the Washington, D.C. region. This service is expected to assist 622 new homeowners in Fiscal 2011, up from 570 in Fiscal 2010. The General Fund appropriation is \$315,000, a decrease of \$222,073 or 41% lower than the Fiscal 2010 level of appropriation. The other Funds appropriation is \$328,776, an increase of \$103,688 or 46% increase above the Fiscal 2010 level of appropriation.

662. Vacant /Abandoned Property Cleaning and Boarding **General Fund – \$2,496,986**
Department of Public Works **Other Funds – \$1,480,900**

This service provides cleaning and boarding services to vacant and unoccupied properties that are cited by the City's housing inspectors. Liens are placed against the property owner for work

performed by City crews. This service anticipates recovering \$150,000 of lien fines. The General Fund appropriation for Fiscal 2011 is \$2.5 million and includes an \$833,000 supplemental appropriation. This additional funding prevents otherwise anticipated delays in response time to cleaning requests. Consequently, the Fiscal 2010 response time of 14 days (21 days during high grass season) for cleaning and boarding abandoned properties will be maintained. It is expected that approximately 40,000 cleanings and boardings will be handled in FY 2011. The General Fund appropriation for Fiscal 2011 is \$1.5 million (37.2%) below Fiscal 2010. The Federal Fund appropriation is \$1.5 million from the Community Development Block Grant program, a new appropriation to this service for Fiscal 2011.

727. Building Permits and Municipal Consents

Department of General Services

General Fund - \$233,729
Motor Vehicle Fund - \$1,434,318

This service regulates the appropriate use of the public right-of-way in accordance with federal, State and local laws. This service ensures interagency coordination of activities in order to minimize disruption in neighborhoods and businesses and to improve service delivery to citizens. In Fiscal 2011, this service anticipates issuing 28,000 permits. This service reorganized its operation for Fiscal 2011 to streamline the right-of-way operation, resulting in the transfer of seven positions to the Surface Water Management Division in the Department of Public Works. The General Fund appropriation for Fiscal 2011 is \$182,708 (43.9%) below Fiscal 2010. The Motor Vehicle Fund appropriation for Fiscal 2011 is \$563,467 (28.2%) below Fiscal 2010. The budget plan includes the abolishment of two vacant positions from the Motor Vehicle Fund.

851. Liquor License Compliance

Liquor License Board

General Fund - \$1,527,762

This service provides regular inspection of licensed establishments to ensure compliance with the State laws and regulations regarding the sale and service of alcohol within Baltimore City. In addition, this service monitors the City's adult entertainment establishments. Citizen complaints regarding licensed establishments are referred by the City's 311 call center. Violations of State law and liquor board licensure rules are handled at public hearings conducted by the Liquor Board. It is anticipated through the funding level that routine inspections completed will increase in Fiscal 2011 by 5.5%, from approximately 4,500 to 4,750. The General Fund appropriation is \$157,600 or 9.3% below Fiscal 2010.

354. Office of Neighborhoods

Mayor's Office

General Fund - \$535,148

This service is responsible for making the Mayor's Office and City government accessible to the citizens. Neighborhood liaisons are the points of contact for constituent and community groups when they need assistance in resolving an issue involving City services. The appropriation for Fiscal 2011 is a decrease of \$50,376 or 8.6% below the Fiscal 2010 level of appropriation.

689. Vehicle Impounding and Disposal

Department of Transportation

General Fund - \$4,457,242
Motor Vehicle Fund - \$1,111,709

This service provides impounding and disposal of more than 1,800 abandoned and 38,000 illegally parked vehicles annually. This service also includes the towing and storage of vehicles

involved in crashes or held in Police Department, or State's Attorney's Office investigations and prosecutions. This service is funded at a reduced level from Fiscal 2010 because the agency is in the process of a privatization plan, which calls for having a vendor in place by mid-year to take over management of all vehicle impounding and auction. Vehicle towing will transition to a private vendor upon the expiration of an existing contract in May 2011. In Fiscal 2011, this service projects that 40,780 vehicles will be towed for various reasons and that 5,200 vehicles will be auctioned pursuant to local and State statutes.

752. Community Outreach Services

Department of Housing and Community Development

General Fund - \$1,039,080

Other Funds - \$112,286

This service operates 24 hours a day, 365 days a year providing emergency response, conflict resolution, relocation of intimidated witnesses and weather related emergencies in association with Police, Fire, DPW and the Health Department. A General Fund supplemental appropriation was approved for funded. The total General Fund appropriation is \$174,990 (14%) below Fiscal 2010. This appropriation abolishes one filled position. The Federal Fund appropriation of \$112,286 is new to this service in Fiscal 2011.

683. Street Management

Department of Transportation

General Fund \$3,588,000

Motor Vehicle Fund - \$22,761,640

This service provides the preventive maintenance, resurfacing, reconstruction, and street-scaping of more than 4,300 lane miles of City roadways, as well as more than 1,100 lane miles of alleys throughout the City. A General Fund supplemental appropriation was funded in the amount of \$3,588,000 to compensate for the loss of Motor Vehicle Fund revenue. The supplemental restores 19 positions and provides funds for materials, supplies and equipment. Three filled and 11 vacant positions are abolished. The goal for this service is to resurface 200 lane miles in the 2010-11 paving season.

OTHER FUNDED CITY SERVICES

593. Community Support Projects

Department of Housing and Community Development

Other Funds - \$8,026,925

This service provides administrative and service-delivery assistance grants to approximately 75 non-profit organizations per year. This funding underwrites activities such as youth and senior programs, health services, literacy programs, home ownership counseling, child day care service and project-delivery costs related to rehabilitation. The appropriation for Fiscal 2011 is \$890,638 (12%) above Fiscal 2010 due to an increase in the Community Development Block Grant.

693. Parking Enforcement

Department of Transportation

Other Funds - \$11,015,734

This service provides for the enforcement of all parking laws in the City of Baltimore in order to ensure public safety, promote commercial activity, and ensure smooth traffic flow. In Fiscal

2011, this service will give additional attention to enforcing no stopping/no parking restrictions in dedicated lanes for transit vehicles and enforcing handicapped parking restrictions. The Parking Management Fund appropriation for Fiscal 2011 is \$183,400 or 1.6% below the Fiscal 2010 level of appropriation. One filled position is abolished.

738. Energy Assistance

Other Funds - \$5,826,711

Department of Housing and Community Development

This service consists of two programs. The Office of Energy Assistance helps city residents pay their utility bills. The Weatherization Office provides energy efficient home improvement to low-income residents of Baltimore city which provides an efficient use of energy, reduces utility bills, makes homes healthier, cleaner and more stable. The appropriation is \$7,637 (0.01%) below Fiscal 2010.

748. Housing Development Finance and Project Management

Other Funds - \$1,291,056

Department of Housing and Community Development

This service promotes the stabilization, preservation and growth of city neighborhoods through a variety of community based initiatives, including creating mixed income housing opportunities, and directs financing to for profit and not for profit developers through the federal HOME program. This service provides financing 300 housing units annually. The appropriation is \$215,433 (20%) above Fiscal 2010.

750. Housing Rehabilitation Loans

Other Funds - \$911,999

Department of Housing and Community Development

This service provides deferred rehabilitation loans for eligible seniors and low income households for home improvements necessary to maintain safety and health, such as roofing, structural damage and emergency repairs and furnace replacements. This service will assist 150 households in Fiscal 2011. The appropriation is \$40,821 (5%) above Fiscal 2010.

728. Street Cut and Right-of-Way Construction Oversight

Motor Vehicle Fund - \$509,834

Department of General Services

This service inspects and monitors street cuts in the City's right-of-way to insure that altered infrastructure is restored in compliance with City standards and specifications. Using infrastructure coordination technology, General Services coordinates project schedules with other agencies, utility companies and contractors to ensure minimal street cuts. The agency is pursuing a "Protected Streets" concept outlining fees and fines to limit paving disruption. In Fiscal 2011, this service will reduce the number of failed street cuts under warranty from 10% to 8%. There was no Motor Vehicle Fund appropriation in Fiscal 2010.

CITY SERVICES NOT FUNDED FOR FISCAL 2011

753. Community Development

Department of Housing and Community Development

This service assists neighborhood revitalization efforts by collaborating with other city offices and providing direct project management assistance to community and faith based organizations and developers. The Fiscal 2011 appropriation eliminates this function. Aspects of this function will be consolidated into Blight Elimination. Others will be covered by the Planning Department and the Mayor's Office of Neighborhoods.

755. Affordable Housing Program

Department of Housing and Community Development

This service provides flexible funding sources that allow the City to assemble large tracts of vacant properties to create new development sites. The City has invested \$52.1 million in the Affordable Housing Program over five years. The Fiscal 2011 contribution is deferred, which will not impact ongoing projects.

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FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Make Baltimore a Cleaner and More Sustainable City

OBJECTIVE BUDGET OVERVIEW

Fund	Fiscal 2010	Fiscal 2011	Change	%
General	51,697,080	53,212,348	1,515,268	2.9%
Motor Vehicle	43,750,729	34,103,604	(9,647,125)	(22.1)%
Federal	84,755	250,083	165,328	195.1%
State	214,000	204,868	(9,132)	(4.3)%
Special	6,622,901	7,205,540	582,639	8.8%
Wastewater Utility	123,609,493	124,501,879	892,386	0.7%
Water Utility	82,376,534	84,345,539	1,969,005	2.4%
Total	\$308,355,492	\$303,823,861	\$(4,531,631)	(1.5)%

CITY SERVICES RECEIVING GENERAL FUNDS FOR FISCAL 2011

The services described in this section are ordered according to the ranking of service proposals by the Make Baltimore a Cleaner and More Sustainable City Results Team. This section describes funded services and their key performance information. These are followed by services funded with other funding sources and services not funded in the 2011 budget.

663. Waste Removal and Recycling
Department of Public Works

General Fund - \$17,780,916

Also known as the 1+1 Program, this service provides household and seasonal waste and recycling pick up from over 210,000 households, 290 multi-family dwellings, and commercial businesses. Regular neighborhood trash and recycling collection is uninterrupted. The Fiscal 2011 appropriation includes a \$1.1 million supplemental for the continuation of bulk trash pickup. These additional appropriations also prevented the abolishment of 18 filled positions. In Fiscal 2011, the City aims for 30% of households' waste to be recycled, an increase of 10% from Fiscal 2010. The General Fund appropriation for Fiscal 2011 is \$17.8 million, an increase of \$370,907 or 2.1% above the Fiscal 2010 level of appropriation.

765. Sustainability
Planning Department

General Fund- \$107,535
Other Funds - \$173,601

This service funds the Baltimore Office of Sustainability, which integrates sustainability principles into City operations and policy decisions, and acts as a catalyst to create sustainable behavior in the larger Baltimore community. In Fiscal 2011, 40% of the *Baltimore Sustainability Plan* strategies will be initiated. The General Fund appropriation for Fiscal 2011 is \$29,400 or 37.6% above Fiscal 2010.

654. Urban Forestry

Department of Recreation and Park

General Fund - \$190,095
Motor Vehicle Fund - \$2,971,084
Other Funds - \$100,000

This service manages trees on public property and rights of way, and on private property through the TreeBaltimore initiative. This service was funded at a level to support the purchase of GIS software called CityWorks that will be used to manage the tree maintenance schedule. The Fiscal 2011 Motor Vehicle Fund appropriation is approximately \$3.0 million, a reduction of \$1.1 million or 27.7% below the Fiscal 2010 budget. Urban Forestry will also move to a district oriented maintenance program that aligns with existing City agency service districts, and trees will be pruned cyclically instead of in response to 311 requests. Tree watering, stump removal, and emergency tree service are maintained. Because this service is funded at a reduced level from Fiscal 2010, no new trees will be planted. The Department will focus on encouraging private property tree planting.

678. Rat Control

Department of Public Works

General Fund - \$504,712
Other Funds - \$88,143

In Fiscal 2011, the Rat Control service moves from the Health Department to the Department of Public Works, Solid Waste Bureau. This move consolidates vacant property cleaning, clearing, and mowing with rat abatement activities. This change will increase both efficiency and effectiveness of this service by reducing the number of visits needed to individual sites and proactive treatment of vacant and unoccupied houses, a natural habitat for rats. The General Fund appropriation for Fiscal 2011 is \$504,712, a reduction of \$369,980 or 42.3% from the Fiscal 2010 level in the Health Department. The budget plan includes the abolishment of two filled positions.

646. Park Maintenance

Department of Recreation and Parks

General Fund - \$7,186,671
Other Funds - \$11,388

Park Maintenance is responsible for cleaning and repairing 128 playgrounds; preparing for play 104 baseball/softball fields and 48 soccer/football fields; re-netting, repainting and repairing 101 basketball and 86 tennis courts; cleaning 20 miles of bike trails; and cutting and trimming 3,822 acres of grass. Park Maintenance picks up trash from all parks, mulches trees, removes invasive plants, supports special events, and removes snow from streets, park sidewalks and recreation centers. The Fiscal 2011 General Fund appropriation, which includes a \$1.5 million supplemental appropriation, is \$611,100 or 7.8% below the Fiscal 2010 appropriation. The Fiscal 2011 appropriation allows for twice weekly trash collection at major parks and regular maintenance of ball fields and playgrounds.

664. Waste Re-Use and Disposal

Department of Public Works

General Fund - \$16,719,408

This service manages nearly 700,000 tons of mixed refuse and recycling materials at the City's landfill and solid waste yards. These operations are integral to the efficiency of solid waste - providing centralized drop off facilities for trucks to shorten trips and consolidate material prior to movement to the landfill or recycling centers. The Fiscal 2011 budget maintains current services. The General Fund appropriation for Fiscal 2011 is \$16.7 million, a decrease of \$5.6

million or 25.1% below the Fiscal 2010 level of appropriation. Contributions to future landfill development and tipping fee expenses are reduced.

650. Horticulture

Department of Recreation and Park

General Fund - \$694,391
Motor Vehicle Fund - \$314,001

This service provides for the management, maintenance, supervision and operation of all horticultural activities at the Howard Peters Rawlings Conservatory, the 200-acre Cylburn Arboretum, gateway medians, and certain City-owned flowerbeds. The service also provides 640 community gardening plots and delivers mulch and compost to community gardeners and greening projects around the City. The Fiscal 2011 General Fund appropriation is \$694,931, a reduction of \$868,000 or 55.5% below the Fiscal 2010 budget. Eight filled and four vacant positions are abolished. Funding for five permanent part-time hourly workers is eliminated. Horticulture services will be drastically reduced to include only public garden facilities (Cylburn Arboretum and Rawlings Conservatory), City Hall and War Memorial Plaza and four gateway medians – President Street, MLK Boulevard, Edmondson Avenue, and Baltimore Washington Parkway. Other median strip plantings will be eliminated. Staff will no longer maintain flowerbeds in various parks across the City. The 50,000 square feet of shrubbery in City parks will only be pruned by request, resources permitting.

661. Public Right of Way Cleaning

Department of Public Works

General Fund - \$6,816,237
Motor Vehicle Fund - \$18,823,277

This service cleans public rights-of-way and clears debris away from storm drains to protect water quality. Activities include Street and Alley Operations, Mechanical Sweeping Operations, Cleaning of Business Districts, and Graffiti Removal. The funding level includes a supplemental appropriation of \$3.4 million to maintain operations at the Fiscal 2010 level. In Fiscal 2011 this service will provide 78,000 miles of mechanical street sweeping and complete 90% of service requests on time. Marine Operations are also a part of this service. The Results Team recommended that the Departments of Transportation, Public Works, and Recreation and Parks explore options for making the mowing of City property more cost-effective.

The General Fund appropriation for Fiscal 2011 is \$6.8 million, an increase of \$6.3 million or 1,418% above the Fiscal 2010 level of appropriation. The increase is the result of shifting activities previously funded from the Motor Vehicle Fund to funding by the General Fund. These shifts were necessary due to the decrease in available funding in the Motor Vehicle Fund. The Motor Vehicle Fund appropriation for Fiscal 2011 is \$18.8 million, a decrease of \$6.8 million or 26.7% below the Fiscal 2010 level of appropriation. The budget plan includes the abolishment of one filled position and seven vacant positions from the Motor Vehicle Fund that were associated with street and alley cleaning.

674. Surface Water Management

Department of Public Works

General Fund - \$952,000
Motor Vehicle Fund - \$4,998,288
Other Funds - \$1,403,612

This service provides for the protection, enhancement, and restoration of watersheds within the City of Baltimore and the Chesapeake Bay tributaries through water quality management and

rigorous compliance measures mandated by the Environmental Protection Agency and the Clean Water Act. This service maintains 1,000 miles of storm drains, 33,000 inlets, four storm water pumping stations, and five debris collectors. This service encompasses activities that contribute to advancing the Baltimore City Sustainability Plan and the City-County Watershed Agreement. The City is exploring alternative financing options to meet new, tougher Federal and State stormwater management requirements. The General Fund budget for Fiscal 2011 is \$952,000, all of which is a supplemental appropriation to restore current level of services. The Motor Vehicle Fund budget for Fiscal 2011 is \$5.0 million, an increase of \$78,856 or 1.6% above the Fiscal 2010 level of appropriation. The Wastewater Utility Fund budget for Fiscal 2011 is \$982,846, a decrease of \$86,261 or 8.07% below the Fiscal 2010 level of appropriation. The Water Utility Fund budget for Fiscal 2011 is \$420,766, a decrease of \$127,784 or 23.3% below the Fiscal 2010 level of appropriation.

OTHER FUNDED CITY SERVICES

690. Cleaner, Greener Forms of Transportation

Department of Transportation

Motor Vehicle Fund - \$176,345

Other Funds - \$7,285,020

This service encourages and provides cleaner forms of transportation to reduce citizen dependence on single-occupant vehicles. This service includes advocacy and coordination of Red Line, Green Line, and Charles Street trolley projects; the installation of bicycle facilities; the inspection and maintenance of 3,600 miles of sidewalks; marketing and development of ridesharing, telecommuting, and flexible work hours; and the operation of the new Charm City Circulator and water taxi "Harbor Connector" commuter service, which is primarily funded by a portion of parking tax revenue. In Fiscal 2011, the Department projects 1.3 million trips being provided by the Charm City Circulator and Harbor Connector. The Motor Vehicle Fund appropriation is new for Fiscal 2011. The Special Fund appropriation for Fiscal 2011 is \$582,600 (8.8%) above Fiscal 2010 due to the increase of the UPWP grant.

673. Wastewater Management

Department of Public Works

Other Funds - \$105,125,831

This service provides for wastewater collection and treatment of up to 253 million gallons/day of wastewater from 1.4 million people in the metropolitan region. This includes operation and maintenance of the two largest wastewater treatment facilities in Maryland, twelve wastewater pumping stations and 1,400 miles of sewer main. All current service levels will be maintained in Fiscal 2011. The Wastewater Utility Fund budget for Fiscal 2011 is \$105.1 million which maintains the Fiscal 2010 level of appropriation.

691. Public Rights-of-Way Landscape Management

Department of Transportation

Motor Vehicle Fund - \$4,281,650

This service provides for the mowing and maintenance of grass in the median of City roadways; mulching and cleaning of tree pits; mowing of certain City owned lots; removal and cleaning of trash, debris and illegal signs; and installation of street banners and hanging baskets in commercial areas throughout the City. This service is funded at a reduced level from Fiscal

2010, reducing mowing from a 10 day to 15 day rotation. In Fiscal 2011, this service will maintain 870 acres of medians. The Motor Vehicle Fund appropriation for Fiscal 2011 is \$204,600 or 4.6% below the Fiscal 2010 level of appropriation. Eight vacant positions are abolished.

730. Public and Private Energy Performance

Other Funds - \$742,427

Department of General Services

This service oversees implementation and management of technologies to minimize energy usage and cost to the City while maximizing opportunities from renewal energy sources consistent with the City's Sustainability Plan and State mandates. In Fiscal 2011, this service will increase clean energy production for the City to 40 million kilowatt hours and reduce carbon emissions by 5,000 tons. The Internal Service Fund appropriation for Fiscal 2011 is \$742,427, a decrease of \$405,720 or 35.3% below the Fiscal 2010 level of appropriation.

671. Water Management

Other Funds - \$68,643,635

Department of Public Works

This service provides for the operation of a water distribution system that supplies water to 1.8 million customers in the Baltimore Metropolitan region. This includes the maintenance of three watershed systems, three filtration plants, numerous pumping stations, and over 3,400 miles of water distribution mains. Baltimore's treatment and pumping facilities have a proven record of supplying safe and clean drinking water in compliance with all federal and State regulations. All current service levels will be maintained in Fiscal Year 2011. Ninety-five percent of service requests will be closed on time. The Water Utility Fund budget for Fiscal 2011 is \$68.6 million, an increase of \$1.2 million or 1.7% above the Fiscal 2010 level of appropriation.

FISCAL 2011

OPERATING APPROPRIATIONS BY FUND

	Fiscal 2010 Budget	Fiscal 2011 Budget	Dollar Change	Percent Change
Operating Funds				
Local and State-shared Funds				
General	\$1,343,287,000	\$1,380,819,744	\$37,532,744	2.8%
Motor Vehicle	190,864,000	152,787,793	(38,076,207)	(19.9)
Parking Management	17,518,000	16,560,761	(957,239)	(5.5)
Convention Center Bond	4,596,000	4,602,084	6,084	0.1
Total	1,556,265,000	1,554,770,382	(1,494,618)	(0.1)
Enterprise Funds				
Waste Water Utility	171,070,000	178,188,836	7,118,836	4.2
Water Utility	130,099,000	134,482,840	4,383,840	3.4
Parking Enterprise	30,462,000	33,208,000	2,746,000	9.0
Conduit Enterprise	5,162,000	5,295,574	133,574	2.6
Loan and Guarantee Enterprise	3,807,000	3,802,016	(4,984)	(0.1)
Total	340,600,000	354,977,266	14,377,266	4.2
Grant Funds				
Federal	228,212,850	211,519,755	(16,693,095)	(7.3)
State	114,137,494	80,121,109	(34,016,385)	(29.8)
Special	51,893,092	60,769,009	8,875,917	17.1
Total	394,243,436	352,409,873	(41,833,563)	(10.6)
Total Operating - All Funds	\$2,291,108,436	\$2,262,157,521	(\$28,950,915)	(1.3)%

FISCAL 2011

OPERATING APPROPRIATIONS BY GOVERNMENTAL OBJECTIVE AND FUND

Governmental Objective	General	Motor Vehicle	Enterprise and Utility	Federal	State	Other Special Purpose	Total
Safer City	511,984,919	48,472,232	0	28,133,458	17,131,794	30,786,304	636,508,707
Healthy, Educated Children & Families	321,384,895	381,827	0	141,901,219	44,050,415	14,994,952	522,713,308
Economy & Culture	45,886,687	2,275,565	126,337,711	12,409,947	5,878,590	5,889,687	198,678,187
Efficient Government	60,717,557	196,931	19,230,817	164,043	346,401	7,062,689	87,718,438
Livable Neighborhoods	43,993,520	29,992,873	0	14,168,784	5,859,281	11,165,734	105,180,192
Cleaner & Sustainable City	53,212,348	34,103,604	208,847,418	250,083	204,868	7,205,540	303,823,861
Retiree Pension and Health Benefits	198,184,338	19,034,088	0	0	0	0	217,218,426
Debt Service	115,321,721	16,546,546	561,320	0	0	4,602,084	137,031,671
Other	30,133,759	1,784,127	0	14,492,221	6,649,760	224,864	53,284,731
Total	\$1,380,819,744	\$152,787,793	\$354,977,266	\$211,519,755	\$80,121,109	\$81,931,854	\$2,262,157,521

FISCAL 2011 OPERATING APPROPRIATIONS BY GOVERNMENTAL OBJECTIVE AND AGENCY

Agency	Safer City	Healthy, Educated Children & Families	Economy & Culture	Efficient Government	Livable Neighborhoods
Board of Elections	0	0	0	6,567,223	0
City Council	0	0	0	0	0
Comptroller	0	0	0	0	0
Council Services	0	0	0	0	0
Courts: Circuit Court	0	0	0	0	0
Courts: Orphans' Court	0	481,007	0	0	0
Employees' Retirement Systems	4,297,699	0	0	5,535,965	0
Enoch Pratt Free Library	0	32,760,871	0	0	0
Finance	0	0	0	17,785,259	0
Fire	163,208,352	0	0	0	0
General Services	0	0	663,608	15,649,113	2,177,881
Health	2,979,326	135,185,862	0	0	0
Housing and Community Development	0	36,006,121	3,699,275	399,870	43,152,842
Human Resources	0	0	0	4,727,228	0
Law	452,693	0	734,730	1,965,712	618,298
Legislative Reference	0	0	0	0	0
Liquor License Board	0	0	620,930	0	1,527,762
Mayoralty	0	0	0	4,251,607	0
Mayoralty Related					
Art and Culture	0	0	6,809,569	0	0
Baltimore City Public Schools	0	238,073,186	0	0	0
Baltimore Economic Recovery Team (BERT)	0	0	0	0	0
Cable and Communications	0	0	0	1,334,894	0
Civic Promotion	0	0	9,692,058	0	0
Conditional Purchase Agreements	0	0	0	0	0
Contingent Fund	0	0	0	0	0
Convention Center Hotel	0	0	6,526,351	0	0
Convention Complex	0	0	18,910,445	0	0
Debt Service	0	0	0	0	0
Educational Grants	0	6,777,483	0	0	0
Employees' Retirement Contribution	0	0	0	0	0
Environmental Control Board	0	0	0	0	606,460
Health and Welfare Grants	0	1,118,072	0	0	0
Miscellaneous General Expenses	0	0	0	0	0
Office of CitiStat Operations	0	0	0	503,188	0
Office of Criminal Justice	12,347,358	0	0	0	0
Office of Employment Development	4,903,129	8,585,527	14,046,821	0	0
Office of Human Services	0	43,185,755	0	0	0
Office of Information Technology	0	0	0	10,667,877	0
Office of Neighborhoods	0	0	0	0	535,148
Office of the Inspector General	0	0	0	393,859	0
Office of the Labor Commissioner	0	0	0	724,153	0
Retirees' Benefits	0	0	0	0	0
Self-Insurance Fund	0	0	0	0	0
TIF Debt Service	0	0	0	0	0
Municipal and Zoning Appeals	0	0	0	391,351	0
Office of Civil Rights	207,680	0	864,829	0	0
Planning	0	0	425,931	535,397	2,075,154
Police	352,998,347	0	0	0	0
Public Works	0	0	87,834,137	15,990,121	3,977,886
Recreation and Parks	0	18,885,555	0	0	0
Sheriff	15,502,207	363,726	0	0	0
Social Services	0	145,556	0	0	0
State's Attorney	30,858,701	1,144,587	0	0	0
Transportation	48,753,215	0	47,849,503	0	50,508,761
War Memorial Commission	0	0	0	295,621	0
Total	\$636,508,707	\$522,713,308	\$198,678,187	\$87,718,438	\$105,180,192

FISCAL 2011 OPERATING APPROPRIATIONS BY GOVERNMENTAL OBJECTIVE AND AGENCY

Cleaner & Sustainable City	Retiree Pension & Health Benefits	Debt Service	Other	Total	Agencies
0	0	0	0	6,567,223	Board of Elections
0	0	0	4,707,101	4,707,101	City Council
0	0	0	4,286,141	4,286,141	Comptroller
0	0	0	458,432	458,432	Council Services
0	0	0	16,052,900	16,052,900	Courts: Circuit Court
0	0	0	0	481,007	Courts: Orphans' Court
0	0	0	0	9,833,664	Employees' Retirement Systems
0	0	0	0	32,760,871	Enoch Pratt Free Library
0	0	0	0	17,785,259	Finance
0	0	0	0	163,208,352	Fire
0	0	0	0	18,490,602	General Services
0	0	0	0	138,165,188	Health
0	0	0	0	83,258,108	Housing and Community Development
0	0	0	0	4,727,228	Human Resources
0	0	0	0	3,771,433	Law
0	0	0	795,333	795,333	Legislative Reference
0	0	0	0	2,148,692	Liquor License Board
0	0	0	0	4,251,607	Mayoralty
					Mayoralty Related
0	0	0	0	6,809,569	Art and Culture
0	0	0	0	238,073,186	Baltimore City Public Schools
0	0	0	13,259,569	13,259,569	Baltimore Economic Recovery Team (BERT)
0	0	0	0	1,334,894	Cable and Communications
0	0	0	0	9,692,058	Civic Promotion
0	0	27,265,378	0	27,265,378	Conditional Purchase Agreements
0	0	0	500,000	500,000	Contingent Fund
0	0	0	0	6,526,351	Convention Center Hotel
0	0	4,602,084	0	23,512,529	Convention Complex
0	0	99,331,090	0	99,331,090	Debt Service
0	0	0	0	6,777,483	Educational Grants
0	144,314,208	0	0	144,314,208	Employees' Retirement Contribution
0	0	0	0	606,460	Environmental Control Board
0	0	0	0	1,118,072	Health and Welfare Grants
0	0	0	552,896	552,896	Miscellaneous General Expenses
0	0	0	0	503,188	Office of CitiStat Operations
0	0	0	0	12,347,358	Office of Criminal Justice
0	0	0	0	27,535,477	Office of Employment Development
0	0	0	0	43,185,755	Office of Human Services
0	0	0	0	10,667,877	Office of Information Technology
0	0	0	0	535,148	Office of Neighborhoods
0	0	0	0	393,859	Office of the Inspector General
0	0	0	0	724,153	Office of the Labor Commissioner
0	72,904,218	0	0	72,904,218	Retirees' Benefits
0	0	0	12,672,359	12,672,359	Self-Insurance Fund
0	0	5,833,119	0	5,833,119	TIF Debt Service
0	0	0	0	391,351	Municipal and Zoning Appeals
0	0	0	0	1,072,509	Office of Civil Rights
281,136	0	0	0	3,317,618	Planning
0	0	0	0	352,998,347	Police
280,331,540	0	0	0	388,133,684	Public Works
11,468,170	0	0	0	30,353,725	Recreation and Parks
0	0	0	0	15,865,933	Sheriff
0	0	0	0	145,556	Social Services
0	0	0	0	32,003,288	State's Attorney
11,743,015	0	0	0	158,854,494	Transportation
0	0	0	0	295,621	War Memorial Commission
\$303,823,861	\$217,218,426	\$137,031,671	\$53,284,731	\$2,262,157,521	Total

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Safer City	626,179,201	636,602,411	10,423,210
911 Communications Center (627)	16,498,318	16,778,508	280,190
General	9,559,310	9,807,860	248,550
Special	6,939,008	6,970,648	31,640
Administration - Fire (600)	11,580,139	13,143,017	1,562,878
General	11,580,139	12,143,017	562,878
Federal	0	1,000,000	1,000,000
Administration - Police (621)	33,553,970	35,672,936	2,118,966
General	32,776,524	34,679,783	1,903,259
Motor Vehicle	616,565	591,046	(25,519)
State	85,653	359,147	273,494
Special	75,228	42,960	(32,268)
Administration - State's Attorney (781)	3,616,805	3,407,163	(209,642)
General	3,616,805	3,389,866	(226,939)
Federal	0	16,969	16,969
State	0	328	328
Charging and Pretrial Services (782)	3,611,395	3,525,434	(85,961)
General	2,400,496	2,007,222	(393,274)
State	1,210,899	1,518,212	307,313
Community Outreach Services - State's Attorney (783)	771,856	0	(771,856)
General	771,856	0	(771,856)
Coordination of Public Safety Strategy (758)	11,201,534	11,031,450	(170,084)
General	317,374	271,280	(46,094)
Federal	9,411,177	9,350,846	(60,331)
State	1,197,983	1,134,324	(63,659)
Special	275,000	275,000	0
Courthouse Security (881)	4,380,798	3,542,342	(838,456)
General	4,380,798	3,542,342	(838,456)
Crime Camera Management (757)	1,217,626	1,315,908	98,282
General	1,217,626	1,257,627	40,001
State	0	58,281	58,281
Crime Investigation (623)	34,558,845	34,920,447	361,602
General	34,444,185	34,590,787	146,602
Federal	79,660	79,660	0
State	0	250,000	250,000
Special	35,000	0	(35,000)
Crime Laboratory (642)	7,634,655	7,652,572	17,917
General	7,634,655	7,652,572	17,917
Crowd, Traffic, and Special Events Management (634)	12,280,960	9,896,259	(2,384,701)
General	0	1,885,000	1,885,000
Motor Vehicle	12,265,435	8,002,718	(4,262,717)
State	15,525	8,541	(6,984)
Deputy Sheriff Enforcement (882)	9,888,750	10,039,227	150,477
General	9,864,250	10,039,227	174,977
Federal	24,500	0	(24,500)
District Court Sheriff Services (884)	1,945,700	1,920,638	(25,062)
General	1,945,700	1,920,638	(25,062)
Emergency Management (608)	(22,930)	216,793	239,723
General	(32,130)	0	32,130
Federal	0	210,716	210,716
State	9,200	6,077	(3,123)
Emergency Medical Services (609)	20,663,383	22,329,334	1,665,951
General	9,626,208	10,281,847	655,639
State	37,175	47,487	10,312
Special	11,000,000	12,000,000	1,000,000

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Safer City (continued)			
Fire and Emergency Community Outreach (610)	0	356,413	356,413
General	0	356,413	356,413
Fire and Police Retirement System - Administration (154)	4,172,969	4,297,699	124,730
Special	4,172,969	4,297,699	124,730
Fire Code Enforcement (611)	2,641,458	2,890,569	249,111
General	2,515,060	2,743,852	228,792
State	126,398	146,717	20,319
Fire Communications and Dispatch (614)	3,402,642	3,445,735	43,093
General	3,400,364	3,443,535	43,171
State	2,278	2,200	(78)
Fire Facilities Maintenance and Replacement (613)	9,678,132	8,635,015	(1,043,117)
General	8,739,160	8,635,015	(104,145)
State	938,972	0	(938,972)
Fire Investigation (612)	981,868	977,384	(4,484)
General	981,868	977,384	(4,484)
Fire Recruitment and Training (615)	2,063,956	1,629,516	(434,440)
General	2,063,956	1,629,516	(434,440)
Fire Suppression and Emergency Rescue (602)	102,571,715	109,584,576	7,012,861
General	100,257,260	107,198,708	6,941,448
Federal	2,304,455	1,435,574	(868,881)
State	10,000	950,294	940,294
Homeland Security - Intelligence (626)	12,205,417	12,360,509	155,092
General	2,205,417	2,360,509	155,092
Federal	10,000,000	10,000,000	0
Manage Police Records and Evidence Control Systems (632)	6,282,259	6,299,251	16,992
General	6,282,259	6,299,251	16,992
Management Information Systems - State's Attorney (784)	195,717	178,784	(16,933)
General	195,717	178,784	(16,933)
Police Community Relations (848)	188,874	207,680	18,806
General	188,874	207,680	18,806
Police Internal Affairs (628)	4,447,551	4,530,454	82,903
General	4,447,551	4,530,454	82,903
Police Patrol (622)	180,574,949	179,081,431	(1,493,518)
General	175,639,989	174,598,189	(1,041,800)
Federal	195,000	47,523	(147,477)
State	4,739,960	4,435,719	(304,241)
Police Recruiting and Training (635)	8,847,987	8,878,680	30,693
General	8,847,987	8,878,680	30,693
Prisoner Re-Entry - Baltimore Rising (350)	880,123	0	(880,123)
General	320,908	0	(320,908)
Federal	314,728	0	(314,728)
State	244,487	0	(244,487)
Prosecution of Criminals (115)	23,038,628	22,748,423	(290,205)
General	18,855,994	19,161,466	305,472
Federal	568,253	611,287	43,034
State	3,564,381	2,925,670	(638,711)
Special	50,000	50,000	0
Representation and Advice for Law Enforcement (871)	443,554	546,397	102,843
General	443,554	452,693	9,139
Internal Service	0	93,704	93,704
Snow and Ice Control (688)	3,611,892	3,343,280	(268,612)
Motor Vehicle	3,611,892	3,343,280	(268,612)

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Safer City (continued)			
Special Operations - Aviation (640)	4,000,000	4,108,000	108,000
General	4,000,000	4,108,000	108,000
Special Operations - K-9 and Mounted Unit (637)	2,546,995	2,675,414	128,419
General	2,546,995	2,675,414	128,419
Special Operations - Marine Unit and Emergency Service Unit (638)	2,474,999	2,613,490	138,491
General	2,474,999	2,613,490	138,491
Special Operations SWAT (625)	4,643,019	4,662,498	19,479
General	4,348,129	4,662,498	314,369
Federal	294,890	0	(294,890)
Street and Park Lighting (500)	23,049,675	20,582,127	(2,467,548)
General	0	491,490	491,490
Motor Vehicle	23,049,675	20,090,637	(2,959,038)
Target Violent Criminals (624)	22,385,205	22,867,898	482,693
General	17,410,818	17,995,742	584,924
State	2,474,387	2,397,156	(77,231)
Special	2,500,000	2,475,000	(25,000)
Traffic Management and Safety (684)	19,691,144	24,827,808	5,136,664
General	0	623,000	623,000
Motor Vehicle	18,220,881	16,444,551	(1,776,330)
Federal	902,102	4,585,260	3,683,158
Special	568,161	3,174,997	2,606,836
Victim and Witness Services (786)	1,015,117	998,897	(16,220)
General	718,925	703,274	(15,651)
Federal	296,192	295,623	(569)
Workforce Services for Ex-Offenders (796)	1,249,819	2,400,000	1,150,181
General	249,819	0	(249,819)
Federal	500,000	500,000	0
State	500,000	1,400,000	900,000
Special	0	500,000	500,000
Workforce Services for Out of School Youth-Youth Opportunity (797)	2,519,051	2,503,129	(15,922)
General	2,519,051	2,503,129	(15,922)
Youth Violence Prevention (316)	2,992,682	2,979,326	(13,356)
General	0	487,685	487,685
State	1,700,982	1,491,641	(209,341)
Special	1,291,700	1,000,000	(291,700)
Healthy, Educated Children & Families	476,657,083	522,713,308	46,056,225
Administration - CARE (722)	0	553,981	553,981
General	0	345,186	345,186
Federal	0	159,842	159,842
State	0	48,953	48,953
Administration - Health (715)	3,948,705	4,003,492	54,787
General	3,947,573	3,798,504	(149,069)
Federal	1,132	100,992	99,860
State	0	24,453	24,453
Special	0	79,543	79,543
Administration - Rec and Parks (644)	4,132,526	3,878,969	(253,557)
General	3,846,837	3,455,739	(391,098)
Motor Vehicle	0	155,747	155,747
State	168,475	127,785	(40,690)
Special	117,214	139,698	22,484
Advocacy and Supportive Care for Seniors (723)	0	2,330,045	2,330,045
General	0	78,000	78,000
Federal	0	181,430	181,430
State	0	2,055,965	2,055,965
Special	0	14,650	14,650

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Healthy, Educated Children & Families (continued)			
Animal Services (716)	2,860,773	2,955,989	95,216
General	2,860,773	2,955,989	95,216
Aquatics (645)	1,675,713	1,438,444	(237,269)
General	1,675,713	1,438,444	(237,269)
Assistive and Directive Care for Seniors (724)	0	3,367,471	3,367,471
Motor Vehicle	0	226,080	226,080
Federal	0	1,315,901	1,315,901
State	0	1,593,607	1,593,607
Special	0	231,883	231,883
Baltimore City Public Schools (352)	210,018,415	238,073,186	28,054,771
General	206,364,415	238,073,186	31,708,771
Motor Vehicle	3,654,000	0	(3,654,000)
BCPS Alternative Options Academy for Youth (791)	225,000	189,364	(35,636)
State	225,000	189,364	(35,636)
Career Connections for In-School Youth (799)	1,532,870	890,332	(642,538)
General	0	890,332	890,332
State	1,532,870	0	(1,532,870)
Child Support Enforcement (889)	367,125	363,726	(3,399)
General	367,125	363,726	(3,399)
Children and Youth Mentoring - Baltimore Rising (349)	284,092	0	(284,092)
General	284,092	0	(284,092)
Chronic Disease Prevention (718)	9,259,018	9,842,388	583,370
General	599,847	1,203,078	603,231
Federal	6,166,505	6,922,531	756,026
State	2,492,666	1,629,354	(863,312)
Special	0	87,425	87,425
Clinical Services (303)	8,567,102	10,113,312	1,546,210
General	3,888,898	3,924,956	36,058
Federal	4,312,668	5,838,721	1,526,053
State	209,030	193,129	(15,901)
Special	156,506	156,506	0
Community Action Centers (741)	0	4,843,600	4,843,600
General	0	892,265	892,265
Federal	0	939,460	939,460
State	0	3,011,875	3,011,875
Community Recreation Centers (648)	8,582,864	10,755,619	2,172,755
General	8,422,969	10,630,176	2,207,207
Special	159,895	125,443	(34,452)
Dawson Center (740)	350,938	240,000	(110,938)
General	350,938	0	(350,938)
Federal	0	240,000	240,000
Early Childhood Education (604)	1,037,843	1,344,193	306,350
General	0	116,489	116,489
Federal	1,037,843	1,015,319	(22,524)
Special	0	212,385	212,385
Educational Grants (446)	1,328,000	6,777,483	5,449,483
General	1,328,000	6,777,483	5,449,483
Emergency Services - Health (315)	12,087,322	12,205,538	118,216
General	299,350	440,056	140,706
Federal	2,360,418	2,343,384	(17,034)
State	9,427,554	9,422,098	(5,456)
Environmental Health (717)	10,938,710	9,982,239	(956,471)
General	3,921,513	3,089,376	(832,137)
Federal	6,812,909	6,745,200	(67,709)
State	154,288	147,663	(6,625)
Special	50,000	0	(50,000)

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Healthy, Educated Children & Families (continued)			
Head Start (605)	31,060,873	31,187,967	127,094
General	662	0	(662)
Federal	28,787,354	29,586,287	798,933
State	2,272,857	1,601,680	(671,177)
Health and Welfare Grants (385)	372,658	1,118,072	745,414
General	372,658	1,118,072	745,414
Healthy Homes (305)	4,267,844	4,569,399	301,555
General	1,006,255	843,315	(162,940)
Federal	2,922,059	3,224,385	302,326
State	309,530	471,699	162,169
Special	30,000	30,000	0
HIV Treatment Services for the Uninsured (720)	27,436,267	27,604,643	168,376
General	500,000	498,620	(1,380)
Federal	26,911,267	27,106,023	194,756
Special	25,000	0	(25,000)
Homeless Prevention (893)	0	1,016,936	1,016,936
Federal	0	638,356	638,356
State	0	378,580	378,580
Homeless Services Coordination (356)	0	3,427,582	3,427,582
General	0	601,734	601,734
Federal	0	1,841,740	1,841,740
State	0	121,690	121,690
Special	0	862,418	862,418
Information Services (788)	32,943,420	32,760,871	(182,549)
General	22,901,198	22,690,937	(210,261)
State	9,562,159	9,581,948	19,789
Special	480,063	487,986	7,923
Maternal and Child Health (308)	17,921,315	19,449,998	1,528,683
General	1,115,530	1,182,131	66,601
Federal	16,295,961	16,092,678	(203,283)
State	333,265	868,689	535,424
Special	176,559	1,306,500	1,129,941
Non-Support Services (785)	1,164,385	1,144,587	(19,798)
General	300,000	300,000	0
Federal	864,385	844,587	(19,798)
Orphans' Court (817)	486,565	481,007	(5,558)
General	486,565	481,007	(5,558)
Outreach to the Homeless (894)	0	1,204,013	1,204,013
Federal	0	526,748	526,748
State	0	677,265	677,265
Permanent Housing for the Homeless (896)	0	22,152,523	22,152,523
General	0	201,212	201,212
Federal	0	21,145,857	21,145,857
State	0	443,496	443,496
Special	0	361,958	361,958
Public Assistance (365)	230,000	145,556	(84,444)
General	230,000	145,556	(84,444)
Recreation for Seniors (651)	349,014	349,000	(14)
General	349,014	349,000	(14)
School Health Services (310)	12,804,570	16,315,897	3,511,327
General	4,097,531	5,060,039	962,508
Federal	606,915	668,661	61,746
State	533,401	897,800	364,399
Special	7,566,723	9,689,397	2,122,674

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Healthy, Educated Children & Families (continued)			
Senior Centers (721)	0	4,551,100	4,551,100
General	0	674,480	674,480
Federal	0	3,007,330	3,007,330
State	0	729,358	729,358
Special	0	139,932	139,932
Senior Education (725)	0	1,026,853	1,026,853
Federal	0	744,233	744,233
State	0	282,620	282,620
Senior Services (325)	11,489,798	0	(11,489,798)
General	1,219,986	0	(1,219,986)
Motor Vehicle	314,000	0	(314,000)
Federal	4,979,556	0	(4,979,556)
State	4,363,348	0	(4,363,348)
Special	612,908	0	(612,908)
Services for Homeless Persons (357)	39,868,812	0	(39,868,812)
General	4,341,000	0	(4,341,000)
Federal	32,050,702	0	(32,050,702)
State	3,439,757	0	(3,439,757)
Special	37,353	0	(37,353)
Special Events - Recreation (653)	240,260	102,177	(138,083)
General	240,260	102,177	(138,083)
Special Facilities Management - Recreation (649)	884,595	1,171,489	286,894
General	884,595	248,504	(636,091)
Special	0	922,985	922,985
Substance Abuse and Mental Health (307)	5,852,528	6,313,517	460,989
General	1,610,436	1,941,288	330,852
Federal	51,503	0	(51,503)
State	4,190,589	4,372,229	181,640
Summer Food Service Program (754)	3,151,730	3,233,961	82,231
State	3,151,730	3,233,961	82,231
Temporary Housing for the Homeless (895)	0	10,541,101	10,541,101
General	0	3,758,135	3,758,135
Federal	0	4,924,240	4,924,240
State	0	1,858,726	1,858,726
Therapeutic Recreation (652)	475,489	430,614	(44,875)
General	475,489	430,614	(44,875)
Workforce Services for WIA Funded Youth (800)	5,942,382	5,747,314	(195,068)
Federal	5,942,382	5,747,314	(195,068)
Youth and Adult Sports (647)	758,995	759,243	248
General	612,752	613,000	248
Special	146,243	146,243	0
Youth Works Summer Job Program (798)	1,758,567	1,758,517	(50)
General	1,672,139	1,672,089	(50)
Federal	86,428	0	(86,428)
State	0	86,428	86,428
Economy & Culture	194,989,180	198,678,187	3,689,007
1st Mariner Arena Operations (540)	450,000	450,000	0
General	450,000	450,000	0
Administration - MOED (794)	1,138,033	1,179,913	41,880
General	1,122,078	1,079,913	(42,165)
Federal	15,955	0	(15,955)
State	0	100,000	100,000
Art and Culture Grants (493)	5,864,523	4,945,869	(918,654)
General	5,864,523	4,945,869	(918,654)

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Economy & Culture (continued)			
Bridge and Culvert Management (692)	2,567,204	1,632,801	(934,403)
Motor Vehicle	2,567,204	1,632,801	(934,403)
Bromo Seltzer Arts Tower (828)	52,500	75,000	22,500
General	52,500	75,000	22,500
Business Support - Small Business Resource Center (812)	140,000	160,000	20,000
General	140,000	160,000	20,000
Career Center Services for City Residents (793)	811,615	809,506	(2,109)
General	811,615	809,506	(2,109)
Civic Promotion Grants (591)	279,076	0	(279,076)
General	279,076	0	(279,076)
Conduits (548)	5,162,000	5,295,574	133,574
Conduit Enterprise	5,162,000	5,295,574	133,574
Convention Center (855)	19,074,993	18,460,445	(614,548)
General	15,136,593	12,696,564	(2,440,029)
State	3,938,400	5,763,881	1,825,481
Convention Center Hotel (535)	4,520,000	6,526,351	2,006,351
General	4,520,000	6,526,351	2,006,351
Convention Sales and Tourism Marketing (820)	8,256,293	9,377,058	1,120,765
General	8,256,293	9,377,058	1,120,765
Corporate Real Estate (864)	322,656	322,067	(589)
General	322,656	322,067	(589)
Creative Baltimore Fund (831)	551,339	0	(551,339)
General	551,339	0	(551,339)
Disabilities Commission (878)	0	95,913	95,913
General	0	95,913	95,913
Discrimination Investigations, Resolutions and Conciliations (846)	799,233	599,206	(200,027)
General	732,126	549,078	(183,048)
Federal	67,107	50,128	(16,979)
Dock Master (695)	307,538	144,660	(162,878)
Motor Vehicle	307,538	0	(307,538)
Special	0	144,660	144,660
Engineering and Construction Management - Water and Wastewater (675)	81,903,699	87,834,137	5,930,438
Waste Water Utility	47,460,507	53,686,957	6,226,450
Water Utility	34,443,192	34,147,180	(296,012)
Events, Art, Culture, and Film (824)	175,000	1,788,700	1,613,700
General	175,000	1,788,700	1,613,700
Historic Preservation (762)	525,559	425,931	(99,628)
General	219,715	123,514	(96,201)
Federal	305,844	302,417	(3,427)
Inner Harbor Coordination (811)	0	641,853	641,853
General	0	403,853	403,853
Motor Vehicle	0	238,000	238,000
Inner Harbor Services - Transportation (687)	850,769	1,081,535	230,766
General	0	676,771	676,771
Motor Vehicle	850,769	404,764	(446,005)
Liquor Licensing (850)	619,745	620,930	1,185
General	619,745	620,930	1,185
Minority and Women's Business Opportunity Office (869)	316,646	412,663	96,017
General	316,646	412,663	96,017
Office of Promotion and the Arts (589)	1,951,000	0	(1,951,000)
General	1,951,000	0	(1,951,000)

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Economy & Culture (continued)			
Parking Management (682)	36,780,876	38,753,027	1,972,151
Parking Management	6,318,876	5,545,027	(773,849)
Parking Enterprise	30,462,000	33,208,000	2,746,000
Public Markets (590)	902,729	315,000	(587,729)
General	593,729	315,000	(278,729)
Motor Vehicle	309,000	0	(309,000)
Real Estate Development (810)	1,314,742	1,430,490	115,748
General	1,214,742	1,330,490	115,748
Special	100,000	100,000	0
Real Property Database Management (729)	881,975	663,608	(218,367)
General	643,679	663,608	19,929
Motor Vehicle	238,296	0	(238,296)
Retention, Expansion, and Attraction of Businesses (809)	772,453	891,932	119,479
General	672,453	791,932	119,479
Special	100,000	100,000	0
Special Events Support (685)	1,000,285	619,716	(380,569)
General	0	605,007	605,007
Motor Vehicle	973,548	0	(973,548)
State	26,737	14,709	(12,028)
Survey Control (694)	368,231	322,190	(46,041)
General	368,231	322,190	(46,041)
Technology Development - Emerging Technology Center (813)	0	575,000	575,000
General	0	575,000	575,000
Wage Enforcement (165)	428,000	0	(428,000)
General	428,000	0	(428,000)
Wage Investigation and Enforcement (656)	0	169,710	169,710
General	0	169,710	169,710
Workforce Services for Baltimore Residents (795)	7,777,397	7,339,400	(437,997)
Federal	6,777,397	7,339,400	562,003
Special	1,000,000	0	(1,000,000)
Workforce Services for TANF Recipients (792)	8,123,071	4,718,002	(3,405,069)
Federal	8,123,071	4,718,002	(3,405,069)
Efficient Government	159,807,684	151,282,827	(8,524,857)
Accounting (704)	900,944	1,107,136	206,192
General	900,944	1,107,136	206,192
Accounts Payable (702)	1,034,119	1,184,805	150,686
General	1,034,119	1,184,805	150,686
Administration - Finance (698)	1,002,847	956,251	(46,596)
General	1,002,847	942,272	(60,575)
Loan and Guarantee Enterprise	0	271	271
Internal Service	0	13,708	13,708
Administration - General Services (726)	49,427	112,747	63,320
General	49,427	82,404	32,977
Motor Vehicle	0	30,343	30,343
Administration - Human Resources (770)	3,305,127	3,095,946	(209,181)
General	3,305,127	3,095,946	(209,181)
Administration - Law (860)	174,031	225,424	51,393
General	140,309	127,972	(12,337)
Special	106	0	(106)
Internal Service	33,616	97,452	63,836
Administration - MOIT (802)	1,087,680	938,287	(149,393)
General	1,087,680	938,287	(149,393)

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Efficient Government Continued)			
Benefits Administration (771)	2,371,660	2,449,345	77,685
General	201,999	335,451	133,452
Internal Service	2,169,661	2,113,894	(55,767)
Call Center Services (804)	2,927,027	2,871,059	(55,968)
General	2,927,027	2,871,059	(55,968)
Central Bureau of Investigation (861)	3,341,012	3,195,453	(145,559)
Internal Service	3,341,012	3,195,453	(145,559)
CitiStat Operations (347)	530,871	503,188	(27,683)
General	530,871	503,188	(27,683)
Civil Service Management (772)	807,165	1,284,167	477,002
General	807,165	1,227,822	420,657
Internal Service	0	56,345	56,345
COB University (773)	88,341	68,009	(20,332)
General	88,341	68,009	(20,332)
Contracts Law (863)	214,782	320,123	105,341
General	214,782	217,003	2,221
Internal Service	0	103,120	103,120
Employees' Retirement System - Administration (152)	5,561,288	5,535,965	(25,323)
Special	5,561,288	5,535,965	(25,323)
Employment Advice - Law (865)	392,662	272,274	(120,388)
General	307,662	184,964	(122,698)
Internal Service	85,000	87,310	2,310
Executive Direction and Control - Mayoralty (125)	3,047,900	2,638,942	(408,958)
General	2,947,900	2,638,942	(308,958)
Special	100,000	0	(100,000)
Facilities Management (731)	23,014,192	15,536,366	(7,477,826)
General	22,767,273	15,369,778	(7,397,495)
Motor Vehicle	246,919	166,588	(80,331)
Fair Conduct of Elections (899)	4,219,298	6,567,223	2,347,925
General	4,219,298	6,567,223	2,347,925
Fleet Management (189)	48,637,158	42,204,307	(6,432,851)
Internal Service	48,637,158	42,204,307	(6,432,851)
General Legal Advice and Representation (866)	506,193	510,611	4,418
General	506,193	510,611	4,418
Information Analysis for City Planning (766)	557,359	387,381	(169,978)
General	356,399	306,421	(49,978)
Federal	200,960	80,960	(120,000)
Inspector General (836)	505,146	393,859	(111,287)
General	505,146	393,859	(111,287)
IT Application Support Services (803)	4,259,125	4,671,079	411,954
General	4,259,125	4,671,079	411,954
IT Infrastructure Support Services (805)	4,487,232	5,574,715	1,087,483
General	1,433,747	2,187,452	753,705
Internal Service	3,053,485	3,387,263	333,778
Labor Contract Negotiations and Administration (128)	501,037	724,153	223,116
General	501,037	724,153	223,116
Litigation and Workers Compensation (868)	2,032,677	2,038,376	5,699
General	653,397	674,790	21,393
Internal Service	1,379,280	1,363,586	(15,694)
Loan and Guarantee Program (705)	3,234,000	3,240,425	6,425
Loan and Guarantee Enterprise	3,234,000	3,240,425	6,425
Management Research (709)	188,302	154,293	(34,009)
General	188,302	154,293	(34,009)

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Efficient Government Continued)			
Media Production (876)	1,993,790	1,334,894	(658,896)
General	702,984	482,000	(220,984)
Special	1,290,806	852,894	(437,912)
Office of Community Projects (353)	1,225,784	1,087,753	(138,031)
General	879,383	741,352	(138,031)
State	346,401	346,401	0
Operating Budget Management (708)	1,042,608	901,260	(141,348)
General	1,042,608	901,260	(141,348)
Operation of War Memorial Building (487)	399,655	295,621	(104,034)
General	399,655	245,621	(154,034)
Special	0	50,000	50,000
Opinions and Advice for City and City Council (870)	253,713	250,372	(3,341)
General	253,713	250,372	(3,341)
Payroll (703)	2,984,927	3,092,923	107,996
General	2,984,927	3,092,923	107,996
Printing Services (701)	3,176,963	3,305,115	128,152
Internal Service	3,176,963	3,305,115	128,152
Procurement (699)	2,365,733	2,357,983	(7,750)
General	2,365,733	2,357,983	(7,750)
Property Tax Billing Integrity and Recovery (710)	0	84,500	84,500
General	0	84,500	84,500
Register and License Properties and Contractors (747)	448,299	399,870	(48,429)
General	448,299	399,870	(48,429)
Revenue Collection (148)	3,261,370	3,436,607	175,237
General	3,261,370	2,999,988	(261,382)
Special	0	436,619	436,619
Risk Management for Employee Injuries (707)	7,733,045	7,636,836	(96,209)
Internal Service	7,733,045	7,636,836	(96,209)
Six-Year Capital Improvement Program (764)	148,959	148,016	(943)
General	65,705	64,933	(772)
Federal	83,254	83,083	(171)
State Relations (127)	579,465	524,912	(54,553)
General	579,465	524,912	(54,553)
Surplus Property Disposal (700)	201,000	187,211	(13,789)
Special	201,000	187,211	(13,789)
Treasury and Debt Management (150)	1,290,497	1,095,573	(194,924)
General	1,290,497	1,095,573	(194,924)
Water and Wastewater Consumer Services (672)	13,279,274	15,990,121	2,710,847
Water Utility	13,279,274	15,990,121	2,710,847
Zoning, Tax and Other Appeals (185)	444,000	391,351	(52,649)
General	444,000	391,351	(52,649)
Livable Neighborhoods	118,114,195	105,180,192	(12,934,003)
Adjudication of Environmental Citations (117)	450,000	606,460	156,460
General	450,000	606,460	156,460
Administration - DOT (681)	8,313,260	7,574,436	(738,824)
General	228,494	3,595,057	3,366,563
Motor Vehicle	7,709,766	3,604,379	(4,105,387)
Federal	375,000	375,000	0
Administration - HCD (737)	3,132,601	3,129,959	(2,642)
General	2,612,257	2,059,226	(553,031)
Federal	520,344	1,068,420	548,076
State	0	2,313	2,313

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Livable Neighborhoods (continued)			
Administration - Planning (768)	387,393	451,213	63,820
General	277,385	437,648	160,263
Motor Vehicle	109,919	12,401	(97,518)
Federal	89	1,164	1,075
Affordable Housing Program (755)	2,800,000	0	(2,800,000)
General	2,800,000	0	(2,800,000)
Blight Elimination (749)	1,443,769	2,994,889	1,551,120
General	1,368,769	2,994,889	1,626,120
Special	75,000	0	(75,000)
Building and Zoning Inspections and Permits (751)	5,821,863	6,120,143	298,280
General	5,821,863	6,120,143	298,280
Building Permits and Municipal Consents (727)	2,414,223	1,668,047	(746,176)
General	416,438	233,729	(182,709)
Motor Vehicle	1,997,785	1,434,318	(563,467)
Community Development (753)	385,502	0	(385,502)
General	385,502	0	(385,502)
Community Outreach Services (752)	1,214,070	1,151,366	(62,704)
General	1,214,070	1,039,080	(174,990)
Federal	0	112,286	112,286
Community Support Projects (593)	7,356,150	8,026,925	670,775
General	219,863	0	(219,863)
Federal	7,136,287	8,026,925	890,638
Comprehensive Planning (763)	917,587	778,174	(139,413)
General	262,770	205,916	(56,854)
Federal	654,817	572,258	(82,559)
Development Oversight (761)	980,797	845,767	(135,030)
General	296,716	287,175	(9,541)
Motor Vehicle	684,081	558,592	(125,489)
Energy Assistance (738)	5,834,348	5,826,711	(7,637)
State	5,834,348	5,826,711	(7,637)
Housing Code Enforcement (745)	13,055,991	12,105,425	(950,566)
General	12,951,049	12,025,168	(925,881)
State	55,000	30,257	(24,743)
Special	49,942	50,000	58
Housing Development Finance and Project Management (748)	1,391,247	1,291,056	(100,191)
General	315,624	0	(315,624)
Federal	1,075,623	1,291,056	215,433
Housing Rehabilitation Loans (750)	919,577	911,999	(7,578)
General	48,399	0	(48,399)
Federal	871,178	911,999	40,821
Improve and Promote Retail Districts Beyond Downtown (814)	1,503,805	950,593	(553,212)
General	1,403,805	850,593	(553,212)
Special	100,000	100,000	0
Land Use and Environmental Matters - Law (867)	625,488	618,298	(7,190)
General	625,488	618,298	(7,190)
Liquor License Compliance (851)	1,685,408	1,527,762	(157,646)
General	1,685,408	1,527,762	(157,646)
Neighborhood Service Centers (119)	4,875,984	0	(4,875,984)
General	1,186,341	0	(1,186,341)
Federal	806,371	0	(806,371)
State	2,883,272	0	(2,883,272)

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Livable Neighborhoods (continued)			
Office of Neighborhoods (354)	582,226	535,148	(47,078)
General	582,226	535,148	(47,078)
Parking Enforcement (693)	11,199,124	11,015,734	(183,390)
Parking Management	11,199,124	11,015,734	(183,390)
Promote Homeownership (742)	762,161	643,776	(118,385)
General	537,073	315,000	(222,073)
Federal	225,088	328,776	103,688
Street Cut and Right-of-Way Construction Oversight (728)	0	509,834	509,834
Motor Vehicle	0	509,834	509,834
Street Management (683)	26,349,864	26,349,640	(224)
General	0	3,588,000	3,588,000
Motor Vehicle	26,349,864	22,761,640	(3,588,224)
Vacant/Abandoned Property Cleaning and Boarding (662)	3,978,024	3,977,886	(138)
General	3,978,024	2,496,986	(1,481,038)
Federal	0	1,480,900	1,480,900
Vehicle Impounding and Disposal (689)	9,733,733	5,568,951	(4,164,782)
General	398,101	4,457,242	4,059,141
Motor Vehicle	9,335,632	1,111,709	(8,223,923)
Cleaner & Sustainable City	309,503,638	304,566,288	(4,937,350)
Administration - DPW (676)	3,385,219	2,845,191	(540,028)
General	982,328	845,732	(136,596)
Motor Vehicle	2,402,891	1,997,120	(405,771)
Federal	0	2,339	2,339
Administration - DPW - SW (660)	2,477,665	1,955,950	(521,715)
General	975,319	1,414,111	438,792
Motor Vehicle	1,502,346	541,839	(960,507)
Administration - DPW - WWW (670)	31,679,639	33,674,340	1,994,701
Waste Water Utility	17,305,608	18,393,202	1,087,594
Water Utility	14,374,031	15,281,138	907,107
Cleaner Greener Forms of Transportation (690)	6,819,319	7,461,365	642,046
General	106,419	0	(106,419)
Motor Vehicle	10,000	176,345	166,345
State	80,000	79,480	(520)
Special	6,622,900	7,205,540	582,640
Horticulture (650)	2,055,680	1,008,932	(1,046,748)
General	1,562,562	694,931	(867,631)
Motor Vehicle	493,118	314,001	(179,117)
Park Maintenance (646)	7,797,815	7,198,059	(599,756)
General	7,797,815	7,186,671	(611,144)
State	0	11,388	11,388
Public and Private Energy Performance (730)	1,148,147	742,427	(405,720)
Internal Service	1,148,147	742,427	(405,720)
Public Right-of-Way Cleaning (661)	26,115,237	25,639,514	(475,723)
General	449,009	6,816,237	6,367,228
Motor Vehicle	25,666,228	18,823,277	(6,842,951)
Public Rights-of-Way Landscape Management (691)	4,486,231	4,281,650	(204,581)
Motor Vehicle	4,486,231	4,281,650	(204,581)
Rat Control (678)	0	592,855	592,855
General	0	504,712	504,712
Federal	0	88,143	88,143

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Cleaner & Sustainable City (continued)			
Surface Water Management (674)	6,537,089	7,353,900	816,811
General	0	952,000	952,000
Motor Vehicle	4,919,432	4,998,288	78,856
Waste Water Utility	1,069,107	982,846	(86,261)
Water Utility	548,550	420,766	(127,784)
Sustainability (765)	196,909	281,136	84,227
General	78,154	107,535	29,381
Federal	84,755	159,601	74,846
State	34,000	14,000	(20,000)
Urban Forestry (654)	4,210,882	3,261,179	(949,703)
General	0	190,095	190,095
Motor Vehicle	4,110,882	2,971,084	(1,139,798)
State	100,000	100,000	0
Waste Removal and Recycling (663)	17,569,610	17,780,916	211,306
General	17,410,009	17,780,916	370,907
Motor Vehicle	159,601	0	(159,601)
Waste Re-Use and Disposal (664)	22,335,465	16,719,408	(5,616,057)
General	22,335,465	16,719,408	(5,616,057)
Wastewater Management (673)	105,234,778	105,125,831	(108,947)
Waste Water Utility	105,234,778	105,125,831	(108,947)
Water Management (671)	67,453,953	68,643,635	1,189,682
Water Utility	67,453,953	68,643,635	1,189,682
Retiree Pension and Health Benefits	220,859,323	217,218,426	(3,640,897)
Employees' Retirement Contribution (355)	115,973,602	144,314,208	28,340,606
General	107,497,227	133,331,520	25,834,293
Motor Vehicle	8,476,375	10,982,688	2,506,313
Retirees' Benefits (351)	104,885,721	72,904,218	(31,981,503)
General	97,325,721	64,852,818	(32,472,903)
Motor Vehicle	7,560,000	8,051,400	491,400
Debt Service	130,182,188	137,041,670	6,859,482
Conditional Purchase Agreement Payments (129)	23,027,073	27,275,377	4,248,304
General	22,450,073	26,704,058	4,253,985
Loan and Guarantee Enterprise	573,000	561,320	(11,680)
Internal Service	4,000	9,999	5,999
Convention Center Debt Service (857)	4,596,000	4,602,084	6,084
Convention Center Bond	4,596,000	4,602,084	6,084
General Debt Service (123)	96,743,922	99,331,090	2,587,168
General	81,763,922	82,784,544	1,020,622
Motor Vehicle	14,980,000	16,546,546	1,566,546
TIF Debt Service (124)	5,815,193	5,833,119	17,926
General	5,815,193	5,833,119	17,926
Other	142,158,135	70,804,696	(71,353,439)
Archives and Records Management (107)	325,163	301,635	(23,528)
General	325,163	301,635	(23,528)
Audits (131)	3,224,139	3,234,950	10,811
General	3,224,139	3,234,950	10,811
Baltimore Economic Recovery Team (B.E.R.T.) (575)	69,338,945	13,259,569	(56,079,376)
Federal	34,350,470	13,059,569	(21,290,901)
State	34,988,475	200,000	(34,788,475)
Circuit Court (110)	16,695,492	16,052,900	(642,592)
General	8,526,134	8,086,638	(439,496)
Federal	1,458,296	1,432,652	(25,644)
State	6,626,062	6,449,760	(176,302)
Special	85,000	83,850	(1,150)

FISCAL 2011 OPERATING BUDGET BY OBJECTIVE COMPARED WITH FISCAL 2010 BUDGET

OBJECTIVE, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Other (continued)			
City Council (100)	4,954,843	4,707,101	(247,742)
General	4,954,843	4,707,101	(247,742)
Contingent Fund (121)	750,000	500,000	(250,000)
General	750,000	500,000	(250,000)
Contribution to Self-Insurance Fund (126)	12,672,359	12,672,359	0
General	11,225,082	11,225,082	0
Motor Vehicle	1,447,277	1,447,277	0
Council Services (103)	515,808	458,432	(57,376)
General	515,808	458,432	(57,376)
Executive Direction and Control - Comptroller (130)	495,610	378,383	(117,227)
General	495,610	378,383	(117,227)
Legislative Reference Services (106)	474,600	493,698	19,098
General	463,200	482,298	19,098
Special	11,400	11,400	0
Miscellaneous General Expenses (122)	15,339,418	552,896	(14,786,522)
General	14,102,568	216,046	(13,886,522)
Motor Vehicle	1,236,850	336,850	(900,000)
Municipal Post Office (136)	710,961	763,271	52,310
Internal Service	710,961	763,271	52,310
Municipal Telephone Exchange (133)	15,869,863	16,756,694	886,831
Internal Service	15,869,863	16,756,694	886,831
Real Estate Acquisition and Management (132)	790,934	672,808	(118,126)
General	660,814	543,194	(117,620)
Special	130,120	129,614	(506)
GRAND TOTAL	2,378,450,627	2,344,088,005	(34,362,622)
LESS INTERNAL SERVICE FUND	87,342,191	81,930,484	(5,411,707)
TOTAL OPERATING APPROPRIATIONS	2,291,108,436	2,262,157,521	(28,950,915)
SUMMARY BY FUND			
General	1,343,287,000	1,380,819,744	37,532,744
Motor Vehicle	190,864,000	152,787,793	(38,076,207)
Parking Management	17,518,000	16,560,761	(957,239)
Convention Center Bond	4,596,000	4,602,084	6,084
Waste Water Utility	171,070,000	178,188,836	7,118,836
Water Utility	130,099,000	134,482,840	4,383,840
Parking Enterprise	30,462,000	33,208,000	2,746,000
Loan and Guarantee Enterprise	3,807,000	3,802,016	(4,984)
Conduit Enterprise	5,162,000	5,295,574	133,574
Federal	228,212,850	211,519,755	(16,693,095)
State	114,137,494	80,121,109	(34,016,385)
Special	51,893,092	60,769,009	8,875,917
TOTAL OPERATING APPROPRIATIONS	2,291,108,436	2,262,157,521	(28,950,915)
INTERNAL SERVICE FUND BY AGENCY			
Comptroller	16,580,824	17,519,965	939,141
Finance	10,910,008	10,955,659	45,651
General Services	49,785,305	42,946,734	(6,838,571)
Human Resources	2,169,661	2,170,239	578
Law	4,838,908	4,940,625	101,717
M-R: Conditional Purchase Agreements	4,000	9,999	5,999
M-R: Office of Information Technology	3,053,485	3,387,263	333,778
TOTAL INTERNAL SERVICE FUND	87,342,191	81,930,484	(5,411,707)

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Board of Elections	4,219,298	6,567,223	2,347,925
899 Fair Conduct of Elections	4,219,298	6,567,223	2,347,925
General	4,219,298	6,567,223	2,347,925
City Council	4,954,843	4,707,101	(247,742)
100 City Council	4,954,843	4,707,101	(247,742)
General	4,954,843	4,707,101	(247,742)
Comptroller	21,091,507	21,806,106	714,599
130 Executive Direction and Control - Comptroller	495,610	378,383	(117,227)
General	495,610	378,383	(117,227)
131 Audits	3,224,139	3,234,950	10,811
General	3,224,139	3,234,950	10,811
132 Real Estate Acquisition and Management	790,934	672,808	(118,126)
General	660,814	543,194	(117,620)
Special	130,120	129,614	(506)
133 Municipal Telephone Exchange	15,869,863	16,756,694	886,831
Internal Service	15,869,863	16,756,694	886,831
136 Municipal Post Office	710,961	763,271	52,310
Internal Service	710,961	763,271	52,310
Council Services	515,808	458,432	(57,376)
103 Council Services	515,808	458,432	(57,376)
General	515,808	458,432	(57,376)
Courts: Circuit Court	16,695,492	16,052,900	(642,592)
110 Circuit Court	16,695,492	16,052,900	(642,592)
General	8,526,134	8,086,638	(439,496)
Federal	1,458,296	1,432,652	(25,644)
State	6,626,062	6,449,760	(176,302)
Special	85,000	83,850	(1,150)
Courts: Orphans' Court	486,565	481,007	(5,558)
817 Orphans' Court	486,565	481,007	(5,558)
General	486,565	481,007	(5,558)
Employees' Retirement Systems	9,734,257	9,833,664	99,407
152 Employees' Retirement System - Administration	5,561,288	5,535,965	(25,323)
Special	5,561,288	5,535,965	(25,323)
154 Fire and Police Retirement System - Administration	4,172,969	4,297,699	124,730
Special	4,172,969	4,297,699	124,730
Enoch Pratt Free Library	32,943,420	32,760,871	(182,549)
788 Information Services	32,943,420	32,760,871	(182,549)
General	22,901,198	22,690,937	(210,261)
State	9,562,159	9,581,948	19,789
Special	480,063	487,986	7,923
Finance	28,416,355	28,740,918	324,563
148 Revenue Collection	3,261,370	3,436,607	175,237
General	3,261,370	2,999,988	(261,382)
Special	0	436,619	436,619
150 Treasury and Debt Management	1,290,497	1,095,573	(194,924)
General	1,290,497	1,095,573	(194,924)
698 Administration - Finance	1,002,847	956,251	(46,596)
General	1,002,847	942,272	(60,575)
Loan and Guarantee Enterprise	0	271	271
Internal Service	0	13,708	13,708
699 Procurement	2,365,733	2,357,983	(7,750)
General	2,365,733	2,357,983	(7,750)

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Finance (continued)			
700 Surplus Property Disposal	201,000	187,211	(13,789)
Special	201,000	187,211	(13,789)
701 Printing Services	3,176,963	3,305,115	128,152
Internal Service	3,176,963	3,305,115	128,152
702 Accounts Payable	1,034,119	1,184,805	150,686
General	1,034,119	1,184,805	150,686
703 Payroll	2,984,927	3,092,923	107,996
General	2,984,927	3,092,923	107,996
704 Accounting	900,944	1,107,136	206,192
General	900,944	1,107,136	206,192
705 Loan and Guarantee Program	3,234,000	3,240,425	6,425
Loan and Guarantee Enterprise	3,234,000	3,240,425	6,425
707 Risk Management for Employee Injuries	7,733,045	7,636,836	(96,209)
Internal Service	7,733,045	7,636,836	(96,209)
708 Operating Budget Management	1,042,608	901,260	(141,348)
General	1,042,608	901,260	(141,348)
709 Management Research	188,302	154,293	(34,009)
General	188,302	154,293	(34,009)
710 Property Tax Billing Integrity and Recovery	0	84,500	84,500
General	0	84,500	84,500
Fire	153,560,363	163,208,352	9,647,989
600 Administration - Fire	11,580,139	13,143,017	1,562,878
General	11,580,139	12,143,017	562,878
Federal	0	1,000,000	1,000,000
602 Fire Suppression and Emergency Rescue	102,571,715	109,584,576	7,012,861
General	100,257,260	107,198,708	6,941,448
Federal	2,304,455	1,435,574	(868,881)
State	10,000	950,294	940,294
608 Emergency Management	(22,930)	216,793	239,723
General	(32,130)	0	32,130
Federal	0	210,716	210,716
State	9,200	6,077	(3,123)
609 Emergency Medical Services	20,663,383	22,329,334	1,665,951
General	9,626,208	10,281,847	655,639
State	37,175	47,487	10,312
Special	11,000,000	12,000,000	1,000,000
610 Fire and Emergency Community Outreach	0	356,413	356,413
General	0	356,413	356,413
611 Fire Code Enforcement	2,641,458	2,890,569	249,111
General	2,515,060	2,743,852	228,792
State	126,398	146,717	20,319
612 Fire Investigation	981,868	977,384	(4,484)
General	981,868	977,384	(4,484)
613 Fire Facilities Maintenance and Replacement	9,678,132	8,635,015	(1,043,117)
General	8,739,160	8,635,015	(104,145)
State	938,972	0	(938,972)
614 Fire Communications and Dispatch	3,402,642	3,445,735	43,093
General	3,400,364	3,443,535	43,171
State	2,278	2,200	(78)
615 Fire Recruitment and Training	2,063,956	1,629,516	(434,440)
General	2,063,956	1,629,516	(434,440)

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
General Services	76,145,122	61,437,336	(14,707,786)
189 Fleet Management	48,637,158	42,204,307	(6,432,851)
Internal Service	48,637,158	42,204,307	(6,432,851)
726 Administration - General Services	49,427	112,747	63,320
General	49,427	82,404	32,977
Motor Vehicle	0	30,343	30,343
727 Building Permits and Municipal Consents	2,414,223	1,668,047	(746,176)
General	416,438	233,729	(182,709)
Motor Vehicle	1,997,785	1,434,318	(563,467)
728 Street Cut and Right-of-Way Construction Oversight	0	509,834	509,834
Motor Vehicle	0	509,834	509,834
729 Real Property Database Management	881,975	663,608	(218,367)
General	643,679	663,608	19,929
Motor Vehicle	238,296	0	(238,296)
730 Public and Private Energy Performance	1,148,147	742,427	(405,720)
Internal Service	1,148,147	742,427	(405,720)
731 Facilities Management	23,014,192	15,536,366	(7,477,826)
General	22,767,273	15,369,778	(7,397,495)
Motor Vehicle	246,919	166,588	(80,331)
Health	118,936,836	138,165,188	19,228,352
303 Clinical Services	8,567,102	10,113,312	1,546,210
General	3,888,898	3,924,956	36,058
Federal	4,312,668	5,838,721	1,526,053
State	209,030	193,129	(15,901)
Special	156,506	156,506	0
305 Healthy Homes	4,267,844	4,569,399	301,555
General	1,006,255	843,315	(162,940)
Federal	2,922,059	3,224,385	302,326
State	309,530	471,699	162,169
Special	30,000	30,000	0
307 Substance Abuse and Mental Health	5,852,528	6,313,517	460,989
General	1,610,436	1,941,288	330,852
Federal	51,503	0	(51,503)
State	4,190,589	4,372,229	181,640
308 Maternal and Child Health	17,921,315	19,449,998	1,528,683
General	1,115,530	1,182,131	66,601
Federal	16,295,961	16,092,678	(203,283)
State	333,265	868,689	535,424
Special	176,559	1,306,500	1,129,941
310 School Health Services	12,804,570	16,315,897	3,511,327
General	4,097,531	5,060,039	962,508
Federal	606,915	668,661	61,746
State	533,401	897,800	364,399
Special	7,566,723	9,689,397	2,122,674
315 Emergency Services - Health	12,087,322	12,205,538	118,216
General	299,350	440,056	140,706
Federal	2,360,418	2,343,384	(17,034)
State	9,427,554	9,422,098	(5,456)
316 Youth Violence Prevention	2,992,682	2,979,326	(13,356)
General	0	487,685	487,685
State	1,700,982	1,491,641	(209,341)
Special	1,291,700	1,000,000	(291,700)

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Health (continued)			
715 Administration - Health	3,948,705	4,003,492	54,787
General	3,947,573	3,798,504	(149,069)
Federal	1,132	100,992	99,860
State	0	24,453	24,453
Special	0	79,543	79,543
716 Animal Services	2,860,773	2,955,989	95,216
General	2,860,773	2,955,989	95,216
717 Environmental Health	10,938,710	9,982,239	(956,471)
General	3,921,513	3,089,376	(832,137)
Federal	6,812,909	6,745,200	(67,709)
State	154,288	147,663	(6,625)
Special	50,000	0	(50,000)
718 Chronic Disease Prevention	9,259,018	9,842,388	583,370
General	599,847	1,203,078	603,231
Federal	6,166,505	6,922,531	756,026
State	2,492,666	1,629,354	(863,312)
Special	0	87,425	87,425
720 HIV Treatment Services for the Uninsured	27,436,267	27,604,643	168,376
General	500,000	498,620	(1,380)
Federal	26,911,267	27,106,023	194,756
Special	25,000	0	(25,000)
721 Senior Centers	0	4,551,100	4,551,100
General	0	674,480	674,480
Federal	0	3,007,330	3,007,330
State	0	729,358	729,358
Special	0	139,932	139,932
722 Administration - CARE	0	553,981	553,981
General	0	345,186	345,186
Federal	0	159,842	159,842
State	0	48,953	48,953
723 Advocacy and Supportive Care for Seniors	0	2,330,045	2,330,045
General	0	78,000	78,000
Federal	0	181,430	181,430
State	0	2,055,965	2,055,965
Special	0	14,650	14,650
724 Assistive and Directive Care for Seniors	0	3,367,471	3,367,471
Motor Vehicle	0	226,080	226,080
Federal	0	1,315,901	1,315,901
State	0	1,593,607	1,593,607
Special	0	231,883	231,883
725 Senior Education	0	1,026,853	1,026,853
Federal	0	744,233	744,233
State	0	282,620	282,620
Housing and Community Development	128,642,758	83,258,108	(45,384,650)
119 Neighborhood Service Centers	4,875,984	0	(4,875,984)
General	1,186,341	0	(1,186,341)
Federal	806,371	0	(806,371)
State	2,883,272	0	(2,883,272)

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Housing and Community Development (continued)			
357 Services for Homeless Persons	39,868,812	0	(39,868,812)
General	4,341,000	0	(4,341,000)
Federal	32,050,702	0	(32,050,702)
State	3,439,757	0	(3,439,757)
Special	37,353	0	(37,353)
593 Community Support Projects	7,356,150	8,026,925	670,775
General	219,863	0	(219,863)
Federal	7,136,287	8,026,925	890,638
604 Early Childhood Education	1,037,843	1,344,193	306,350
General	0	116,489	116,489
Federal	1,037,843	1,015,319	(22,524)
Special	0	212,385	212,385
605 Head Start	31,060,873	31,187,967	127,094
General	662	0	(662)
Federal	28,787,354	29,586,287	798,933
State	2,272,857	1,601,680	(671,177)
737 Administration - HCD	3,132,601	3,129,959	(2,642)
General	2,612,257	2,059,226	(553,031)
Federal	520,344	1,068,420	548,076
State	0	2,313	2,313
738 Energy Assistance	5,834,348	5,826,711	(7,637)
State	5,834,348	5,826,711	(7,637)
740 Dawson Center	350,938	240,000	(110,938)
General	350,938	0	(350,938)
Federal	0	240,000	240,000
742 Promote Homeownership	762,161	643,776	(118,385)
General	537,073	315,000	(222,073)
Federal	225,088	328,776	103,688
745 Housing Code Enforcement	13,055,991	12,105,425	(950,566)
General	12,951,049	12,025,168	(925,881)
State	55,000	30,257	(24,743)
Special	49,942	50,000	58
747 Register and License Properties and Contractors	448,299	399,870	(48,429)
General	448,299	399,870	(48,429)
748 Housing Development Finance and Project Management	1,391,247	1,291,056	(100,191)
General	315,624	0	(315,624)
Federal	1,075,623	1,291,056	215,433
749 Blight Elimination	1,443,769	2,994,889	1,551,120
General	1,368,769	2,994,889	1,626,120
Special	75,000	0	(75,000)
750 Housing Rehabilitation Loans	919,577	911,999	(7,578)
General	48,399	0	(48,399)
Federal	871,178	911,999	40,821
751 Building and Zoning Inspections and Permits	5,821,863	6,120,143	298,280
General	5,821,863	6,120,143	298,280
752 Community Outreach Services	1,214,070	1,151,366	(62,704)
General	1,214,070	1,039,080	(174,990)
Federal	0	112,286	112,286
753 Community Development	385,502	0	(385,502)
General	385,502	0	(385,502)

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Housing and Community Development (continued)			
754 Summer Food Service Program	3,151,730	3,233,961	82,231
State	3,151,730	3,233,961	82,231
755 Affordable Housing Program	2,800,000	0	(2,800,000)
General	2,800,000	0	(2,800,000)
809 Retention, Expansion, and Attraction of Businesses	772,453	891,932	119,479
General	672,453	791,932	119,479
Special	100,000	100,000	0
810 Real Estate Development	1,314,742	1,430,490	115,748
General	1,214,742	1,330,490	115,748
Special	100,000	100,000	0
811 Inner Harbor Coordination	0	641,853	641,853
General	0	403,853	403,853
Motor Vehicle	0	238,000	238,000
812 Business Support - Small Business Resource Center	140,000	160,000	20,000
General	140,000	160,000	20,000
813 Technology Development - Emerging Technology Center	0	575,000	575,000
General	0	575,000	575,000
814 Improve and Promote Retail Districts Beyond Downtown	1,503,805	950,593	(553,212)
General	1,403,805	850,593	(553,212)
Special	100,000	100,000	0
Human Resources	6,572,293	6,897,467	325,174
770 Administration - Human Resources	3,305,127	3,095,946	(209,181)
General	3,305,127	3,095,946	(209,181)
771 Benefits Administration	2,371,660	2,449,345	77,685
General	201,999	335,451	133,452
Internal Service	2,169,661	2,113,894	(55,767)
772 Civil Service Management	807,165	1,284,167	477,002
General	807,165	1,227,822	420,657
Internal Service	0	56,345	56,345
773 COB University	88,341	68,009	(20,332)
General	88,341	68,009	(20,332)
Law	8,623,414	8,712,058	88,644
860 Administration - Law	174,031	225,424	51,393
General	140,309	127,972	(12,337)
Special	106	0	(106)
Internal Service	33,616	97,452	63,836
861 Central Bureau of Investigation	3,341,012	3,195,453	(145,559)
Internal Service	3,341,012	3,195,453	(145,559)
863 Contracts Law	214,782	320,123	105,341
General	214,782	217,003	2,221
Internal Service	0	103,120	103,120
864 Corporate Real Estate	322,656	322,067	(589)
General	322,656	322,067	(589)
865 Employment Advice - Law	392,662	272,274	(120,388)
General	307,662	184,964	(122,698)
Internal Service	85,000	87,310	2,310
866 General Legal Advice and Representation	506,193	510,611	4,418
General	506,193	510,611	4,418
867 Land Use and Environmental Matters - Law	625,488	618,298	(7,190)
General	625,488	618,298	(7,190)

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Law (continued)			
868 Litigation and Workers Compensation	2,032,677	2,038,376	5,699
General	653,397	674,790	21,393
Internal Service	1,379,280	1,363,586	(15,694)
869 Minority and Women's Business Opportunity Office	316,646	412,663	96,017
General	316,646	412,663	96,017
870 Opinions and Advice for City and City Council	253,713	250,372	(3,341)
General	253,713	250,372	(3,341)
871 Representation and Advice for Law Enforcement	443,554	546,397	102,843
General	443,554	452,693	9,139
Internal Service	0	93,704	93,704
Legislative Reference	799,763	795,333	(4,430)
106 Legislative Reference Services	474,600	493,698	19,098
General	463,200	482,298	19,098
Special	11,400	11,400	0
107 Archives and Records Management	325,163	301,635	(23,528)
General	325,163	301,635	(23,528)
Liquor License Board	2,305,153	2,148,692	(156,461)
850 Liquor Licensing	619,745	620,930	1,185
General	619,745	620,930	1,185
851 Liquor License Compliance	1,685,408	1,527,762	(157,646)
General	1,685,408	1,527,762	(157,646)
Mayorality	4,853,149	4,251,607	(601,542)
125 Executive Direction and Control - Mayorality	3,047,900	2,638,942	(408,958)
General	2,947,900	2,638,942	(308,958)
Special	100,000	0	(100,000)
127 State Relations	579,465	524,912	(54,553)
General	579,465	524,912	(54,553)
353 Office of Community Projects	1,225,784	1,087,753	(138,031)
General	879,383	741,352	(138,031)
State	346,401	346,401	0
M-R: Art and Culture	6,643,362	6,809,569	166,207
493 Art and Culture Grants	5,864,523	4,945,869	(918,654)
General	5,864,523	4,945,869	(918,654)
824 Events, Art, Culture, and Film	175,000	1,788,700	1,613,700
General	175,000	1,788,700	1,613,700
828 Bromo Seltzer Arts Tower	52,500	75,000	22,500
General	52,500	75,000	22,500
831 Creative Baltimore Fund	551,339	0	(551,339)
General	551,339	0	(551,339)
M-R: Baltimore City Public Schools	210,018,415	238,073,186	28,054,771
352 Baltimore City Public Schools	210,018,415	238,073,186	28,054,771
General	206,364,415	238,073,186	31,708,771
Motor Vehicle	3,654,000	0	(3,654,000)
M-R: Baltimore Economic Recovery Team (BERT)	69,338,945	13,259,569	(56,079,376)
575 Baltimore Economic Recovery Team (B.E.R.T.)	69,338,945	13,259,569	(56,079,376)
Federal	34,350,470	13,059,569	(21,290,901)
State	34,988,475	200,000	(34,788,475)
M-R: Cable and Communications	1,993,790	1,334,894	(658,896)
876 Media Production	1,993,790	1,334,894	(658,896)
General	702,984	482,000	(220,984)
Special	1,290,806	852,894	(437,912)

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
M-R: Civic Promotion	11,389,098	9,692,058	(1,697,040)
589 Office of Promotion and the Arts	1,951,000	0	(1,951,000)
General	1,951,000	0	(1,951,000)
590 Public Markets	902,729	315,000	(587,729)
General	593,729	315,000	(278,729)
Motor Vehicle	309,000	0	(309,000)
591 Civic Promotion Grants	279,076	0	(279,076)
General	279,076	0	(279,076)
820 Convention Sales and Tourism Marketing	8,256,293	9,377,058	1,120,765
General	8,256,293	9,377,058	1,120,765
M-R: Commission on Aging and Retirement Education	11,489,798	0	(11,489,798)
325 Senior Services	11,489,798	0	(11,489,798)
General	1,219,986	0	(1,219,986)
Motor Vehicle	314,000	0	(314,000)
Federal	4,979,556	0	(4,979,556)
State	4,363,348	0	(4,363,348)
Special	612,908	0	(612,908)
M-R: Conditional Purchase Agreements	23,027,073	27,275,377	4,248,304
129 Conditional Purchase Agreement Payments	23,027,073	27,275,377	4,248,304
General	22,450,073	26,704,058	4,253,985
Loan and Guarantee Enterprise	573,000	561,320	(11,680)
Internal Service	4,000	9,999	5,999
M-R: Contingent Fund	750,000	500,000	(250,000)
121 Contingent Fund	750,000	500,000	(250,000)
General	750,000	500,000	(250,000)
M-R: Convention Center Hotel	4,520,000	6,526,351	2,006,351
535 Convention Center Hotel	4,520,000	6,526,351	2,006,351
General	4,520,000	6,526,351	2,006,351
M-R: Convention Complex	24,120,993	23,512,529	(608,464)
540 1st Mariner Arena Operations	450,000	450,000	0
General	450,000	450,000	0
855 Convention Center	19,074,993	18,460,445	(614,548)
General	15,136,593	12,696,564	(2,440,029)
State	3,938,400	5,763,881	1,825,481
857 Convention Center Debt Service	4,596,000	4,602,084	6,084
Convention Center Bond	4,596,000	4,602,084	6,084
M-R: Debt Service	96,743,922	99,331,090	2,587,168
123 General Debt Service	96,743,922	99,331,090	2,587,168
General	81,763,922	82,784,544	1,020,622
Motor Vehicle	14,980,000	16,546,546	1,566,546
M-R: Educational Grants	1,328,000	6,777,483	5,449,483
446 Educational Grants	1,328,000	6,777,483	5,449,483
General	1,328,000	6,777,483	5,449,483
M-R: Employees' Retirement Contribution	115,973,602	144,314,208	28,340,606
355 Employees' Retirement Contribution	115,973,602	144,314,208	28,340,606
General	107,497,227	133,331,520	25,834,293
Motor Vehicle	8,476,375	10,982,688	2,506,313
M-R: Environmental Control Board	450,000	606,460	156,460
117 Adjudication of Environmental Citations	450,000	606,460	156,460
General	450,000	606,460	156,460

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
M-R: Health and Welfare Grants	372,658	1,118,072	745,414
385 Health and Welfare Grants	372,658	1,118,072	745,414
General	372,658	1,118,072	745,414
M-R: Miscellaneous General Expenses	15,339,418	552,896	(14,786,522)
122 Miscellaneous General Expenses	15,339,418	552,896	(14,786,522)
General	14,102,568	216,046	(13,886,522)
Motor Vehicle	1,236,850	336,850	(900,000)
M-R: Office of Children, Youth and Families	1,164,215	0	(1,164,215)
349 Children and Youth Mentoring - Baltimore Rising	284,092	0	(284,092)
General	284,092	0	(284,092)
350 Prisoner Re-Entry - Baltimore Rising	880,123	0	(880,123)
General	320,908	0	(320,908)
Federal	314,728	0	(314,728)
State	244,487	0	(244,487)
M-R: Office of CitiStat Operations	530,871	503,188	(27,683)
347 CitiStat Operations	530,871	503,188	(27,683)
General	530,871	503,188	(27,683)
M-R: Office of Criminal Justice	12,419,160	12,347,358	(71,802)
757 Crime Camera Management	1,217,626	1,315,908	98,282
General	1,217,626	1,257,627	40,001
State	0	58,281	58,281
758 Coordination of Public Safety Strategy	11,201,534	11,031,450	(170,084)
General	317,374	271,280	(46,094)
Federal	9,411,177	9,350,846	(60,331)
State	1,197,983	1,134,324	(63,659)
Special	275,000	275,000	0
M-R: Office of Employment Development	31,077,805	27,535,477	(3,542,328)
791 BCPS Alternative Options Academy for Youth	225,000	189,364	(35,636)
State	225,000	189,364	(35,636)
792 Workforce Services for TANF Recipients	8,123,071	4,718,002	(3,405,069)
Federal	8,123,071	4,718,002	(3,405,069)
793 Career Center Services for City Residents	811,615	809,506	(2,109)
General	811,615	809,506	(2,109)
794 Administration - MOED	1,138,033	1,179,913	41,880
General	1,122,078	1,079,913	(42,165)
Federal	15,955	0	(15,955)
State	0	100,000	100,000
795 Workforce Services for Baltimore Residents	7,777,397	7,339,400	(437,997)
Federal	6,777,397	7,339,400	562,003
Special	1,000,000	0	(1,000,000)
796 Workforce Services for Ex-Offenders	1,249,819	2,400,000	1,150,181
General	249,819	0	(249,819)
Federal	500,000	500,000	0
State	500,000	1,400,000	900,000
Special	0	500,000	500,000
797 Workforce Services for Out of School Youth-Youth Opportunity	2,519,051	2,503,129	(15,922)
General	2,519,051	2,503,129	(15,922)
798 Youth Works Summer Job Program	1,758,567	1,758,517	(50)
General	1,672,139	1,672,089	(50)
Federal	86,428	0	(86,428)
State	0	86,428	86,428

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
M-R: Office of Employment Development (continued)			
799 Career Connections for In-School Youth	1,532,870	890,332	(642,538)
General	0	890,332	890,332
State	1,532,870	0	(1,532,870)
800 Workforce Services for WIA Funded Youth	5,942,382	5,747,314	(195,068)
Federal	5,942,382	5,747,314	(195,068)
M-R: Office of Human Services	0	43,185,755	43,185,755
356 Homeless Services Coordination	0	3,427,582	3,427,582
General	0	601,734	601,734
Federal	0	1,841,740	1,841,740
State	0	121,690	121,690
Special	0	862,418	862,418
741 Community Action Centers	0	4,843,600	4,843,600
General	0	892,265	892,265
Federal	0	939,460	939,460
State	0	3,011,875	3,011,875
893 Homeless Prevention	0	1,016,936	1,016,936
Federal	0	638,356	638,356
State	0	378,580	378,580
894 Outreach to the Homeless	0	1,204,013	1,204,013
Federal	0	526,748	526,748
State	0	677,265	677,265
895 Temporary Housing for the Homeless	0	10,541,101	10,541,101
General	0	3,758,135	3,758,135
Federal	0	4,924,240	4,924,240
State	0	1,858,726	1,858,726
896 Permanent Housing for the Homeless	0	22,152,523	22,152,523
General	0	201,212	201,212
Federal	0	21,145,857	21,145,857
State	0	443,496	443,496
Special	0	361,958	361,958
M-R: Office of Information Technology	12,761,064	14,055,140	1,294,076
802 Administration - MOIT	1,087,680	938,287	(149,393)
General	1,087,680	938,287	(149,393)
803 IT Application Support Services	4,509,125	4,671,079	161,954
General	4,509,125	4,671,079	161,954
804 Call Center Services	1,927,027	2,871,059	944,032
General	1,927,027	2,871,059	944,032
805 IT Infrastructure Support Services	5,237,232	5,574,715	337,483
General	2,183,747	2,187,452	3,705
Internal Service	3,053,485	3,387,263	333,778
M-R: Office of Neighborhoods	582,226	535,148	(47,078)
354 Office of Neighborhoods	582,226	535,148	(47,078)
General	582,226	535,148	(47,078)
M-R: Office of the Inspector General	505,146	393,859	(111,287)
836 Inspector General	505,146	393,859	(111,287)
General	505,146	393,859	(111,287)
M-R: Office of the Labor Commissioner	501,037	724,153	223,116
128 Labor Contract Negotiations and Administration	501,037	724,153	223,116
General	501,037	724,153	223,116

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
M-R: Retirees' Benefits	104,885,721	72,904,218	(31,981,503)
351 Retirees' Benefits	104,885,721	72,904,218	(31,981,503)
General	97,325,721	64,852,818	(32,472,903)
Motor Vehicle	7,560,000	8,051,400	491,400
M-R: Self-Insurance Fund	12,672,359	12,672,359	0
126 Contribution to Self-Insurance Fund	12,672,359	12,672,359	0
General	11,225,082	11,225,082	0
Motor Vehicle	1,447,277	1,447,277	0
M-R: TIF Debt Service	5,815,193	5,833,119	17,926
124 TIF Debt Service	5,815,193	5,833,119	17,926
General	5,815,193	5,833,119	17,926
Municipal and Zoning Appeals	444,000	391,351	(52,649)
185 Zoning, Tax and Other Appeals	444,000	391,351	(52,649)
General	444,000	391,351	(52,649)
Office of Civil Rights	988,107	1,072,509	84,402
656 Wage Investigation and Enforcement	0	169,710	169,710
General	0	169,710	169,710
846 Discrimination Investigations, Resolutions and Conciliations	799,233	599,206	(200,027)
General	732,126	549,078	(183,048)
Federal	67,107	50,128	(16,979)
848 Police Community Relations	188,874	207,680	18,806
General	188,874	207,680	18,806
878 Disabilities Commission	0	95,913	95,913
General	0	95,913	95,913
Planning	3,714,563	3,317,618	(396,945)
761 Development Oversight	980,797	845,767	(135,030)
General	296,716	287,175	(9,541)
Motor Vehicle	684,081	558,592	(125,489)
762 Historic Preservation	525,559	425,931	(99,628)
General	219,715	123,514	(96,201)
Federal	305,844	302,417	(3,427)
763 Comprehensive Planning	917,587	778,174	(139,413)
General	262,770	205,916	(56,854)
Federal	654,817	572,258	(82,559)
764 Six-Year Capital Improvement Program	148,959	148,016	(943)
General	65,705	64,933	(772)
Federal	83,254	83,083	(171)
765 Sustainability	196,909	281,136	84,227
General	78,154	107,535	29,381
Federal	84,755	159,601	74,846
State	34,000	14,000	(20,000)
766 Information Analysis for City Planning	557,359	387,381	(169,978)
General	356,399	306,421	(49,978)
Federal	200,960	80,960	(120,000)
768 Administration - Planning	387,393	451,213	63,820
General	277,385	437,648	160,263
Motor Vehicle	109,919	12,401	(97,518)
Federal	89	1,164	1,075

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Police	352,935,129	352,998,347	63,218
621 Administration - Police	33,553,970	35,672,936	2,118,966
General	32,776,524	34,679,783	1,903,259
Motor Vehicle	616,565	591,046	(25,519)
State	85,653	359,147	273,494
Special	75,228	42,960	(32,268)
622 Police Patrol	180,574,949	179,081,431	(1,493,518)
General	175,639,989	174,598,189	(1,041,800)
Federal	195,000	47,523	(147,477)
State	4,739,960	4,435,719	(304,241)
623 Crime Investigation	34,558,845	34,920,447	361,602
General	34,444,185	34,590,787	146,602
Federal	79,660	79,660	0
State	0	250,000	250,000
Special	35,000	0	(35,000)
624 Target Violent Criminals	22,385,205	22,867,898	482,693
General	17,410,818	17,995,742	584,924
State	2,474,387	2,397,156	(77,231)
Special	2,500,000	2,475,000	(25,000)
625 Special Operations SWAT	4,643,019	4,662,498	19,479
General	4,348,129	4,662,498	314,369
Federal	294,890	0	(294,890)
626 Homeland Security - Intelligence	12,205,417	12,360,509	155,092
General	2,205,417	2,360,509	155,092
Federal	10,000,000	10,000,000	0
627 911 Communications Center	16,498,318	16,778,508	280,190
General	9,559,310	9,807,860	248,550
Special	6,939,008	6,970,648	31,640
628 Police Internal Affairs	4,447,551	4,530,454	82,903
General	4,447,551	4,530,454	82,903
632 Manage Police Records and Evidence Control Systems	6,282,259	6,299,251	16,992
General	6,282,259	6,299,251	16,992
634 Crowd, Traffic, and Special Events Management	12,280,960	9,896,259	(2,384,701)
General	0	1,885,000	1,885,000
Motor Vehicle	12,265,435	8,002,718	(4,262,717)
State	15,525	8,541	(6,984)
635 Police Recruiting and Training	8,847,987	8,878,680	30,693
General	8,847,987	8,878,680	30,693
637 Special Operations - K-9 and Mounted Unit	2,546,995	2,675,414	128,419
General	2,546,995	2,675,414	128,419
638 Special Operations - Marine Unit and Emergency Service Unit	2,474,999	2,613,490	138,491
General	2,474,999	2,613,490	138,491
640 Special Operations - Aviation	4,000,000	4,108,000	108,000
General	4,000,000	4,108,000	108,000
642 Crime Laboratory	7,634,655	7,652,572	17,917
General	7,634,655	7,652,572	17,917
Public Works	381,949,652	388,133,684	6,184,032
660 Administration - DPW - SW	2,477,665	1,955,950	(521,715)
General	975,319	1,414,111	438,792
Motor Vehicle	1,502,346	541,839	(960,507)

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Public Works (continued)			
661 Public Right-of-Way Cleaning	26,115,237	25,639,514	(475,723)
General	449,009	6,816,237	6,367,228
Motor Vehicle	25,666,228	18,823,277	(6,842,951)
662 Vacant/Abandoned Property Cleaning and Boarding	3,978,024	3,977,886	(138)
General	3,978,024	2,496,986	(1,481,038)
Federal	0	1,480,900	1,480,900
663 Waste Removal and Recycling	17,569,610	17,780,916	211,306
General	17,410,009	17,780,916	370,907
Motor Vehicle	159,601	0	(159,601)
664 Waste Re-Use and Disposal	22,335,465	16,719,408	(5,616,057)
General	22,335,465	16,719,408	(5,616,057)
670 Administration - DPW - WWW	31,679,639	33,674,340	1,994,701
Waste Water Utility	17,305,608	18,393,202	1,087,594
Water Utility	14,374,031	15,281,138	907,107
671 Water Management	67,453,953	68,643,635	1,189,682
Water Utility	67,453,953	68,643,635	1,189,682
672 Water and Wastewater Consumer Services	13,279,274	15,990,121	2,710,847
Water Utility	13,279,274	15,990,121	2,710,847
673 Wastewater Management	105,234,778	105,125,831	(108,947)
Waste Water Utility	105,234,778	105,125,831	(108,947)
674 Surface Water Management	6,537,089	7,353,900	816,811
General	0	952,000	952,000
Motor Vehicle	4,919,432	4,998,288	78,856
Waste Water Utility	1,069,107	982,846	(86,261)
Water Utility	548,550	420,766	(127,784)
675 Engineering and Construction Management - Water and Wastewater	81,903,699	87,834,137	5,930,438
Waste Water Utility	47,460,507	53,686,957	6,226,450
Water Utility	34,443,192	34,147,180	(296,012)
676 Administration - DPW	3,385,219	2,845,191	(540,028)
General	982,328	845,732	(136,596)
Motor Vehicle	2,402,891	1,997,120	(405,771)
Federal	0	2,339	2,339
678 Rat Control	0	592,855	592,855
General	0	504,712	504,712
Federal	0	88,143	88,143
Recreation and Parks	31,163,833	30,353,725	(810,108)
644 Administration - Rec and Parks	4,132,526	3,878,969	(253,557)
General	3,846,837	3,455,739	(391,098)
Motor Vehicle	0	155,747	155,747
State	168,475	127,785	(40,690)
Special	117,214	139,698	22,484
645 Aquatics	1,675,713	1,438,444	(237,269)
General	1,675,713	1,438,444	(237,269)
646 Park Maintenance	7,797,815	7,198,059	(599,756)
General	7,797,815	7,186,671	(611,144)
State	0	11,388	11,388
647 Youth and Adult Sports	758,995	759,243	248
General	612,752	613,000	248
Special	146,243	146,243	0

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Recreation and Parks (continued)			
648 Community Recreation Centers	8,582,864	10,755,619	2,172,755
General	8,422,969	10,630,176	2,207,207
Special	159,895	125,443	(34,452)
649 Special Facilities Management - Recreation	884,595	1,171,489	286,894
General	884,595	248,504	(636,091)
Special	0	922,985	922,985
650 Horticulture	2,055,680	1,008,932	(1,046,748)
General	1,562,562	694,931	(867,631)
Motor Vehicle	493,118	314,001	(179,117)
651 Recreation for Seniors	349,014	349,000	(14)
General	349,014	349,000	(14)
652 Therapeutic Recreation	475,489	430,614	(44,875)
General	475,489	430,614	(44,875)
653 Special Events - Recreation	240,260	102,177	(138,083)
General	240,260	102,177	(138,083)
654 Urban Forestry	4,210,882	3,261,179	(949,703)
General	0	190,095	190,095
Motor Vehicle	4,110,882	2,971,084	(1,139,798)
State	100,000	100,000	0
Sheriff	16,582,373	15,865,933	(716,440)
881 Courthouse Security	4,380,798	3,542,342	(838,456)
General	4,380,798	3,542,342	(838,456)
882 Deputy Sheriff Enforcement	9,888,750	10,039,227	150,477
General	9,864,250	10,039,227	174,977
Federal	24,500	0	(24,500)
884 District Court Sheriff Services	1,945,700	1,920,638	(25,062)
General	1,945,700	1,920,638	(25,062)
889 Child Support Enforcement	367,125	363,726	(3,399)
General	367,125	363,726	(3,399)
Social Services	230,000	145,556	(84,444)
365 Public Assistance	230,000	145,556	(84,444)
General	230,000	145,556	(84,444)
State's Attorney	33,413,903	32,003,288	(1,410,615)
115 Prosecution of Criminals	23,038,628	22,748,423	(290,205)
General	18,855,994	19,161,466	305,472
Federal	568,253	611,287	43,034
State	3,564,381	2,925,670	(638,711)
Special	50,000	50,000	0
781 Administration - State's Attorney	3,616,805	3,407,163	(209,642)
General	3,616,805	3,389,866	(226,939)
Federal	0	16,969	16,969
State	0	328	328
782 Charging and Pretrial Services	3,611,395	3,525,434	(85,961)
General	2,400,496	2,007,222	(393,274)
State	1,210,899	1,518,212	307,313
783 Community Outreach Services - State's Attorney	771,856	0	(771,856)
General	771,856	0	(771,856)
784 Management Information Systems - State's Attorney	195,717	178,784	(16,933)
General	195,717	178,784	(16,933)

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
State's Attorney (continued)			
785 Non-Support Services	1,164,385	1,144,587	(19,798)
General	300,000	300,000	0
Federal	864,385	844,587	(19,798)
786 Victim and Witness Services	1,015,117	998,897	(16,220)
General	718,925	703,274	(15,651)
Federal	296,192	295,623	(569)
Transportation	160,291,145	158,854,494	(1,436,651)
500 Street and Park Lighting	23,049,675	20,582,127	(2,467,548)
General	0	491,490	491,490
Motor Vehicle	23,049,675	20,090,637	(2,959,038)
548 Conduits	5,162,000	5,295,574	133,574
Conduit Enterprise	5,162,000	5,295,574	133,574
681 Administration - DOT	8,313,260	7,574,436	(738,824)
General	228,494	3,595,057	3,366,563
Motor Vehicle	7,709,766	3,604,379	(4,105,387)
Federal	375,000	375,000	0
682 Parking Management	36,780,876	38,753,027	1,972,151
Parking Management	6,318,876	5,545,027	(773,849)
Parking Enterprise	30,462,000	33,208,000	2,746,000
683 Street Management	26,349,864	26,349,640	(224)
General	0	3,588,000	3,588,000
Motor Vehicle	26,349,864	22,761,640	(3,588,224)
684 Traffic Management and Safety	19,691,144	24,827,808	5,136,664
General	0	623,000	623,000
Motor Vehicle	18,220,881	16,444,551	(1,776,330)
Federal	902,102	4,585,260	3,683,158
Special	568,161	3,174,997	2,606,836
685 Special Events Support	1,000,285	619,716	(380,569)
General	0	605,007	605,007
Motor Vehicle	973,548	0	(973,548)
State	26,737	14,709	(12,028)
687 Inner Harbor Services - Transportation	850,769	1,081,535	230,766
General	0	676,771	676,771
Motor Vehicle	850,769	404,764	(446,005)
688 Snow and Ice Control	3,611,892	3,343,280	(268,612)
Motor Vehicle	3,611,892	3,343,280	(268,612)
689 Vehicle Impounding and Disposal	9,733,733	5,568,951	(4,164,782)
General	398,101	4,457,242	4,059,141
Motor Vehicle	9,335,632	1,111,709	(8,223,923)
690 Cleaner Greener Forms of Transportation	6,819,319	7,461,365	642,046
General	106,419	0	(106,419)
Motor Vehicle	10,000	176,345	166,345
State	80,000	79,480	(520)
Special	6,622,900	7,205,540	582,640
691 Public Rights-of-Way Landscape Management	4,486,231	4,281,650	(204,581)
Motor Vehicle	4,486,231	4,281,650	(204,581)
692 Bridge and Culvert Management	2,567,204	1,632,801	(934,403)
Motor Vehicle	2,567,204	1,632,801	(934,403)
693 Parking Enforcement	11,199,124	11,015,734	(183,390)
Parking Management	11,199,124	11,015,734	(183,390)

FISCAL 2011 OPERATING BUDGET COMPARED WITH FISCAL 2010 BUDGET

AGENCY, SERVICE AND FUND	FISCAL 2010 BUDGET	FISCAL 2011 BUDGET	CHANGE IN BUDGET
Transportation (continued)			
694 Survey Control	368,231	322,190	(46,041)
General	368,231	322,190	(46,041)
695 Dock Master	307,538	144,660	(162,878)
Motor Vehicle	307,538	0	(307,538)
Special	0	144,660	144,660
Wage Commission	428,000	0	(428,000)
165 Wage Enforcement	428,000	0	(428,000)
General	428,000	0	(428,000)
War Memorial Commission	399,655	295,621	(104,034)
487 Operation of War Memorial Building	399,655	295,621	(104,034)
General	399,655	245,621	(154,034)
Special	0	50,000	50,000
GRAND TOTAL	2,378,450,627	2,344,088,005	(34,362,622)
LESS INTERNAL SERVICE FUND	87,342,191	81,930,484	(5,411,707)
TOTAL OPERATING APPROPRIATIONS	2,291,108,436	2,262,157,521	(28,950,915)
 SUMMARY BY FUND			
General	1,343,287,000	1,380,819,744	37,532,744
Motor Vehicle	190,864,000	152,787,793	(38,076,207)
Parking Management	17,518,000	16,560,761	(957,239)
Convention Center Bond	4,596,000	4,602,084	6,084
Waste Water Utility	171,070,000	178,188,836	7,118,836
Water Utility	130,099,000	134,482,840	4,383,840
Parking Enterprise	30,462,000	33,208,000	2,746,000
Loan and Guarantee Enterprise	3,807,000	3,802,016	(4,984)
Conduit Enterprise	5,162,000	5,295,574	133,574
Federal	228,212,850	211,519,755	(16,693,095)
State	114,137,494	80,121,109	(34,016,385)
Special	51,893,092	60,769,009	8,875,917
TOTAL OPERATING APPROPRIATIONS	2,291,108,436	2,262,157,521	(28,950,915)
 INTERNAL SERVICE FUND BY AGENCY			
Comptroller	16,580,824	17,519,965	939,141
Finance	10,910,008	10,955,659	45,651
General Services	49,785,305	42,946,734	(6,838,571)
Human Resources	2,169,661	2,170,239	578
Law	4,838,908	4,940,625	101,717
M-R: Conditional Purchase Agreements	4,000	9,999	5,999
M-R: Office of Information Technology	3,053,485	3,387,263	333,778
TOTAL INTERNAL SERVICE FUND	87,342,191	81,930,484	(5,411,707)

FISCAL 2011

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Board of Elections	3	0	0	0	3
899 Fair Conduct of Elections	3	0	0	0	3
General	3	0	0	0	3
City Council	64	0	0	0	64
100 City Council	64	0	0	0	64
General	64	0	0	0	64
Comptroller	108	0	0	0	108
130 Executive Direction and Control - Comptroller	11	0	0	0	11
General	11	0	0	0	11
131 Audits	47	0	0	0	47
General	47	0	0	0	47
132 Real Estate Acquisition and Management	15	0	0	0	15
General	13	0	0	0	13
Special	2	0	0	0	2
133 Municipal Telephone Exchange	23	0	0	0	23
Internal Service	23	0	0	0	23
136 Municipal Post Office	12	0	0	0	12
Internal Service	12	0	0	0	12
Council Services	7	0	0	0	7
103 Council Services	7	0	0	0	7
General	7	0	0	0	7
Courts: Circuit Court	143	4	(1)	0	146
110 Circuit Court	143	4	(1)	0	146
General	92	0	(1)	0	91
Federal	20	0	0	0	20
State	31	3	0	0	34
Special	0	1	0	0	1
Courts: Orphans' Court	5	0	0	0	5
817 Orphans' Court	5	0	0	0	5
General	5	0	0	0	5
Employees' Retirement Systems	91	0	0	0	91
152 Employees' Retirement System - Administration	50	0	0	0	50
Special	50	0	0	0	50
154 Fire and Police Retirement System - Administration	41	0	0	0	41
Special	41	0	0	0	41
Enoch Pratt Free Library	410	0	(7)	0	403
788 Information Services	410	0	(7)	0	403
General	344	0	(4)	0	340
State	58	0	(3)	0	55
Special	8	0	0	0	8
Finance	307	1	(23)	0	285
141 Budget and Management Research	1	(1)	0	0	0
General	1	(1)	0	0	0

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Finance (Cont.)					
144 Purchasing	0	3	0	(3)	0
Special	0	3	0	(3)	0
148 Revenue Collection	123	0	(1)	0	122
General	119	0	(1)	0	118
Special	4	0	0	0	4
150 Treasury and Debt Management	9	0	0	0	9
General	9	0	0	0	9
698 Administration - Finance	7	0	0	0	7
General	7	0	0	0	7
699 Procurement	40	(2)	(2)	0	36
General	40	(2)	(2)	0	36
700 Surplus Property Disposal	0	0	0	3	3
Special	0	0	0	3	3
701 Printing Services	32	0	(11)	0	21
Internal Service	32	0	(11)	0	21
702 Accounts Payable	17	0	(3)	0	14
General	17	0	(3)	0	14
703 Payroll	17	0	(2)	0	15
General	17	0	(2)	0	15
704 Accounting	25	0	(3)	0	22
General	25	0	(3)	0	22
705 Loan and Guarantee Program	2	0	0	0	2
Loan and Guarantee Enterprise	2	0	0	0	2
707 Risk Management for Employee Injuries	18	0	0	0	18
Internal Service	18	0	0	0	18
708 Operating Budget Management	14	1	(1)	0	14
General	14	1	(1)	0	14
709 Management Research	2	0	0	0	2
General	2	0	0	0	2
Fire	1,790	(1)	(1)	0	1,788
212 Fire Suppression	1	(1)	0	0	0
General	1	(1)	0	0	0
600 Administration - Fire	33	(2)	(1)	0	30
General	33	(2)	(1)	0	30
602 Fire Suppression and Emergency Rescue	1,384	1	0	0	1,385
General	1,384	1	0	0	1,385
608 Emergency Management	3	0	0	0	3
General	3	0	0	0	3
609 Emergency Medical Services	246	3	0	0	249
General	246	3	0	0	249
610 Fire and Emergency Community Outreach	1	0	0	0	1
General	1	0	0	0	1
611 Fire Code Enforcement	33	0	0	0	33

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Fire (Cont.)					
General	33	0	0	0	33
612 Fire Investigation	11	0	0	0	11
General	11	0	0	0	11
613 Fire Facilities Maintenance and Replacement	10	0	0	0	10
General	10	0	0	0	10
614 Fire Communications and Dispatch	43	0	0	0	43
General	43	0	0	0	43
615 Fire Recruitment and Training	25	(2)	0	0	23
General	25	(2)	0	0	23
General Services	439	11	(15)	(7)	428
189 Fleet Management	261	1	0	0	262
Internal Service	261	1	0	0	262
191 Permits	1	(1)	0	0	0
Motor Vehicle	1	(1)	0	0	0
198 Engineering/Construction Management	2	5	0	(7)	0
General	0	1	0	(1)	0
Internal Service	2	4	0	(6)	0
726 Administration - General Services	8	1	0	1	10
General	8	1	0	1	10
727 Building Permits and Municipal Consents	37	0	(2)	(8)	27
General	5	0	0	(2)	3
Motor Vehicle	32	0	(2)	(6)	24
728 Street Cut and Right-of-Way Construction Oversight	9	0	0	0	9
Motor Vehicle	9	0	0	0	9
729 Real Property Database Management	11	0	(2)	1	10
General	11	0	(2)	1	10
730 Public and Private Energy Performance	7	2	0	5	14
Internal Service	7	2	0	5	14
731 Facilities Management	103	3	(11)	1	96
General	103	3	(11)	1	96
Health	867	155	(19)	67	1,070
300 Administrative Direction and Control	2	(2)	0	0	0
General	2	(2)	0	0	0
303 Clinical Services	86	5	0	0	91
General	25	1	0	0	26
Federal	59	4	0	0	63
State	2	0	0	0	2
304 Chronic Disease Prevention	0	1	0	(1)	0
Special	0	1	0	(1)	0
305 Healthy Homes	69	11	(7)	(1)	72
General	8	0	0	1	9
Federal	54	10	(6)	(2)	56

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Health (Cont.)					
State	7	0	0	0	7
Special	0	1	(1)	0	0
307 Substance Abuse and Mental Health	3	0	(1)	0	2
General	1	0	0	0	1
Federal	2	0	(1)	0	1
308 Maternal and Child Health	149	1	(1)	1	150
General	16	0	0	0	16
Federal	130	1	(1)	1	131
State	3	0	0	0	3
310 School Health Services	243	128	(1)	0	370
General	50	0	0	32	82
Federal	13	0	0	0	13
State	13	0	0	0	13
Special	167	128	(1)	(32)	262
311 Health Services for the Aging	1	(1)	0	0	0
Federal	1	(1)	0	0	0
315 Emergency Services - Health	33	1	0	(1)	33
General	8	0	0	0	8
Federal	8	1	0	(1)	8
State	17	0	0	0	17
316 Youth Violence Prevention	42	1	0	1	44
General	7	0	0	1	8
Federal	0	1	0	(1)	0
State	26	0	0	1	27
Special	9	0	0	0	9
317 Grant Support Services	15	0	0	0	15
Special	15	0	0	0	15
715 Administration - Health	35	2	(1)	0	36
General	35	2	(1)	0	36
716 Animal Services	25	0	0	(1)	24
General	25	0	0	(1)	24
717 Environmental Health	69	0	(1)	(15)	53
General	52	0	(1)	(13)	38
Federal	15	0	0	(2)	13
State	2	0	0	0	2
718 Chronic Disease Prevention	70	8	(3)	1	76
General	9	0	0	0	9
Federal	50	7	(1)	0	56
State	11	1	(2)	0	10
Special	0	0	0	1	1
720 HIV Treatment Services for the Uninsured	25	0	0	0	25
General	3	0	0	0	3

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Health (Cont.)					
Federal	22	0	0	0	22
721 Senior Centers	0	0	(1)	26	25
General	0	0	0	3	3
Federal	0	0	(1)	23	22
722 Administration - CARE	0	0	(3)	5	2
General	0	0	(3)	4	1
Federal	0	0	0	1	1
723 Advocacy and Supportive Care for Seniors	0	0	0	32	32
General	0	0	0	1	1
Federal	0	0	0	2	2
State	0	0	0	29	29
724 Assistive and Directive Care for Seniors	0	0	0	12	12
Federal	0	0	0	2	2
State	0	0	0	10	10
725 Senior Education	0	0	0	8	8
Federal	0	0	0	4	4
State	0	0	0	4	4
Housing and Community Development	647	20	(32)	(100)	535
119 Neighborhood Service Centers	72	8	0	(80)	0
General	19	0	0	(19)	0
Federal	12	3	0	(15)	0
State	41	0	0	(41)	0
Special	0	5	0	(5)	0
184 Energy Assistance and Emergency Food	0	6	0	(6)	0
State	0	6	0	(6)	0
357 Services for Homeless Persons	25	4	0	(29)	0
General	2	0	0	(2)	0
Federal	6	0	0	(6)	0
Special	17	4	0	(21)	0
593 Community Support Projects	16	0	0	0	16
Federal	16	0	0	0	16
604 Early Childhood Education	37	0	0	5	42
Federal	37	0	0	0	37
Special	0	0	0	5	5
605 Head Start	34	1	(1)	0	34
General	1	0	0	0	1
Federal	33	1	(1)	0	33
737 Administration - HCD	25	0	0	(1)	24
General	17	0	0	(1)	16
Federal	8	0	0	0	8
738 Energy Assistance	21	0	0	6	27
General	1	0	0	0	1

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Housing and Community Development (Cont.)					
State	20	0	0	6	26
740 Dawson Center	4	(1)	0	0	3
Federal	3	0	0	0	3
State	1	(1)	0	0	0
742 Promote Homeownership	5	0	0	0	5
Federal	5	0	0	0	5
745 Housing Code Enforcement	208	0	0	0	208
General	185	0	0	0	185
State	1	0	0	0	1
Special	22	0	0	0	22
747 Register and License Properties and Contractors	10	0	0	0	10
General	10	0	0	0	10
748 Housing Development Finance and Project Management	9	0	0	0	9
Federal	9	0	0	0	9
749 Blight Elimination	51	0	(21)	1	31
General	51	0	(21)	1	31
750 Housing Rehabilitation Loans	17	0	0	0	17
Federal	17	0	0	0	17
751 Building and Zoning Inspections and Permits	101	0	0	0	101
General	101	0	0	0	101
752 Community Outreach Services	3	1	(1)	4	7
General	3	1	(1)	0	3
Federal	0	0	0	4	4
753 Community Development	9	0	(9)	0	0
Federal	9	0	(9)	0	0
754 Summer Food Service Program	0	1	0	0	1
State	0	1	0	0	1
Human Resources	52	5	(9)	0	48
160 Personnel Administration	0	5	0	(5)	0
General	0	5	0	(5)	0
770 Administration - Human Resources	8	0	(2)	0	6
General	8	0	(2)	0	6
771 Benefits Administration	22	0	(2)	5	25
General	21	0	(2)	5	24
Internal Service	1	0	0	0	1
772 Civil Service Management	16	0	(2)	0	14
General	15	0	(2)	0	13
Internal Service	1	0	0	0	1
773 COB University	6	0	(3)	0	3
General	6	0	(3)	0	3
Law	96	0	0	0	96
860 Administration - Law	3	0	0	0	3
General	2	0	0	0	2

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Law (Cont.)					
Internal Service	1	0	0	0	1
861 Central Bureau of Investigation	13	0	0	0	13
Internal Service	13	0	0	0	13
862 Collections	12	0	0	0	12
Special	12	0	0	0	12
863 Contracts Law	6	0	0	0	6
General	5	0	0	0	5
Internal Service	1	0	0	0	1
864 Corporate Real Estate	4	0	0	0	4
General	4	0	0	0	4
865 Employment Advice - Law	6	0	0	0	6
General	5	0	0	0	5
Internal Service	1	0	0	0	1
866 General Legal Advice and Representation	5	0	0	0	5
General	5	0	0	0	5
867 Land Use and Environmental Matters - Law	9	0	0	0	9
General	9	0	0	0	9
868 Litigation and Workers Compensation	17	0	0	0	17
General	7	0	0	0	7
Internal Service	10	0	0	0	10
869 Minority and Women's Business Opportunity Office	7	0	0	0	7
General	7	0	0	0	7
870 Opinions and Advice for City and City Council	5	0	0	0	5
General	5	0	0	0	5
871 Representation and Advice for Law Enforcement	9	0	0	0	9
General	8	0	0	0	8
Internal Service	1	0	0	0	1
Legislative Reference	8	0	0	0	8
106 Legislative Reference Services	6	0	0	0	6
General	6	0	0	0	6
107 Archives and Records Management	2	0	0	0	2
General	2	0	0	0	2
Liquor License Board	34	0	0	0	34
850 Liquor Licensing	8	0	0	0	8
General	8	0	0	0	8
851 Liquor License Compliance	26	0	0	0	26
General	26	0	0	0	26
Mayoralty	54	0	0	(2)	52
125 Executive Direction and Control - Mayoralty	39	0	0	0	39
General	39	0	0	0	39
127 State Relations	6	0	0	0	6
General	6	0	0	0	6
353 Office of Community Projects	9	0	0	(2)	7

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Mayoralty (Cont.)					
General	9	0	0	(2)	7
M-R: Baltimore Economic Recovery Team (BERT)	45	0	0	0	45
575 Baltimore Economic Recovery Team (B.E.R.T.)	45	0	0	0	45
Federal	45	0	0	0	45
M-R: Cable and Communications	8	0	0	0	8
876 Media Production	8	0	0	0	8
General	0	0	0	4	4
Special	8	0	0	(4)	4
M-R: Commission for Women	2	0	(2)	0	0
120 Promotion of Equal Rights for Women	2	0	(2)	0	0
General	2	0	(2)	0	0
M-R: Commission on Aging and Retirement Education	82	2	(1)	(83)	0
325 Senior Services	82	0	(1)	(81)	0
General	6	0	0	(6)	0
Federal	37	0	(1)	(36)	0
State	39	0	0	(39)	0
838 Senior Centers	0	2	0	(2)	0
General	0	2	0	(2)	0
M-R: Convention Complex	181	0	(6)	0	175
854 Administration - Convention Center	2	0	(2)	0	0
General	2	0	(2)	0	0
855 Convention Center	175	0	0	0	175
General	175	0	0	0	175
856 Convention Building Services	4	0	(4)	0	0
General	4	0	(4)	0	0
M-R: Environmental Control Board	5	0	0	0	5
117 Adjudication of Environmental Citations	5	0	0	0	5
General	5	0	0	0	5
M-R: Hispanic Commission	2	0	(2)	0	0
433 Hispanic Commission	2	0	(2)	0	0
General	2	0	(2)	0	0
M-R: Office of Children, Youth and Families	12	0	(9)	0	3
350 Prisoner Re-Entry - Baltimore Rising	12	0	(9)	0	3
General	9	0	(6)	0	3
Federal	3	0	(3)	0	0
M-R: Office of CitiStat Operations	9	0	0	0	9
347 CitiStat Operations	9	0	0	0	9
General	9	0	0	0	9
M-R: Office of Criminal Justice	12	0	0	0	12
757 Crime Camera Management	1	0	0	0	1
State	1	0	0	0	1
758 Coordination of Public Safety Strategy	11	0	0	0	11
General	4	0	0	0	4

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
M-R: Office of Criminal Justice (Cont.)					
Federal	4	0	0	0	4
State	3	0	0	0	3
M-R: Office of Employment Development	300	0	0	0	300
791 BCPS Alternative Options Academy for Youth	2	0	0	0	2
State	2	0	0	0	2
792 Workforce Services for TANF Recipients	53	0	0	0	53
Federal	53	0	0	0	53
793 Career Center Services for City Residents	5	0	0	0	5
General	5	0	0	0	5
794 Administration - MOED	36	0	0	0	36
General	18	0	0	0	18
Federal	18	0	0	0	18
795 Workforce Services for Baltimore Residents	124	0	0	0	124
Federal	124	0	0	0	124
796 Workforce Services for Ex-Offenders	9	0	0	0	9
General	3	0	0	0	3
State	6	0	0	0	6
797 Workforce Services for Out of School Youth-Youth Oppc	32	0	0	0	32
General	32	0	0	0	32
799 Career Connections for In-School Youth	16	0	0	0	16
General	16	0	0	0	16
800 Workforce Services for WIA Funded Youth	23	0	0	0	23
Federal	23	0	0	0	23
M-R: Office of Human Services	0	0	0	102	102
356 Homeless Services Coordination	0	0	0	25	25
General	0	0	0	5	5
Federal	0	0	0	6	6
Special	0	0	0	14	14
741 Community Action Centers	0	0	0	72	72
General	0	0	0	17	17
Federal	0	0	0	12	12
State	0	0	0	43	43
896 Permanent Housing for the Homeless	0	0	0	5	5
Special	0	0	0	5	5
M-R: Office of Information Technology	140	0	(1)	0	139
802 Administration - MOIT	5	0	0	0	5
General	5	0	0	0	5
803 IT Application Support Services	40	0	0	0	40
General	40	0	0	0	40
804 Call Center Services	83	0	0	0	83
General	83	0	0	0	83
805 IT Infrastructure Support Services	12	0	(1)	0	11

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
M-R: Office of Information Technology (Cont.)					
General	12	0	(1)	0	11
M-R: Office of Neighborhoods	12	0	0	0	12
354 Office of Neighborhoods	12	0	0	0	12
General	12	0	0	0	12
M-R: Office of the Inspector General	6	0	(2)	0	4
108 Office of the Inspector General	3	0	(1)	(2)	0
General	3	0	(1)	(2)	0
836 Inspector General	3	0	(1)	2	4
General	3	0	(1)	2	4
M-R: Office of the Labor Commissioner	5	0	0	0	5
128 Labor Contract Negotiations and Administration	5	0	0	0	5
General	5	0	0	0	5
M-R: Veterans' Commission	2	0	(2)	0	0
483 Veterans' Commission	2	0	(2)	0	0
General	2	0	(2)	0	0
Municipal and Zoning Appeals	10	0	(1)	0	9
185 Zoning, Tax and Other Appeals	10	0	(1)	0	9
General	10	0	(1)	0	9
Office of Civil Rights	13	0	(6)	9	16
656 Wage Investigation and Enforcement	0	0	(5)	8	3
General	0	0	(5)	8	3
846 Discrimination Investigations, Resolutions and Conciliati	12	0	(1)	0	11
General	11	0	(1)	0	10
Federal	1	0	0	0	1
848 Police Community Relations	1	0	0	0	1
General	1	0	0	0	1
878 Disabilities Commission	0	0	0	1	1
General	0	0	0	1	1
Planning	55	1	(7)	0	49
187 City Planning	2	(1)	0	(1)	0
General	1	0	0	(1)	0
Federal	1	(1)	0	0	0
761 Development Oversight	18	0	(1)	0	17
General	9	0	0	0	9
Motor Vehicle	9	0	(1)	0	8
762 Historic Preservation	7	0	(1)	0	6
General	3	0	(1)	0	2
Federal	4	0	0	0	4
763 Comprehensive Planning	10	0	(1)	0	9
General	3	0	(1)	0	2
Federal	7	0	0	0	7
764 Six-Year Capital Improvement Program	2	0	0	0	2
General	1	0	0	0	1

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Planning (Cont.)					
Federal	1	0	0	0	1
765 Sustainability	1	2	0	1	4
General	0	1	0	1	2
Federal	1	1	0	0	2
766 Information Analysis for City Planning	5	0	(1)	0	4
General	5	0	(1)	0	4
768 Administration - Planning	10	0	(3)	0	7
General	10	0	(3)	0	7
Police	3,899	0	(10)	0	3,889
200 Administrative Direction and Control	1	(1)	0	0	0
General	1	(1)	0	0	0
621 Administration - Police	99	1	0	0	100
General	99	1	0	0	100
622 Police Patrol	2,172	0	(9)	0	2,163
General	2,086	0	(9)	0	2,077
Federal	50	0	0	0	50
State	36	0	0	0	36
623 Crime Investigation	463	0	0	0	463
General	463	0	0	0	463
624 Target Violent Criminals	260	0	0	0	260
General	237	0	0	0	237
State	23	0	0	0	23
625 Special Operations SWAT	61	0	0	0	61
General	61	0	0	0	61
626 Homeland Security - Intelligence	34	0	0	0	34
General	34	0	0	0	34
627 911 Communications Center	221	0	0	0	221
General	170	0	0	0	170
Special	51	0	0	0	51
628 Police Internal Affairs	59	0	0	0	59
General	59	0	0	0	59
632 Manage Police Records and Evidence Control Systems	144	0	(1)	0	143
General	144	0	(1)	0	143
634 Crowd, Traffic, and Special Events Management	91	0	0	0	91
General	26	0	0	0	26
Motor Vehicle	65	0	0	0	65
635 Police Recruiting and Training	95	0	0	0	95
General	95	0	0	0	95
637 Special Operations - K-9 and Mounted Unit	35	0	0	0	35
General	35	0	0	0	35
638 Special Operations - Marine Unit and Emergency Service	31	0	0	0	31
General	31	0	0	0	31
640 Special Operations - Aviation	27	0	0	0	27

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Police (Cont.)					
General	27	0	0	0	27
642 Crime Laboratory	106	0	0	0	106
General	106	0	0	0	106
Public Works	2,728	(1)	(83)	22	2,666
513 Solid Waste Special Services	1	(1)	0	0	0
Motor Vehicle	1	(1)	0	0	0
515 Solid Waste Collection	2	(2)	0	0	0
General	2	(2)	0	0	0
516 Solid Waste Environmental Services	1	(1)	0	0	0
General	1	(1)	0	0	0
544 Sanitary Maintenance	0	1	0	(1)	0
Waste Water Utility	0	1	0	(1)	0
546 Water Maintenance	1	(1)	0	0	0
Water Utility	1	(1)	0	0	0
554 Wastewater Administration & Engineering	1	(1)	0	0	0
Waste Water Utility	1	(1)	0	0	0
660 Administration - DPW - SW	21	0	0	0	21
General	14	0	0	0	14
Motor Vehicle	7	0	0	0	7
661 Public Right-of-Way Cleaning	359	(1)	(8)	0	350
General	77	(1)	0	0	76
Motor Vehicle	282	0	(8)	0	274
662 Vacant/Abandoned Property Cleaning and Boarding	53	1	0	0	54
General	53	1	0	0	54
663 Waste Removal and Recycling	252	1	0	0	253
General	252	1	0	0	253
664 Waste Re-Use and Disposal	33	1	0	0	34
General	33	1	0	0	34
670 Administration - DPW - WWW	14	1	0	0	15
Waste Water Utility	9	1	0	0	10
Water Utility	5	0	0	0	5
671 Water Management	625	1	(21)	1	606
Water Utility	625	1	(21)	1	606
672 Water and Wastewater Consumer Services	185	0	(8)	0	177
Water Utility	185	0	(8)	0	177
673 Wastewater Management	846	0	(20)	1	827
Waste Water Utility	846	0	(20)	1	827
674 Surface Water Management	84	0	(18)	7	73
General	0	0	0	8	8
Motor Vehicle	70	0	(17)	(1)	52
Waste Water Utility	11	0	(1)	0	10
Water Utility	3	0	0	0	3

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Public Works (Cont.)					
675 Engineering and Construction Management - Water and	141	0	0	(1)	140
Waste Water Utility	85	0	0	0	85
Water Utility	56	0	0	(1)	55
676 Administration - DPW	103	0	0	(1)	102
General	103	0	0	(1)	102
677 Public Works Museum	6	0	(6)	0	0
General	6	0	(6)	0	0
678 Rat Control	0	0	(2)	16	14
General	0	0	(2)	14	12
Federal	0	0	0	2	2
Recreation and Parks	362	(5)	(46)	1	312
478 General Park Services	1	(1)	0	0	0
General	1	(1)	0	0	0
644 Administration - Rec and Parks	50	(1)	(10)	0	39
General	43	(1)	(3)	0	39
State	7	0	(7)	0	0
645 Aquatics	3	0	0	0	3
General	3	0	0	0	3
646 Park Maintenance	92	(4)	0	0	88
General	92	(4)	0	0	88
647 Youth and Adult Sports	6	1	0	(1)	6
General	6	1	0	(1)	6
648 Community Recreation Centers	129	(1)	(1)	1	128
General	124	(1)	(1)	1	123
Federal	5	0	0	0	5
649 Special Facilities Management - Recreation	4	1	0	1	6
General	4	1	0	(1)	4
Special	0	0	0	2	2
650 Horticulture	29	0	(16)	0	13
General	25	0	(14)	0	11
Motor Vehicle	4	0	(2)	0	2
651 Recreation for Seniors	3	0	0	0	3
General	3	0	0	0	3
652 Therapeutic Recreation	4	0	0	0	4
General	4	0	0	0	4
653 Special Events - Recreation	4	0	(3)	0	1
General	4	0	(3)	0	1
654 Urban Forestry	37	0	(16)	0	21
General	1	1	0	0	2
Motor Vehicle	36	(1)	(16)	0	19
Sheriff	213	0	0	0	213
881 Courthouse Security	87	0	0	0	87
General	87	0	0	0	87

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Sheriff (Cont.)					
882 Deputy Sheriff Enforcement	91	0	0	0	91
General	91	0	0	0	91
884 District Court Sheriff Services	29	0	0	0	29
General	29	0	0	0	29
889 Child Support Enforcement	6	0	0	0	6
General	6	0	0	0	6
State's Attorney	428	1	(1)	0	428
115 Prosecution of Criminals	316	1	(1)	0	316
General	265	0	0	0	265
Federal	7	1	0	0	8
State	44	0	(1)	0	43
781 Administration - State's Attorney	32	0	0	0	32
General	32	0	0	0	32
782 Charging and Pretrial Services	43	0	0	0	43
General	26	0	0	0	26
State	17	0	0	0	17
783 Community Outreach Services - State's Attorney	14	0	0	0	14
General	14	0	0	0	14
784 Management Information Systems - State's Attorney	2	0	0	0	2
General	2	0	0	0	2
785 Non-Support Services	10	0	0	0	10
Federal	10	0	0	0	10
786 Victim and Witness Services	11	0	0	0	11
General	7	0	0	0	7
Federal	4	0	0	0	4
Transportation	1,545	5	(73)	0	1,477
230 Administration	1	1	0	(2)	0
Motor Vehicle	1	(1)	0	0	0
Special	0	2	0	(2)	0
239 Traffic Safety	0	2	0	(2)	0
Federal	0	2	0	(2)	0
500 Street and Park Lighting	54	0	(2)	0	52
Motor Vehicle	54	0	(2)	0	52
501 Highway Maintenance	1	(1)	0	0	0
Motor Vehicle	1	(1)	0	0	0
503 Engineering and Construction	3	(3)	0	0	0
Motor Vehicle	3	(3)	0	0	0
548 Conduits	62	0	0	0	62
Conduit Enterprise	62	0	0	0	62
681 Administration - DOT	56	1	(3)	0	54
General	19	1	(2)	0	18
Motor Vehicle	37	0	(1)	0	36

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Transportation (Cont.)					
682 Parking Management	23	0	(16)	0	7
Parking Management	23	0	(16)	0	7
683 Street Management	421	3	(14)	0	410
General	30	0	0	13	43
Motor Vehicle	391	3	(14)	(13)	367
684 Traffic Management and Safety	578	0	(19)	2	561
General	353	0	0	12	365
Motor Vehicle	223	0	(19)	(12)	192
Federal	2	0	0	2	4
685 Special Events Support	3	0	(1)	0	2
General	2	0	0	0	2
Motor Vehicle	1	0	(1)	0	0
687 Inner Harbor Services - Transportation	16	1	(3)	(1)	13
General	13	0	0	0	13
Motor Vehicle	3	0	(3)	0	0
Special	0	1	0	(1)	0
689 Vehicle Impounding and Disposal	59	0	0	0	59
General	59	0	0	0	59
690 Cleaner Greener Forms of Transportation	20	0	0	3	23
General	16	0	0	0	16
Motor Vehicle	2	0	0	0	2
State	1	0	0	0	1
Special	1	0	0	3	4
691 Public Rights-of-Way Landscape Management	61	0	(3)	0	58
General	0	0	0	5	5
Motor Vehicle	61	0	(3)	(5)	53
692 Bridge and Culvert Management	53	1	(10)	0	44
Motor Vehicle	53	1	(10)	0	44
693 Parking Enforcement	103	0	(1)	0	102
Parking Management	103	0	(1)	0	102
694 Survey Control	26	0	0	0	26
General	26	0	0	0	26
695 Dock Master	5	0	(1)	0	4
General	1	0	(1)	0	0
Special	4	0	0	0	4
Wage Commission	8	0	0	(8)	0
775 Administration - Wage Commission	4	0	0	(4)	0
General	4	0	0	(4)	0
776 Minimum Wage Enforcement	1	0	0	(1)	0
General	1	0	0	(1)	0
777 Prevailing Wage Enforcement	2	0	0	(2)	0
General	2	0	0	(2)	0

OPERATING BUDGET CHANGES TO PERMANENT FULL-TIME POSITIONS

AGENCY, SERVICE, AND FUND	FISCAL 2010 BUDGET	B OF E CHANGES	ABOLISHED POSITIONS	OTHER CHANGES	FISCAL 2011 BUDGET
Wage Commission (Cont.)					
778 Living Wage Enforcement	1	0	0	(1)	0
General	1	0	0	(1)	0
War Memorial Commission	6	0	(2)	0	4
487 Operation of War Memorial Building	6	0	(2)	0	4
General	6	0	(2)	0	4
GRAND TOTAL	15,215	198	(361)	1	15,053
SUMMARY BY FUND					
General	9,716	8	(145)	74	9,653
Motor Vehicle	1,346	(4)	(99)	(37)	1,206
Parking Management	126	0	(17)	0	109
Waste Water Utility	952	1	(21)	0	932
Water Utility	875	0	(29)	0	846
Conduit Enterprise	62	0	0	0	62
Loan and Guarantee Enterprise	2	0	0	0	2
Federal	929	30	(24)	(6)	929
State	412	10	(13)	7	416
Special	411	146	(2)	(36)	519
Internal Service	384	7	(11)	(1)	379
GRAND TOTAL	15,215	198	(361)	1	15,053

Notes:

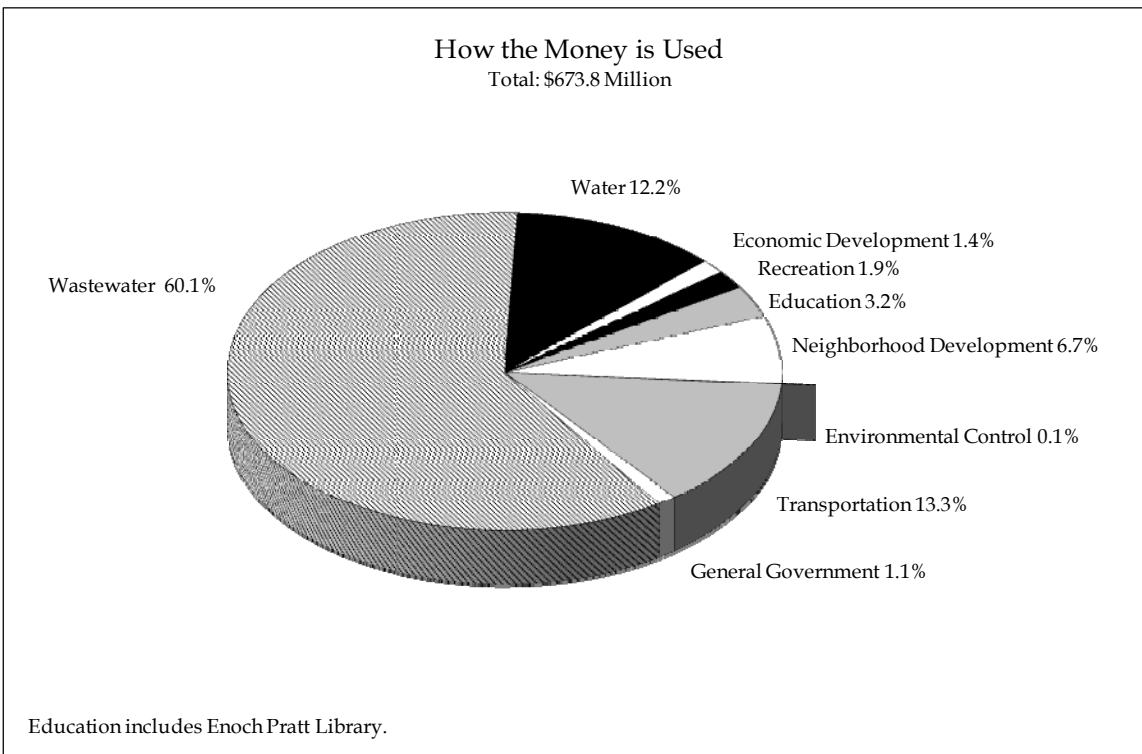
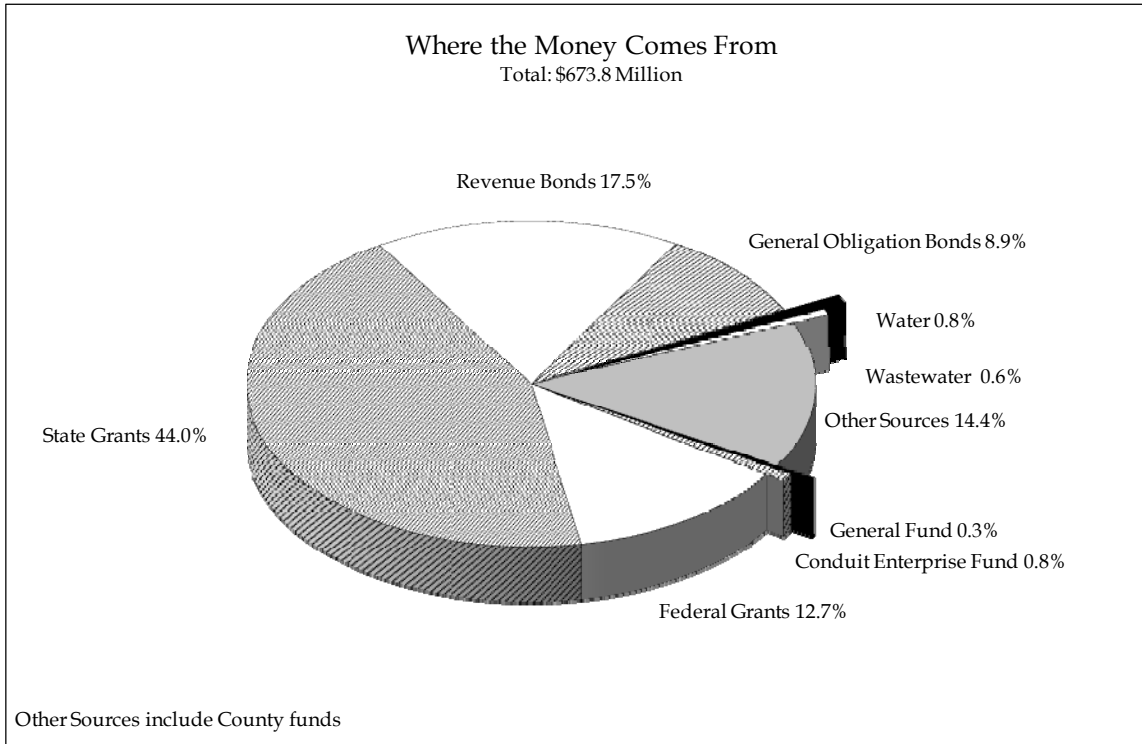
As a result of Outcome Budgeting, most of the Fiscal 2010 program numbers have changed to new service numbers in Fiscal 2011. In order to compare the Fiscal 2011 adopted positions with the Fiscal 2010 budgeted positions at the service level, the Fiscal 2010 budgeted positions had to be restated based on their Fiscal 2011 adopted service numbers. Because certain positions were moved between funds during the current budget process, this restatement has resulted in Fiscal 2010 fund totals that are different than what was adopted by the Mayor and City Council.

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Fiscal 2011
Summary of the
Adopted Budget
Capital Budget



FISCAL 2011 SUMMARY OF THE ADOPTED BUDGET Capital Budget



FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Capital Budget Plan Highlights

After careful evaluation by the Board of Estimates of each project within the context of Citywide needs and objectives as developed by the Planning Commission and the Director of Finance, total appropriations in the Fiscal 2011 Capital Plan are \$673.8 million. Funding sources and amounts are:

General Funds	\$2,000,000
Conduit Fund	5,231,020
Utility Funds	9,400,000
Federal Funds	85,651,000
State Funds	296,610,000
Revenue Loan Funds	117,883,000
General Obligation Bond Funds	60,000,000
Other Funds	97,044,000
Total Requested	\$673,819,020

BALTIMORE CITY PUBLIC SCHOOLS

The Fiscal 2011 appropriations total \$20.0 million for capital expenditures and general systemic improvements.

ECONOMIC DEVELOPMENT

The Fiscal 2011 appropriations total \$7.0 million. Development projects include \$3.5 million for West Side initiatives, \$2.2 million for various industrial/commercial development projects, \$1.0 million for industrial and commercial financing and \$300,000 for Brownfield Incentive Fund.

HIGHWAYS AND TRANSPORTATION

The appropriations for Fiscal 2011 total \$89.3 million. Highway projects include \$3.6 million for federal highways and \$82.7 million for local highway construction.

NEIGHBORHOOD DEVELOPMENT

The appropriations for Fiscal 2011 total \$45.0 million. Housing and Community Development projects include \$3.6 million to acquire, relocate and demolish blighted properties, \$13.9 million for the Uplands Redevelopment Area project, \$5.5 million for redevelopment in east Baltimore neighborhoods, \$18.2 million for various housing development projects and \$3.8 million for debt repayment on HUD loans.

WATER AND WASTEWATER

The appropriations for Fiscal 2011 totals \$487.5 million. The projects include \$82.1 million for City water system and \$405.4 million for City wastewater system improvements. Significant projects include \$286.0 million for design and construction of facilities required for Enhanced Nutrient Removal at Back River Wastewater Treatment Plants, \$19.5 million for the Montebello Water Recycle Program, \$20.0 million for water infrastructure rehabilitation improvements, \$41.0 million for the Southwest Diversion Pressure Sewer improvements, \$19.5 million for the Montebello Water Recycle Program, \$11.0 million for watershed road, culvert and bridge maintenance, \$50.0 million for rehabilitation of various sewer systems and \$11.0 million for the Wet Weather Programs.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Capital Plan Budgetary Policy

The Baltimore City Charter specifies that the Planning Commission shall submit a recommended Capital Plan and a long-range Capital Improvement Program to the Board of Estimates. The Board shall adopt such budget and program, as it deems appropriate after receiving reports and recommendations on the Planning Commission's proposals from the Director of Finance and the Board of Finance.

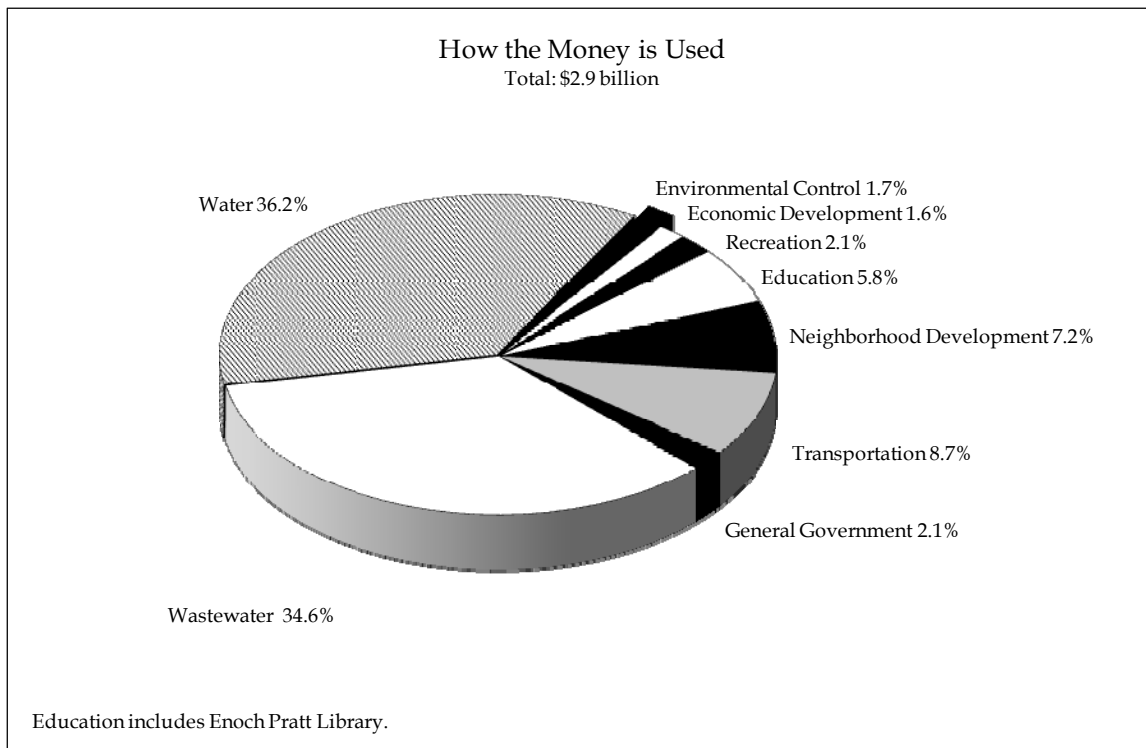
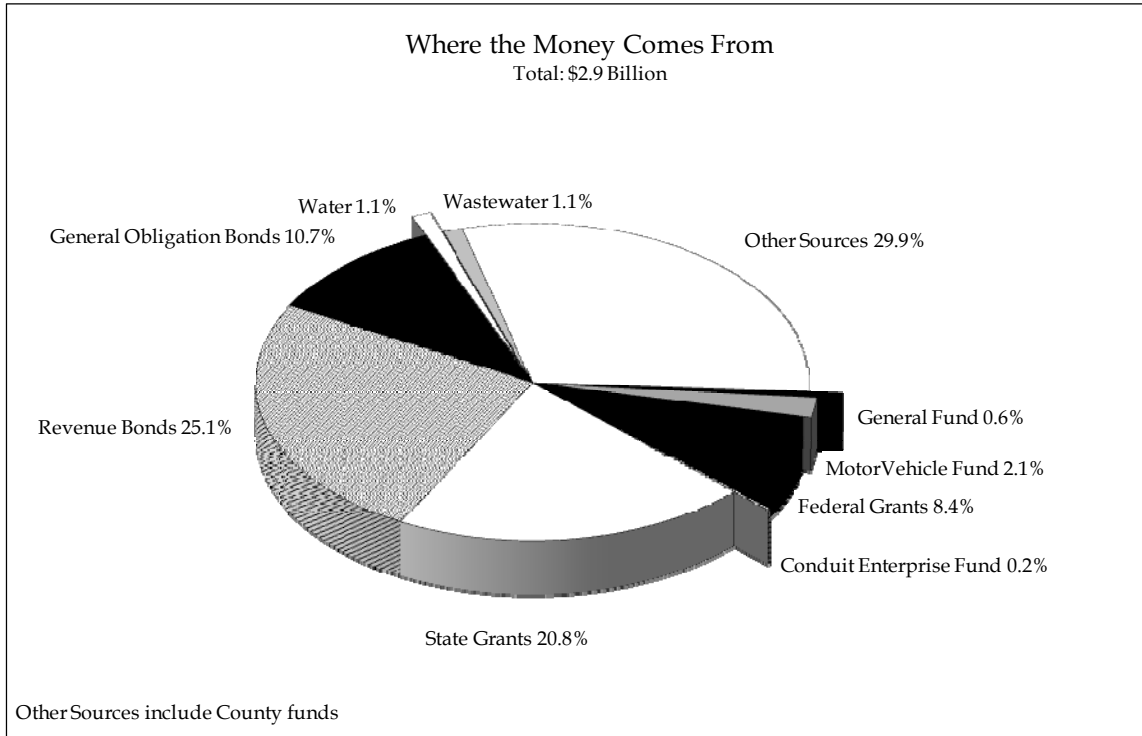
Capital Plan recommendations are founded on these tenets of financial management:

- there shall be no appropriation for needs, which will not exist during the fiscal period, and
- there shall be no appropriation unless the source of revenue is generated or earned during the fiscal period.

The City's policy is to finance annually a portion of capital improvements from General Fund or current revenues on a pay-as-you-go basis. The Pay-As-You-Go General Fund Capital Program is appropriated at \$2.0 million for Fiscal 2011. The General Fund Capital Plan recommendation by agency is as follows:

General Services	\$ 1,750,000
Housing	\$ 50,000
Mayoralty	\$ 200,000
Total	\$ 2,000,000

FISCAL 2011 - 2016 SUMMARY OF THE ADOPTED BUDGET Capital Improvement Program



FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Capital Projects Impact on Operating Budget

Policy

In Fiscal 2004, the capital budget was redesigned to incorporate a set of mandatory operating budget impact fields. Agencies must identify and project reasonably quantifiable revenue and expenditure impacts of capital projects in their first and subsequent years of impact.

Fiscal 2011 Operating Impact of Capital Projects

Most of Baltimore City's capital program focuses on capital infrastructure maintenance and replacement. New facility projects or expansions with operating impacts are limited. Because of the back log of major rehabilitation, repair and maintenance activities, savings associated with major reconstruction or rehabilitation are absorbed by built in expenditure requirements associated with meeting existing needs. The capital projects identified in the budget process with operating impacts are discussed below.

Capital appropriations are made to non-profit entities that will be responsible for operating expenses. In some cases these non-profits also receive operating subsidies from the City. Accordingly, in a minority of instances the expansion of a private facility may lead to a request for an increase in operating subsidy. Major new facilities operated by non-profits receiving new or continuing appropriation in the Fiscal 2011 capital budget include: the Baltimore Museum of Art and the Walters Art Museum for a comprehensive renovations to better serve its expanding audiences. The operating costs of the various senior centers are provided through the Commission on Aging and Retirement Education (CARE).

Department of Recreation and Parks - Cherry Hill

Fiscal 2011 capital appropriations in the amount of \$3.7 million are provided for the construction of a new reaction center in Cherry Hill. Based on recommendations from the Cherry Hill Area Master Plan and the Department of Recreation and Parks, three outdated facilities will be closed and consolidated in a new building. The building will be designed to meet green building standards resulting in future cost savings due to increased energy and operation efficiency.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Total Capital Appropriations

	Fiscal 2010 Budget	Fiscal 2011 Budget	Dollar Change	Percent Change
Capital Funds				
Pay-As-You-Go				
General	\$4,187,000	\$2,000,000	\$(2,187,000)	(52.2)%
Conduit Enterprise	4,513,000	5,231,020	718,020	15.9
Wastewater Utility	5,750,000	3,750,000	(2,000,000)	(34.8)
Water Utility	9,000,000	5,650,000	(3,350,000)	(37.2)
Total	23,450,000	16,631,020	(6,818,980)	(29.1)
Grants				
Federal	77,823,000	85,651,000	7,828,000	10.1
State	80,753,000	296,610,000	215,857,000	267.3
Special	2,762,000	0	(2,762,000)	(100.0)
Total	161,338,000	382,261,000	220,923,000	136.9
Loans and Bonds				
Revenue Bonds	129,997,000	117,883,000	(12,114,000)	(9.3)
General Obligation Bonds	65,000,000	60,000,000	(5,000,000)	(7.7)
Total	194,997,000	177,883,000	(17,114,000)	(8.8)
Mayor and City Council Real Property	2,000,000	2,500,000	500,000	25.0
All Other	152,195,000	94,544,000	(57,651,000)	(37.9)
Total Capital - All Funds	\$533,980,000	\$673,819,020	\$139,839,020	26.2%

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Capital Budget Distribution by Agency Detail
(Dollars in Thousands)

Agency	General Funds	General Obligation Bonds	Revenue Loans	Motor Vehicle funds	Utility Funds	Federal Funds	State Funds	Other Funds	Total
Baltimore City Public Schools	0	20,000	0	0	0				20,000
Enoch Pratt Free Library	0	1,000	0	0	0		500		1,500
Fire	0	1,000	0	0	0	0	150		1,150
General Services	1,750	4,250	0	0	0				6,000
Health	0	500	0	0	0				500
Housing & Community Development									
Community Development	50	15,250	0	0	0	20,701	5,260	3,700	44,961
Economic Development	0	7,000	0	0	0	0	0	0	7,000
Mayoralty-Related									
Finance Technology Upgrades	401	0	0	0	0				401
Y2K Contingency Planning	-401	0	0	0	0				(401)
Baltimore City Heritage Area Projects	50	0	0	0	0				50
Baltimore Museum of Art	0	375	0	0	0				375
BOPA-School 33 Art	0	100	0	0	0				100
Everyman Theatre	0	250	0	0	0				250
Lyric Opera House	0	500	0	0	0				500
Maryland Science Center	0	150	0	0	0				150
Meyerhoff Symphony Hall	0	300	0	0	0				300
National Aquarium in Baltimore	0	250	0	0	0				250
Port Discovery Children's Museum	0	300	0	0	0				300
Walter's Art Museum	0	100	0	0	0				100
The Maryland Zoo in Baltimore	0	175	0	0	0				175
USS Constellation & USS Torsk	150	0	0	0	0				150
Planning	0	500	0	0	0				500
Public Works									
Wastewater			68,784	0	3,750		286,000	46,893	405,427
Water			49,099	0	5,650			27,301	82,050
Recreation and Parks	0	8,000	0	0	0		4,400	300	12,700
Transportation									
Alleys and Sidewalks			0	0	0			1,500	1,500
Federal Highways			0	0	0	3,000		600	3,600
Local Highways			0	0	0	61,150	300	21,281	82,731
Traffic			0	0	0	800		700	1,500
TOTAL BY FUND	\$2,000	\$60,000	\$117,883	\$0	\$9,400	\$85,651	\$296,610	\$102,275	\$673,819



Fiscal 2011 Summary of the Adopted Budget

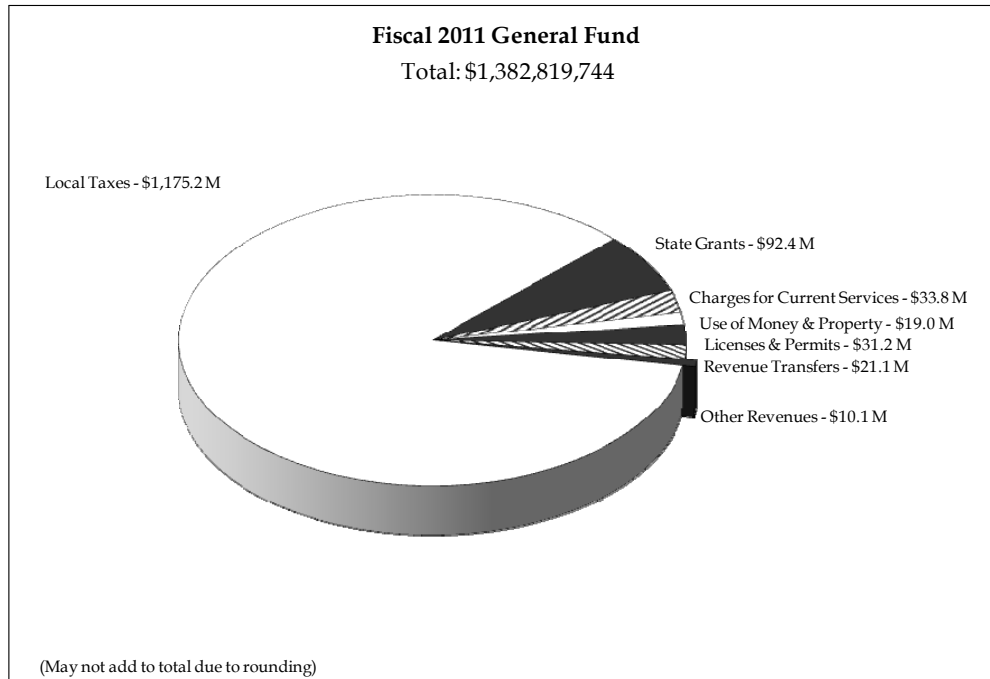
Revenue Detail



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FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Budgetary Funds - Descriptions and Policies

General Fund



Policy and Objectives

The General Fund, the City's principal fund, contains revenues which finance appropriations for both ongoing operating expenses and Pay-As-You-Go (PAYGO) capital projects. The budget for this fund includes all unrestricted revenues that support appropriations not required to be budgeted in another fund. Appropriations approved in the Ordinance of Estimates or in supplemental appropriations may be for any program or activity not prohibited by the City Charter, public local law or other applicable law. Five major types of revenues comprise 97.7% of the \$1,382.8 million Fiscal 2011 budget. The five types of revenue are Local Taxes, State Grants, Charges for Current Services, Revenue from the Use of Money and Property and Licenses and Permits. Revenue transfers represent revenue in excess of expense requirements in certain other funds that are available to the General Fund.

Major Revenues

Local Taxes (85.0%)	
Property Tax	\$765.7 M
Income Tax	\$243.2 M
Sales & Services	\$118.7 M
Others	\$ 47.6 M
Total	\$1,175.2 M

Local Taxes comprise 85.0% of total General Fund revenues and funding sources. The largest share of local taxes, 65.2%, comes from current year real and personal property tax receipts. Income taxes, with Fiscal 2011 estimated receipts of \$243.2 million, represent 20.7% of local tax revenues. Sales and service tax levies are imposed on energy consumption, certain telephone services,

property transfers, hotel occupancy, recordation and admissions and amusements. Sales and services taxes are an estimated \$118.7 million or 10.1% of Local Taxes.

State Grants (6.7%)	
Income Tax Disparity	\$79.1 M
Local Health Operations	\$ 6.7 M
Library Services & Others	\$ 6.6 M
Total	\$92.4 M

The largest State grant is the Income Tax Disparity Grant with \$79.1 million, followed by the grant for the operation of local health programs with \$6.7 million. The distribution to the Income Tax Disparity Grant is based upon a statutory formula created in 1992 by the Maryland General Assembly. The grant is made in order to bring the per capita income tax yield of Maryland's poorer subdivisions up to 75.0% of the State-wide yield. During the 2010 Legislative Session the Maryland General Assembly decided to fund this grant at the same level as Fiscal 2010, representing \$4.7 million more as compared to the \$74.4 million established by the formula; however, the General Assembly reduced the Local Health Operation aid by \$3.6 million from the \$10.3 million budgeted in Fiscal 2010, and temporarily eliminated the security interest filing fee, budgeted in Fiscal 2010 at \$2.6 million.

Security Interest Filing fees was originally received at a rate for five dollars for every motor vehicle security interest filed with the State; however, in Fiscal 2010 the State replaced this appropriation with a flat annual grant of \$2.6 million. State grants also include \$6.5 million for Library Services and about \$54,000 for police protection aid. The State also supports a portion of War Memorial expenses, approximately \$125,000.

Charges - Current Services (2.4%)	
Charges for Central City	
Services	\$13.0 M
Highway and Sanitation & Waste Removal	\$10.6 M
Other	\$10.2 M
Total	\$33.8 M

In the Charges for Current Services group, revenues derived from sanitation and solid waste disposal, charges for central services, impounded vehicle storage fees, District Court service fees, lien report fees, port fire protection reimbursement, stadium security service charges and fees for semi-annual property tax payment, account for 95.1% of the category total. The remaining revenues are generated from fees and charges for health, zoning and a wide variety of other services rendered by the City.

Licenses & Permits (2.3%)	
Public Safety & Reg	\$ 22.4 M
Other License & Permits	\$ 5.1 M
Business, Alcoholic Beverage & Marriage Licenses	\$ 3.7 M
Total	\$ 31.2 M

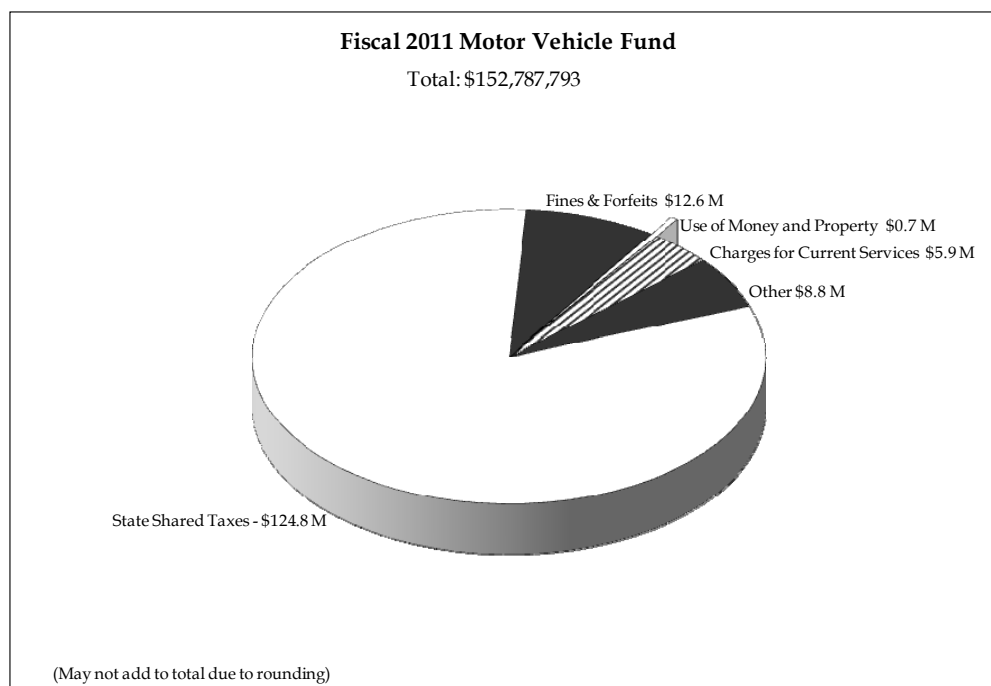
Three major groups comprise Licenses and Permits. The Public Safety and Regulation group, composed of building, housing, animal control and certain trades' permits, accounts for the majority of the revenue in this category, \$22.4 million. Significant revenue in this group, \$5.4

million, is derived from the 5% cable franchise fee. The City's power to raise revenues from this source is constrained by federal and State law. Certain license fees, including alcoholic beverage, marriage and some business licenses are set by State law.

Use of Money and Property (1.4%)	
Rental Income	\$14.7 M
Other Revenues	\$ 2.7 M
Earnings on Investments	\$ 1.6 M
Total	\$19.0 M

Income from the Use of Money and Property is dominated by two major categories, the rental of the Convention Center facility and earnings on investments. Total incomes generated by the Convention Center accounts for 66.7% or \$9.8 million, while earning on investments returns on the daily cash balances in the City Treasury account for 10.9% or \$1.6 million of the category total. All other revenues in this category account for \$2.7 million.

Motor Vehicle Fund



Policy and Objectives

The Motor Vehicle Fund was established to account for revenues which finance appropriations for operating and capital programs and projects for transportation related activities. State highway user revenues are the primary revenue sources which include motor vehicle fuel, titling and corporate income taxes and registration fees. State law provides a formula for sharing portions of these revenues with all Maryland municipalities and counties. It also sets forth specific expenditure limitations on the use of these revenues as follows: highway/street construction, reconstruction or maintenance; police traffic functions and traffic law enforcement; highway lighting, storm water drainage and street cleaning excluding collection of garbage, trash and refuse; debt service for construction, reconstruction or maintenance of highways/streets and lighting and storm water drainage; transportation facilities such as airport, highway, port, rail and transit facilities; and footpaths, bridle paths or horse trails and bicycle trails subject to certain limiting conditions.

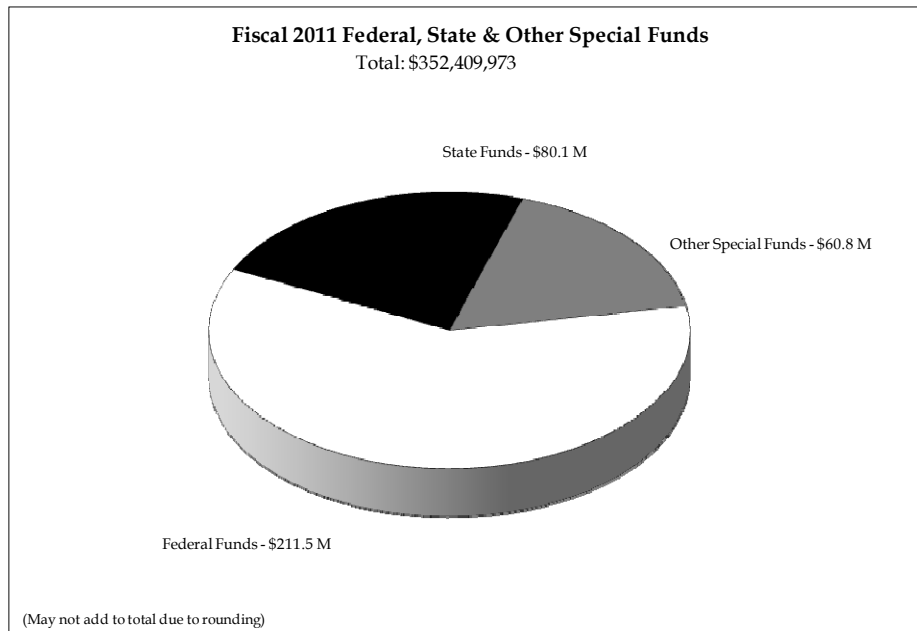
Major Revenues

The major revenue in the Motor Vehicle Fund, \$124.8 million, comes from State shared highway user revenues, which compose 81.7% of the total resources supporting the Fiscal 2011 budget plan. The State deposits the highway user revenues in the Gasoline and Motor Vehicle Revenue Account (GMVRA) for distribution to the local governments and the State's Transportation Trust Fund. The GMVRA revenue is derived from several sources. A portion of the State imposed 7.0% corporate income tax is deposited in the fund. The State shares the proceeds from its biennial vehicle registration fees with local governments. It also imposes the following taxes on fuels: 23.5 cents per gallon for gasoline and clean burning fuels; 24.25 cents per gallon for all other special fuels (e.g., diesel); and, 7 cents per gallon on aviation fuel. Fuel tax revenues attributable to the rate that exceeds 18.5 cents per gallon are shared with the local governments. The State shares the Motor Vehicle Excise (titling) tax imposed at the rate of 6%. Finally, a portion of the sales and use tax collected on short-term vehicle rentals is distributed to this fund.

The City's share of the highway user revenues is calculated as the greater of 11.5% of total highway user revenues or \$157.5 million. The law also includes a provision for the City to share in a portion of the growth in total highway user revenues. During the 2010 legislative session, the General Assembly reduced the distribution of Highway User Revenues to the City for Fiscal 2010 and Fiscal 2011 in order to compensate for the shortfall in the State's General Fund budget. Additionally, in the 2010 Budget Reconciliation and Financing Act (BFRA), the General Assembly modified the local share of highway user revenues to permanently transfer a portion to the State general fund, and to allocate a flat 7.5% of total highway user revenues to the City starting in Fiscal 2012.

Other major sources of revenue for the Motor Vehicle Fund include Red Light, Right Turn on Red and Speed Cameras fines, totaling \$12.6 million or 8.2% of the Fiscal 2011 Motor Vehicle Fund budget.

Federal, State and Other Special Grant Funds



Policy and Objectives

These dedicated grant funds were established to appropriate operating revenues received from federal, State and private sources. The funds are restricted by law, contract or regulation to

expenditures for specific purposes. Revenues from federal, State and special purpose grants are recognized for accounting purposes at the time the specific designated expenditures are made. Budget appropriations for dedicated grant funds represent spending authority allowance for grants anticipated to be received during the budget year.

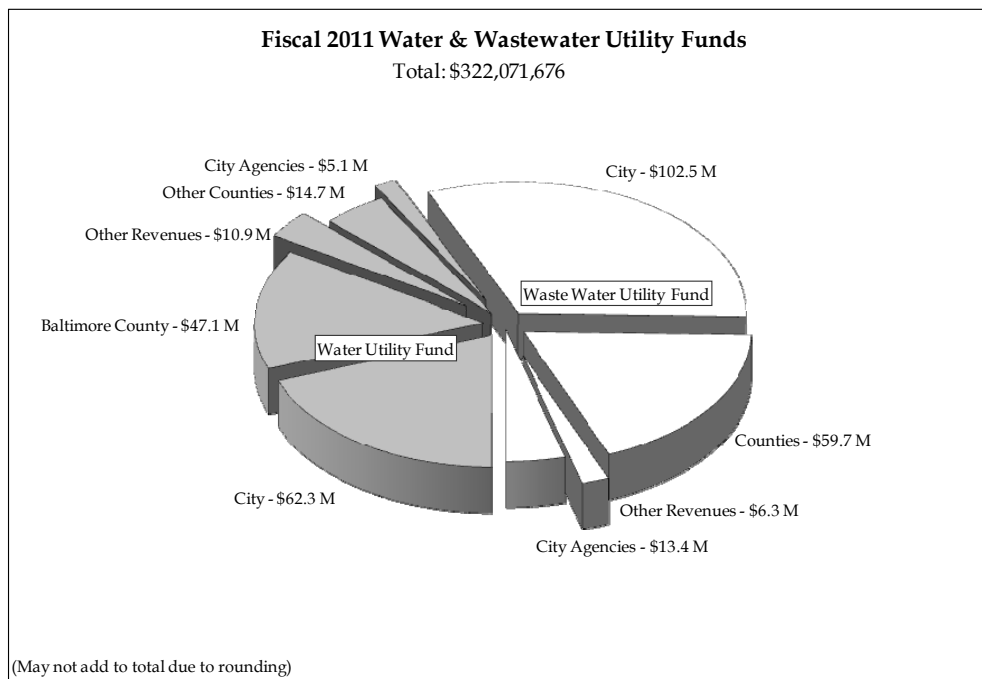
Major Revenues

Two principal City Objectives, Build Strong, Healthy and Educated Families (Families) and Make Baltimore a Safer City (Safer), account for \$170.0 million or 80.4% of the Fiscal 2011 Federal Fund appropriations of \$211.5 million. Health promotion and disease prevention, aging, division of clinical services, maternal and child health, and child and adult care account for 48.6% of the appropriations dedicated to families; additionally, Homeless services and Head Start funding account for 39.5% of the appropriations for this objective. Homeland Security, Traffic Management and Coordination of Public Safety Strategy account for 85.1% of the safer objective. The remaining \$41.5 million of the Fiscal 2011 Federal Fund appropriation is distributed to the Economy and Neighborhoods objectives, including funding from the Baltimore Economic and Recovery team (B.E.R.T.) for a total of \$13.1 million.

The Fiscal 2011 State aid budget is \$80.1 million, 55.1% of which is appropriated to fund services under the Families City objective, including Emergency and Information Services, and Substance Abuse and Mental Health. About 21.3% of the State aid funds the Safer City goal, allocating 56.7% in the Prosecution to Criminals, Police Patrol and Target Violent Criminals services. The remaining 23.6% of the State aid total is dedicated to support services mainly under the Economy and Neighborhoods City objectives. Major service appropriations in these categories are for the Convention Center operations and Energy Assistance, accounting for 14.5% of the total State aid.

Fiscal 2011 special fund appropriations of \$60.8 million are primarily concentrated on the Safer and Families City objectives, accounting for 75.3% of the total budget, highlighting contributions to Emergency Medical Services, School Health Services, the 911 Communication Center and Traffic Management and Services. Other categories funded in the special fund include the Cleaner Greener Forms of Transportation and the Employees' Retirement System contribution in the Cleaner and Government City objective respectively, accounting for 20.9% of the Special Fund budget.

Water and Wastewater Utility Funds



Policy and Objectives

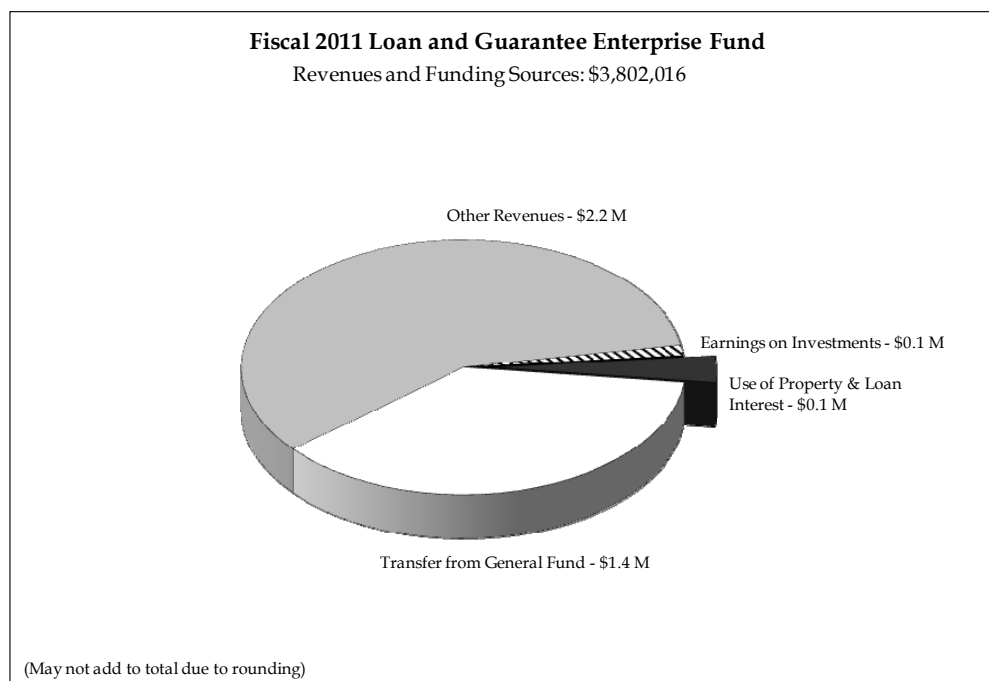
A Charter Amendment approved in 1978 established the Water and Wastewater Utility Funds as two separate enterprises. The utility funds must be financially self sustaining, as well as operated without profit or loss to other City funds. The establishment of these two funds enables the City to issue revenue bonds to finance related capital improvements. Ordinance 941, passed in December 1978, requires the Board of Estimates, upon recommendation of the Director of Finance and the Director of Public Works, to establish rates and charges sufficient to make the two utility funds self-supporting. Nearly all the funding sources for the utility operations come from the sale of services. Rates vary depending on volume, level of treatment and distribution costs. In the case of industrial users, rates vary according to the types of contaminants discharged into the Wastewater system.

Major Revenues

Water Utility - The City supplies treated water to its residents, as well as to residents of Baltimore, Anne Arundel, Harford and Howard counties. Untreated water is sold at wholesale rates to Carroll and Harford counties. The rate schedules are established pursuant to Board of Estimates' actions and, in the case of Baltimore County, are subject to provisions of State law and City/County agreements regarding cost allocation. The law and agreement with Baltimore County obligate the City to supply water at cost. The City and County allocate operating and maintenance costs on all jointly used facilities. Baltimore City customers, including City agencies, are expected to account for about 48.1% of total user charges in Fiscal 2011. Baltimore County customers provide 33.6% and the remaining balance comes from Anne Arundel, Carroll, Harford and Howard counties, late penalties and other minor service charges.

Wastewater Utility- Baltimore and Anne Arundel counties, pursuant to agreements with the City, pay into the Wastewater Utility Fund a proportional amount based on the sewage treated at the Back River and Patapsco treatment plants. These counties also pay a portion of the capital expenses of jointly used wastewater facilities. City customers, including City agencies, provide approximately 63.7% or \$115.9 million of total user charges while Baltimore and Anne Arundel counties and other service charges comprise the balance. Fiscal 2011 revenues and funding sources are estimated to be \$181.9 million.

Loan and Guarantee Enterprise Fund



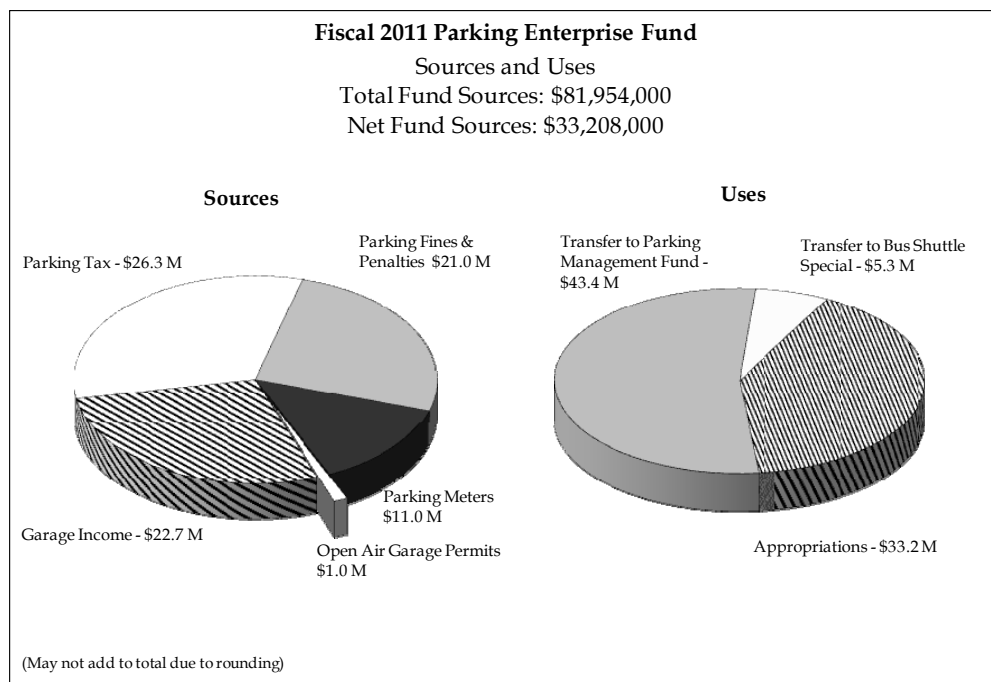
Policy and Objectives

The Loan and Guarantee Enterprise Fund was established in the Fiscal 1989 budget for the purpose of planning and budgeting for the income and expenses associated with the operations of the Loan and Guarantee Servicing Division of the Department of Finance. In Fiscal 1992, the Division was made part of the Bureau of Accounting and Payroll Services. The Loan and Guarantee Servicing Division was established by resolution of the Board of Estimates, dated June 4, 1986, requiring that it administer outstanding loans and guarantees, temporary parking lots and certain facilities that were under the control of the former Trustees for Loans and Guarantees prior to June, 1986. In Fiscal 1992, responsibility for the administration of temporary parking facilities was transferred from the Division to a new Parking Management Unit which is now part of the Department of Transportation. Parking revenues resulting from facility operations were transferred to the Parking Management Fund. Loan and Guarantee Fund revenues in excess of those needed for operating expenses and reserve requirements are transferred to the General Fund under the terms of the resolution of the Board of Estimates. Conversely, operating shortfalls of the fund must be made up by the General Fund.

Major Revenues

Total Fiscal 2011 revenues are estimated to be \$3.8 million. Revenues from the use of money and property are approximately \$277,000, of which an estimated at \$125,000 is from rental of property. Additional revenue sources include \$2.2 million from fund balance and \$1.4 million in revenue transfer from the General Fund.

Parking Enterprise Fund



Policy and Objectives

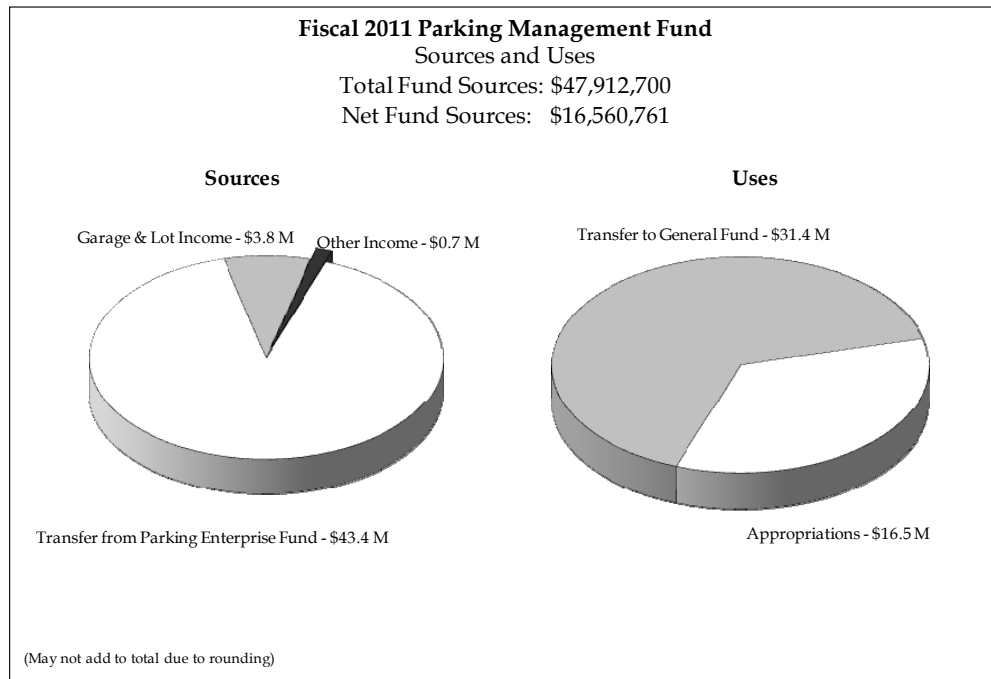
The Parking Enterprise Fund was established in 1983 to budget for parking related revenues and debt service expenses resulting from parking revenue bonds, notes and other revenue obligations. The City issues debt to finance acquisition or construction of parking facilities. Revenue from garage operations and installment purchase payments received from developers are deposited in the fund and are designated to support the debt service obligation of the fund. Parking taxes, open-

air garage licenses, parking fines, penalties on parking fines and parking meter revenues also are deposited in this fund. These revenues provide a guaranteed flow of income and an additional security for the payment of debt service. Providing that debt service obligations and other security requirements of the fund are met, the City is permitted to transfer monies from the Parking Enterprise Fund. Revenues in excess of debt service and operating expense requirements are transferred to the Parking Management Fund.

Major Revenues

Parking taxes, parking fines and penalties and garage income, which include facility installment sales receipts, generate approximately 85.4% of the Parking Enterprise Fund revenues. Several revenues have been adjusted to reflect the tax and fine increases approved by the Mayor and City Council as part of the revenue enhancement package to fund the Fiscal 2011 budget. The parking tax rate was increased from 16% to 20%; parking fines increases vary by the type of violation; and parking meters in the Downtown, Harbor East, Fells Point, Federal Hill, and Mount Vernon neighborhoods were increased from \$1 to \$2 per hour. Four percent of the Parking tax rate continues to fund operations and capital expenses for the free harbor bus shuttle service, the Charm City Circulator. The Fiscal 2011 Parking Enterprise Fund revenues are estimated to total \$82.0 million. Out this total, \$33.2 million is to support operating and debt service requirements in the in the fund, \$43.4 million to be transferred to the Parking Management Fund and \$5.3 million to be transferred to the Harbor Shuttle Special Fund.

Parking Management Fund



Policy and Objectives

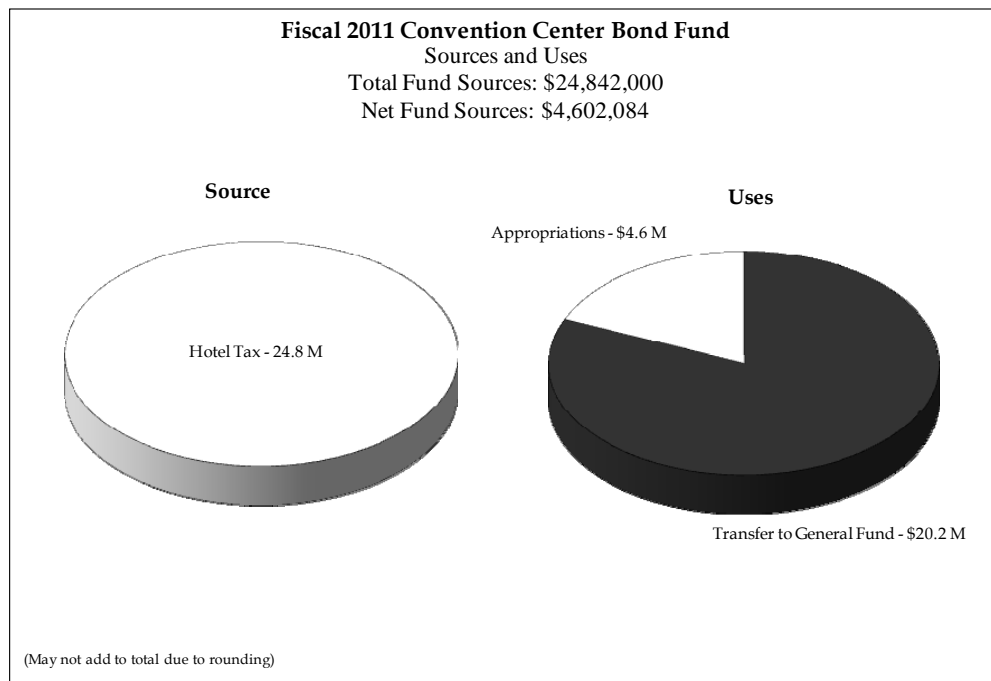
The Parking Management Fund was established in Fiscal 1992 to budget for parking activities exclusive of those expenses funded by the Parking Enterprise Fund. Taken together, the activities of the two funds provide a more complete accounting for the City's entire parking operations. The Parking Management Fund supports appropriations for on-street activities including the parking meter system, parking enforcement and special parking programs and off-street parking activities including parking lots and garages financed by general obligation bonds or other General Fund sources. The primary purpose of the fund is to achieve clear management accountability and

improve performance of all parking activities in order to increase revenues and improve public services in the most cost-effective manner. The Parking Management Fund is a budgetary fund. The results of fiscal operations of the fund are combined with the General Fund in the City's Comprehensive Annual Financial Report.

Major Revenues

Revenues earned by fund operations total \$4.5 million. Income from City-owned parking lots and garages of \$3.8 million makes up the bulk of these revenues. Transfers from the Parking Enterprise Fund, \$43.4 million, are required to supplement fund revenues to support expenditure requirements of \$16.6 million. After expenses are met, available revenues are transferred to the General Fund, an estimated \$31.4 million in Fiscal 2011.

Convention Center Bond Fund



Policy and Objectives

The Convention Center Bond Fund was established in Fiscal 1995 to budget for hotel tax revenue to be dedicated to support the payment of principal and interest associated with City indebtedness incurred to finance one-third of the \$150.0 million cost of the joint City-State expansion of the Baltimore Convention Center. The Convention Center facility has been a success from the day of its opening. The Convention Center's addition opened in September 1996. The fully expanded and renovated Convention Center facility reopened in April 1997. The Convention Center Bond Fund is a budgetary fund. The results of fiscal operations of the fund are combined with the General Fund in the City's Comprehensive Annual Financial Report.

Major Revenues

The sole revenue source for the fund is the 9.5% sales and service tax levied on transient room rentals at hotels, motels and bed and breakfast facilities located in the City, which was increased from 7.5% for the Fiscal 2011 budget as part of the Mayor and City Council revenue package. Fiscal 2011 tax receipts are estimated to be about \$24.8 million. Total debt service expenses for the fund are appropriated at \$4.6 million. Hotel tax receipts in excess of the debt service expense

appropriated in the fund or about \$20.2 million will be transferred to the General Fund. As a result of legislation enacted by the 1997 Maryland General Assembly, the City must appropriate 40.0% of its estimated total hotel tax receipts to support the operations of the Visit Baltimore Association. The legislative requirement for promotion funding is mandated through Fiscal 2011.

Conduit Enterprise Fund

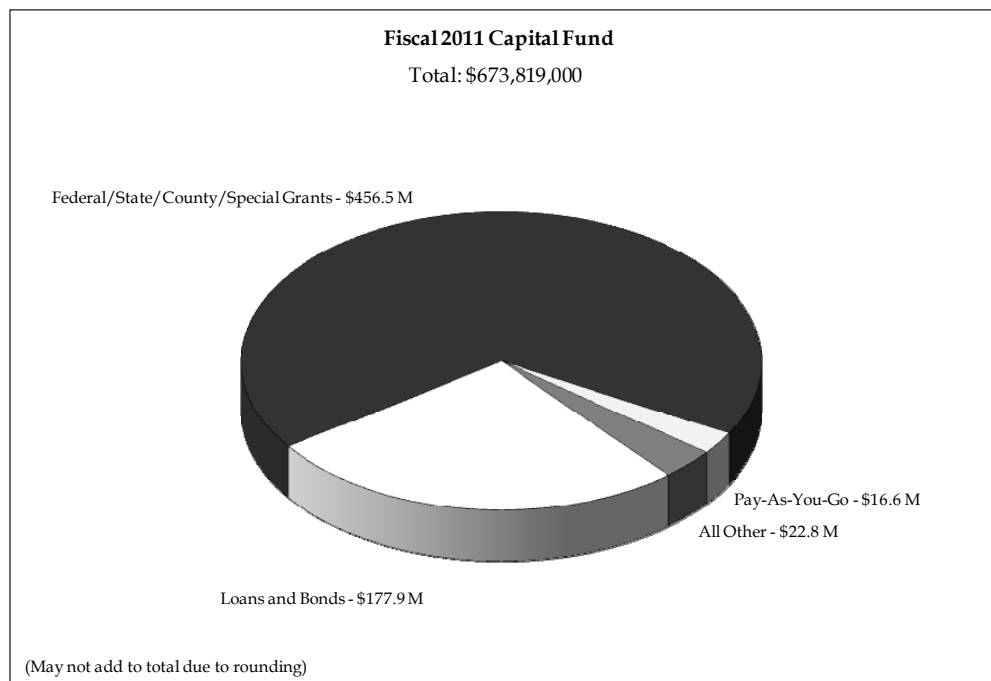
Policy and Objectives

The Conduit Enterprise Fund was established in Fiscal 2002. The fund accounts for revenue charged non-City entities and City agencies renting space in the City-owned and operated underground conduit system. The conduit system is a unique public resource that provides access to substantial portions of the public right of way without the necessity of opening and closing streets, and disrupting traffic that is common in many urban areas. The fund will appropriately highlight the costs of operations and funding reserve requirements in order to achieve clear management accountability and improve performance of conduit-related operations in the most cost-effective manner.

Major Revenues

The sole revenue source for the fund is the rental charge levied on City agency and other non-City users of the conduit system. The Fiscal 2011 receipts are estimated at \$10.5 million. Total expenses for the fund are appropriated at \$10.5 million. Rental receipts in excess of the current operating expenses are reserved for maintenance, capital and other requirements of the conduit system. The revenue potential from the conduit resource is enhanced as a result of ordinance 00-116, which grants authority to establish both City and non-City charges for use of the public right of way that reflect the value of the right of way.

Capital Fund



Policy and Objectives

Governmental accounting standards and the City Charter require operating revenues and expenses to be clearly distinguished from revenues and expenses associated with capital projects, e.g., the design, development, construction and extraordinary repair and rehabilitation of physical plant

and facilities. The Board of Estimates has defined capital projects as physical improvements that cost more than \$50,000; equipment and items of repair and maintenance that cost more than \$100,000; Bureau of Water and Wastewater items of repair, maintenance or emergency nature costing more than \$250,000; and the salaries other than those that are properly capitalized as part of the project cost. Each capital project appropriation reflects all revenue sources used to finance the particular project. Major revenues are received from various sources, all of which comprise this fund.

Major Revenues

Three types of funding sources (grants, loans and bonds, and all other excluding Pay-as-You-Go) total \$657.2 million and comprise 97.5% of the Fiscal 2011 capital appropriations of \$673.8 million. The magnitude of the various funding sources changes significantly from year-to-year because the project priorities and types of projects authorized drive the funding sources. For instance, in Fiscal 2011, revenue bonds are anticipated to decrease by \$12.1 million or 9.3% to \$117.9 million from \$130.0 million in Fiscal 2010. Pay-As-You-Go appropriations are estimated to be reduced from \$23.4 million to \$16.6 million or a reduction of 29.1% over Fiscal 2010 capital appropriations. Issuance of general obligation bonds is \$5 million lower in Fiscal 2011 than the \$65 million in Fiscal 2010. Total grants are anticipated to increase by \$184.9 million or 68.1% above the Fiscal 2010 capital appropriation.

The largest funding sources in the Fiscal 2011 capital budget are: \$456.5 million or 55.0% in grants (\$296.6 million in revenue from State grants, \$85.7 million in Federal grants and \$74.2 million in County grants); \$177.9 million or 17.1% in loans and bonds (\$117.9 million in revenue bonds and \$60.0 million in general obligation bonds); \$16.6 million or 6.8% in Pay-As-You-Go funding from current operating revenues (\$9.4 million in Water and Wastewater Utility funds, \$5.2 million in Conduit Enterprise fund, and \$2.0 million in General Fund). The balance of appropriations is supported by various private reimbursements, the sale of City property, loan repayments and other minor sources.

Internal Service Fund

Policy and Objectives

This fund finances goods and/or services provided by certain City agencies to other City agencies on a cost reimbursement basis. In Fiscal 2011, \$81.9 million has been adopted for vehicle fleet repair and maintenance, print shop, post office, telephone, energy, telecommunication, risk management and unemployment and worker's compensation services. These funds are to operate on a fully self-supporting basis, including the financing of reserves for capital equipment replacement.

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GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
LOCAL TAXES					
Real and Personal Property - Current Year					
001 Real Property	699,055,826	780,819,000	787,408,149	821,826,000	41,007,000
004 Personal Property - Ordinary Business Corps	47,809,669	47,455,000	50,341,875	46,396,000	(1,059,000)
007 Personal Property - Individuals & Firms	1,351,722	1,046,000	988,742	1,072,000	26,000
008 Personal Property - Public Utilities	43,353,144	50,601,000	45,544,693	45,814,000	(4,787,000)
027 Phase in Tax Credit	(108,538,179)	(156,350,000)	(147,206,052)	(149,370,000)	6,980,000
	683,032,182	723,571,000	737,077,407	765,738,000	42,167,000
Real and Personal Property - Prior Years					
010 Real Property	14,460,818	6,000,000	9,124,054	9,000,000	3,000,000
011 Personal Property	6,963,964	3,000,000	7,895,531	4,881,000	1,881,000
	21,424,782	9,000,000	17,019,585	13,881,000	4,881,000
Real and Personal Property - Other Revenue					
021 Penalties and Interest	7,466,777	6,700,000	7,971,762	6,700,000	0
022 Discounts	(3,902,169)	(3,470,000)	(3,848,858)	(1,400,000)	2,070,000
024 Tax Sale Expense	1,800,384	4,275,000	9,805,601	1,700,000	(2,575,000)
025 Newly Constructed Dwellings Tax Credit	(3,999,694)	(4,900,000)	(5,002,670)	(5,390,000)	(490,000)
026 Tax Credit for Conservation Property	(280,054)	0	0	0	0
028 Other Property Tax Credits	(255,578)	(900,000)	(820,005)	(900,000)	0
029 Enterprise Zone Tax Credit	(5,009,605)	(7,978,000)	(676,572)	(10,172,000)	(2,194,000)
030 Cemetery Dwellings Tax Credit	(1,921)	(3,000)	0	(3,000)	0
032 Historic Property Tax Credits	(5,231,586)	(5,000,000)	(7,084,075)	(7,200,000)	(2,200,000)
038 Tax Increment Financing Districts	4,513,592	9,807,000	6,668,267	9,566,000	(241,000)
	(4,899,854)	(1,469,000)	7,013,450	(7,099,000)	(5,630,000)
Sales and Service					
043 Beverage Container	0	0	0	5,861,000	5,861,000
045 Gas	9,418,949	9,939,000	9,142,842	11,522,000	1,583,000
046 Electricity	19,397,523	20,403,000	19,793,134	24,313,000	3,910,000
047 Fuel Oil	588,258	557,000	424,375	665,000	108,000
049 Steam	886,086	874,000	802,855	1,232,000	358,000
050 Telephone	29,126,965	29,195,000	26,325,637	31,740,000	2,545,000
051 Homeless Relief Assistance Tax	413,009	477,000	347,264	450,000	(27,000)
052 Hotel (transferred from Conv Ctr Bond Redemption Fund)	16,197,092	15,323,000	14,695,563	20,239,916	4,916,916
053 Property Transfer	23,388,979	24,240,000	26,022,596	23,175,000	(1,065,000)
054 Liquid Petroleum Gas	71,660	65,000	73,364	68,000	3,000
055 Refund Reserve - Gas	(191,540)	(170,000)	(146,044)	(170,000)	0
056 Refund Reserve - Electricity	(525,968)	(350,000)	(323,295)	(350,000)	0
057 Refund Reserve - Fuel Oil	(243,923)	(90,000)	(4,006)	(90,000)	0
	98,527,090	100,463,000	97,154,285	118,655,916	18,192,916
Payments in Lieu of Taxes					
060 Housing Authority	117,680	0	0	0	0
062 Urban Renewal	37,343	25,000	96,169	25,000	0
063 Off-Street Parking Properties	281,211	720,000	1,182,273	722,000	2,000
064 Maryland Port and Stadium Authorities	964,153	931,000	1,930,564	740,392	(190,608)
065 Apartments	3,482,013	3,015,000	3,475,217	3,166,000	151,000
067 Economic Development	798,966	1,000,000	970,179	1,100,000	100,000
068 Annual Nonprofit Contribution	0	0	0	5,310,000	5,310,000
	5,681,366	5,691,000	7,654,402	11,063,392	5,372,392

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
LOCAL TAXES (CONT.)					
Other Local Taxes					
075 Tax Sale Fees and Other	209,736	400,000	1,420,028	400,000	0
076 Simulated Slot Machine Registration Tax	0	0	0	2,696,000	2,696,000
	209,736	400,000	1,420,028	3,096,000	2,696,000
Income Tax					
081 Income Tax - State Collected	250,162,547	240,583,000	209,772,218	232,303,887	(8,279,113)
083 Unallocated Withholding - Regular	7,701,242	7,000,000	9,314,325	6,569,000	(431,000)
084 Income Tax - Fiduciary Returns	5,037,462	4,100,000	4,347,118	4,297,000	197,000
	262,901,251	251,683,000	223,433,661	243,169,887	(8,513,113)
Locally Imposed - State Collected					
085 Admissions	9,432,565	9,100,000	7,475,230	8,114,000	(986,000)
086 Recordation	22,779,063	22,600,000	20,942,368	18,622,000	(3,978,000)
	32,211,628	31,700,000	28,417,598	26,736,000	(4,964,000)
TOTAL: LOCAL TAXES	1,099,088,181	1,121,039,000	1,119,190,416	1,175,241,195	54,202,195
LICENSES AND PERMITS					
General Government					
120 City/State Business	1,845,461	1,400,000	1,399,061	1,705,000	305,000
122 Alcoholic Beverage	1,961,796	2,050,000	2,048,319	1,976,000	(74,000)
123 Marriage	21,890	21,000	21,240	21,000	0
	3,829,147	3,471,000	3,468,620	3,702,000	231,000
Public Safety and Regulation					
127 Cable TV Franchise Fee	5,732,178	5,376,000	5,693,662	5,400,000	24,000
128 Fire Prevention - Fire Code	1,390,961	1,272,000	1,383,082	1,346,000	74,000
129 Rental Property Registrations	1,643,701	1,530,000	1,719,798	1,600,000	70,000
130 Multiple Family Dwelling Permits	2,491,041	2,250,000	2,479,358	2,250,000	0
131 Miscellaneous Building Inspection Revenue	1,144,419	1,078,000	929,758	1,032,000	(46,000)
132 Building Construction Permits	4,695,045	5,220,000	3,992,802	4,983,000	(237,000)
133 Electrical Installation Permits	822,588	810,000	672,042	725,000	(85,000)
134 Mechanical Equipment Permits	723,793	669,000	599,922	570,000	(99,000)
135 Plumbing Permits	434,774	414,000	419,261	405,000	(9,000)
136 Elevator Permits	4,850	0	1,915	1,000	1,000
137 Filing Fees - Building Permits	890,724	831,000	1,145,102	1,151,000	320,000
138 Alarm System Registration Permits	489,319	585,000	432,601	407,000	(178,000)
139 Public Assembly Permits	7,364	4,000	9,729	4,000	0
140 Professional and Occupational Licenses	465,331	198,000	936,736	203,000	5,000
143 Amusement Device Licenses	624,834	600,000	340,471	600,000	0
145 Dog Licenses and Kennel Permits	109,113	110,000	106,803	110,000	0
146 Special Police Appointment Fees	7,649	0	12,044	17,000	17,000
149 Vacant Lot Registration Fees	128,710	130,000	108,150	1,410,000	1,280,000
150 Trades Licenses	145,770	167,000	147,117	145,000	(22,000)
	21,952,164	21,244,000	21,130,353	22,359,000	1,115,000
Health					
151 Food Dealer Permits	1,945,935	2,000,000	1,934,495	2,000,000	0
152 Swimming Pool Licenses	31,150	25,000	28,859	25,000	0
154 Solid Waste Collection Permits	56,478	150,000	148,371	150,000	0
	2,033,563	2,175,000	2,111,725	2,175,000	0

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
LICENSES AND PERMITS (CONT.)					
Highways					
163 Minor Privilege Permits	2,293,575	2,000,000	2,400,755	2,358,000	358,000
164 Public Utility Pole Permits	202,866	483,000	4,129	495,000	12,000
166 Telephone Conduit Franchise	118,185	120,000	118,438	123,000	3,000
	2,614,626	2,603,000	2,523,322	2,976,000	373,000
TOTAL: LICENSES AND PERMITS	30,429,500	29,493,000	29,234,020	31,212,000	1,719,000
FINES AND FORFEITS					
177 Court-Ordered Restitution and Misc Fines	1,970	2,000	2,142	2,000	0
178 Civil Citations	47,745	50,000	53,771	220,000	170,000
179 Sheriff Revenue	180,227	120,000	297,461	185,000	65,000
180 Forfeitures Drug/Gambling Contraband	1,806,669	2,045,000	572,367	2,000,000	(45,000)
181 Minimum Wage Violations	32,024	25,000	57,328	30,000	5,000
182 Environmental Control Board Fines	4,252,331	4,155,000	5,558,218	6,000,000	1,845,000
185 Bad Check Charge	46,121	70,000	79,580	70,000	0
186 District Court Housing Fines	3,626	4,000	370	4,000	0
187 Liquor Board Fines	263,151	175,000	156,609	142,000	(33,000)
188 Library Fines	261,868	250,000	215,790	262,000	12,000
	6,895,732	6,896,000	6,993,636	8,915,000	2,019,000
TOTAL: FINES AND FORFEITS	6,895,732	6,896,000	6,993,636	8,915,000	2,019,000
USE OF MONEY					
200 Earnings on Investments	5,318,837	3,175,000	1,925,007	1,630,000	(1,545,000)
202 Interest Differential Off-Street Parking	2,338	2,000	1,788	1,200	(800)
205 Interest on REAL Loans	1,187	1,000	6,187	1,000	0
206 Interest on Property Sale Proceeds	76,614	45,000	74,519	45,000	0
207 Interest on Gambling/Drug Confiscated Cash	95,404	50,000	9,027	50,000	0
212 Principal on REAL Home Rehab	3,336	3,000	21,572	2,000	(1,000)
215 Interest - Baltimore Home Finance	115	2,000	114	750	(1,250)
216 Principal - Baltimore Home Finance	15,214	7,000	508	750	(6,250)
217 Principal - Private Activity Bond Loans	5,180	5,000	4,985	5,200	200
218 Interest - Private Activity Bond Loans	2,698	2,000	2,287	2,100	100
227 Principal - CDFC Loan	539,893	813,000	813,364	838,000	25,000
228 Interest - CDFC Loan	549,627	247,000	247,107	193,000	(54,000)
232 Principal - SELP Loans	113,207	80,000	25,802	75,000	(5,000)
233 Interest - SELP Loans	6,295	(15,000)	7,046	(16,000)	(1,000)
238 Interest - 4th Industrial Commercial Loan	4,240	3,000	2,717	2,300	(700)
239 Principal - 4th Industrial Commercial Loan	39,296	15,000	13,556	15,000	0
250 Principal - MILA/MICRF	194,395	265,000	189,623	265,000	0
251 Interest - MILA/MICRF	3,290	3,000	2,875	2,500	(500)
252 Principal - Off-Street Parking Loans	199,525	479,000	677,879	450,000	(29,000)
253 Interest - Off-Street Parking Loans	69,425	172,000	162,994	134,000	(38,000)
255 Principal - Economic Development Loan Program	556,551	412,000	1,499,112	421,000	9,000
256 Interest - Economic Development Loan Program	130,607	117,000	165,858	108,000	(9,000)
259 Interest - Community Development Fund Loans	6,384	6,000	11,486	4,500	(1,500)
260 Principal - Community Development Fund Loans	61,600	50,000	28,008	51,000	1,000
	7,995,258	5,939,000	5,893,421	4,281,300	(1,657,700)
TOTAL: USE OF MONEY	7,995,258	5,939,000	5,893,421	4,281,300	(1,657,700)

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
USE OF PROPERTY					
201 Rental of City Property	979,912	740,000	1,075,103	1,049,000	309,000
210 Rental from Inner Harbor Shoreline	521,566	650,000	569,435	525,000	(125,000)
211 Rental from C. L. Benton, Jr. Office Building	1,761,012	1,851,000	1,311,960	1,898,000	47,000
214 SW Resource Recovery Facility - Lease	880,720	880,000	951,177	1,027,000	147,000
225 Rental from Recreation and Parks	0	8,000	0	0	(8,000)
226 Rental from Harborplace Pavilions	99,656	100,000	98,463	100,000	0
240 Harbor Shoreline - Docking Fees	104,632	120,000	87,285	0	(120,000)
241 Rental from Community Centers	182,402	180,000	210,340	180,000	0
243 Rentals from Wharfage - Piers and Docks	91,011	92,000	40,167	87,700	(4,300)
245 Recycle Bin Advertising	2,196	0	0	0	0
246 1st Mariner Arena Naming Rights	0	75,000	150,000	0	(75,000)
247 Convention Center	10,153,368	11,600,000	8,808,208	9,815,000	(1,785,000)
267 Rental - Federal Day Care Center	0	31,000	0	31,000	0
	14,776,475	16,327,000	13,302,138	14,712,700	(1,614,300)
TOTAL: USE OF PROPERTY	14,776,475	16,327,000	13,302,138	14,712,700	(1,614,300)
FEDERAL GRANTS					
280 Civil Defense	224,506	179,000	181,214	179,000	0
STATE AID					
401 Targeted Aid (Income Tax Disparity)	75,524,256	79,052,000	79,051,790	79,051,790	(210)
404 Security Interest Filing Fees	3,075,175	2,575,000	2,575,220	0	(2,575,000)
406 Police Protection Aid	78,993	83,000	53,839	53,839	(29,161)
415 Local Health Operations	12,599,229	10,269,000	6,675,053	6,675,053	(3,593,947)
475 Library Services	6,585,528	6,548,000	6,547,633	6,461,487	(86,513)
482 War Memorial	141,498	180,000	242,404	125,000	(55,000)
	98,004,679	98,707,000	95,145,939	92,367,169	(6,339,831)
TOTAL: STATE AID	98,004,679	98,707,000	95,145,939	92,367,169	(6,339,831)
PRIVATE GRANTS					
590 Interest - Enoch Pratt Endowment	74,399	46,000	46,000	25,000	(21,000)
593 Comcast Youth Works Annual Grant	80,000	80,000	80,000	30,000	(50,000)
	154,399	126,000	126,000	55,000	(71,000)
TOTAL: PRIVATE GRANTS	154,399	126,000	126,000	55,000	(71,000)
CHARGES - CURRENT SERVICES					
General Government					
617 Emergency Repairs - Contractors' Fees	2,568	0	0	0	0
618 Transcriber Service Charges	14,555	12,000	25,715	12,000	0
620 RBDL Administration Fee	6,153	8,000	6,631	8,300	300
621 Bill Drafting Service	12,639	25,000	14,848	15,000	(10,000)
623 Zoning Appeal Fees	107,123	122,000	90,844	89,000	(33,000)
624 Rehab Loan Application Fees	14,485	15,000	21,568	15,000	0
628 Civil Marriage Ceremonies	14,580	15,000	14,910	14,000	(1,000)
632 Lien Reports	1,073,180	1,079,000	1,176,780	1,100,000	21,000
633 Election Filing Fees	462	7,000	2,840	2,500	(4,500)
634 Surveys Sales of Maps and Records	65,127	100,000	44,154	54,000	(46,000)
635 Telephone Commissions	0	5,000	0	5,000	0
636 3rd Party Disability Recoveries	36,102	60,000	74,435	60,000	0
637 Open Enrollment Expense Reimbursement	0	35,000	0	35,000	0
638 Semi - Annual Tax Payment Fee	496,860	500,000	298,928	500,000	0
639 Tax Roll Service Charge	11,148	15,000	10,392	15,000	0

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

Revenue Accounts	Fiscal 2009 Actual	Fiscal 2010 Budget	Fiscal 2010 Projection	Fiscal 2011 Estimate	Budget Change
CHARGES - CURRENT SERVICES (CONT.)					
640 Audit Fees - Comptroller's Office	553,537	575,000	575,819	575,000	0
643 Reimbursable Billing Costs	385	1,000	0	800	(200)
648 Sub-division Plat Charges	13,160	0	20,867	13,000	13,000
649 Vending Machine Commissions	78,802	65,000	73,687	60,000	(5,000)
651 Reimbursement for Use of City Vehicles	27,942	25,000	3,646	25,000	0
654 Charges for Central City Services	11,275,222	12,588,000	10,413,900	13,011,185	423,185
	13,804,030	15,252,000	12,869,964	15,609,785	357,785
Public Safety and Regulation					
656 Animal Shelter Sales and Charges	21,962	0	1,397	0	0
657 Liquor Board Advertising Fees	85,521	80,000	89,744	98,000	18,000
659 Sale of Accident and Incident Reports	285,583	250,000	283,449	286,000	36,000
660 Stadium Security Service Charges	519,277	1,200,000	1,408,220	1,000,000	(200,000)
661 Port Fire Protection (MPA)	1,399,940	1,400,000	1,399,940	1,399,940	(60)
662 Sheriff - District Court Service	3,250,077	2,700,000	3,103,743	3,100,000	400,000
663 False Alarm Fees	925,042	1,000,000	453,891	650,000	(350,000)
664 Fire Dept - Sales of Reports	21,311	20,000	20,237	20,000	0
665 Fire Ambulance Stadium Service	41,200	43,000	34,800	43,600	600
667 Fire Department Employment Application Fee	0	94,000	0	94,000	0
	6,549,913	6,787,000	6,795,421	6,691,540	(95,460)
Health					
680 Miscellaneous Environmental Fees	19,100	14,000	16,410	21,000	7,000
681 Air Quality Fees (1989, Ordinance #323)	50,000	50,000	0	50,000	0
	69,100	64,000	16,410	71,000	7,000
Social Services					
706 Sheriff - DHR Service Agreement	636,960	400,000	531,332	580,000	180,000
Recreation and Culture					
754 Waxter Center Memberships	3,786	4,000	2,736	4,000	0
756 William J. Myers Soccer Pavilion	95,220	118,000	78,764	0	(118,000)
757 Dominic "Mimi" DiPietro Ice Rink	130,306	131,000	134,204	0	(131,000)
758 Middle Branch Water Resource Center	74,124	61,000	64,050	0	(61,000)
759 Mt. Pleasant Ice Arena	361,503	212,000	394,708	0	(212,000)
760 Clarence H. "Du" Burns Arena	16,170	27,000	40,315	0	(27,000)
761 Northwest Park	56,392	54,000	54,457	0	(54,000)
773 Video Rental and Other Charges	91,761	69,000	70,517	92,000	23,000
777 Swimming Pool Passes	108,319	78,000	91,347	125,000	47,000
	937,581	754,000	931,098	221,000	(533,000)
Highways					
785 Impounding Cars - Storage	5,627,939	5,300,000	5,039,700	2,175,000	(3,125,000)
Sanitation and Waste Removal					
795 Landfill Disposal Tipping Fees	6,291,250	6,500,000	5,912,153	5,300,000	(1,200,000)
797 Solid Waste Surcharge	2,807,543	2,500,000	2,636,883	2,500,000	0
799 Southwest Resource Recovery Facility	688,798	650,000	688,537	670,000	20,000
	9,787,591	9,650,000	9,237,573	8,470,000	(1,180,000)
TOTAL: CHARGES - CURRENT SERVICES	37,413,114	38,207,000	35,421,498	33,818,325	(4,388,675)
OTHER REVENUE					
General Government					
864 Single Stream Recycables	282,023	256,000	22,779	36,000	(220,000)
867 Sale of Public Local Laws	50	0	0	0	0

GENERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
OTHER REVENUE (CONT.)					
868 CHAP - Miscellaneous Revenue	18,113	25,000	17,866	20,000	(5,000)
869 Prior Year Reserve	0	550,000	550,000	0	(550,000)
872 Miscellaneous Revenue	159,517	245,000	442,031	245,000	0
873 Penalties and Interest Excl Real and Personal	800,744	500,000	1,532,623	500,000	0
875 Asbestos Litigation Settlement Proceeds	550,000	0	0	0	0
877 Sale of Scrap/Recycled Metal	269,506	183,000	141,254	89,000	(94,000)
	2,079,953	1,759,000	2,706,553	890,000	(869,000)
Public Safety and Regulation					
885 Police - Miscellaneous	27,417	22,000	46,600	27,000	5,000
887 Fire - Miscellaneous	(510)	0	0	0	0
	26,907	22,000	46,600	27,000	5,000
TOTAL: OTHER REVENUE	2,106,860	1,781,000	2,753,153	917,000	(864,000)
REVENUE TRANSFERS					
951 From (To) Loan and Guarantee Enterprise Fund	(1,365,000)	(1,365,000)	(1,365,000)	(1,365,000)	0
952 From Parking Management Fund	25,628,644	27,595,000	25,752,906	31,351,939	3,756,939
955 From (To) Worker's Comp Fund	(2,060,000)	0	0	0	0
960 From (To) Motor Vehicle Fund	0	0	(31,700,000)	(8,865,884)	(8,865,884)
961 Transfer From (To) Self Insurance Fund	(1,599,630)	0	0	0	0
962 From (To) Capital	0	0	2,328,000	0	0
	20,604,014	26,230,000	(4,984,094)	21,121,055	(5,108,945)
TOTAL: REVENUE TRANSFERS	20,604,014	26,230,000	(4,984,094)	21,121,055	(5,108,945)
SURPLUS					
999 Prior Year Fund Balance	2,964,000	2,550,000	60,000,000	0	(2,550,000)
TOTAL GENERAL FUND	1,320,656,718	1,347,474,000	1,363,257,341	1,382,819,744	35,345,744

MOTOR VEHICLE FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
MOTOR VEHICLE FUND					
Taxes - State Shared					
101 State Highway User Revenues	188,715,254	166,381,000	131,486,000	124,810,100	(41,570,900)
Licenses and Permits					
169 Permits and Inspection - Private Paving	81,826	35,000	27,000	35,000	0
170 Developer Agreement Fees	552,334	700,000	260,000	500,000	(200,000)
171 Street Cut Permit Fees	381,937	370,000	324,175	370,000	0
	1,016,097	1,105,000	611,175	905,000	(200,000)
Fines and Forfeits					
175 Stormwater and Sediment Control Penalties	2,300	2,000	0	2,000	0
176 Street Cut Fines	4,200	15,000	4,500	10,500	(4,500)
180 Red Light Fines	8,000,729	7,700,000	6,881,000	6,397,200	(1,302,800)
181 Right Turn On Red Fines	0	250,000	2,694,000	2,718,000	2,468,000
182 Speed Cameras	0	7,100,000	2,400,000	3,465,000	(3,635,000)
	8,007,229	15,067,000	11,979,500	12,592,700	(2,474,300)
Use of Money and Property					
201 Expressway Air Space Leases	9,395	8,400	4,000	8,400	0
205 Earnings on Investments	1,515,259	767,000	150,000	512,000	(255,000)
220 MTA Bus Shelter Agreement	232,829	200,000	200,000	200,000	0
	1,757,483	975,400	354,000	720,400	(255,000)
Charges - Current Services					
652 Impounding Cars	4,841,796	4,977,000	5,685,000	3,540,709	(1,436,291)
781 Stormwater and Sediment Control Fees	147,180	150,000	212,000	120,000	(30,000)
785 General Revenue Highways	2,679,674	3,183,600	2,388,000	2,200,000	(983,600)
788 Traffic Engineering	32,360	25,000	36,000	33,000	8,000
	7,701,010	8,335,600	8,321,000	5,893,709	(2,441,891)
Other Revenue					
111 Overhead Reimbursement	(1,148,152)	(1,000,000)	(1,000,000)	(1,000,000)	0
Revenue Transfers					
890 From (To) General Fund	0	0	31,700,000	8,865,884	8,865,884
Fund Balance					
899 From (To) Fund Balance	0	0	25,667,000	0	0
TOTAL MOTOR VEHICLE FUND	206,048,921	190,864,000	209,118,675	152,787,793	(38,076,207)

PARKING MANAGEMENT FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
PARKING MANAGEMENT FUND					
Licenses and Permits					
141 Residential Parking Permits	442,220	456,000	480,473	460,000	4,000
Use of Money and Property					
201 Rental of Property	2,280	2,000	3,800	2,000	0
Charges - Current Services					
759 Temporary Parking Lots	202,353	84,400	108,848	84,400	0
760 Parking Garages	3,912,799	3,956,000	3,558,414	3,756,000	(200,000)
872 Miscellaneous Revenue	33,490	101,600	47,108	171,300	69,700
	4,148,642	4,142,000	3,714,370	4,011,700	(130,300)
TOTAL: PARKING MANAGEMENT	4,593,142	4,600,000	4,198,643	4,473,700	(126,300)
REVENUE TRANSFERS					
950 From Parking Enterprise Fund	35,703,987	40,513,000	37,312,107	43,439,000	2,926,000
952 To General Fund	(25,628,644)	(27,595,000)	(25,752,906)	(31,351,939)	(3,756,939)
TOTAL: REVENUE TRANSFERS	10,075,343	12,918,000	11,559,201	12,087,061	(830,939)
TOTAL PARKING MANAGEMENT FUND	14,668,485	17,518,000	15,757,844	16,560,761	(957,239)

CONVENTION CENTER BOND FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
CONVENTION CENTER BOND FUND					
Sales and Service Taxes					
052 Hotel Tax	20,660,153	19,919,000	19,037,753	24,842,000	4,923,000
TOTAL: CONVENTION CENTER BOND FUND	20,660,153	19,919,000	19,037,753	24,842,000	4,923,000
REVENUE TRANSFERS					
953 Transfer to General Fund	(16,197,092)	(15,323,000)	(14,693,436)	(20,239,916)	(4,916,916)
TOTAL: REVENUE TRANSFERS	(16,197,092)	(15,323,000)	(14,693,436)	(20,239,916)	(4,916,916)
TOTAL CONVENTION CENTER BOND FUND	4,463,061	4,596,000	4,344,317	4,602,084	6,084

WASTE WATER UTILITY FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
WASTE WATER UTILITY					
Fines and Forfeits					
838 Non - Compliance Fines	1,500	3,000	2,000	3,405	405
Use of Money and Property					
835 Interest Income	756,581	220,000	42,218	113,000	(107,000)
Charges - Current Services					
825 Sewerage Charges - City	86,281,145	92,410,000	96,599,709	102,510,648	10,100,648
826 Sewerage Charges - Counties	58,349,277	55,729,000	54,672,381	59,740,381	4,011,381
827 Treated Effluent - Bethlehem Steel	15,098	28,000	32,000	28,000	0
831 Sewerage Charges - City Agencies	12,394,224	12,309,000	13,272,403	13,405,593	1,096,593
832 Industrial Waste Surcharge - City	3,107,017	3,959,000	3,195,040	3,691,447	(267,553)
833 Industrial Waste Surcharge - Counties	1,601,255	1,229,000	1,376,509	1,600,000	371,000
837 Pretreatment Permits	213,092	256,000	334,825	250,000	(6,000)
	161,961,108	165,920,000	169,482,867	181,226,069	15,306,069
Other Revenue					
830 Sanitation and Waste Removal - General	681,617	967,000	677,923	1,000,000	33,000
Fund Balance					
834 From (To) Fund Balance	21,836,000	9,710,000	0	(403,638)	(10,113,638)
TOTAL WASTE WATER UTILITY FUND	185,236,806	176,820,000	170,205,008	181,938,836	5,118,836

WATER UTILITY FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
WATER UTILITY					
Use of Money and Property					
851 Water - Rental Real Property	116,212	113,000	126,442	116,000	3,000
856 Interest Income	1,197,932	460,000	296,038	237,000	(223,000)
	1,314,144	573,000	422,480	353,000	(220,000)
Charges - Current Services					
839 Metered Water - Carroll County	316,301	332,000	355,273	355,515	23,515
840 Metered Water - City	52,471,394	55,849,000	59,694,196	62,341,219	6,492,219
841 Metered Water - Baltimore County	48,158,711	44,035,000	41,684,198	47,137,136	3,102,136
842 Metered Water - Anne Arundel County	4,656,334	4,728,000	2,972,396	3,500,000	(1,228,000)
843 Metered Water - Howard County	9,771,913	10,912,000	10,739,731	10,651,385	(260,615)
844 Metered Water - Harford County	119,298	125,000	231,702	129,000	4,000
846 Special Water Supply Service	462,805	313,000	511,390	549,859	236,859
848 Private Fire Protection Service	512,867	535,000	552,282	609,337	74,337
849 Fire Hydrant Permits	38,848	74,000	39,874	64,336	(9,664)
854 Water Charges to City Agencies	4,806,675	5,103,000	5,568,271	5,710,811	607,811
858 Penalties	5,956,037	5,250,000	7,657,032	6,400,000	1,150,000
	127,271,183	127,256,000	130,006,345	137,448,598	10,192,598
Other Revenue					
852 Sundry Water	202,430	276,000	186,419	202,430	(73,570)
857 Reimbursable Billing Costs	32,427	9,000	49	17,208	8,208
859 Scrap Meters	0	45,000	0	47,000	2,000
	234,857	330,000	186,468	266,638	(63,362)
Fund Balance					
855 From (To) Fund Balance	6,992,000	10,940,000	0	2,064,604	(8,875,396)
TOTAL WATER UTILITY FUND	135,812,184	139,099,000	130,615,293	140,132,840	1,033,840

PARKING ENTERPRISE FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
PARKING ENTERPRISE					
Taxes - Local					
044 Parking Garages and Lots Tax	16,650,320	23,273,000	21,441,337	26,305,000	3,032,000
Licenses and Permits					
165 Open Air Garage Permits	828,489	1,000,000	856,214	1,000,000	0
Fines and Forfeits					
181 Parking Fines	10,197,470	12,536,000	10,690,373	14,489,000	1,953,000
182 Penalties on Parking Fines	8,142,134	8,500,000	6,772,469	6,500,000	(2,000,000)
	18,339,604	21,036,000	17,462,842	20,989,000	(47,000)
Use of Money and Property					
579 Garage Income	22,895,990	22,660,000	22,937,256	22,660,000	0
Charges - Current Services					
664 Parking Meters	7,858,748	8,275,000	7,769,153	11,000,000	2,725,000
TOTAL: PARKING ENTERPRISE	66,573,151	76,244,000	70,466,802	81,954,000	5,710,000
REVENUE TRANSFERS					
952 To Parking Management Fund	(35,703,987)	(40,513,000)	(37,312,107)	(43,439,000)	(2,926,000)
953 From (To) Special Fund	0	(5,269,000)	(4,760,334)	(5,307,000)	(38,000)
	(35,703,987)	(45,782,000)	(42,072,441)	(48,746,000)	(2,964,000)
TOTAL: REVENUE TRANSFERS	(35,703,987)	(45,782,000)	(42,072,441)	(48,746,000)	(2,964,000)
TOTAL PARKING ENTERPRISE FUND	30,869,164	30,462,000	28,394,361	33,208,000	2,746,000

CONDUIT ENTERPRISE FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
CONDUIT ENTERPRISE FUND					
USE OF PROPERTY					
249 Conduit Rental	9,318,155	9,675,000	10,304,761	10,526,594	851,594
TOTAL: USE OF PROPERTY	9,318,155	9,675,000	10,304,761	10,526,594	851,594
FUND BALANCE					
Fund Balance					
899 From (To) Fund Balance	(4,000)	0	0	0	0
TOTAL: FUND BALANCE	(4,000)	0	0	0	0
TOTAL CONDUIT ENTERPRISE FUND	9,314,155	9,675,000	10,304,761	10,526,594	851,594

LOAN AND GUARANTEE FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING AND CAPITAL

<u>Revenue Accounts</u>	<u>Fiscal 2009 Actual</u>	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2010 Projection</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
LOAN AND GUARANTEE ENTERPRISE					
Use of Money and Property					
200 Earnings on Investments	79,271	93,000	12,271	52,000	(41,000)
201 Rental of Property	125,000	125,000	125,000	125,000	0
202 Interest on Loans	61,525	20,000	25,085	0	(20,000)
	265,796	238,000	162,356	177,000	(61,000)
Other Revenue					
872 Miscellaneous Revenue	348	10,000	0	10,000	0
Fund Balance					
889 From (To) Fund Balance	0	2,194,000	2,194,000	2,250,016	56,016
TOTAL: LOAN AND GUARANTEE ENTERPRISE	266,144	2,442,000	2,356,356	2,437,016	(4,984)
REVENUE TRANSFERS					
951 From (To) General Fund	1,365,000	1,365,000	1,365,000	1,365,000	0
TOTAL: REVENUE TRANSFERS	1,365,000	1,365,000	1,365,000	1,365,000	0
TOTAL LOAN AND GUARANTEE ENTERPRISE FUND	1,631,144	3,807,000	3,721,356	3,802,016	(4,984)

FEDERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

	Fiscal 2010 Budget	Fiscal 2011 Estimate	Budget Change
Safer City			
115 Prosecution of Criminals	568,253	611,287	43,034
350 Prisoner Re-Entry - Baltimore Rising	314,728	0	(314,728)
600 Administration - Fire	0	1,000,000	1,000,000
602 Fire Suppression and Emergency Rescue	2,304,455	1,435,574	(868,881)
608 Emergency Management	0	210,716	210,716
622 Police Patrol	195,000	47,523	(147,477)
623 Crime Investigation	79,660	79,660	0
625 Special Operations SWAT	294,890	0	(294,890)
626 Homeland Security - Intelligence	10,000,000	10,000,000	0
684 Traffic Management and Safety	902,102	4,585,260	3,683,158
758 Coordination of Public Safety Strategy	9,411,177	9,350,846	(60,331)
781 Administration - State's Attorney	0	16,969	16,969
786 Victim and Witness Services	296,192	295,623	(569)
796 Workforce Services for Ex-Offenders	500,000	500,000	0
882 Deputy Sheriff Enforcement	24,500	0	(24,500)
	24,890,957	28,133,458	3,242,501
Healthy, Educated Children & Families			
303 Clinical Services	4,312,668	5,838,721	1,526,053
305 Healthy Homes	2,922,059	3,224,385	302,326
307 Substance Abuse and Mental Health	51,503	0	(51,503)
308 Maternal and Child Health	16,295,961	16,092,678	(203,283)
310 School Health Services	606,915	668,661	61,746
315 Emergency Services - Health	2,360,418	2,343,384	(17,034)
325 Senior Services	4,979,556	0	(4,979,556)
356 Homeless Services Coordination	0	1,841,740	1,841,740
357 Services for Homeless Persons	32,050,702	0	(32,050,702)
604 Early Childhood Education	1,037,843	1,015,319	(22,524)
605 Head Start	28,787,354	29,586,287	798,933
715 Administration - Health	1,132	100,992	99,860
717 Environmental Health	6,812,909	6,745,200	(67,709)
718 Chronic Disease Prevention	6,166,505	6,922,531	756,026
720 HIV Treatment Services for the Uninsured	26,911,267	27,106,023	194,756
721 Senior Centers	0	3,007,330	3,007,330
722 Administration - CARE	0	159,842	159,842
723 Advocacy and Supportive Care for Seniors	0	181,430	181,430
724 Assistive and Directive Care for Seniors	0	1,315,901	1,315,901
725 Senior Education	0	744,233	744,233
740 Dawson Center	0	240,000	240,000
741 Community Action Centers	0	939,460	939,460
785 Non-Support Services	864,385	844,587	(19,798)
798 Youth Works Summer Job Program	86,428	0	(86,428)
800 Workforce Services for WIA Funded Youth	5,942,382	5,747,314	(195,068)
893 Homeless Prevention	0	638,356	638,356
894 Outreach to the Homeless	0	526,748	526,748
895 Temporary Housing for the Homeless	0	4,924,240	4,924,240
896 Permanent Housing for the Homeless	0	21,145,857	21,145,857
	140,189,987	141,901,219	1,711,232

FEDERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
Economy & Culture			
762 Historic Preservation	305,844	302,417	(3,427)
792 Workforce Services for TANF Recipients	8,123,071	4,718,002	(3,405,069)
794 Administration - MOED	15,955	0	(15,955)
795 Workforce Services for Baltimore Residents	6,777,397	7,339,400	562,003
846 Discrimination Investigations, Resolutions and Conciliations	67,107	50,128	(16,979)
	15,289,374	12,409,947	(2,879,427)
Efficient Government			
764 Six-Year Capital Improvement Program	83,254	83,083	(171)
766 Information Analysis for City Planning	200,960	80,960	(120,000)
	284,214	164,043	(120,171)
Livable Neighborhoods			
119 Neighborhood Service Centers	806,371	0	(806,371)
593 Community Support Projects	7,136,287	8,026,925	890,638
662 Vacant/Abandoned Property Cleaning and Boarding	0	1,480,900	1,480,900
681 Administration - DOT	375,000	375,000	0
737 Administration - HCD	520,344	1,068,420	548,076
742 Promote Homeownership	225,088	328,776	103,688
748 Housing Development Finance and Project Management	1,075,623	1,291,056	215,433
750 Housing Rehabilitation Loans	871,178	911,999	40,821
752 Community Outreach Services	0	112,286	112,286
763 Comprehensive Planning	654,817	572,258	(82,559)
768 Administration - Planning	89	1,164	1,075
	11,664,797	14,168,784	2,503,987
Cleaner & Sustainable City			
676 Administration - DPW	0	2,339	2,339
678 Rat Control	0	88,143	88,143
765 Sustainability	84,755	159,601	74,846
	84,755	250,083	165,328
Other			
110 Circuit Court	1,458,296	1,432,652	(25,644)
575 Baltimore Economic Recovery Team (B.E.R.T.)	34,350,470	13,059,569	(21,290,901)
	35,808,766	14,492,221	(21,316,545)
TOTAL FEDERAL GRANTS	228,212,850	211,519,755	(16,693,095)

FEDERAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

DISTRIBUTION OF COMMUNITY DEVELOPMENT BLOCK GRANT

	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
Housing and Community Development			
119 Neighborhood Service Centers	806,371	0	(806,371)
593 Community Support Projects	7,136,287	8,026,925	890,638
604 Early Childhood Education	1,037,843	1,015,319	(22,524)
737 Administration - HCD	520,286	1,068,420	548,134
740 Dawson Center	0	240,000	240,000
742 Promote Homeownership	225,088	328,776	103,688
748 Housing Development Finance and Project Management	425,184	644,259	219,075
750 Housing Rehabilitation Loans	871,178	911,999	40,821
	11,022,237	12,235,698	1,213,461
Planning			
762 Historic Preservation	305,844	302,417	(3,427)
763 Comprehensive Planning	0	572,258	572,258
764 Six-Year Capital Improvement Program	0	83,083	83,083
765 Sustainability	84,755	159,601	74,846
768 Administration - Planning	89	1,164	1,075
	390,688	1,118,523	727,835
Others			
350 Prisoner Re-Entry - Baltimore Rising	817	0	(817)
721 Senior Centers	0	429,683	429,683
722 Administration - CARE	0	194	194
741 Community Action Centers	0	939,460	939,460
	817	1,369,337	1,368,520
TOTAL COMMUNITY DEVELOPMENT BLOCK GRANTS	11,413,742	14,723,558	3,309,816

STATE FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

	Fiscal 2010 Budget	Fiscal 2011 Estimate	Budget Change
Safer City			
115 Prosecution of Criminals	3,564,381	2,925,670	(638,711)
316 Youth Violence Prevention	1,700,982	1,491,641	(209,341)
350 Prisoner Re-Entry - Baltimore Rising	244,487	0	(244,487)
602 Fire Suppression and Emergency Rescue	10,000	950,294	940,294
608 Emergency Management	9,200	6,077	(3,123)
609 Emergency Medical Services	37,175	47,487	10,312
611 Fire Code Enforcement	126,398	146,717	20,319
613 Fire Facilities Maintenance and Replacement	938,972	0	(938,972)
614 Fire Communications and Dispatch	2,278	2,200	(78)
621 Administration - Police	85,653	359,147	273,494
622 Police Patrol	4,739,960	4,435,719	(304,241)
623 Crime Investigation	0	250,000	250,000
624 Target Violent Criminals	2,474,387	2,397,156	(77,231)
634 Crowd, Traffic, and Special Events Management	15,525	8,541	(6,984)
757 Crime Camera Management	0	58,281	58,281
758 Coordination of Public Safety Strategy	1,197,983	1,134,324	(63,659)
781 Administration - State's Attorney	0	328	328
782 Charging and Pretrial Services	1,210,899	1,518,212	307,313
796 Workforce Services for Ex-Offenders	500,000	1,400,000	900,000
	16,858,280	17,131,794	273,514
Healthy, Educated Children & Families			
303 Clinical Services	209,030	193,129	(15,901)
305 Healthy Homes	309,530	471,699	162,169
307 Substance Abuse and Mental Health	4,190,589	4,372,229	181,640
308 Maternal and Child Health	333,265	868,689	535,424
310 School Health Services	533,401	897,800	364,399
315 Emergency Services - Health	9,427,554	9,422,098	(5,456)
325 Senior Services	4,363,348	0	(4,363,348)
356 Homeless Services Coordination	0	121,690	121,690
357 Services for Homeless Persons	3,439,757	0	(3,439,757)
605 Head Start	2,272,857	1,601,680	(671,177)
644 Administration - Rec and Parks	168,475	127,785	(40,690)
715 Administration - Health	0	24,453	24,453
717 Environmental Health	154,288	147,663	(6,625)
718 Chronic Disease Prevention	2,492,666	1,629,354	(863,312)
721 Senior Centers	0	729,358	729,358
722 Administration - CARE	0	48,953	48,953
723 Advocacy and Supportive Care for Seniors	0	2,055,965	2,055,965
724 Assistive and Directive Care for Seniors	0	1,593,607	1,593,607
725 Senior Education	0	282,620	282,620
741 Community Action Centers	0	3,011,875	3,011,875
754 Summer Food Service Program	3,151,730	3,233,961	82,231
788 Information Services	9,562,159	9,581,948	19,789
791 BCPS Alternative Options Academy for Youth	225,000	189,364	(35,636)
798 Youth Works Summer Job Program	0	86,428	86,428
799 Career Connections for In-School Youth	1,532,870	0	(1,532,870)
893 Homeless Prevention	0	378,580	378,580
894 Outreach to the Homeless	0	677,265	677,265
895 Temporary Housing for the Homeless	0	1,858,726	1,858,726
896 Permanent Housing for the Homeless	0	443,496	443,496
	42,366,519	44,050,415	1,683,896

STATE FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
Economy & Culture			
685 Special Events Support	26,737	14,709	(12,028)
794 Administration - MOED	0	100,000	100,000
855 Convention Center	3,938,400	5,763,881	1,825,481
	<u>3,965,137</u>	<u>5,878,590</u>	<u>1,913,453</u>
Efficient Government			
353 Office of Community Projects	346,401	346,401	0
Livable Neighborhoods			
119 Neighborhood Service Centers	2,883,272	0	(2,883,272)
737 Administration - HCD	0	2,313	2,313
738 Energy Assistance	5,834,348	5,826,711	(7,637)
745 Housing Code Enforcement	55,000	30,257	(24,743)
	<u>8,772,620</u>	<u>5,859,281</u>	<u>(2,913,339)</u>
Cleaner & Sustainable City			
646 Park Maintenance	0	11,388	11,388
654 Urban Forestry	100,000	100,000	0
690 Cleaner Greener Forms of Transportation	80,000	79,480	(520)
765 Sustainability	34,000	14,000	(20,000)
	<u>214,000</u>	<u>204,868</u>	<u>(9,132)</u>
Other			
110 Circuit Court	6,626,062	6,449,760	(176,302)
575 Baltimore Economic Recovery Team (B.E.R.T.)	34,988,475	200,000	(34,788,475)
	<u>41,614,537</u>	<u>6,649,760</u>	<u>(34,964,777)</u>
TOTAL STATE GRANTS	114,137,494	80,121,109	(34,016,385)

SPECIAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
Safer City			
115 Prosecution of Criminals	50,000	50,000	0
154 Fire and Police Retirement System - Administration	4,172,969	4,297,699	124,730
316 Youth Violence Prevention	1,291,700	1,000,000	(291,700)
609 Emergency Medical Services	11,000,000	12,000,000	1,000,000
621 Administration - Police	75,228	42,960	(32,268)
623 Crime Investigation	35,000	0	(35,000)
624 Target Violent Criminals	2,500,000	2,475,000	(25,000)
627 911 Communications Center	6,939,008	6,970,648	31,640
684 Traffic Management and Safety	568,161	3,174,997	2,606,836
758 Coordination of Public Safety Strategy	275,000	275,000	0
796 Workforce Services for Ex-Offenders	0	500,000	500,000
	<u>26,907,066</u>	<u>30,786,304</u>	<u>3,879,238</u>
Healthy, Educated Children & Families			
303 Clinical Services	156,506	156,506	0
305 Healthy Homes	30,000	30,000	0
308 Maternal and Child Health	176,559	1,306,500	1,129,941
310 School Health Services	7,566,723	9,689,397	2,122,674
325 Senior Services	612,908	0	(612,908)
356 Homeless Services Coordination	0	862,418	862,418
357 Services for Homeless Persons	37,353	0	(37,353)
604 Early Childhood Education	0	212,385	212,385
644 Administration - Rec and Parks	117,214	139,698	22,484
647 Youth and Adult Sports	146,243	146,243	0
648 Community Recreation Centers	159,895	125,443	(34,452)
649 Special Facilities Management - Recreation	0	922,985	922,985
715 Administration - Health	0	79,543	79,543
717 Environmental Health	50,000	0	(50,000)
718 Chronic Disease Prevention	0	87,425	87,425
720 HIV Treatment Services for the Uninsured	25,000	0	(25,000)
721 Senior Centers	0	139,932	139,932
723 Advocacy and Supportive Care for Seniors	0	14,650	14,650
724 Assistive and Directive Care for Seniors	0	231,883	231,883
788 Information Services	480,063	487,986	7,923
896 Permanent Housing for the Homeless	0	361,958	361,958
	<u>9,558,464</u>	<u>14,994,952</u>	<u>5,436,488</u>
Economy & Culture			
695 Dock Master	0	144,660	144,660
795 Workforce Services for Baltimore Residents	1,000,000	0	(1,000,000)
809 Retention, Expansion, and Attraction of Businesses	100,000	100,000	0
810 Real Estate Development	100,000	100,000	0
	<u>1,200,000</u>	<u>344,660</u>	<u>(855,340)</u>
Efficient Government			
125 Executive Direction and Control - Mayoralty	100,000	0	(100,000)
148 Revenue Collection	0	436,619	436,619
152 Employees' Retirement System - Administration	5,561,288	5,535,965	(25,323)
487 Operation of War Memorial Building	0	50,000	50,000
700 Surplus Property Disposal	201,000	187,211	(13,789)
860 Administration - Law	106	0	(106)
876 Media Production	1,290,806	852,894	(437,912)
	<u>7,153,200</u>	<u>7,062,689</u>	<u>(90,511)</u>

SPECIAL FUND

REVENUE ESTIMATES: FUND DETAIL FOR OPERATING

	<u>Fiscal 2010 Budget</u>	<u>Fiscal 2011 Estimate</u>	<u>Budget Change</u>
Livable Neighborhoods			
745 Housing Code Enforcement	49,942	50,000	58
749 Blight Elimination	75,000	0	(75,000)
814 Improve and Promote Retail Districts Beyond Downtown	<u>100,000</u>	<u>100,000</u>	<u>0</u>
	224,942	150,000	(74,942)
Cleaner & Sustainable City			
690 Cleaner Greener Forms of Transportation	6,622,900	7,205,540	582,640
Other			
106 Legislative Reference Services	11,400	11,400	0
110 Circuit Court	85,000	83,850	(1,150)
132 Real Estate Acquisition and Management	<u>130,120</u>	<u>129,614</u>	<u>(506)</u>
	226,520	224,864	(1,656)
TOTAL SPECIAL GRANTS	51,893,092	60,769,009	8,875,917

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Fiscal 2011 Summary of the Adopted Budget

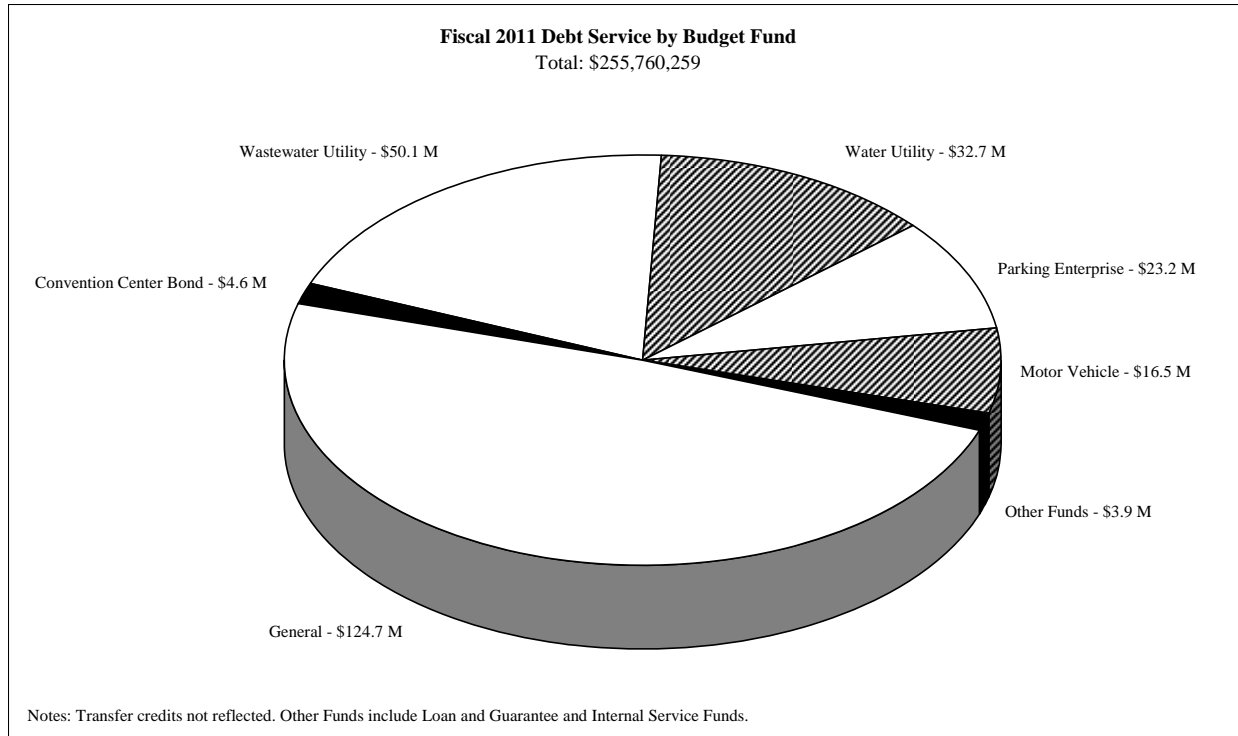
Debt Service



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FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Debt Service Overview

SUMMARY



Total Debt Service

2009 <u>Actual</u>	2010 <u>Budget</u>	2011 <u>Budget</u>
\$206.3M	\$240.2M	\$255.7M

After expenses for personnel, contractual services and grants, subsidies and contributions, the single largest type of expenditure made in the City budget plan is for debt service payments. Debt Service pays the interest and principal costs on the bonds issued by the City to build capital projects. In the formulation of the annual budget, the City Council is empowered by the Charter to reduce all appropriations except "such amounts as are for the payment of interest and principal of the municipal debt." Because of this provision the bonds are backed by the "full faith and credit" of the City.

The Fiscal 2011 appropriations for all funds (before transfer credits) of \$255.7 million are \$15.5 million above the Fiscal 2010 level of appropriation. The major changes result from an increase in the General Fund (\$6.9 million), Parking Enterprise Fund (\$3.1 million), Wastewater Utility Fund (\$4.9 million) and Motor Vehicle Fund (\$1.6 million) appropriations.

SELECTED GENERAL OBLIGATION DEBT STATISTICS

\$- Thousands	Gross Bonded Debt (000s)	Net General Bonded Debt		
		Amount (000s)	Taxable Value of Property	Per Capita
Fiscal 2000	\$472,554	\$461,798	2.50%	\$736
Fiscal 2001	\$483,500	\$469,948	2.49%	\$734
Fiscal 2002	\$506,079	\$486,269	2.53%	\$765
Fiscal 2003	\$564,380	\$546,665	2.78%	\$856
Fiscal 2004	\$579,382	\$561,283	2.76%	\$873
Fiscal 2005	\$579,960	\$552,457	2.55%	\$868
Fiscal 2006	\$588,604	\$562,522	2.43%	\$884
Fiscal 2007	\$609,950	\$579,654	2.31%	\$909
Fiscal 2008	\$646,533	\$563,954	1.92%	\$885
Fiscal 2009	\$629,018	\$587,778	1.72%	N/A

Source: Fiscal 2009 CAFR, page 110.

Debt Management Policy

The amount of debt authorized and issued annually is subject to limits incorporated in the City's debt policy. This policy adopted by the Board of Estimates on August 22, 1990 sets forth borrowing limits for the capital budget process and establishes guidelines for capital budget plans. The policy is subject to review every five years or as recommended by the Director of Finance. The limit on annual tax supported borrowing is \$60.0 million. The City annual cash borrowing is guided by authorized project requirements.

City policy consolidates most financing arrangements in the Bureau of Treasury Management and recognizes conditional purchase agreements as debt service for the purpose of evaluating the City's financial condition and budget planning. The policy also calls for scheduling debt service payments to minimize fluctuations in annual budgetary requirements and increased utilization of pay-as-you-go financing to reduce borrowing requirements.

In Fiscal 1992 and 1993, the Maryland General Assembly enacted legislation and City voters ratified local legislation permitting the City to issue General Obligation Bonds with call provisions and to refinance debt, thus allowing the City to take advantage of favorable interest rates and achieve debt service expense savings. The City first took advantage of this legal authorization in an April 1992 General Obligation Bond sale. Legislation has been enacted and approved by the City voters which will improve debt management by authorizing (1) the City to negotiate general obligation sales; (2) the Board of Finance to structure debt maturities and interest payment schedules; (3) the Board of Finance to approve fixed, variable or other interest rates on bonds; and (4) the City to issue "mini-bonds" in denominations as small as \$500.

Legal Debt Limits

All general obligation debt is secured by the full faith and credit of the City. The City has unlimited taxing authority with respect to property taxes to support general obligation debt service requirements. The City is not constrained by any legal limits on the amount of its

General Obligation debt, but is guided by prudent limits set forth in local debt policy. In addition to conservative debt management policies, the City is controlled in the amount of debt that may be incurred by the Constitution of Maryland, which requires a three-step procedure for the creation of debt by the City of Baltimore. First there must be an act of the Maryland General Assembly or a resolution of the majority of the City's delegates to the General Assembly. Pursuant to State authorization, the Mayor and City Council must approve an ordinance. Finally, the voters of the City must ratify the debt issuance.

Effects of Existing Debt on Current and Future Operations

Debt service expense and appropriation data is summarized by fund and type of debt at the end of this section. Based on traditional debt ratio evaluation criteria, current debt burdens and those forecasted, the City's debt is within acceptable limits. As a result of the annual debt review by the rating agencies, the City maintains a General Obligation bond rating of Aa2 with Moody's Investor Service and to AA- with Standard & Poor's. These credit ratings reflect the judgment of the rating agencies that the City has strong capacity to pay principal and interest on debt. Debt service requirements, in and of themselves, do not place an unusual burden on the resource base of the City. The City maintains key credit and debt management ratios at acceptable levels while financing a \$2.6 billion Fiscal 2008 capital budget and five-year program. Selected debt management factors are listed below.

- The City's net General Obligation debt is below the recommended 3-4% of actual taxable value of property (1.72%, 2009). Net General Obligation debt is below the \$1,200 per capita figure suggested as a danger point by credit analysts (\$885, 2008).
- The City is not constrained by any legal limits on its debt authorization limit but is guided by prudent limits set forth in local debt policy.
- The City has no overlapping debt and no instance of default.
- The City has unlimited taxing authority with respect to property taxes.

Principal and interest obligations of the Water and Waste Water Utility and Parking Enterprise funds are payable from the earnings of the respective funds. Appropriate ratios of pledged revenues to maximum annual debt service obligations must be and are maintained for the respective funds.

SCHEDULE OF LONG TERM DEBT SERVICE
 Estimated Principal and Interest Payments
 Including Fiscal 2010 Actual and Fiscal 2011 Estimated Debt Issuance

	General Debt (\$000s)	Conditional Purchase Agreements (\$000s)	Revenue Debt (\$000s)	Other Debt (\$000s)
Fiscal 2011	89,387	27,884	124,347	12,821
Fiscal 2012	90,917	32,517	138,892	17,020
Fiscal 2013	78,998	31,795	140,192	17,621
Fiscal 2014	67,134	27,490	141,238	17,619
Fiscal 2015	59,180	25,368	142,169	17,539
Fiscal 2016 & After	615,425	95,349	2,913,414	432,388
Total	1,001,041	240,403	3,600,253	515,007

Source: Bureau of Treasury Management, un-audited estimate based on the Comprehensive Annual Financial Report, Year Fiscal 2009 and adjusted for estimated impacts of Fiscal 2010 and 2011 financing plans.

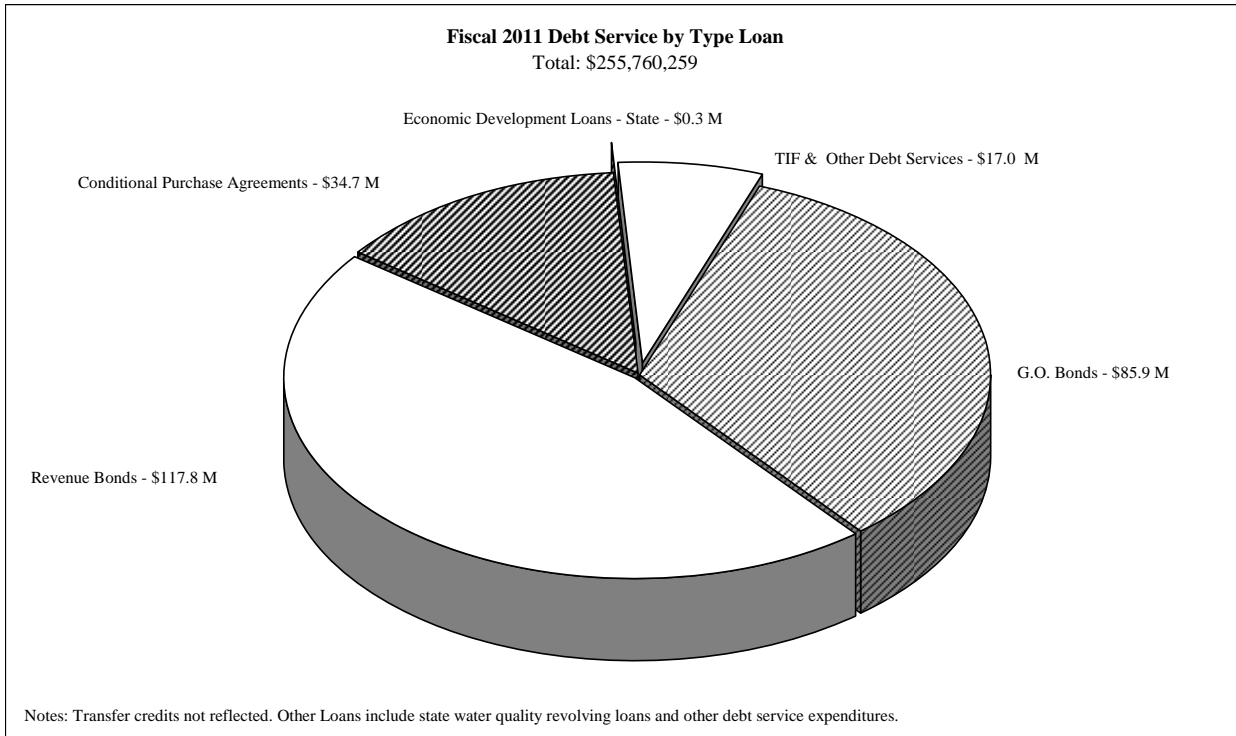
General Debt is made up of General Obligation bonds and bond anticipation notes. Conditional Purchase Agreements or capital lease obligations do not constitute a pledge of the full faith and credit or taxing powers of the City. The agreements are subject to termination if sufficient funds are not appropriated by the City Council. Revenue Debt is composed of Water Utility Fund, Waste Water Utility Fund, Parking Facilities Industrial Development Authority, Storm water and Convention Center revenue financings. Other Debt consists of tax increment financing and long-term financing with the state and federal government.

INCREASES IN LONG TERM DEBT SERVICE
Due to Fiscal 2010 and Planned Fiscal 2011 Borrowing

Outstanding Debt Service	General Debt (\$000s)	Conditional Purchase Agreements (\$000s)	Revenue Debt (\$000s)	Other Debt (\$000s)
6/30/2009	857,292	199,552	3,199,719	359,782
Estimated 06/30/11	1,001,041	240,403	3,600,253	515,007
Change	143,749	40,851	400,534	155,225

The schedule above shows the estimated change in outstanding debt based on planned Fiscal 2010 and 2011 borrowings. The City does not have a general obligation statutory debt limit, but is subject to a three-step process described in “Legal Debt Limits” above. Outstanding debt per capita and the ratio to assessed value will increase, but still remain below danger point thresholds. General Debt Service, as a percent of General Expenditures, is estimated to increase slightly as discussed in the section Capital Projects Impact on Operating Budget. Revenue debt service constitutes the largest increase due primarily to continued borrowings for the water and wastewater enterprise funds. A portion of these borrowings is in response to the City’s April 2002 consent decree between the City, U.S. Environmental Protection Agency and the Maryland Department of the Environment to reduce sanitary sewer overflows during heavy rainfall. Revenue debt limits are established from time to time by the City Council and are issued in accordance with their respective bond indentures. Increased debt service in the “Other Debt” category is due primarily to Tax Increment Financings (TIF). The City has a TIF policy in effect that places limits on the types of TIF projects and, among other things, requires consistency with the City’s economic and development goals.

TYPES OF DEBT SERVICE PAYMENTS



General Obligation Debt

2009 <u>Actual</u>	2010 <u>Budget</u>	2011 <u>Budget</u>
\$75.4M	\$85.3M	\$85.9M

The Fiscal 2011 General Obligation Debt service appropriation remains stable at \$85.9 million in comparison to the Fiscal 2010 total of \$85.3 million.

The State Constitution requires that General Obligation debt may not have a term longer than 40 years. In general, the City's debt has a maximum maturity of no more than 20 years. This long-term debt, by law, is supported by the pledge of the full faith and credit of the City and payment is a first requirement for revenues derived from local property taxing powers. The City has no statutory limitation on the property tax levy.

Conditional Purchase Agreements

2009 <u>Actual</u>	2010 <u>Budget</u>	2011 <u>Budget</u>
\$35.5M	\$30.4M	\$34.7M

The Fiscal 2011 appropriation increase is primarily for the emergency communication system for the Police Department.

The City has entered into various Conditional Purchase Agreements (CPAs) to construct or purchase facilities and/or to acquire equipment. CPAs are long-term capital leases with annual

principal and interest payment schedules that must be met for the City to acquire the asset. CPAs do not constitute a debt of the City within the meaning of any constitutional or statutory limit, nor are they supported by a pledge of the full faith and credit or taxing power of the City. In contrast to General Obligation debt, the City is not obligated to make annual appropriations. In the event the City fails to meet scheduled payments, the agreements are terminated and the City loses the right to use or acquire the financed asset. The City appropriates payments for facilities and equipment which continue to meet the City's public service objectives.

Revenue Bonds

2009	2010	2011
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$85.1M	\$109.7M	\$117.8M

The Fiscal 2011 appropriation increase is interest and principal payments in the Wastewater Utility for the required investment in system upgrades and in the Parking Enterprise Fund for the Slots garage and McHenry Road Garage.

Revenue bond financing supports the capital requirement needs of enterprise operations, including the Parking Enterprise fund. The revenue generated by the operations is pledged to support debt service payments of these funds. Revenue bonds are not general obligations of the City. In the case of the Parking Enterprise Fund, revenues from parking taxes, parking fines and penalties and other parking revenues provide an additional security for the payment of debt service. Parking revenues in excess of parking debt service and operating expenses are transferred to the general fund.

State Economic Development Loans

2009	2010	2011
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$0.5M	\$0.5M	\$0.3M

Under provisions of Subtitle 4 (Maryland Industrial Land Act or MILA) and Title 5 (Maryland Industrial and Commercial Redevelopment Fund or MICRF) of Article 83A of the Annotated Code of Maryland, the City and other subdivisions of the State, may borrow funds for industrial or commercial development projects. The funds may be loaned to private enterprises for the development of specific projects. In the case of MICRF loans, the funds borrowed from the State may also be used to insure or guarantee projects. The State sets the interest rate, term and repayment provisions of the loans. In both cases, the City is liable for repayment of principal and interest amounts on the loans in the event of failure or default of the private enterprise. Such loans are not considered general obligations of the City. The City uses these loan programs as part of its economic development program to stabilize and expand employment and tax base. Payments from businesses utilizing these programs provide General Fund revenue supporting expenses for this borrowing program

Tax Increment Financing

2009	2010	2011
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$1.3M	\$9.7M	\$12.3M

The City is incurring in debt service expense for Tax Increment Financing (TIF) Bonds. This widely used financing mechanism has been adopted by the City for certain public improvements within designated districts. Taxes derived from the increased valuation (the tax increment) are used to pay debt service on the bonds used within the district. Local law provides that a supplemental tax within the each district is to be levied if the tax increment is not sufficient to cover debt service. The Fiscal 2011 debt expenses of \$12.3 million are for costs incurred for TIF projects.

Other Debt Service

2009	2010	2011
<u>Actual</u>	<u>Budget</u>	<u>Budget</u>
\$4.9M	\$4.5M	\$4.7M

The increase in the Fiscal 2011 appropriation mainly comes from increase in financial adviser and legal expenses related to the Parking Enterprise Fund.

DEBT SERVICE EXPENSES BY FUND AND TYPE

	Fiscal 2010 Budget	Fiscal 2011 Budget	Change in Budget
General Fund			
G.O. Bonds	80,039,057	80,274,924	235,867
Bond anticipation Notes	0	16,597	16,597
Conditional Purchase Agreement	26,600,589	30,895,032	4,294,443
Economic Development Loans - State	513,153	289,521	(223,632)
Tax Increment Financing	9,713,596	12,265,873	2,552,277
Other Debt Service	965,561	983,117	17,556
Total	117,831,956	124,725,064	6,893,108
Motor Vehicle Fund			
G.O. Bonds	4,445,029	4,831,568	386,539
Revenue Bonds	10,359,003	11,536,691	1,177,688
Other Debt Service	175,968	178,287	2,319
Total	14,980,000	16,546,546	1,566,546
Convention Center Bond Fund			
Revenue Bonds	4,565,600	4,572,084	6,484
Other Debt Service	30,400	30,000	(400)
Total	4,596,000	4,602,084	6,084
Waste Water Utility Fund			
Revenue Bonds	43,714,061	48,591,552	4,877,491
Other Debt Service	1,532,712	1,532,712	0
Total	45,246,773	50,124,264	4,877,491
Water Utility Fund			
G.O. Bonds	840,000	840,000	0
Revenue Bonds	31,608,261	30,760,141	(848,120)
Other Debt Service	1,083,000	1,083,000	0
Total	33,531,261	32,683,141	(848,120)
Parking Enterprise Fund			
Revenue Bonds	19,414,150	22,298,843	2,884,693
Other Debt Service	698,850	882,739	183,889
Total	20,113,000	23,181,582	3,068,582
Loan and Guarantee Enterprise Fund			
Conditional Purchase Agreement	567,360	556,320	(11,040)
Other Debt Service	56,640	56,000	(640)
Total	624,000	612,320	(11,680)
Internal Service Fund			
Conditional Purchase Agreement	3,268,450	3,275,258	6,808
Other Debt Service	10,000	10,000	0
Total	3,278,450	3,285,258	6,808
Total Operating Debt Service Expenses	240,201,440	255,760,259	15,558,819

Fiscal 2011 Summary of the Adopted Budget

Appendix



FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Baltimore Profile - General City Information

Baltimore City was founded on July 30, 1729. Incorporated in 1797 Baltimore City became independent from Baltimore County in 1851. Geographically, the City is well positioned between Washington, D.C. and New York City along the Interstate 95 corridor. Baltimore-Washington International Thurgood Marshall Airport, Amtrak and MARC train service and Light and Metro Rail ease transportation of people and freight.

Baltimore City has a total area of 92.1 square miles (238.5 sq. km) and 12.3% is water. According to the 2000 Census, Baltimore City had a population of 651,154 and a population density of 8,059 people per square mile. Current estimates of the Census Bureau reflect that the population in 2008 was 636,919.

Baltimore City has an inventory of more than 8,500 downtown hotel rooms. The Baltimore City Convention Center has 300,000 square feet of exhibit halls, 85,000 square feet of meeting rooms, and a 36,000 square foot ballroom. The professional baseball team Baltimore Orioles, the professional football team Baltimore Ravens and the professional indoor soccer team Baltimore Blast call Baltimore City home.

LARGEST PRIVATE SECTOR EMPLOYERS WITH HEADQUARTERS IN THE CITY

	<u>Rank</u>		<u>Rank</u>
Johns Hopkins University	1	Constellation Energy Group, Inc.	6
Johns Hopkins Health System	2	Mercy Health Services	7
University of Maryland Medical System	3	GBMC Healthcare Inc.	8
Verizon Maryland, Inc.	4	Abacus	9
LifeBridge Health	5	CareFirst BlueCross BlueShield	10

Source: Baltimore Business Journal Book of Lists 2010

MOST POPULAR TOURIST ATTRACTIONS

	<u>Visitors per Year</u>		<u>Visitors per Year</u>
Harborplace and The Gallery	14.5 Million	National Aquarium in Baltimore	1.43 Million
Power Plant	7.9 Million	First Mariner Arena	800,000
Lexington Market, Inc.	3.7 Million	M&T Bank Stadium	710,890
Power Plant Live!	3.35 Million	Maryland Science Center	650,000
Oriole Park at Camden Yards	1.95 Million	Baltimore Symphony Orchestra	400,000

Source: Baltimore Business Journal Book of Lists 2010

COLLEGES AND UNIVERSITIES

Baltimore City Community College	Maryland Institute College of Art
Baltimore International College	Morgan State University
Baltimore Hebrew University	Peabody Conservatory of Music
College of Notre Dame of Maryland	Sojourner-Douglass College
Coppin State University	University of Baltimore
Johns Hopkins University	University of Maryland, Baltimore
Loyola University in Maryland	

Source: Maryland Colleges and Universities website.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
 Demographic and Economic Profile and Trends

Population Characteristics	1970	1980	1990	2000	2008
Total Population	905,759	786,775	736,014	651,154	636,919
Sex:					
Male	47.2%	46.7%	46.7%	46.6%	46.8%
Female	52.8%	53.3%	53.3%	53.4%	53.2%
Age:					
0-4	8.4%	6.7%	8.0%	6.4%	7.2%
5-19	28.5%	24.2%	19.8%	21.7%	20.4%
20-44	30.6%	35.8%	41.2%	37.5%	35.3%
45-64	21.9%	20.5%	17.5%	21.2%	25.3%
65 and Over	10.6%	12.8%	13.6%	13.2%	11.9%
Race:					
White	53.0%	43.9%	39.3%	31.6%	31.9%
Non-White	47.0%	56.1%	60.7%	68.4%	68.1%

Source: U.S. Census Bureau, 2008 American Community Survey.

Number of Jobs by Sector	1990	2000	2007	2008	2009
Government	85,256	83,416	77,928	77,894	77,876
Services and Other	148,109	150,864	177,043	175,479	170,989
Manufacturing	43,408	27,595	16,307	15,814	13,690
Retail Trade	58,564	42,034	N/A	N/A	N/A
Finance, Insurance, & Real Estate	44,535	32,307	21,620	20,374	17,892
Transportation, Communications, & Utilities	24,577	18,636	40,223	39,316	36,374
Wholesale Trade	24,977	17,114	N/A	N/A	N/A
Contract Construction	17,245	13,474	11,060	10,745	9,823
Other	NA	2,119	29	18	10
Total	446,671	387,558	344,209	339,640	326,654

Data is not strictly comparable due to the federally mandated change from SIC coding to NAICS coding in industry classifications by MD State which took place first quarter 2001.

Source: Maryland DLLR Employment and Payrolls Report

Per Capita Personal Income (Constant 2000 \$)	2004	2005	2006	2007	2008
Baltimore City	\$30,572	\$31,342	\$31,774	\$32,543	\$33,330
Maryland	\$41,811	\$42,547	\$43,837	\$44,475	\$44,175
Baltimore City as percent of State	73.1%	73.7%	72.5%	73.2%	75.5%
United States	\$34,894	\$35,424	\$36,690	\$37,338	\$36,839
Baltimore City as percent of U.S.	87.6%	88.5%	86.6%	87.2%	90.5%

Source: Data extracts prepared by the Maryland Department of Planning, Planning Data Services, from U.S. Bureau of Economic Analysis, May 2009.

Fiscal 2011
SUMMARY OF THE ADOPTED BUDGET
 Major City Agencies - Selected Statistics

<u>Enoch Pratt Public Library</u>		<u>Police</u>	
Budgeted Positions	403	Budgeted Positions	3,889
Collection Counts (i.e. books, videos, audios)	2.6 million	Police Stations	9
Circulation	1.3 million	Calls for Service	1.1 million
Attendance	2 million	Arrests	72,108
Reference Questions Answered	1.6 million		
Web Site views (prattlibrary.org)	11.5 million	<u>Public Works</u>	
Web Site page views - Sailor	56.2 million	Budgeted Positions	2,666
Branches	22	Water & Wastewater	
Book Mobile	2	Average Daily Water Supply (gallons)	226 million
		Water Customers	1.9 million
<u>Fire</u>		Water Distribution Mains (miles)	4,500
Budgeted Positions	1,788	Storm Drain (miles)	1,100
Fire Stations	38	Sanitary Dewater (miles)	3,100
Firstline Equipment (excluding boats)	90	Solid Waste	
EMS Responses	136,947	Residential Solid Waste Customers	205,000
Suppression Responses	126,913		
		<u>Housing & Community Development</u>	
<u>Health</u>		Budgeted Positions	542
Budgeted Positions	1,071	Demolition of Vacant Units	248
Health Centers/Clinics	14	Multiple Family Dwellings	5,956
Prenatal Visits	2,435	Total Dwelling Units	86,615
Reproductive Care Services Users	10,000	Total Rooming Units	11,381
HIV Screening & Testing	15,000		
Food Establishment Inspections	9,891	<u>Recreation & Parks</u>	
		Budgeted Positions	312
<u>Transportation</u>		Recreation Centers	56
Budgeted Positions	1,477	Park Acreage	5,700
Roadways (miles)	2,000	Tennis Courts	110
Sidewalks (miles)	3,600	Ice Rinks	2
Alleys (miles)	456	Indoor Soccer Fields	2
Parking Meters (coin-op)	6,000	Pools and Water Play Facilities	42
Parking Meters (multi-space)	743	Rowing Club	1
Parking Facility Spaces	8,932	Conservatory	1
Street Lights	72,000	Nature Center	1
		Arborerum	1
		Skateland Park	1
		Driving Range	1

**FISCAL 2010 SUPPLEMENTARY APPROPRIATIONS
AND
TRANSFER OF APPROPRIATIONS BETWEEN AGENCIES**

Expenditures for each adopted annual budget may not legally exceed appropriations at the agency level. Administratively, the Department of Finance has the authority to transfer appropriations between activities within the same program of an agency. The Board of Estimates has the authority to transfer appropriations between programs within the same agency. Only the City Council can authorize the transfer of appropriations between agencies.

The City Charter permits further appropriations for programs included in the original Ordinance of Estimates made necessary by material changes in circumstances, additional appropriations for new programs, or grant awards that could not reasonably be anticipated when formulating the original Ordinance of Estimates. These changes require supplemental appropriation ordinances recommended by the Board of Estimates and ordained by the City Council.

I. The Fiscal 2010 Operating Budget was amended with the following supplementals:

<u>Ordinance Number</u>	<u>City Council Bill#</u>	<u>Agency</u>	<u>Amount</u>	<u>Fund</u>	<u>Purpose</u>
10-307	10-0525	Mayoralty Related	\$60,000,000	General	To provide funds to pay for additional operating expenses.
10-308	10-0526	Transportation	\$24,200,000	MVR	To provide funds to pay for additional operating expenses.

II. The Fiscal 2010 Budget was amended with the following transfer of appropriations:

<u>Ordinance Number</u>	<u>City Council Bill#</u>	<u>Agency From</u>	<u>Agency To</u>	<u>Amount</u>	<u>Purpose</u>
10-344	10-0527	Public Works Recreation	Transportation Transportation	\$2,000,000 \$ 500,000	To provide funds to pay for additional operating expenses

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Key Budgetary and Financial Policies

The establishment of clear objectives to align budget planning and ongoing agency operations to address the long-term issues and concerns confronting the City fails unless supported by sound fiscal management policies. This section presents major budgetary and financial policies that frame annual budget plan development and implementation. Many supporting policies (payroll, purchasing, retirement, etc.) are not summarized here.

Operating and Capital Budget Policies

Fundamental budget policies are set forth in the City Charter. See Budgetary Authority and Process - City Charter Provisions in the Appendix.

Balanced Budget: The Charter requires a balanced budget. A difference between revenues and total expenditures is to be resolved by adjusting the property tax rate or other revenues.

Public Hearings: The Charter mandates that the Board of Estimates and the City Council conduct public hearings on the proposed budget.

Timely Adoption: The Charter schedule requires budget adoption no later than five days before the fiscal year begins.

Budget Amendment: The Charter provides means for adopting supplemental appropriations funded from unanticipated revenues and/or new grants and sources that materialize during the year. The City's policy is to minimize the use of supplemental appropriations. In addition, the Charter allows for and spells out the procedures for amending the budget to transfer appropriations between programs within an agency and between agencies.

Budget Monitoring and Execution: Budget analysts maintain ongoing contact with agency fiscal officers in the process of implementation and execution of the budget. Expenditure and revenue projections are developed and reviewed on a monthly basis. The Mayor, through the Finance Department, exercises appropriate fiscal management to adjust budget policy as necessary to live within the limits of the current adopted plan. The City Council reviews budget performance at mid-year, during the budget development period in the fourth quarter and during the normal course of hearings on supplemental appropriations.

Six-Year Capital Plan: The Charter requires a six-year capital improvement plan, which is updated every year. The plan is prepared in conformance with basic capital budgeting policies, which include appropriating funds in the year in which projects are likely to begin, financing a portion of capital improvements from current revenues and estimating the impact of capital projects on the operating budget. See Capital Plan Budgetary Policy in Capital Budget section for more information on Capital Budget policies.

Financial Forecasting Policies

The City maintains three-year revenue and expenditure forecasts for governmental funds. The forecasts are reviewed and updated at least twice a year. The multi-year forecast provides the basis for establishing budget targets and resource allocation to meet the Mayor's budget priorities.

Competitive Reengineering, Organization Redesign Policies

The ongoing effort to achieve cost reductions to fund operations within the limits of available revenue requires elimination of non-value added expenditures and other reductions in spending. Reductions have been achieved through a variety of means including the CitiStat program, consolidation and reorganization of agencies, staffing reductions through attrition and from time to time layoffs, privatization as appropriate, transfer of certain functions to the State, and other methods.

Reserve Policies

Budget Stabilization Reserve: In 1993, the Budget Stabilization Reserve, or Rainy Day Fund was established. The fund is designed to provide some General Fund budgetary flexibility should material funding shortfalls occur. The Budget Stabilization Fund had an \$80.0 million balance at June 30, 2010, representing about 5.8% of the General Fund. The City continues to make annual contributions to the Budget Stabilization Reserve Fund. The Fiscal 2011 budget includes another \$600,000 for the fund.

Undesignated Unreserved Fund Balance: The Charter places a limit on the size of the undesignated unreserved portion of the General Fund balance, requiring that any amount in excess of 1.0% of revenues be applied to reduce required capital borrowing. This restriction has placed the City in a relatively poor position compared to other large cities and works against the City's interest in achieving sound financial practices. The Charter permits only a small \$1.0 million annual contingency appropriation. With narrow reserve margins, it is essential for the City to have conservative budgeting estimates and plans. The preliminary Fiscal 2010 year-end undesignated unreserved General Fund balance is estimated to be about \$2.5 million.

Financial Reporting Policies

Budget, Accounting and Borrowing: The City has received the Government Finance Officers Association (GFOA) annual award for Excellence in Financial Reporting for over 22 years and the Distinguished Budget Presentation award each year applied for since Fiscal 1988. The Comprehensive Annual Financial Report (CAFR) is prepared in conformance with the Governmental Accounting Standards Board requirements. The City annually prepares the required full disclosure statements to comply with Securities and Exchange Commission requirements, provides fully descriptive notes in its annual financial report and disclosure statements and secures an unqualified independent audit report.

Debt Policies and Credit Rating

In 1990, the City adopted a formal debt policy which sets forth annual borrowing limits, consolidation of all financing arrangements within the Department of Finance, refunding and refinancing policies and limits on key debt management ratios. See Debt Service Overview section for detailed discussion. In the development of the annual borrowing plan, the effects of debt on key ratios outlined in the policy are updated and analyzed. The objective is to maintain the City's reputation in the credit rating community as having a conservative approach to all aspects of debt management including debt service expenses, debt retirement schedules and debt capacity ratios. The policy recognizes the fundamental role that debt has in the effort to maintain or improve the City's credit rating. The City maintains a General Obligation (G.O.) bond rating of 'Aa2' from Moody's Investors Service and 'AA-' from Standard & Poor's. In May 2007, both of these ratings were upgraded from 'A1' and 'A+', respectively, after 40 years of being at the same rating, reducing the City's borrowing costs and saving the City money. The City prepares an annual debt report, semi-annual multi-year debt service projections and periodic debt affordability analysis.

Cash Management and Investment Policies

The City's cash management and investment policy adopted in July 1995 covers investment objectives, types of investments, delegation of authority to invest, internal controls and reporting requirements. The City operates on a pooled cash basis and maintains a tiered portfolio containing a pyramid of investments with a long-term base and short-term top, in order to maximize and stabilize returns. The City has maintained a ratio of current assets to current liabilities greater than 1.0 since 1989 (a ratio of less than 1.0 being considered a fiscal stress warning sign).

Self-Insurance Policies

The City, through its Office of Risk Management, has a comprehensive program of risk exposure identification, evaluation, control and financing. The City is self-insured in the area of casualty and property losses, including the uninsured portion of City buildings and contents, worker's compensation and employers' liability, employees' and retirees' health insurance, third party general liability and automobile liability losses. To the extent possible, the City plans to address concerns about risk management reserves by making additional appropriations and by adjusting agency premiums to help provide adequate funding. The Fiscal 2011 General Fund budget for worker's compensations is \$30.6 million.

Fiscal Policies for Economic Development

The Comprehensive Economic Development Strategy plan submitted to the State in 1999 sets forth economic development goals, objectives and priorities. "LIVE, EARN, PLAY, and LEARN," the comprehensive master plan for the City's development was adopted two years ago. A primary goal of the economic development plan is to attract more job generating businesses to the City. To that end, the City has developed a variety of development incentives including loans and grants. In the last 11 years the City has expanded the incentives to include tax incentive programs. The budget plan estimates and reports on one type of tax expenditure, property tax credits. The budget document also contains legislatively mandated cost and benefit analysis on tax credit programs (see Summary of Tax Expenditure discussion and City Real Property Tax Credit Programs in the Revenue Outlook Section for property tax credit expenditure program descriptions). The City is

committed to perform consistent and thorough analysis of the cost and benefit of its growing package of incentive programs.

Fiscal Stability Policies

One-Time Revenues/One-Time Expenditure Savings: The City policy is to use one-time windfall revenues and expenditure savings for one-time expenses.

Short Term Borrowing: The City Charter prohibits the creation of any short term debt to finance current budgetary operations except for the issuance of tax/revenue anticipation notes to be redeemed in the same fiscal period.

Employee and Retiree Benefits Program Costs: Because total employee compensation costs are the largest share of the City's expenses, it is absolutely essential that options to control costs of employee benefits be examined. The City has an ongoing joint labor-management Health Insurance Committee. Certain recommendations made by the committee are subject to bargaining processes with employee groups. In addition, the Fiscal 2011 budget includes \$3.1 million in the General Fund and \$172,688 in the Motor Vehicle Fund to further fund the GASB 45 rule change for Other Post Employee Benefits (OPEB).

Lobby for Increased State Aid: Special needs as an historic urban center require an ongoing lobbying program for increased State Aid targeted particularly for the school system, courts, crime reduction efforts, substance abuse treatment and economic development programs.

Budget Emergencies: The City Charter provides a mechanism for the Finance Department, under guidelines approved by the Board of Estimates, to establish expenditure schedules or strict budgetary allotments when warranted by financial conditions. In addition, the City Charter permits the budget to include up to \$1.0 million in General Fund appropriations as a contingent fund for emergencies.

Assumption of Grant Program Costs: The City's general policy is to terminate grant programs when federal and State funding is terminated. In recent years, limited exceptions to this policy have been made. In the areas of public safety, prosecution of crime, health, job training and housing and building code enforcement the City General Fund has absorbed certain grant expenses in the State's Attorney's Office, Health, Office of Employment Development and Housing and Community Development agencies.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Budgetary and Accounting Basis

BUDGETARY BASIS

Budgetary Basis

Budgets are adopted on a basis consistent with generally accepted accounting principles (GAAP), except that (a) encumbrances are considered to be expenditures chargeable to appropriations and carried over from year-to-year; (b) no depreciation is budgeted in enterprise funds; (c) investments in supply inventories and assets restricted for self-insurance purposes are not considered to be appropriable; and, (d) revenues accruing to sinking funds are not appropriable. Unencumbered appropriations lapse at the close of the fiscal year unless authorized by the Board of Estimates to be carried forward to the subsequent budget year.

Budgetary Units

Annual appropriations authorized by City Council in the Ordinance of Estimates are by Agency/Operating Department, service (previously called “program”) and fund. Budget presentation is similar but also presents each service by object of expense. The budget provides a myriad of schedules and exhibits that provide summary and detail information from a fund, agency, and service perspective.

- Agencies/Operating Departments represent the major unit of the operating and capital budget plans and are further divided in to sub-units or bureaus, and divisions.
- Services represent specific activity areas within an agency/department and/or bureau. Budget presentations of services summarize expenditures by object of expense, service units called activities, and by fund.

Revenues and Expenditures

Revenues are detailed by fund type (General, grant funds including federal, State and private source grants, and Enterprise), and by various revenue categories and sources. Information provided in the revenue detail for funds other than the grant funds, includes the prior year actual, the current year budget, current year projection, and the estimate for the budget year under consideration.

Expenditures are summarized by fund source for each agency. Services within the agency are summarized by object of expense by service units called activities, and by fund sources. Each presentation includes the prior year actual expense, the current year budget, and the budget year request by the agency and the budget year recommendations.

Relationship Between Budgeting and Accounting

The major differences between the budget presentation and GAAP for governmental funds are: (a) encumbrances are recorded as expenditures (GAAP) as opposed to a reservation of fund balance (budget); (b) certain revenues and expenses, (e.g., compensated absences) not recognized for budgetary purposes are accrued (GAAP); (c) self-insurance contributions are recognized as expenditures for budget purposes only. Enterprise Fund differences consist of the following: (a) encumbrances are recorded as expenditures (GAAP) as opposed to an expense of the following accounting period (budget); (b) certain items, e.g., principal expense and capital outlay, are recorded as expenditures for budgetary purposes as opposed to adjustments of the appropriate balance sheet accounts (GAAP); and, (c) depreciation is recorded as an expense (GAAP) and not recognized for budgetary purposes.

Fund Structure

General Fund - The General Fund is the general operating fund of the City. It is supported by locally generated revenues and some State Aid. It is used to account for all activities of the City not accounted for in some other fund.

Special Funds - Special Funds are used to account for all funding groups that have legally restricted or dedicated uses. These include federal or State grants, State-shared motor vehicle or highway user revenue and grants from private or other non-governmental sources.

Enterprise Funds - The Enterprise Funds are used to account for operations, including debt service that are financed and operated as an ongoing concern where costs of providing services are financed or recovered primarily through user charges. Enterprise Funds included in the City budget are Water and Wastewater, Parking Enterprise, and Loan and Guarantee funds.

ACCOUNTING BASIS

Organization

The City's accounting system is organized and operated on the basis of funds and account groups, each of which is considered a separate accounting entity. The accounting and financial reporting policies of the City conform to generally accepted accounting principles and standards as promulgated by the Governmental Accounting Standards Board and the American Institute of Certified Public Accountants.

General, Debt Service, and Capital Projects

The General, Debt Service and Capital Projects funds are computed on the modified accrual basis of accounting, whereby revenues are recorded when they become both measurable and available to finance expenditures of the current period. Expenditures are recorded when goods and services are received and actual liabilities are incurred and become payable in the current period. Revenues which have been accrued meet tests of materiality and are measurable. They include property taxes collectable within 60 days; locally imposed taxes; state-collected and state-shared taxes; federal, state and other grant and entitlement revenues; and interest earnings. All other revenues are recorded when received.

Enterprise and Internal Service Funds

The accounting basis used for the Enterprise and Internal Service funds is the accrual basis of accounting whereby revenues are recorded at the time they are earned and expenses are recorded when liabilities are incurred.

Encumbrances

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of funds are recorded to reserve that portion of the applicable appropriation, is employed in the General, Special, and Capital Projects funds. Encumbrances are treated as a reservation of fund balance for these funds.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Operating and Capital Plan Budgetary Control

OPERATING PLAN

LEVEL OF CONTROL

Budgetary control is maintained at the service level for each operating fund (and at the project level for each capital project), by the encumbrance of estimated purchase or contract amounts prior to the release of purchase orders to vendors. Purchase orders, which result in an overrun of either operating or capital balances, are not released until additional appropriations are made available. In addition, the City has established a program of financial vulnerability assessment to provide ongoing review of internal financial controls.

MECHANISMS

The Bureau of the Budget and Management Research - All purchase requisitions are reviewed for justification and approved for funds by an analyst in the Bureau of the Budget and Management Research. The bureau prepares monthly revenue and expenditure projections to serve as operating guides for policy makers and budget administrators in support of budget monitoring in order to ensure that budgetary shortfalls are not incurred. All purchase requisitions and all items going before the Board of Estimates for contract awards are reviewed for justification and approved for funds by an analyst in the bureau.

CitiStat - Since August 2001, the Mayor's CitiStat management team began conducting monthly budgetary performance reviews for all major agencies. Individual agency heads are held accountable for expenditure variances and revenue management and production. Agency and Bureau of the Budget and Management Research projections are analyzed and variances explored.

Mayor's Expenditure Control Committee - All personnel matters, which require Board of Estimates approval must be submitted to the Expenditure Control Committee for review and recommendation prior to submission to the Board of Estimates.

Space Utilization Committee - All actions affecting the disposition of property through sales, the leasing of City owned real property and City leasing of property owed by third parties, interdepartmental leases, and the declaration of surplus real property are reviewed by the Committee. Recommendations are developed prior to submission to the Board of Estimates for final action to assure optimum return on real estate transactions.

Board of Estimates Contingent Fund - This account exists to fund emergency and/or unanticipated expenditures. Prior to approval of expenditures from the fund, the Board of Estimates reports to the City Council the circumstances surrounding the request of the expenditure.

APPROPRIATIONS

The adopted budgetary plan is prepared and appropriated on a service basis by fund. The City's Integrated Financial System tracks by service, activity and object level within fund. Purchase orders which result in an overrun of either operating or capital balances are not released until additional appropriations are made available.

CARRYOVERS

Appropriations for a particular service, purpose, activity, or project may, upon the recommendation of the head of the municipal agency concerned and the Director of Finance and with the approval of the Board of Estimates, be carried over to the subsequent fiscal year. Appropriations which are not carried over or utilized for the specified purpose as approved lapse at the end of the fiscal year in which appropriated, except for special funds, i.e., State and federal grants, Water Utility, etc., the balances of which are automatically carried over.

ENCUMBERED FUNDS

Funds encumbered for contracts, purchase orders and capital improvements are carried over to the ensuing fiscal year.

CAPITAL PLAN

DEFINITION

Government accounting standards and the City Charter require that operating revenues and expenses be clearly distinguished from revenues and expenses associated with capital projects (these are the design, development, construction and extraordinary repair and rehabilitation of physical plant and facilities, excluding vehicle acquisitions). The Board of Estimates has defined capital projects as physical betterment or improvements, which cost more than \$50,000, items of repair, maintenance or emergency nature costing more than \$100,000, and Bureau of Water and Wastewater items of repair, maintenance or emergency nature costing more than \$250,000. Physical improvements are not restricted to buildings, but encompass a wide range of projects including street and highway construction, maintenance and improvement of water and sewer systems, community development programs and playground development. In general, capital facilities are considered to have at least a 15-year useful life. Projects funded in the Capital Budget Plan have been included in the six-year Capital Improvement Plan.

APPROPRIATIONS

A large share of appropriations in the Capital Budget derive from federal grants, State grants, motor vehicle revenues, general obligation bonds, revenue bond proceeds and County grants. County grants pay for a prorated share of water and wastewater improvements.

Significant appropriations are derived from the Water Utility and Wastewater Utility funds (these are used to finance the local share of utility improvements), and the proceeds from the sale of surplus City property.

The City embraces a Pay-As-You-Go capital funding policy, which annually finances a portion of capital improvements from current revenues of the General Fund, Motor Vehicle Fund, and Water and Wastewater Utility Funds.

MONITORING

The Capital Accounting Section of the Bureau of Accounting and Payroll Services manages an automated system which checks documents and actions creating obligations or charges in capital project accounts against available appropriations. All documents creating shortfalls are returned to agencies for corrective actions. In addition, the Section reviews Board of Estimates actions, extra work orders and other actions to determine impact on project balances. In the field agencies all ongoing capital projects are monitored on a continuous basis by assigned project engineers who are responsible for construction oversight to prevent project delays and overruns, as well as, to ensure compliance with project approval procedures and appropriation limits.

Periodic surveys are conducted to assess the physical condition of facilities in the City's inventory. Those facilities in need of improvements are considered in a subsequent Capital Improvement Program along with other City priorities for funding in a future year.

Particular attention is directed in the capital plan to infrastructure rehabilitation, facilities modernization and equipment acquisition.

INTEGRATED FINANCIAL SYSTEM

The Department of Finance has an integrated financial management system, which links capital planning and the accounting function. This system supports the monitoring activity described above. This system allows a careful tracking of authorized charges to the various projects and comparison to detailed project cost estimates. The system also assures the integrity of project payments to consultants and contractors.

COST CONTROL

Value engineering standards and techniques are applied to control costs in the design and project scope development phases, as well as, to anticipate and resolve project problems early. The Board of Estimates must approve all costs which would exceed any funding previously approved by the Board for the project.

FISCAL 2011
SUMMARY OF THE ADOPTED BUDGET
Budgetary Authority and Process

Excerpts from the Charter of Baltimore City (1996 Edition) relative to the budget process and Ordinance of Estimates

ARTICLE VI

BOARD OF ESTIMATES

1. BOARD OF ESTIMATES - ORGANIZATION.

(a) There shall be a Board of Estimates composed of the Mayor, President of the City Council, Comptroller, City Solicitor, and Director of Public Works, none of whom shall receive any additional salary as members of the Board. The President of the City Council shall be President of the Board, and one of the members shall act as Secretary. The Board may employ such employees as may be necessary to discharge its duties; their number and compensation shall be fixed in the Ordinance of Estimates.

(b) The first meeting of the Board in every year shall be called by notice from the Mayor or President of the City Council personally served upon members of the Board. Subsequent meetings shall be called as the Board may direct.

(c) If a member is unable to attend a Board meeting, that member's representative, as designated in the Charter, may attend and exercise the powers of the member. The Mayor may designate a municipal officer or member of the Mayor's personal staff to represent the Mayor and exercise the Mayor's power at Board meetings in the Mayor's absence.

2. BOARD OF ESTIMATES - DUTIES AND POWERS.

The Board of Estimates shall formulate and execute the fiscal policy of the City to the extent, and in the manner provided for, in the Charter. To exercise its powers and perform its duties, the Board may promulgate rules and regulations and summon before it the heads of departments, bureaus or divisions, municipal officers, and members of commissions and boards.

3. ORDINANCE OF ESTIMATES - FISCAL YEAR; SUBMISSION AND ADOPTION DATES.

(a) The fiscal, budget, and accounting year of the City shall begin on the first day of July and end on the thirtieth day of June in every year unless otherwise provided by law.

(b) At least thirty days prior to the adoption by the Board of Estimates of a proposed Ordinance of Estimates the Board shall make public the Director of Finance's recommended operating budget, the Planning Commission's recommended capital budget and long-range capital improvement program, and the reports of the Director of Finance and Planning Commission on these documents. Thereafter, the Board shall hold public hearings at which members of the City Council, heads of municipal agencies, and citizens shall have the opportunity to appear before the Board to speak for or against the inclusion of any appropriation in the proposed Ordinance of Estimates.

(c) The Board of Estimates shall submit to the City Council the proposed Ordinance of Estimates for the next fiscal year at least forty-five days before the beginning of that fiscal year.

(d) The City Council shall have at least forty days after receipt of the Board's proposed Ordinance of Estimates to enact an Ordinance of Estimates. The City Council shall adopt an Ordinance of Estimates at least five days prior to the beginning of the fiscal year to which it is applicable if the Board of Estimates submits its proposed Ordinance of Estimates within the period prescribed by Section 3(c).

4. ORDINANCE OF ESTIMATES - THE ROLES OF THE DEPARTMENT OF FINANCE AND THE PLANNING COMMISSION.

To assist the Board of Estimates in the preparation of the proposed Ordinance of Estimates:

(a) The Director of Finance shall submit for the consideration of the Board a recommended operating budget, which shall include the estimates submitted by the municipal agencies for the next fiscal year, the recommendations of the Director of Finance thereon, and all other estimates for appropriations to be made in the next fiscal year, other than for capital improvements; provided, however, the estimates for the Fire Department shall include such amounts, if any, as may be determined by a final decision of a Board of Arbitration convened to arbitrate unresolved negotiations between the City and the certified employee organizations representing the fire fighters and fire officers, as prescribed by existing Section 53 of Article VII.

(b) The Planning Commission shall submit for the consideration of the Board a recommended capital budget, a recommended long-range capital improvement program, and a report on both. The Director and Board of Finance shall review the recommended capital budget and program, and make a report and recommendations about both to the Board of Estimates.

5. BOARD OF ESTIMATES - PREPARATION OF PROPOSED ORDINANCE OF ESTIMATES.

(a) After receiving the recommendations of the Department of Finance and the Planning Commission, the Board shall prepare its proposed Ordinance of Estimates, which shall consist of:

(1) an operating budget: estimates for the next fiscal year of the appropriations needed for the operation of each municipal agency and for all other purposes, other than for capital improvements. These estimates shall state the amounts needed by every municipal agency for each particular program, purpose, activity, or project and the source of funds, if other than general funds, for each.

(2) a capital budget: estimates of the amounts to be appropriated to each municipal agency for capital improvements in the next fiscal year. The capital budget proposed by the Board also shall include the projects that the Board includes in the first year of its long-range capital improvement program and the source of funds for all capital improvements. However, no capital project shall be included in the capital budget portion of the proposed Ordinance of Estimates submitted by the Board of Estimates to the City Council unless the Board has received and considered the reports and recommendations of the Planning Commission, the Director of Finance, and the Board of Finance with regard to such capital project. The Board of Estimates may establish additional procedures for the development of a long-range capital improvement program and a capital budget.

(b) The Board may include annually in the proposed Ordinance of Estimates a sum up to one million dollars (\$1,000,000.00) of the general fund appropriations to be used during the next fiscal year as a contingent fund in case of an emergency or necessity for the expenditure of money in excess of or other than the appropriations regularly passed for any municipal agency. At least one week before it approves a contingent fund expenditure, the Board shall report to the City Council the reasons for the expenditure.

6. BOARD OF ESTIMATES - ADOPTION OF PROPOSED ORDINANCE OF ESTIMATES.

(a) After the public notice and hearings prescribed by Section 3(b), the Board shall adopt a proposed Ordinance of Estimates by a majority vote of all the members. The Board shall deliver the proposed Ordinance of Estimates to the President of the City Council and contemporaneously publish a copy of the proposed ordinance in two daily newspapers in Baltimore City.

(b) The proposed Ordinance of Estimates that the Board submits to the City Council shall be accompanied by the following materials:

(1) a breakdown of the amounts stated for each program, purpose, activity, or project of each municipal agency in the proposed operating budget by standard categories of expenditure, for (a) personal services, (b) materials, supplies, and equipment, (c) debt service, and (d) such other categories as the Board of Estimates may deem advisable. The personal services category shall include the compensation of every officer and salaried employee of the City; provided, however, that the salaries for employees in the same classification who have a uniform salary or salary range may be combined into a single entry, which shall indicate the number of such employees, their aggregate salaries, and the name or title of the classification.

(2) a comparison by standard categories of expenditures of the appropriations contained in the proposed operating budget with (a) the amounts requested by the municipal agencies in their budget submissions (b) the amounts appropriated for the current fiscal year and (c) the amounts expended in the prior fiscal year;

(3) detailed information about the sources of funds to meet the aggregate total of the appropriations contained in the proposed Ordinance of Estimates;

(4) the long-range capital improvement program adopted by the Board and for each capital project included in the capital budget, the following: a brief description and location, the total estimated cost, the appropriations authorized to date, the appropriations proposed for the next fiscal year, the appropriations required thereafter to complete the project, and the estimated additional annual maintenance and operation cost.

(5) a statement setting out:

(a) the revenues which the City can reasonably expect to receive in the next fiscal year from all existing sources of revenue at existing rates other than the full rate property tax but including amounts believed to be collectible from taxes for prior years and including an estimate of the surplus expected at the end of the current fiscal year;

(b) the difference between the revenues expected under (a) above and the total amount of appropriations provided in the proposed Ordinance of Estimates;

(c) the estimated taxable basis for the next ensuing fiscal year for the levy of full rate property taxes;

(d) the rate for the levy of full rate property taxes which, given the revenues expected under (a) above, the total appropriations in the proposed Ordinance of Estimates, and the taxable basis, will be necessary to raise sufficient total revenues to cover total anticipated expenditures;

(e) new sources of revenue or new rates on existing sources of revenue, and the amounts which can reasonably be expected from each of them, which the Board of Estimates believes should be adopted for the next fiscal year; also the rate for the levy of full rate property taxes which, in view of such new sources of revenue or new rates on existing sources of revenue, will be necessary to bring total expected revenues for the next fiscal year into balance with total anticipated expenditures for the year;

(6) a message from the Mayor explaining the major emphasis and objectives of the City's budget for the next fiscal year;

(7) such other information as the Board of Estimates may deem advisable.

7. CITY COUNCIL - ENACTMENT OF ORDINANCE OF ESTIMATES.

(a) Upon receipt of the proposed Ordinance of Estimates and the accompanying materials, the President of the City Council shall promptly cause it to be introduced in the City Council, and the Council shall thereafter hold public hearings on the proposed Ordinance of Estimates. By a majority vote of its members, the City Council may reduce or eliminate any of the amounts in the proposed Ordinance of Estimates, except: (1) amounts fixed by law; (2) amounts for the Fire Department established by a Board of Arbitration and included in the proposed Ordinance of Estimates; and (3) amounts for the payment of the interest and principal of the municipal debt.

(b) The City Council shall not have the power to increase the amounts fixed by the Board or to insert any amount for any new purpose in the proposed Ordinance of Estimates. If the carrying out of a particular program, purpose, activity, or project depends upon action by a body other than the City, the City Council may insert a specific provision in the proposed Ordinance of Estimates making the appropriation for the particular program, purpose, activity or project contingent upon such action.

(c) As soon as practicable after the passage of the Ordinance of Estimates, the City Council shall enact such revenue ordinances as are necessary to produce sufficient expected revenues, as estimated by the Board of Estimates, to cover the total anticipated expenditures authorized by the Ordinance of Estimates. The Council may adopt revenue sources or revenue rates other than those proposed by the Board and in each such instance the estimate of the revenue to be yielded by such a source or rate shall be made by the Board of Estimates. The Board of Estimates shall, taking into account any reductions and eliminations made by the City Council in the anticipated expenditures contained in the proposed Ordinance of Estimates and the revenues to be derived from all existing sources and from any new sources or new rates enacted by the City Council, certify to the Council the difference between the anticipated expenditures for the next fiscal year contained in the Ordinance of Estimates and all expected revenues other than from the full rate property tax. The Board shall then state a rate for the levy of full rate property taxes sufficient to realize the amount required to meet the said difference and the ordinance making the annual levy of full rate property taxes shall fix a rate not less than that stated by the Board so that it shall not be necessary at any time for the City to create a floating debt to meet any deficiency, and it shall not be lawful for the City to create a floating debt for any such purpose.

8. ORDINANCE OF ESTIMATES - DEFICIENCIES AND SUPPLEMENTARY APPROPRIATIONS.

(a) No temporary loan shall be authorized or made to pay any deficiency arising from a failure to realize sufficient income from all sources to meet the amounts provided in the Ordinance of Estimates, but the City may temporarily borrow money for its use in anticipation of the receipts of taxes levied for any year. In case of any such deficiency the Board of Estimates shall effect reductions (which need not be pro rata) in appropriations other than those for the payment of the principal and interest of the City debt and such amounts as are fixed by law and contained in the Ordinance of Estimates, except to the extent that the City Council shall, upon the recommendation of the Board of Estimates, enact an ordinance which shall supply revenues to meet all or any part of such deficiency. No emergency loan shall be made except in accordance with the provisions of Article XI of the Constitution of Maryland.

(b) Except as provided herein, the Ordinance of Estimates shall include all the moneys to be appropriated by the City for all purposes for the fiscal year for which the ordinance is applicable. Additional appropriations shall be permitted during the fiscal year only in the following circumstances and under the following conditions:

(1) revenues from any source other than the full rate property tax and other taxes imposed under the authority of Article II, in excess of or in addition to those relied upon by the Board of Estimates in determining the tax levy required to balance the budget, may be made available for expenditure by the municipal agency responsible for the production of such revenues by a supplementary appropriation ordinance recommended to the City Council by the Board of Estimates, duly passed by the City Council by a majority vote of its members and approved by the Mayor.

(2) grants from private or governmental sources which could not be expected with reasonable certainty at the time of the formulation of the proposed Ordinance of Estimates may be made available to the appropriate municipal agency for expenditure by a supplementary appropriation ordinance recommended to the City Council by the Board of Estimates, duly passed by the City Council by a majority vote of its members and approved by the Mayor.

(3) further appropriations for programs included in the proposed Ordinance of Estimates made necessary by a material change in circumstances, or additional appropriations for new programs which could not reasonably be anticipated at the time of the formulation of the proposed Ordinance of Estimates may be made available to the appropriate municipal agency for expenditure by a supplementary appropriation ordinance recommended to the City Council by the Board of Estimates, duly passed by the City Council by a vote of three-fourths of its members and approved by the Mayor.

(c) Every such further or additional appropriation shall be embodied in a separate ordinance limited to a single program, purpose, activity or project therein stated, and each such supplementary appropriation ordinance shall also, anything contained in the Charter to the contrary notwithstanding, provide the revenue necessary to pay the appropriation by a source, other than the full rate property tax, imposed under the authority of Article II. The revenue shall be levied and collected as directed in the ordinance. The estimate of the revenues to be derived from any source proposed in a supplementary appropriation ordinance shall be made by the Board of Estimates.

9. ORDINANCE OF ESTIMATES - USES OF APPROPRIATIONS.

(a) Following the passage of the Ordinance of Estimates and the enactment of the revenue measures necessary to achieve a balance between expected revenues and anticipated expenditures for the next fiscal year, the sums contained in the Ordinance of Estimates shall, after the beginning of the fiscal year to which it is applicable, be and become appropriated for the purposes therein named. No appropriation provided for in the Ordinance of Estimates shall be used for any purpose other than that named in that ordinance, except: (1) the Board of Estimates may increase the amount for a particular program, purpose, activity, or project or introduce an amount for a new program, purpose, activity or project by transferring thereto amounts already appropriated to that agency; and (2) upon the recommendation of the Board of Estimates, the City Council by ordinance may authorize the transfer of an appropriation contained in the Ordinance of Estimates from one municipal agency to another municipal agency; provided, however, that new or different amounts for capital projects from those stated in the capital budget portion of the Ordinance of Estimates shall not be authorized unless the Board of Estimates has received and considered the reports and recommendations thereon of the Planning Commission and the Director of Finance. (b) Upon the authorization of the Board of Estimates and under procedures established by the Board, the Director of Finance shall establish an expenditure schedule, applicable to any or all municipal agencies whenever, in the opinion of the Board, financial conditions warrant such budgetary allotments.

(c) Appropriations contained in the Ordinance of Estimates for a particular program, purpose, activity, or project may, upon the recommendation of the head of the municipal agency concerned and the Director of Finance, and with the approval of the Board of Estimates, be carried over to fiscal years subsequent to the one for which the appropriation is initially made if necessary to accomplish that program, purpose, activity, or project. Funds encumbered for contracts, projects or other actual commitments and funds dedicated by any act of Congress or by State law or by the terms of any private grant to some specific purpose shall be carried over to the next fiscal year. All appropriations not so carried over shall lapse at the end of the fiscal year from which made, except that any balance remaining in the fund of the water or sanitary wastewater utility (under Section 18 of this article) at the end of the fiscal year shall remain to the credit of that utility and an estimate of such a balance shall be included in that utility's budget for the next year as an estimated receipt.

(d) In case of any surplus arising in any fiscal year by reason of an excess of revenue over the expenditures (including any appropriation carried over) for such year, the surplus shall become a part of the general revenue of the City and shall be available for the general expenditures of the City for the next fiscal year, in accordance with the Ordinance of Estimates for that year. An estimate of such surplus shall be made by the Board of Estimates and included in expected revenues for the next year. However any surplus or retained earnings of the water or sanitary wastewater utility fund (under Section 18 of this article) at the end of the fiscal year shall remain to the credit of that utility and the estimate of such a balance shall be included in that utility's budget for the next year as an estimated receipt.

(e) Except for the funds of the water or sanitary wastewater utilities, if at the end of any fiscal year it is determined that there is any surplus in excess of the amount included in expected revenues for the next fiscal year and such amount exceeds 1% of the general fund operating budget adopted for the next fiscal year and such amount does not include any appropriation carried forward from the prior fiscal year, the excess of such general fund surplus over 1% of the operating budget shall be credited to an account known as the "Capital Bond Fund Appropriation Reduction Account". Funds in this account shall be allocated and paid by order of the Board of Finance for the purpose of substituting for a like amount of general obligation bond funds for which appropriations have been previously made by the Mayor and City Council; to the extent that funds

from the capital bond fund appropriation reduction account are utilized, the authorized amount of general obligation bonds shall be automatically reduced. In determining the application of such funds the Board of Finance shall be guided by the conditions of the bond market and the financial interests of the City of Baltimore. Funds in the capital bond fund appropriation reduction account not utilized in the first year in which they are identified shall be carried forward at the end of the fiscal year to be used for the purpose of substituting for general obligation bond funds at the earliest practical time. Such funds shall be utilized only for the purpose for which the bond funds were appropriated and may not be transferred directly or indirectly to any other purpose. Surplus funds exceeding the amount used in the revenue estimates for the succeeding year but not in excess of 1% of the current general fund operating budget may be utilized by the Board of Estimates to reduce the tax rate requirements for the next fiscal year or to constitute a source of funds for supplemental appropriations recommended to the City Council pursuant to the provisions of this subsection.

ARTICLE VII
EXECUTIVE DEPARTMENTS
DEPARTMENT OF FINANCE

5. DEPARTMENT OF FINANCE - ORGANIZATION ESTABLISHED.

There is a Department of Finance, the head of which shall be the Director of Finance.

6. DEPARTMENT OF FINANCE - DIRECTOR.

(a) The Director of Finance shall supervise and direct the Department. The Director shall have substantial experience in financial administration.

(b) The Director shall be appointed, must be confirmed, and shall serve, pursuant to Article IV, Section 6.

(c) The Director's salary shall be set in the Ordinance of Estimates.

7. DEPARTMENT OF FINANCE - DEPUTY DIRECTOR AND EMPLOYEES.

(a) The Director shall appoint a Deputy Director of Finance pursuant to this section.

(b) Whenever a vacancy shall occur in the office of Director, or whenever the Director shall be incapacitated or otherwise unavailable for duty for any cause, the Deputy Director appointed pursuant to this pursuant to this section shall be the Acting Director.

(c) The Director may appoint such other employees as provided in the Ordinance of Estimates.

POWERS AND DUTIES OF THE DEPARTMENT

8. DEPARTMENT OF FINANCE - BUDGET PREPARATION.

In accordance with rules established by the Board of Estimates, the Department shall prepare the preliminary operating budget for the consideration of the Board of Estimates, shall make reports and recommendations on the capital budget and capital improvement program, and shall otherwise participate in the making of the proposed Ordinance of Estimates.

9. DEPARTMENT OF FINANCE - BUDGET ADMINISTRATION.

Under the direction of the Board of Estimates, the Director shall implement the Ordinance of Estimates. In the interest of economy and efficiency, the Director shall survey the administration and organization of municipal agencies to support the Director's recommendations to the Board of Estimates on the budget requests of the agencies and the Director's reports to the Mayor on measures which might be taken to improve the organization and administration of City government.

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FISCAL 2011

OPERATING BUDGET FUND DISTRIBUTION

AGENCY AND SERVICE	GENERAL	MOTOR VEHICLE	ENTERPRISE AND UTILITY	FEDERAL
Board of Elections	6,567,223	0	0	0
899 Fair Conduct of Elections	6,567,223	0	0	0
City Council	4,707,101	0	0	0
100 City Council	4,707,101	0	0	0
Comptroller	4,156,527	0	0	0
130 Executive Direction and Control - Comptroller	378,383	0	0	0
131 Audits	3,234,950	0	0	0
132 Real Estate Acquisition and Management	543,194	0	0	0
133 Municipal Telephone Exchange	0	0	0	0
136 Municipal Post Office	0	0	0	0
Council Services	458,432	0	0	0
103 Council Services	458,432	0	0	0
Courts: Circuit Court	8,086,638	0	0	1,432,652
110 Circuit Court	8,086,638	0	0	1,432,652
Courts: Orphans' Court	481,007	0	0	0
817 Orphans' Court	481,007	0	0	0
Employees' Retirement Systems	0	0	0	0
152 Employees' Retirement System - Administration	0	0	0	0
154 Fire and Police Retirement System - Administration	0	0	0	0
Enoch Pratt Free Library	22,690,937	0	0	0
788 Information Services	22,690,937	0	0	0
Finance	13,920,733	0	3,240,696	0
148 Revenue Collection	2,999,988	0	0	0
150 Treasury and Debt Management	1,095,573	0	0	0
698 Administration - Finance	942,272	0	271	0
699 Procurement	2,357,983	0	0	0
700 Surplus Property Disposal	0	0	0	0
701 Printing Services	0	0	0	0
702 Accounts Payable	1,184,805	0	0	0
703 Payroll	3,092,923	0	0	0
704 Accounting	1,107,136	0	0	0
705 Loan and Guarantee Program	0	0	3,240,425	0
707 Risk Management for Employee Injuries	0	0	0	0
708 Operating Budget Management	901,260	0	0	0
709 Management Research	154,293	0	0	0
710 Property Tax Billing Integrity and Recovery	84,500	0	0	0
Fire	147,409,287	0	0	2,646,290
600 Administration - Fire	12,143,017	0	0	1,000,000
602 Fire Suppression and Emergency Rescue	107,198,708	0	0	1,435,574
608 Emergency Management	0	0	0	210,716
609 Emergency Medical Services	10,281,847	0	0	0
610 Fire and Emergency Community Outreach	356,413	0	0	0
611 Fire Code Enforcement	2,743,852	0	0	0
612 Fire Investigation	977,384	0	0	0
613 Fire Facilities Maintenance and Replacement	8,635,015	0	0	0
614 Fire Communications and Dispatch	3,443,535	0	0	0
615 Fire Recruitment and Training	1,629,516	0	0	0
General Services	16,349,519	2,141,083	0	0
189 Fleet Management	0	0	0	0
726 Administration - General Services	82,404	30,343	0	0
727 Building Permits and Municipal Consents	233,729	1,434,318	0	0

FISCAL 2011

OPERATING BUDGET FUND DISTRIBUTION

STATE	OTHER SPECIAL	INTERNAL SERVICE	FISCAL 2011 TOTAL	AGENCY AND SERVICE
0	0	0	6,567,223	Board of Elections
0	0	0	6,567,223	899 Fair Conduct of Elections
0	0	0	4,707,101	City Council
0	0	0	4,707,101	100 City Council
0	129,614	17,519,965	21,806,106	Comptroller
0	0	0	378,383	130 Executive Direction and Control - Comptroller
0	0	0	3,234,950	131 Audits
0	129,614	0	672,808	132 Real Estate Acquisition and Management
0	0	16,756,694	16,756,694	133 Municipal Telephone Exchange
0	0	763,271	763,271	136 Municipal Post Office
0	0	0	458,432	Council Services
0	0	0	458,432	103 Council Services
6,449,760	83,850	0	16,052,900	Courts: Circuit Court
6,449,760	83,850	0	16,052,900	110 Circuit Court
0	0	0	481,007	Courts: Orphans' Court
0	0	0	481,007	817 Orphans' Court
0	9,833,664	0	9,833,664	Employees' Retirement Systems
0	5,535,965	0	5,535,965	152 Employees' Retirement System - Administration
0	4,297,699	0	4,297,699	154 Fire and Police Retirement System - Administration
9,581,948	487,986	0	32,760,871	Enoch Pratt Free Library
9,581,948	487,986	0	32,760,871	788 Information Services
0	623,830	10,955,659	28,740,918	Finance
0	436,619	0	3,436,607	148 Revenue Collection
0	0	0	1,095,573	150 Treasury and Debt Management
0	0	13,708	956,251	698 Administration - Finance
0	0	0	2,357,983	699 Procurement
0	187,211	0	187,211	700 Surplus Property Disposal
0	0	3,305,115	3,305,115	701 Printing Services
0	0	0	1,184,805	702 Accounts Payable
0	0	0	3,092,923	703 Payroll
0	0	0	1,107,136	704 Accounting
0	0	0	3,240,425	705 Loan and Guarantee Program
0	0	7,636,836	7,636,836	707 Risk Management for Employee Injuries
0	0	0	901,260	708 Operating Budget Management
0	0	0	154,293	709 Management Research
0	0	0	84,500	710 Property Tax Billing Integrity and Recovery
1,152,775	12,000,000	0	163,208,352	Fire
0	0	0	13,143,017	600 Administration - Fire
950,294	0	0	109,584,576	602 Fire Suppression and Emergency Rescue
6,077	0	0	216,793	608 Emergency Management
47,487	12,000,000	0	22,329,334	609 Emergency Medical Services
0	0	0	356,413	610 Fire and Emergency Community Outreach
146,717	0	0	2,890,569	611 Fire Code Enforcement
0	0	0	977,384	612 Fire Investigation
0	0	0	8,635,015	613 Fire Facilities Maintenance and Replacement
2,200	0	0	3,445,735	614 Fire Communications and Dispatch
0	0	0	1,629,516	615 Fire Recruitment and Training
0	0	42,946,734	61,437,336	General Services
0	0	42,204,307	42,204,307	189 Fleet Management
0	0	0	112,747	726 Administration - General Services
0	0	0	1,668,047	727 Building Permits and Municipal Consents

FISCAL 2011

OPERATING BUDGET FUND DISTRIBUTION

AGENCY AND SERVICE	GENERAL	MOTOR VEHICLE	ENTERPRISE AND UTILITY	FEDERAL
General Services (continued)				
728 Street Cut and Right-of-Way Construction Oversight	0	509,834	0	0
729 Real Property Database Management	663,608	0	0	0
730 Public and Private Energy Performance	0	0	0	0
731 Facilities Management	15,369,778	166,588	0	0
Health	26,522,703	226,080	0	74,451,311
303 Clinical Services	3,924,956	0	0	5,838,721
305 Healthy Homes	843,315	0	0	3,224,385
307 Substance Abuse and Mental Health	1,941,288	0	0	0
308 Maternal and Child Health	1,182,131	0	0	16,092,678
310 School Health Services	5,060,039	0	0	668,661
315 Emergency Services - Health	440,056	0	0	2,343,384
316 Youth Violence Prevention	487,685	0	0	0
715 Administration - Health	3,798,504	0	0	100,992
716 Animal Services	2,955,989	0	0	0
717 Environmental Health	3,089,376	0	0	6,745,200
718 Chronic Disease Prevention	1,203,078	0	0	6,922,531
720 HIV Treatment Services for the Uninsured	498,620	0	0	27,106,023
721 Senior Centers	674,480	0	0	3,007,330
722 Administration - CARE	345,186	0	0	159,842
723 Advocacy and Supportive Care for Seniors	78,000	0	0	181,430
724 Assistive and Directive Care for Seniors	0	226,080	0	1,315,901
725 Senior Education	0	0	0	744,233
Housing and Community Development	29,181,733	238,000	0	42,581,068
593 Community Support Projects	0	0	0	8,026,925
604 Early Childhood Education	116,489	0	0	1,015,319
605 Head Start	0	0	0	29,586,287
737 Administration - HCD	2,059,226	0	0	1,068,420
738 Energy Assistance	0	0	0	0
740 Dawson Center	0	0	0	240,000
742 Promote Homeownership	315,000	0	0	328,776
745 Housing Code Enforcement	12,025,168	0	0	0
747 Register and License Properties and Contractors	399,870	0	0	0
748 Housing Development Finance and Project Management	0	0	0	1,291,056
749 Blight Elimination	2,994,889	0	0	0
750 Housing Rehabilitation Loans	0	0	0	911,999
751 Building and Zoning Inspections and Permits	6,120,143	0	0	0
752 Community Outreach Services	1,039,080	0	0	112,286
754 Summer Food Service Program	0	0	0	0
809 Retention, Expansion, and Attraction of Businesses	791,932	0	0	0
810 Real Estate Development	1,330,490	0	0	0
811 Inner Harbor Coordination	403,853	238,000	0	0
812 Business Support - Small Business Resource Center	160,000	0	0	0
813 Technology Development - Emerging Technology Center	575,000	0	0	0
814 Improve and Promote Retail Districts Beyond Downtown	850,593	0	0	0
Human Resources	4,727,228	0	0	0
770 Administration - Human Resources	3,095,946	0	0	0
771 Benefits Administration	335,451	0	0	0
772 Civil Service Management	1,227,822	0	0	0
773 COB University	68,009	0	0	0
Law	3,771,433	0	0	0
860 Administration - Law	127,972	0	0	0
861 Central Bureau of Investigation	0	0	0	0
863 Contracts Law	217,003	0	0	0

FISCAL 2011

OPERATING BUDGET FUND DISTRIBUTION

STATE	OTHER SPECIAL	INTERNAL SERVICE	FISCAL 2011 TOTAL	AGENCY AND SERVICE
General Services (continued)				
0	0	0	509,834	728 Street Cut and Right-of-Way Construction Oversight
0	0	0	663,608	729 Real Property Database Management
0	0	742,427	742,427	730 Public and Private Energy Performance
0	0	0	15,536,366	731 Facilities Management
24,229,258	12,735,836	0	138,165,188	Health
193,129	156,506	0	10,113,312	303 Clinical Services
471,699	30,000	0	4,569,399	305 Healthy Homes
4,372,229	0	0	6,313,517	307 Substance Abuse and Mental Health
868,689	1,306,500	0	19,449,998	308 Maternal and Child Health
897,800	9,689,397	0	16,315,897	310 School Health Services
9,422,098	0	0	12,205,538	315 Emergency Services - Health
1,491,641	1,000,000	0	2,979,326	316 Youth Violence Prevention
24,453	79,543	0	4,003,492	715 Administration - Health
0	0	0	2,955,989	716 Animal Services
147,663	0	0	9,982,239	717 Environmental Health
1,629,354	87,425	0	9,842,388	718 Chronic Disease Prevention
0	0	0	27,604,643	720 HIV Treatment Services for the Uninsured
729,358	139,932	0	4,551,100	721 Senior Centers
48,953	0	0	553,981	722 Administration - CARE
2,055,965	14,650	0	2,330,045	723 Advocacy and Supportive Care for Seniors
1,593,607	231,883	0	3,367,471	724 Assistive and Directive Care for Seniors
282,620	0	0	1,026,853	725 Senior Education
10,694,922	562,385	0	83,258,108	Housing and Community Development
0	0	0	8,026,925	593 Community Support Projects
0	212,385	0	1,344,193	604 Early Childhood Education
1,601,680	0	0	31,187,967	605 Head Start
2,313	0	0	3,129,959	737 Administration - HCD
5,826,711	0	0	5,826,711	738 Energy Assistance
0	0	0	240,000	740 Dawson Center
0	0	0	643,776	742 Promote Homeownership
30,257	50,000	0	12,105,425	745 Housing Code Enforcement
0	0	0	399,870	747 Register and License Properties and Contractors
0	0	0	1,291,056	748 Housing Development Finance and Project Management
0	0	0	2,994,889	749 Blight Elimination
0	0	0	911,999	750 Housing Rehabilitation Loans
0	0	0	6,120,143	751 Building and Zoning Inspections and Permits
0	0	0	1,151,366	752 Community Outreach Services
3,233,961	0	0	3,233,961	754 Summer Food Service Program
0	100,000	0	891,932	809 Retention, Expansion, and Attraction of Businesses
0	100,000	0	1,430,490	810 Real Estate Development
0	0	0	641,853	811 Inner Harbor Coordination
0	0	0	160,000	812 Business Support - Small Business Resource Center
0	0	0	575,000	813 Technology Development - Emerging Technology Center
0	100,000	0	950,593	814 Improve and Promote Retail Districts Beyond Downtown
0	0	2,170,239	6,897,467	Human Resources
0	0	0	3,095,946	770 Administration - Human Resources
0	0	2,113,894	2,449,345	771 Benefits Administration
0	0	56,345	1,284,167	772 Civil Service Management
0	0	0	68,009	773 COB University
0	0	4,940,625	8,712,058	Law
0	0	97,452	225,424	860 Administration - Law
0	0	3,195,453	3,195,453	861 Central Bureau of Investigation
0	0	103,120	320,123	863 Contracts Law

FISCAL 2011

OPERATING BUDGET FUND DISTRIBUTION

AGENCY AND SERVICE	GENERAL	MOTOR VEHICLE	ENTERPRISE AND UTILITY	FEDERAL
Law (continued)				
864 Corporate Real Estate	322,067	0	0	0
865 Employment Advice - Law	184,964	0	0	0
866 General Legal Advice and Representation	510,611	0	0	0
867 Land Use and Environmental Matters - Law	618,298	0	0	0
868 Litigation and Workers Compensation	674,790	0	0	0
869 Minority and Women's Business Opportunity Office	412,663	0	0	0
870 Opinions and Advice for City and City Council	250,372	0	0	0
871 Representation and Advice for Law Enforcement	452,693	0	0	0
Legislative Reference	783,933	0	0	0
106 Legislative Reference Services	482,298	0	0	0
107 Archives and Records Management	301,635	0	0	0
Liquor License Board	2,148,692	0	0	0
850 Liquor Licensing	620,930	0	0	0
851 Liquor License Compliance	1,527,762	0	0	0
Mayoralty	3,905,206	0	0	0
125 Executive Direction and Control - Mayoralty	2,638,942	0	0	0
127 State Relations	524,912	0	0	0
353 Office of Community Projects	741,352	0	0	0
M-R: Art and Culture	6,809,569	0	0	0
493 Art and Culture Grants	4,945,869	0	0	0
824 Events, Art, Culture, and Film	1,788,700	0	0	0
828 Bromo Seltzer Arts Tower	75,000	0	0	0
M-R: Baltimore City Public Schools	238,073,186	0	0	0
352 Baltimore City Public Schools	238,073,186	0	0	0
M-R: Baltimore Economic Recovery Team (BERT)	0	0	0	13,059,569
575 Baltimore Economic Recovery Team (B.E.R.T.)	0	0	0	13,059,569
M-R: Cable and Communications	482,000	0	0	0
876 Media Production	482,000	0	0	0
M-R: Civic Promotion	9,692,058	0	0	0
590 Public Markets	315,000	0	0	0
820 Convention Sales and Tourism Marketing	9,377,058	0	0	0
M-R: Conditional Purchase Agreements	26,704,058	0	561,320	0
129 Conditional Purchase Agreement Payments	26,704,058	0	561,320	0
M-R: Contingent Fund	500,000	0	0	0
121 Contingent Fund	500,000	0	0	0
M-R: Convention Center Hotel	6,526,351	0	0	0
535 Convention Center Hotel	6,526,351	0	0	0
M-R: Convention Complex	13,146,564	0	0	0
540 1st Mariner Arena Operations	450,000	0	0	0
855 Convention Center	12,696,564	0	0	0
857 Convention Center Debt Service	0	0	0	0
M-R: Debt Service	82,784,544	16,546,546	0	0
123 General Debt Service	82,784,544	16,546,546	0	0
M-R: Educational Grants	6,777,483	0	0	0
446 Educational Grants	6,777,483	0	0	0
M-R: Employees' Retirement Contribution	133,331,520	10,982,688	0	0
355 Employees' Retirement Contribution	133,331,520	10,982,688	0	0
M-R: Environmental Control Board	606,460	0	0	0
117 Adjudication of Environmental Citations	606,460	0	0	0
M-R: Health and Welfare Grants	1,118,072	0	0	0
385 Health and Welfare Grants	1,118,072	0	0	0

FISCAL 2011

OPERATING BUDGET FUND DISTRIBUTION

STATE	OTHER SPECIAL	INTERNAL SERVICE	FISCAL 2011 TOTAL	AGENCY AND SERVICE
				Law (continued)
0	0	0	322,067	864 Corporate Real Estate
0	0	87,310	272,274	865 Employment Advice - Law
0	0	0	510,611	866 General Legal Advice and Representation
0	0	0	618,298	867 Land Use and Environmental Matters - Law
0	0	1,363,586	2,038,376	868 Litigation and Workers Compensation
0	0	0	412,663	869 Minority and Women's Business Opportunity Office
0	0	0	250,372	870 Opinions and Advice for City and City Council
0	0	93,704	546,397	871 Representation and Advice for Law Enforcement
0	11,400	0	795,333	Legislative Reference
0	11,400	0	493,698	106 Legislative Reference Services
0	0	0	301,635	107 Archives and Records Management
0	0	0	2,148,692	Liquor License Board
0	0	0	620,930	850 Liquor Licensing
0	0	0	1,527,762	851 Liquor License Compliance
346,401	0	0	4,251,607	Mayoralty
0	0	0	2,638,942	125 Executive Direction and Control - Mayoralty
0	0	0	524,912	127 State Relations
346,401	0	0	1,087,753	353 Office of Community Projects
0	0	0	6,809,569	M-R: Art and Culture
0	0	0	4,945,869	493 Art and Culture Grants
0	0	0	1,788,700	824 Events, Art, Culture, and Film
0	0	0	75,000	828 Bromo Seltzer Arts Tower
0	0	0	238,073,186	M-R: Baltimore City Public Schools
0	0	0	238,073,186	352 Baltimore City Public Schools
200,000	0	0	13,259,569	M-R: Baltimore Economic Recovery Team (BERT)
200,000	0	0	13,259,569	575 Baltimore Economic Recovery Team (B.E.R.T.)
0	852,894	0	1,334,894	M-R: Cable and Communications
0	852,894	0	1,334,894	876 Media Production
0	0	0	9,692,058	M-R: Civic Promotion
0	0	0	315,000	590 Public Markets
0	0	0	9,377,058	820 Convention Sales and Tourism Marketing
0	0	9,999	27,275,377	M-R: Conditional Purchase Agreements
0	0	9,999	27,275,377	129 Conditional Purchase Agreement Payments
0	0	0	500,000	M-R: Contingent Fund
0	0	0	500,000	121 Contingent Fund
0	0	0	6,526,351	M-R: Convention Center Hotel
0	0	0	6,526,351	535 Convention Center Hotel
5,763,881	4,602,084	0	23,512,529	M-R: Convention Complex
0	0	0	450,000	540 1st Mariner Arena Operations
5,763,881	0	0	18,460,445	855 Convention Center
0	4,602,084	0	4,602,084	857 Convention Center Debt Service
0	0	0	99,331,090	M-R: Debt Service
0	0	0	99,331,090	123 General Debt Service
0	0	0	6,777,483	M-R: Educational Grants
0	0	0	6,777,483	446 Educational Grants
0	0	0	144,314,208	M-R: Employees' Retirement Contribution
0	0	0	144,314,208	355 Employees' Retirement Contribution
0	0	0	606,460	M-R: Environmental Control Board
0	0	0	606,460	117 Adjudication of Environmental Citations
0	0	0	1,118,072	M-R: Health and Welfare Grants
0	0	0	1,118,072	385 Health and Welfare Grants

FISCAL 2011

OPERATING BUDGET FUND DISTRIBUTION

AGENCY AND SERVICE	GENERAL	MOTOR VEHICLE	ENTERPRISE AND UTILITY	FEDERAL
M-R: Miscellaneous General Expenses	216,046	336,850	0	0
122 Miscellaneous General Expenses	216,046	336,850	0	0
M-R: Office of CitiStat Operations	503,188	0	0	0
347 CitiStat Operations	503,188	0	0	0
M-R: Office of Criminal Justice	1,528,907	0	0	9,350,846
757 Crime Camera Management	1,257,627	0	0	0
758 Coordination of Public Safety Strategy	271,280	0	0	9,350,846
M-R: Office of Employment Development	6,954,969	0	0	18,304,716
791 BCPS Alternative Options Academy for Youth	0	0	0	0
792 Workforce Services for TANF Recipients	0	0	0	4,718,002
793 Career Center Services for City Residents	809,506	0	0	0
794 Administration - MOED	1,079,913	0	0	0
795 Workforce Services for Baltimore Residents	0	0	0	7,339,400
796 Workforce Services for Ex-Offenders	0	0	0	500,000
797 Workforce Services for Out of School Youth-Youth Opportunity	2,503,129	0	0	0
798 Youth Works Summer Job Program	1,672,089	0	0	0
799 Career Connections for In-School Youth	890,332	0	0	0
800 Workforce Services for WIA Funded Youth	0	0	0	5,747,314
M-R: Office of Human Services	5,453,346	0	0	30,016,401
356 Homeless Services Coordination	601,734	0	0	1,841,740
741 Community Action Centers	892,265	0	0	939,460
893 Homeless Prevention	0	0	0	638,356
894 Outreach to the Homeless	0	0	0	526,748
895 Temporary Housing for the Homeless	3,758,135	0	0	4,924,240
896 Permanent Housing for the Homeless	201,212	0	0	21,145,857
M-R: Office of Information Technology	10,667,877	0	0	0
802 Administration - MOIT	938,287	0	0	0
803 IT Application Support Services	4,671,079	0	0	0
804 Call Center Services	2,871,059	0	0	0
805 IT Infrastructure Support Services	2,187,452	0	0	0
M-R: Office of Neighborhoods	535,148	0	0	0
354 Office of Neighborhoods	535,148	0	0	0
M-R: Office of the Inspector General	393,859	0	0	0
836 Inspector General	393,859	0	0	0
M-R: Office of the Labor Commissioner	724,153	0	0	0
128 Labor Contract Negotiations and Administration	724,153	0	0	0
M-R: Retirees' Benefits	64,852,818	8,051,400	0	0
351 Retirees' Benefits	64,852,818	8,051,400	0	0
M-R: Self-Insurance Fund	11,225,082	1,447,277	0	0
126 Contribution to Self-Insurance Fund	11,225,082	1,447,277	0	0
M-R: TIF Debt Service	5,833,119	0	0	0
124 TIF Debt Service	5,833,119	0	0	0
Municipal and Zoning Appeals	391,351	0	0	0
185 Zoning, Tax and Other Appeals	391,351	0	0	0
Office of Civil Rights	1,022,381	0	0	50,128
656 Wage Investigation and Enforcement	169,710	0	0	0
846 Discrimination Investigations, Resolutions and Conciliations	549,078	0	0	50,128
848 Police Community Relations	207,680	0	0	0
878 Disabilities Commission	95,913	0	0	0
Planning	1,533,142	570,993	0	1,199,483
761 Development Oversight	287,175	558,592	0	0
762 Historic Preservation	123,514	0	0	302,417
763 Comprehensive Planning	205,916	0	0	572,258
764 Six-Year Capital Improvement Program	64,933	0	0	83,083

FISCAL 2011

OPERATING BUDGET FUND DISTRIBUTION

STATE	OTHER SPECIAL	INTERNAL SERVICE	FISCAL 2011 TOTAL	AGENCY AND SERVICE
0	0	0	552,896	M-R: Miscellaneous General Expenses
0	0	0	552,896	122 Miscellaneous General Expenses
0	0	0	503,188	M-R: Office of CitiStat Operations
0	0	0	503,188	347 CitiStat Operations
1,192,605	275,000	0	12,347,358	M-R: Office of Criminal Justice
58,281	0	0	1,315,908	757 Crime Camera Management
1,134,324	275,000	0	11,031,450	758 Coordination of Public Safety Strategy
1,775,792	500,000	0	27,535,477	M-R: Office of Employment Development
189,364	0	0	189,364	791 BCPS Alternative Options Academy for Youth
0	0	0	4,718,002	792 Workforce Services for TANF Recipients
0	0	0	809,506	793 Career Center Services for City Residents
100,000	0	0	1,179,913	794 Administration - MOED
0	0	0	7,339,400	795 Workforce Services for Baltimore Residents
1,400,000	500,000	0	2,400,000	796 Workforce Services for Ex-Offenders
0	0	0	2,503,129	797 Workforce Services for Out of School Youth-Youth Opportunity
86,428	0	0	1,758,517	798 Youth Works Summer Job Program
0	0	0	890,332	799 Career Connections for In-School Youth
0	0	0	5,747,314	800 Workforce Services for WIA Funded Youth
6,491,632	1,224,376	0	43,185,755	M-R: Baltimore Homeless Services
121,690	862,418	0	3,427,582	356 Homeless Services Coordination
3,011,875	0	0	4,843,600	741 Community Action Centers
378,580	0	0	1,016,936	893 Homeless Prevention
677,265	0	0	1,204,013	894 Outreach to the Homeless
1,858,726	0	0	10,541,101	895 Temporary Housing for the Homeless
443,496	361,958	0	22,152,523	896 Permanent Housing for the Homeless
0	0	3,387,263	14,055,140	M-R: Office of Information Technology
0	0	0	938,287	802 Administration - MOIT
0	0	0	4,671,079	803 IT Application Support Services
0	0	0	2,871,059	804 Call Center Services
0	0	3,387,263	5,574,715	805 IT Infrastructure Support Services
0	0	0	535,148	M-R: Office of Neighborhoods
0	0	0	535,148	354 Office of Neighborhoods
0	0	0	393,859	M-R: Office of the Inspector General
0	0	0	393,859	836 Inspector General
0	0	0	724,153	M-R: Office of the Labor Commissioner
0	0	0	724,153	128 Labor Contract Negotiations and Administration
0	0	0	72,904,218	M-R: Retirees' Benefits
0	0	0	72,904,218	351 Retirees' Benefits
0	0	0	12,672,359	M-R: Self-Insurance Fund
0	0	0	12,672,359	126 Contribution to Self-Insurance Fund
0	0	0	5,833,119	M-R: TIF Debt Service
0	0	0	5,833,119	124 TIF Debt Service
0	0	0	391,351	Municipal and Zoning Appeals
0	0	0	391,351	185 Zoning, Tax and Other Appeals
0	0	0	1,072,509	Office of Civil Rights
0	0	0	169,710	656 Wage Investigation and Enforcement
0	0	0	599,206	846 Discrimination Investigations, Resolutions and Conciliations
0	0	0	207,680	848 Police Community Relations
0	0	0	95,913	878 Disabilities Commission
14,000	0	0	3,317,618	Planning
0	0	0	845,767	761 Development Oversight
0	0	0	425,931	762 Historic Preservation
0	0	0	778,174	763 Comprehensive Planning
0	0	0	148,016	764 Six-Year Capital Improvement Program

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OPERATING BUDGET FUND DISTRIBUTION

<u>AGENCY AND SERVICE</u>	<u>GENERAL</u>	<u>MOTOR VEHICLE</u>	<u>ENTERPRISE AND UTILITY</u>	<u>FEDERAL</u>
Planning (continued)				
765 Sustainability	107,535	0	0	159,601
766 Information Analysis for City Planning	306,421	0	0	80,960
768 Administration - Planning	437,648	12,401	0	1,164
Police	317,338,229	8,593,764	0	10,127,183
621 Administration - Police	34,679,783	591,046	0	0
622 Police Patrol	174,598,189	0	0	47,523
623 Crime Investigation	34,590,787	0	0	79,660
624 Target Violent Criminals	17,995,742	0	0	0
625 Special Operations SWAT	4,662,498	0	0	0
626 Homeland Security - Intelligence	2,360,509	0	0	10,000,000
627 911 Communications Center	9,807,860	0	0	0
628 Police Internal Affairs	4,530,454	0	0	0
632 Manage Police Records and Evidence Control Systems	6,299,251	0	0	0
634 Crowd, Traffic, and Special Events Management	1,885,000	8,002,718	0	0
635 Police Recruiting and Training	8,878,680	0	0	0
637 Special Operations - K-9 and Mounted Unit	2,675,414	0	0	0
638 Special Operations - Marine Unit and Emergency Service Unit	2,613,490	0	0	0
640 Special Operations - Aviation	4,108,000	0	0	0
642 Crime Laboratory	7,652,572	0	0	0
Public Works	47,530,102	26,360,524	312,671,676	1,571,382
660 Administration - DPW - SW	1,414,111	541,839	0	0
661 Public Right-of-Way Cleaning	6,816,237	18,823,277	0	0
662 Vacant/Abandoned Property Cleaning and Boarding	2,496,986	0	0	1,480,900
663 Waste Removal and Recycling	17,780,916	0	0	0
664 Waste Re-Use and Disposal	16,719,408	0	0	0
670 Administration - DPW - WWW	0	0	33,674,340	0
671 Water Management	0	0	68,643,635	0
672 Water and Wastewater Consumer Services	0	0	15,990,121	0
673 Wastewater Management	0	0	105,125,831	0
674 Surface Water Management	952,000	4,998,288	1,403,612	0
675 Engineering and Construction Management - Water and Wastewater	0	0	87,834,137	0
676 Administration - DPW	845,732	1,997,120	0	2,339
678 Rat Control	504,712	0	0	88,143
Recreation and Parks	25,339,351	3,440,832	0	0
644 Administration - Rec and Parks	3,455,739	155,747	0	0
645 Aquatics	1,438,444	0	0	0
646 Park Maintenance	7,186,671	0	0	0
647 Youth and Adult Sports	613,000	0	0	0
648 Community Recreation Centers	10,630,176	0	0	0
649 Special Facilities Management - Recreation	248,504	0	0	0
650 Horticulture	694,931	314,001	0	0
651 Recreation for Seniors	349,000	0	0	0
652 Therapeutic Recreation	430,614	0	0	0
653 Special Events - Recreation	102,177	0	0	0
654 Urban Forestry	190,095	2,971,084	0	0
Sheriff	15,865,933	0	0	0
881 Courthouse Security	3,542,342	0	0	0
882 Deputy Sheriff Enforcement	10,039,227	0	0	0
884 District Court Sheriff Services	1,920,638	0	0	0
889 Child Support Enforcement	363,726	0	0	0
Social Services	145,556	0	0	0
365 Public Assistance	145,556	0	0	0

FISCAL 2011

OPERATING BUDGET FUND DISTRIBUTION

STATE	OTHER SPECIAL	INTERNAL SERVICE	FISCAL 2011 TOTAL	AGENCY AND SERVICE
				Planning (continued)
14,000	0	0	281,136	765 Sustainability
0	0	0	387,381	766 Information Analysis for City Planning
0	0	0	451,213	768 Administration - Planning
7,450,563	9,488,608	0	352,998,347	Police
359,147	42,960	0	35,672,936	621 Administration - Police
4,435,719	0	0	179,081,431	622 Police Patrol
250,000	0	0	34,920,447	623 Crime Investigation
2,397,156	2,475,000	0	22,867,898	624 Target Violent Criminals
0	0	0	4,662,498	625 Special Operations SWAT
0	0	0	12,360,509	626 Homeland Security - Intelligence
0	6,970,648	0	16,778,508	627 911 Communications Center
0	0	0	4,530,454	628 Police Internal Affairs
0	0	0	6,299,251	632 Manage Police Records and Evidence Control Systems
8,541	0	0	9,896,259	634 Crowd, Traffic, and Special Events Management
0	0	0	8,878,680	635 Police Recruiting and Training
0	0	0	2,675,414	637 Special Operations - K-9 and Mounted Unit
0	0	0	2,613,490	638 Special Operations - Marine Unit and Emergency Service Unit
0	0	0	4,108,000	640 Special Operations - Aviation
0	0	0	7,652,572	642 Crime Laboratory
0	0	0	388,133,684	Public Works
0	0	0	1,955,950	660 Administration - DPW - SW
0	0	0	25,639,514	661 Public Right-of-Way Cleaning
0	0	0	3,977,886	662 Vacant/Abandoned Property Cleaning and Boarding
0	0	0	17,780,916	663 Waste Removal and Recycling
0	0	0	16,719,408	664 Waste Re-Use and Disposal
0	0	0	33,674,340	670 Administration - DPW - WWW
0	0	0	68,643,635	671 Water Management
0	0	0	15,990,121	672 Water and Wastewater Consumer Services
0	0	0	105,125,831	673 Wastewater Management
0	0	0	7,353,900	674 Surface Water Management
0	0	0	87,834,137	675 Engineering and Construction Management - Water and Wastewater
0	0	0	2,845,191	676 Administration - DPW
0	0	0	592,855	678 Rat Control
239,173	1,334,369	0	30,353,725	Recreation and Parks
127,785	139,698	0	3,878,969	644 Administration - Rec and Parks
0	0	0	1,438,444	645 Aquatics
11,388	0	0	7,198,059	646 Park Maintenance
0	146,243	0	759,243	647 Youth and Adult Sports
0	125,443	0	10,755,619	648 Community Recreation Centers
0	922,985	0	1,171,489	649 Special Facilities Management - Recreation
0	0	0	1,008,932	650 Horticulture
0	0	0	349,000	651 Recreation for Seniors
0	0	0	430,614	652 Therapeutic Recreation
0	0	0	102,177	653 Special Events - Recreation
100,000	0	0	3,261,179	654 Urban Forestry
0	0	0	15,865,933	Sheriff Total
0	0	0	3,542,342	881 Courthouse Security
0	0	0	10,039,227	882 Deputy Sheriff Enforcement
0	0	0	1,920,638	884 District Court Sheriff Services
0	0	0	363,726	889 Child Support Enforcement
0	0	0	145,556	Social Services
0	0	0	145,556	365 Public Assistance

FISCAL 2011

OPERATING BUDGET FUND DISTRIBUTION

<u>AGENCY AND SERVICE</u>	<u>GENERAL</u>	<u>MOTOR VEHICLE</u>	<u>ENTERPRISE AND UTILITY</u>	<u>FEDERAL</u>
State's Attorney	25,740,612	0	0	1,768,466
115 Prosecution of Criminals	19,161,466	0	0	611,287
781 Administration - State's Attorney	3,389,866	0	0	16,969
782 Charging and Pretrial Services	2,007,222	0	0	0
784 Management Information Systems - State's Attorney	178,784	0	0	0
785 Non-Support Services	300,000	0	0	844,587
786 Victim and Witness Services	703,274	0	0	295,623
Transportation	14,358,757	73,851,756	38,503,574	4,960,260
500 Street and Park Lighting	491,490	20,090,637	0	0
548 Conduits	0	0	5,295,574	0
681 Administration - DOT	3,595,057	3,604,379	0	375,000
682 Parking Management	0	0	33,208,000	0
683 Street Management	3,588,000	22,761,640	0	0
684 Traffic Management and Safety	623,000	16,444,551	0	4,585,260
685 Special Events Support	605,007	0	0	0
687 Inner Harbor Services - Transportation	676,771	404,764	0	0
688 Snow and Ice Control	0	3,343,280	0	0
689 Vehicle Impounding and Disposal	4,457,242	1,111,709	0	0
690 Cleaner Greener Forms of Transportation	0	176,345	0	0
691 Public Rights-of-Way Landscape Management	0	4,281,650	0	0
692 Bridge and Culvert Management	0	1,632,801	0	0
693 Parking Enforcement	0	0	0	0
694 Survey Control	322,190	0	0	0
695 Dock Master	0	0	0	0
War Memorial Commission	245,621	0	0	0
487 Operation of War Memorial Building	245,621	0	0	0
TOTAL FISCAL 2011 OPERATING BUDGET	1,380,819,744	152,787,793	354,977,266	211,519,755
LESS INTERNAL SERVICE FUND	0	0	0	0
TOTAL FISCAL 2011 OPERATING APPROPRIATION	1,380,819,744	152,787,793	354,977,266	211,519,755

FISCAL 2011

OPERATING BUDGET FUND DISTRIBUTION

STATE	OTHER SPECIAL	INTERNAL SERVICE	FISCAL 2011 TOTAL	AGENCY AND SERVICE
4,444,210	50,000	0	32,003,288	State's Attorney
2,925,670	50,000	0	22,748,423	115 Prosecution of Criminals
328	0	0	3,407,163	781 Administration - State's Attorney
1,518,212	0	0	3,525,434	782 Charging and Pretrial Services
0	0	0	178,784	784 Management Information Systems - State's Attorney
0	0	0	1,144,587	785 Non-Support Services
0	0	0	998,897	786 Victim and Witness Services
94,189	27,085,958	0	158,854,494	Transportation
0	0	0	20,582,127	500 Street and Park Lighting
0	0	0	5,295,574	548 Conduits
0	0	0	7,574,436	681 Administration - DOT
0	5,545,027	0	38,753,027	682 Parking Management
0	0	0	26,349,640	683 Street Management
0	3,174,997	0	24,827,808	684 Traffic Management and Safety
14,709	0	0	619,716	685 Special Events Support
0	0	0	1,081,535	687 Inner Harbor Services - Transportation
0	0	0	3,343,280	688 Snow and Ice Control
0	0	0	5,568,951	689 Vehicle Impounding and Disposal
79,480	7,205,540	0	7,461,365	690 Cleaner Greener Forms of Transportation
0	0	0	4,281,650	691 Public Rights-of-Way Landscape Management
0	0	0	1,632,801	692 Bridge and Culvert Management
0	11,015,734	0	11,015,734	693 Parking Enforcement
0	0	0	322,190	694 Survey Control
0	144,660	0	144,660	695 Dock Master
0	50,000	0	295,621	War Memorial Commission
0	50,000	0	295,621	487 Operation of War Memorial Building
80,121,109	81,931,854	81,930,484	2,344,088,005	TOTAL FISCAL 2011 OPERATING BUDGET
0	0	81,930,484	81,930,484	LESS INTERNAL SERVICE FUND
80,121,109	81,931,854	0	2,262,157,521	TOTAL FISCAL 2011 OPERATING APPROPRIATION

PERMANENT FULL-TIME POSITIONS BY AGENCY AND FUND
Fiscal 2007 - Fiscal 2011

AGENCY AND FUND	FISCAL 2007 ADOPTED BUDGET	FISCAL 2008 ADOPTED BUDGET	FISCAL 2009 ADOPTED BUDGET	FISCAL 2010 ADOPTED BUDGET	FISCAL 2011 ADOPTED BUDGET
Board of Elections	3	3	3	3	3
General	3	3	3	3	3
City Council	64	64	64	64	64
General	64	64	64	64	64
Comptroller	102	105	107	108	108
General	66	68	70	71	71
Special	2	2	2	2	2
Internal Service	34	35	35	35	35
Council Services	7	7	7	7	7
General	7	7	7	7	7
Courts: Circuit Court	127	129	143	143	146
General	86	86	92	92	91
Federal	19	19	20	20	20
State	22	24	31	31	34
Special	0	0	0	0	1
Courts: Orphans' Court	5	5	5	5	5
General	5	5	5	5	5
Employees' Retirement Systems	88	88	91	91	91
Special	88	88	91	91	91
Enoch Pratt Free Library	418	437	430	410	403
General	346	365	359	344	340
State	63	63	62	58	55
Special	9	9	9	8	8
Finance	318	326	333	307	285
General	271	276	282	255	237
Loan and Guarantee Enterprise	2	2	2	2	2
Special	0	0	0	0	7
Internal Service	45	48	49	50	39
Fire	1,743	1,796	1,800	1,790	1,788
General	1,719	1,796	1,800	1,790	1,788
Special	24	0	0	0	0
General Services	0	0	0	439	428
General	0	0	0	125	119
Motor Vehicle	0	0	0	43	33
Internal Service	0	0	0	271	276
Health	671	761	883	867	1,070
General	192	200	207	185	265
Federal	262	308	329	331	394
State	42	69	71	73	124
Special	175	184	276	278	287
Housing and Community Development	541	518	598	647	535
General	338	328	400	411	348
Federal	119	107	102	134	132
State	61	61	60	63	28
Special	23	22	36	39	27
Human Resources	56	58	60	52	48
General	49	52	54	50	46
Internal Service	7	6	6	2	2
Law	103	103	104	96	96
General	62	62	62	57	57
Special	13	13	14	13	12
Internal Service	28	28	28	26	27
Legislative Reference	8	8	8	8	8
General	8	8	8	8	8

PERMANENT FULL-TIME POSITIONS BY AGENCY AND FUND
Fiscal 2007 - Fiscal 2011

AGENCY AND FUND	FISCAL 2007 ADOPTED BUDGET	FISCAL 2008 ADOPTED BUDGET	FISCAL 2009 ADOPTED BUDGET	FISCAL 2010 ADOPTED BUDGET	FISCAL 2011 ADOPTED BUDGET
Liquor License Board	33	33	33	34	34
General	33	33	33	34	34
Mayoralty	51	52	53	54	52
General	51	52	53	54	52
M-R: Baltimore Economic Recovery Team (BERT)	0	0	0	45	45
Federal	0	0	0	45	45
M-R: Cable and Communications	12	12	12	8	8
General	2	12	12	8	4
Special	10	0	0	0	4
M-R: Commission for Women	0	2	2	2	0
General	0	2	2	2	0
M-R: Commission on Aging and Retirement Education	79	83	83	82	0
General	5	6	7	6	0
Federal	39	36	37	37	0
State	35	41	39	39	0
M-R: Convention Complex	177	178	179	181	175
General	177	178	179	181	175
M-R: Environmental Control Board	6	6	6	5	5
General	6	6	6	5	5
M-R: Hispanic Commission	0	0	2	2	0
General	0	0	2	2	0
M-R: Office of Children, Youth and Families	9	12	12	12	3
General	7	9	9	9	3
Federal	2	3	3	3	0
M-R: Office of CitiStat Operations	8	9	9	9	9
General	8	9	9	9	9
M-R: Office of Criminal Justice	0	0	9	12	12
General	0	0	5	4	4
Federal	0	0	3	4	4
State	0	0	1	4	4
M-R: Office of Employment Development	295	298	300	300	300
General	42	45	54	53	74
Federal	245	245	228	225	218
State	8	8	9	13	8
Special	0	0	9	9	0
M-R: Office of Human Services	0	0	0	0	102
General	0	0	0	0	22
Federal	0	0	0	0	18
State	0	0	0	0	43
Special	0	0	0	0	19
M-R: Office of Information Technology	171	169	160	140	139
General	171	169	160	140	139
M-R: Office of Neighborhoods	12	12	12	12	12
General	12	12	12	12	12
M-R: Office of the Inspector General	5	5	6	6	4
General	5	5	6	6	4
M-R: Office of the Labor Commissioner	5	5	5	5	5
General	5	5	5	5	5
M-R: Veterans' Commission	0	2	2	2	0
General	0	2	2	2	0
Municipal and Zoning Appeals	10	10	10	10	9
General	10	10	10	10	9
Office of Civil Rights	14	14	14	13	16
General	13	13	13	12	15
Federal	1	1	1	1	1

PERMANENT FULL-TIME POSITIONS BY AGENCY AND FUND
Fiscal 2007 - Fiscal 2011

AGENCY AND FUND	FISCAL 2007 ADOPTED BUDGET	FISCAL 2008 ADOPTED BUDGET	FISCAL 2009 ADOPTED BUDGET	FISCAL 2010 ADOPTED BUDGET	FISCAL 2011 ADOPTED BUDGET
Planning	52	54	54	55	49
General	29	31	31	32	27
Motor Vehicle	9	9	9	9	8
Federal	14	14	14	14	14
Police	3,937	3,930	3,909	3,899	3,889
General	3,730	3,727	3,710	3,675	3,664
Motor Vehicle	86	86	86	86	65
Federal	9	6	3	28	50
State	61	60	59	59	59
Special	51	51	51	51	51
Public Works	3,428	3,438	3,410	2,728	2,666
General	595	635	614	450	553
Motor Vehicle	611	610	628	448	333
Waste Water Utility	1,059	1,031	1,014	964	932
Water Utility	900	901	893	866	846
Federal	0	0	0	0	2
Internal Service	263	261	261	0	0
Recreation and Parks	364	369	404	362	312
General	314	318	344	310	284
Motor Vehicle	40	40	44	40	21
Federal	5	5	5	5	5
State	0	1	5	7	0
Special	5	5	6	0	2
Sheriff	203	213	213	213	213
General	203	213	213	213	213
State's Attorney	417	419	423	428	428
General	338	338	341	345	346
Federal	21	22	21	21	22
State	58	59	61	62	60
Transportation	1,574	1,579	1,570	1,545	1,477
General	397	396	396	394	547
Motor Vehicle	1,019	1,025	1,014	960	746
Parking Management	101	101	101	125	109
Conduit Enterprise	56	56	56	62	62
Federal	0	0	2	2	4
State	1	1	1	1	1
Special	0	0	0	1	8
Wage Commission	8	8	8	8	0
General	8	8	8	8	0
War Memorial Commission	6	6	6	6	4
General	6	6	6	6	4
GRAND TOTAL	15,130	15,326	15,542	15,215	15,053
SUMMARY BY FUND					
General	9,383	9,560	9,655	9,454	9,653.00
Motor Vehicle	1,765	1,770	1,781	1,586	1,206.00
Parking Management	101	101	101	125	109.00
Waste Water Utility	1,059	1,031	1,014	964	932.00
Water Utility	900	901	893	866	846.00
Conduit Enterprise	56	56	56	62	62.00
Loan and Guarantee Enterprise	2	2	2	2	2.00
Federal	736	766	768	870	929.00
State	351	387	399	410	416.00
Special	400	374	494	492	519.00
Internal Service	377	378	379	384	379.00
GRAND TOTAL	15,130	15,326	15,542	15,215	15,053

CITY OF BALTIMORE
ORDINANCE 10 - 341
Council Bill 10-0490

Introduced by: The Council President
 At the request of: The Administration (Department of Finance)
 Introduced and read first time: May 3, 2010
 Assigned to: Budget and Appropriations Committee and Committee of the Whole
 Committee Report: Favorable
 Council action: Adopted
 Read second time: June 17, 2010

AN ORDINANCE CONCERNING

1 **Ordinance of Estimates for the Fiscal Year Ending June 30, 2011**

2 FOR the purpose of providing the appropriations estimated to be needed by each agency of the
 3 City of Baltimore for operating programs and capital projects during the fiscal 2011 year.

4 BY authority of
 5 Article VI - Board of Estimates
 6 Section 3 et seq.
 7 Baltimore City Charter (1996 Edition)

8 **SECTION 1. BE IT ORDAINED BY THE MAYOR AND CITY COUNCIL OF BALTIMORE**, That the
 9 following amounts or so much thereof as shall be sufficient are hereby appropriated subject to
 10 the provisions hereinafter set forth for the purpose of carrying out the programs included in the
 11 operating budget and the projects listed in the capital budget from the amounts estimated to be
 12 available in the designated funds during the fiscal year ending June 30, 2011.

13 **A. Operating Budget**

14	Board of Elections		
15	899	Fair Conduct of Elections	
16		General Fund Appropriation	\$ 6,567,223
17	City Council		
18	100	City Council	
19		General Fund Appropriation	\$ 4,707,101
20	Comptroller		
21	130	Executive Direction and Control - Comptroller	
22		General Fund Appropriation	\$ 378,383
23	131	Audits	
24		General Fund Appropriation	\$ 3,234,950

EXPLANATION: CAPITALS indicate matter added to existing law.
 [Brackets] indicate matter deleted from existing law.
Underlining indicates matter added to the bill by amendment.
~~Strike out~~ indicates matter stricken from the bill by
 amendment or deleted from existing law by amendment.

Council Bill 10-0490

1	Council Services		
2	103	Council Services	
3		General Fund Appropriation	\$ 458,432
4	Courts: Circuit Court		
5	110	Circuit Court	
6		General Fund Appropriation	\$ 8,086,638
7		Federal Fund Appropriation	\$ 1,432,652
8		State Fund Appropriation	\$ 6,449,760
9		Special Fund Appropriation	\$ 83,850
10	Courts: Orphans' Court		
11	817	Orphans' Court	
12		General Fund Appropriation	\$ 481,007
13	Employees' Retirement Systems		
14	152	Employees' Retirement System - Administration	
15		Special Fund Appropriation	\$ 5,535,965
16	154	Fire and Police Retirement System - Administration	
17		Special Fund Appropriation	\$ 4,297,699
18	Enoch Pratt Free Library		
19	788	Information Services	
20		General Fund Appropriation	\$ 22,690,937
21		State Fund Appropriation	\$ 9,581,948
22		Special Fund Appropriation	\$ 487,986
23	Finance		
24	148	Revenue Collection	
25		General Fund Appropriation	\$ 2,999,988
26		Special Fund Appropriation	\$ 436,619
27	150	Treasury and Debt Management	
28		General Fund Appropriation	\$ 1,095,573
29	698	Administration - Finance	
30		General Fund Appropriation	\$ 942,272
31		Loan and Guarantee Enterprise Fund Appropriation	\$ 271
32	699	Procurement	
33		General Fund Appropriation	\$ 2,357,983
34	700	Surplus Property Disposal	
35		Special Fund Appropriation	\$ 187,211
36	702	Accounts Payable	
37		General Fund Appropriation	\$ 1,184,805

Council Bill 10-0490

1	703	Payroll		
2		General Fund Appropriation	\$	3,092,923
3	704	Accounting		
4		General Fund Appropriation	\$	1,107,136
5	705	Loan and Guarantee Program		
6		Loan and Guarantee Enterprise Fund Appropriation	\$	3,240,425
7	708	Operating Budget Management		
8		General Fund Appropriation	\$	901,260
9	709	Management Research		
10		General Fund Appropriation	\$	154,293
11	710	Property Tax Billing Integrity and Recovery		
12		General Fund Appropriation	\$	84,500
13	Fire			
14	600	Administration - Fire		
15		General Fund Appropriation	\$	12,143,017
16		Federal Fund Appropriation	\$	1,000,000
17	602	Fire Suppression and Emergency Rescue		
18		General Fund Appropriation	\$	99,589,708
19		Federal Fund Appropriation	\$	1,435,574
20		State Fund Appropriation	\$	950,294
21	608	Emergency Management		
22		Federal Fund Appropriation	\$	210,716
23		State Fund Appropriation	\$	6,077
24	609	Emergency Medical Services		
25		General Fund Appropriation	\$	10,281,847
26		State Fund Appropriation	\$	47,487
27		Special Fund Appropriation	\$	12,000,000
28	610	Fire and Emergency Community Outreach		
29		General Fund Appropriation	\$	356,413
30	611	Fire Code Enforcement		
31		General Fund Appropriation	\$	2,743,852
32		State Fund Appropriation	\$	146,717
33	612	Fire Investigation		
34		General Fund Appropriation	\$	977,384
35	613	Fire Facilities Maintenance and Replacement		
36		General Fund Appropriation	\$	8,635,015

Council Bill 10-0490

1	614	Fire Communications and Dispatch		
2		General Fund Appropriation	\$	3,443,535
3		State Fund Appropriation	\$	2,200
4	615	Fire Recruitment and Training		
5		General Fund Appropriation	\$	1,629,516
6	General Services			
7	726	Administration - General Services		
8		General Fund Appropriation	\$	82,404
9		Motor Vehicle Fund Appropriation	\$	30,343
10	727	Building Permits and Municipal Consents		
11		General Fund Appropriation	\$	233,729
12		Motor Vehicle Fund Appropriation	\$	1,434,318
13	728	Street Cut and Right-of-Way Construction Oversight		
14		Motor Vehicle Fund Appropriation	\$	509,834
15	729	Real Property Database Management		
16		General Fund Appropriation	\$	663,608
17	731	Facilities Management		
18		General Fund Appropriation	\$	14,842,778
19		Motor Vehicle Fund Appropriation	\$	166,588
20	Health			
21	303	Clinical Services		
22		General Fund Appropriation	\$	3,924,956
23		Federal Fund Appropriation	\$	5,838,721
24		State Fund Appropriation	\$	193,129
25		Special Fund Appropriation	\$	156,506
26	305	Healthy Homes		
27		General Fund Appropriation	\$	843,315
28		Federal Fund Appropriation	\$	3,224,385
29		State Fund Appropriation	\$	471,699
30		Special Fund Appropriation	\$	30,000
31	307	Substance Abuse and Mental Health		
32		General Fund Appropriation	\$	1,433,288
33		State Fund Appropriation	\$	4,372,229
34	308	Maternal and Child Health		
35		General Fund Appropriation	\$	1,182,131
36		Federal Fund Appropriation	\$	16,092,678
37		State Fund Appropriation	\$	868,689
38		Special Fund Appropriation	\$	1,306,500

Council Bill 10-0490

1	310	School Health Services		
2		General Fund Appropriation	\$	4,060,039
3		Federal Fund Appropriation	\$	668,661
4		State Fund Appropriation	\$	897,800
5		Special Fund Appropriation	\$	9,689,397
6	315	Emergency Services - Health		
7		General Fund Appropriation	\$	440,056
8		Federal Fund Appropriation	\$	2,343,384
9		State Fund Appropriation	\$	9,422,098
10	316	Youth Violence Prevention		
11		General Fund Appropriation	\$	487,685
12		State Fund Appropriation	\$	1,491,641
13		Special Fund Appropriation	\$	1,000,000
14	715	Administration - Health		
15		General Fund Appropriation	\$	3,798,504
16		Federal Fund Appropriation	\$	100,992
17		State Fund Appropriation	\$	24,453
18		Special Fund Appropriation	\$	79,543
19	716	Animal Services		
20		General Fund Appropriation	\$	2,655,989
21	717	Environmental Health		
22		General Fund Appropriation	\$	3,089,376
23		Federal Fund Appropriation	\$	6,745,200
24		State Fund Appropriation	\$	147,663
25	718	Chronic Disease Prevention		
26		General Fund Appropriation	\$	640,078
27		Federal Fund Appropriation	\$	6,922,531
28		State Fund Appropriation	\$	1,629,354
29		Special Fund Appropriation	\$	87,425
30	720	HIV Treatment Services for the Uninsured		
31		General Fund Appropriation	\$	498,620
32		Federal Fund Appropriation	\$	27,106,023
33	721	Senior Centers		
34		General Fund Appropriation	\$	499,480
35		Federal Fund Appropriation	\$	3,007,330
36		State Fund Appropriation	\$	729,358
37		Special Fund Appropriation	\$	139,932
38	722	Administration - CARE		
39		General Fund Appropriation	\$	345,186
40		Federal Fund Appropriation	\$	159,842
41		State Fund Appropriation	\$	48,953

Council Bill 10-0490

1	723	Advocacy and Supportive Care for Seniors		
2		Federal Fund Appropriation	\$	181,430
3		State Fund Appropriation	\$	2,055,965
4		Special Fund Appropriation	\$	14,650
5	724	Assistive and Directive Care for Seniors		
6		Motor Vehicle Fund Appropriation	\$	226,080
7		Federal Fund Appropriation	\$	1,315,901
8		State Fund Appropriation	\$	1,593,607
9		Special Fund Appropriation	\$	231,883
10	725	Senior Education		
11		Federal Fund Appropriation	\$	744,233
12		State Fund Appropriation	\$	282,620
13	Housing and Community Development			
14	593	Community Support Projects		
15		Federal Fund Appropriation	\$	8,026,925
16	604	Early Childhood Education		
17		General Fund Appropriation	\$	116,489
18		Federal Fund Appropriation	\$	1,015,319
19		Special Fund Appropriation	\$	212,385
20	605	Head Start		
21		Federal Fund Appropriation	\$	29,586,287
22		State Fund Appropriation	\$	1,601,680
23	737	Administration - HCD		
24		General Fund Appropriation	\$	2,059,226
25		Federal Fund Appropriation	\$	1,068,420
26		State Fund Appropriation	\$	2,313
27	738	Energy Assistance		
28		State Fund Appropriation	\$	5,826,711
29	740	Dawson Center		
30		Federal Fund Appropriation	\$	240,000
31	742	Promote Homeownership		
32		General Fund Appropriation	\$	315,000
33		Federal Fund Appropriation	\$	328,776
34	745	Housing Code Enforcement		
35		General Fund Appropriation	\$	12,025,168
36		State Fund Appropriation	\$	30,257
37		Special Fund Appropriation	\$	50,000
38	747	Register and License Properties and Contractors		
39		General Fund Appropriation	\$	399,870

Council Bill 10-0490

1	748	Housing Development Finance and Project Management		
2		Federal Fund Appropriation	\$	1,291,056
3	749	Blight Elimination		
4		General Fund Appropriation	\$	1,587,889
5	750	Housing Rehabilitation Loans		
6		Federal Fund Appropriation	\$	911,999
7	751	Building and Zoning Inspections and Permits		
8		General Fund Appropriation	\$	6,120,143
9	752	Community Outreach Services		
10		General Fund Appropriation	\$	719,080
11		Federal Fund Appropriation	\$	112,286
12	754	Summer Food Service Program		
13		State Fund Appropriation	\$	3,233,961
14	809	Retention, Expansion, and Attraction of Businesses		
15		General Fund Appropriation	\$	791,932
16		Special Fund Appropriation	\$	100,000
17	810	Real Estate Development		
18		General Fund Appropriation	\$	1,330,490
19		Special Fund Appropriation	\$	100,000
20	811	Inner Harbor Coordination		
21		General Fund Appropriation	\$	403,853
22		Motor Vehicle Fund Appropriation	\$	238,000
23	812	Business Support - Small Business Resource Center		
24		General Fund Appropriation	\$	160,000
25	813	Technology Development - Emerging Technology Center		
26		General Fund Appropriation	\$	575,000
27	814	Improve and Promote Retail Districts Beyond Downtown		
28		General Fund Appropriation	\$	775,593
29		Special Fund Appropriation	\$	100,000
30	Human Resources			
31	770	Administration - Human Resources		
32		General Fund Appropriation	\$	3,095,946
33	771	Benefits Administration		
34		General Fund Appropriation	\$	335,451
35	772	Civil Service Management		
36		General Fund Appropriation	\$	1,067,822

Council Bill 10-0490

1	773	COB University		
2		General Fund Appropriation	\$	68,009
3	Law			
4	860	Administration - Law		
5		General Fund Appropriation	\$	127,972
6	863	Contracts Law		
7		General Fund Appropriation	\$	217,003
8	864	Corporate Real Estate		
9		General Fund Appropriation	\$	322,067
10	865	Employment Advice - Law		
11		General Fund Appropriation	\$	184,964
12	866	General Legal Advice and Representation		
13		General Fund Appropriation	\$	510,611
14	867	Land Use and Environmental Matters - Law		
15		General Fund Appropriation	\$	618,298
16	868	Litigation and Workers Compensation		
17		General Fund Appropriation	\$	674,790
18	869	Minority and Women's Business Opportunity Office		
19		General Fund Appropriation	\$	412,663
20	870	Opinions and Advice for City and City Council		
21		General Fund Appropriation	\$	250,372
22	871	Representation and Advice for Law Enforcement		
23		General Fund Appropriation	\$	452,693
24	Legislative Reference			
25	106	Legislative Reference Services		
26		General Fund Appropriation	\$	482,298
27		Special Fund Appropriation	\$	11,400
28	107	Archives and Records Management		
29		General Fund Appropriation	\$	301,635
30	Liquor License Board			
31	850	Liquor Licensing		
32		General Fund Appropriation	\$	620,930
33	851	Liquor License Compliance		
34		General Fund Appropriation	\$	1,527,762

Council Bill 10-0490

1	Mayoralty		
2	125	Executive Direction and Control - Mayoralty	
3		General Fund Appropriation	\$ 2,638,942
4	127	State Relations	
5		General Fund Appropriation	\$ 524,912
6	353	Office of Community Projects	
7		General Fund Appropriation	\$ 741,352
8		State Fund Appropriation	\$ 346,401
9	M-R: Art and Culture		
10	493	Art and Culture Grants	
11		General Fund Appropriation	\$ 4,945,869
12	824	Events, Art, Culture, and Film	
13		General Fund Appropriation	\$ 1,788,700
14	828	Bromo Seltzer Arts Tower	
15		General Fund Appropriation	\$ 75,000
16	M-R: Baltimore City Public Schools		
17	352	Baltimore City Public Schools	
18		General Fund Appropriation	\$ 238,073,186
19	M-R: Baltimore Economic Recovery Team (BERT)		
20	575	Baltimore Economic Recovery Team (B.E.R.T.)	
21		Federal Fund Appropriation	\$ 13,059,569
22		State Fund Appropriation	\$ 200,000
23	M-R: Baltimore Homeless Services		
24	356	Homeless Services Coordination	
25		General Fund Appropriation	\$ 601,734
26		Federal Fund Appropriation	\$ 1,841,740
27		State Fund Appropriation	\$ 121,690
28		Special Fund Appropriation	\$ 862,418
29	741	Community Action Centers	
30		General Fund Appropriation	\$ 892,265
31		Federal Fund Appropriation	\$ 939,460
32		State Fund Appropriation	\$ 3,011,875
33	893	Homeless Prevention	
34		Federal Fund Appropriation	\$ 638,356
35		State Fund Appropriation	\$ 378,580
36	894	Outreach to the Homeless	
37		Federal Fund Appropriation	\$ 526,748
38		State Fund Appropriation	\$ 677,265

Council Bill 10-0490

1	895	Temporary Housing for the Homeless		
2		General Fund Appropriation	\$	3,758,135
3		Federal Fund Appropriation	\$	4,924,240
4		State Fund Appropriation	\$	1,858,726
5	896	Permanent Housing for the Homeless		
6		General Fund Appropriation	\$	201,212
7		Federal Fund Appropriation	\$	21,145,857
8		State Fund Appropriation	\$	443,496
9		Special Fund Appropriation	\$	361,958
10		M-R: Cable and Communications		
11	876	Media Production		
12		Special Fund Appropriation	\$	852,894
13		M-R: Civic Promotion		
14	590	Public Markets		
15		General Fund Appropriation	\$	315,000
16	820	Convention Sales and Tourism Marketing		
17		General Fund Appropriation	\$	7,285,058
18		M-R: Conditional Purchase Agreements		
19	129	Conditional Purchase Agreement Payments		
20		General Fund Appropriation	\$	26,704,058
21		Loan and Guarantee Enterprise Fund Appropriation	\$	561,320
22		M-R: Contingent Fund		
23	121	Contingent Fund		
24		General Fund Appropriation	\$	500,000
25		M-R: Convention Center Hotel		
26	535	Convention Center Hotel		
27		General Fund Appropriation	\$	6,526,351
28		M-R: Convention Complex		
29	540	1st Mariner Arena Operations		
30		General Fund Appropriation	\$	450,000
31	855	Convention Center		
32		General Fund Appropriation	\$	12,696,564
33		State Fund Appropriation	\$	5,763,881
34	857	Convention Center Debt Service		
35		Convention Center Bond Fund Appropriation	\$	4,602,084
36		M-R: Debt Service		
37	123	General Debt Service		
38		General Fund Appropriation	\$	82,784,544
39		Motor Vehicle Fund Appropriation	\$	16,546,546

Council Bill 10-0490

1	M-R: Educational Grants		
2	446	Educational Grants	
3		General Fund Appropriation	\$ 6,577,483
4	M-R: Employees' Retirement Contribution		
5	355	Employees' Retirement Contribution	
6		General Fund Appropriation	\$ 133,331,520
7		Motor Vehicle Fund Appropriation	\$ 10,982,688
8	M-R: Environmental Control Board		
9	117	Adjudication of Environmental Citations	
10		General Fund Appropriation	\$ 606,460
11	M-R: Health and Welfare Grants		
12	385	Health and Welfare Grants	
13		General Fund Appropriation	\$ 993,072
14	M-R: Miscellaneous General Expenses		
15	122	Miscellaneous General Expenses	
16		General Fund Appropriation	\$ 216,046
17		Motor Vehicle Fund Appropriation	\$ 336,850
18	M-R: Office of CitiStat Operations		
19	347	CitiStat Operations	
20		General Fund Appropriation	\$ 503,188
21	M-R: Office of Criminal Justice		
22	757	Crime Camera Management	
23		General Fund Appropriation	\$ 1,257,627
24		State Fund Appropriation	\$ 58,281
25	758	Coordination of Public Safety Strategy	
26		General Fund Appropriation	\$ 271,280
27		Federal Fund Appropriation	\$ 9,350,846
28		State Fund Appropriation	\$ 1,134,324
29		Special Fund Appropriation	\$ 275,000
30	M-R: Office of Employment Development		
31	791	BCPS Alternative Options Academy for Youth	
32		State Fund Appropriation	\$ 189,364
33	792	Workforce Services for TANF Recipients	
34		Federal Fund Appropriation	\$ 4,718,002
35	793	Career Center Services for City Residents	
36		General Fund Appropriation	\$ 809,506
37	794	Administration - MOED	
38		General Fund Appropriation	\$ 1,079,913
39		State Fund Appropriation	\$ 100,000

Council Bill 10-0490

1	795	Workforce Services for Baltimore Residents		
2		Federal Fund Appropriation	\$	7,339,400
3	796	Workforce Services for Ex-Offenders		
4		Federal Fund Appropriation	\$	500,000
5		State Fund Appropriation	\$	1,400,000
6		Special Fund Appropriation	\$	500,000
7	797	Workforce Services for Out of School Youth-Youth Opportunity		
8		General Fund Appropriation	\$	2,503,129
9	798	Youth Works Summer Job Program		
10		General Fund Appropriation	\$	1,305,089
11		State Fund Appropriation	\$	86,428
12	799	Career Connections for In-School Youth		
13		General Fund Appropriation	\$	890,332
14	800	Workforce Services for WIA Funded Youth		
15		Federal Fund Appropriation	\$	5,747,314
16	M-R: Office of Information Technology			
17	802	Administration - MOIT		
18		General Fund Appropriation	\$	938,287
19	803	IT Application Support Services		
20		General Fund Appropriation	\$	4,671,079
21	804	Call Center Services		
22		General Fund Appropriation	\$	1,871,059
23	805	IT Infrastructure Support Services		
24		General Fund Appropriation	\$	2,187,452
25	M-R: Office of Neighborhoods			
26	354	Office of Neighborhoods		
27		General Fund Appropriation	\$	535,148
28	M-R: Office of the Inspector General			
29	836	Inspector General		
30		General Fund Appropriation	\$	393,859
31	M-R: Office of the Labor Commissioner			
32	128	Labor Contract Negotiations and Administration		
33		General Fund Appropriation	\$	724,153
34	M-R: Retirees' Benefits			
35	351	Retirees' Benefits		
36		General Fund Appropriation	\$	64,852,818
37		Motor Vehicle Fund Appropriation	\$	8,051,400

Council Bill 10-0490

1	M-R: Self-Insurance Fund		
2	126	Contribution to Self-Insurance Fund	
3		General Fund Appropriation	\$ 11,225,082
4		Motor Vehicle Fund Appropriation	\$ 1,447,277
5	M-R: TIF Debt Service		
6	124	TIF Debt Service	
7		General Fund Appropriation	\$ 5,833,119
8	Municipal and Zoning Appeals		
9	185	Zoning, Tax and Other Appeals	
10		General Fund Appropriation	\$ 391,351
11	Office of Civil Rights		
12	656	Wage Investigation and Enforcement	
13		General Fund Appropriation	\$ 169,710
14	846	Discrimination Investigations, Resolutions, and Conciliations	
15		General Fund Appropriation	\$ 549,078
16		Federal Fund Appropriation	\$ 50,128
17	848	Police Community Relations	
18		General Fund Appropriation	\$ 207,680
19	878	Disabilities Commission	
20		General Fund Appropriation	\$ 95,913
21	Planning		
22	761	Development Oversight	
23		General Fund Appropriation	\$ 287,175
24		Motor Vehicle Fund Appropriation	\$ 558,592
25	762	Historic Preservation	
26		General Fund Appropriation	\$ 123,514
27		Federal Fund Appropriation	\$ 302,417
28	763	Comprehensive Planning	
29		General Fund Appropriation	\$ 205,916
30		Federal Fund Appropriation	\$ 572,258
31	764	Six-Year Capital Improvement Program	
32		General Fund Appropriation	\$ 64,933
33		Federal Fund Appropriation	\$ 83,083
34	765	Sustainability	
35		General Fund Appropriation	\$ 107,535
36		Federal Fund Appropriation	\$ 159,601
37		State Fund Appropriation	\$ 14,000

Council Bill 10-0490

1	766	Information Analysis for City Planning		
2		General Fund Appropriation	\$	306,421
3		Federal Fund Appropriation	\$	80,960
4	768	Administration - Planning		
5		General Fund Appropriation	\$	437,648
6		Motor Vehicle Fund Appropriation	\$	12,401
7		Federal Fund Appropriation	\$	1,164
8	Police			
9	621	Administration - Police		
10		General Fund Appropriation	\$	34,679,783
11		Motor Vehicle Fund Appropriation	\$	591,046
12		State Fund Appropriation	\$	359,147
13		Special Fund Appropriation	\$	42,960
14	622	Police Patrol		
15		General Fund Appropriation	\$	171,057,189
16		Federal Fund Appropriation	\$	47,523
17		State Fund Appropriation	\$	4,435,719
18	623	Crime Investigation		
19		General Fund Appropriation	\$	34,537,787
20		Federal Fund Appropriation	\$	79,660
21		State Fund Appropriation	\$	250,000
22	624	Target Violent Criminals		
23		General Fund Appropriation	\$	17,995,742
24		State Fund Appropriation	\$	2,397,156
25		Special Fund Appropriation	\$	2,475,000
26	625	Special Operations SWAT		
27		General Fund Appropriation	\$	4,236,498
28	626	Homeland Security - Intelligence		
29		General Fund Appropriation	\$	1,490,509
30		Federal Fund Appropriation	\$	10,000,000
31	627	911 Communications Center		
32		General Fund Appropriation	\$	9,807,860
33		Special Fund Appropriation	\$	6,970,648
34	628	Police Internal Affairs		
35		General Fund Appropriation	\$	3,749,454
36	632	Manage Police Records and Evidence Control Systems		
37		General Fund Appropriation	\$	6,299,251

Council Bill 10-0490

1	634	Crowd, Traffic, and Special Events Management		
2		Motor Vehicle Fund Appropriation	\$	8,002,718
3		State Fund Appropriation	\$	8,541
4	635	Police Recruiting and Training		
5		General Fund Appropriation	\$	7,942,680
6	637	Special Operations - K-9 and Mounted Unit		
7		General Fund Appropriation	\$	2,104,414
8	638	Special Operations - Marine Unit and Emergency Service Unit		
9		General Fund Appropriation	\$	993,490
10	642	Crime Laboratory		
11		General Fund Appropriation	\$	7,652,572
12	Public Works			
13	660	Administration - DPW - SW		
14		General Fund Appropriation	\$	1,414,111
15		Motor Vehicle Fund Appropriation	\$	541,839
16	661	Public Right-of-Way Cleaning		
17		General Fund Appropriation	\$	3,460,237
18		Motor Vehicle Fund Appropriation	\$	18,823,277
19	662	Vacant/Abandoned Property Cleaning and Boarding		
20		General Fund Appropriation	\$	1,663,986
21		Federal Fund Appropriation	\$	1,480,900
22	663	Waste Removal and Recycling		
23		General Fund Appropriation	\$	16,680,916
24	664	Waste Re-Use and Disposal		
25		General Fund Appropriation	\$	16,719,408
26	670	Administration - DPW - WWW		
27		Waste Water Utility Fund Appropriation	\$	18,393,202
28		Water Utility Fund Appropriation	\$	15,281,138
29	671	Water Management		
30		Water Utility Fund Appropriation	\$	68,643,635
31	672	Water and Wastewater Consumer Services		
32		Water Utility Fund Appropriation	\$	15,990,121
33	673	Wastewater Management		
34		Waste Water Utility Fund Appropriation	\$	105,125,831

Council Bill 10-0490

1	674	Surface Water Management		
2		Motor Vehicle Fund Appropriation	\$	4,998,288
3		Waste Water Utility Fund Appropriation	\$	982,846
4		Water Utility Fund Appropriation	\$	420,766
5	675	Engineering and Construction Management - Water and Wastewater		
6		Waste Water Utility Fund Appropriation	\$	53,686,957
7		Water Utility Fund Appropriation	\$	34,147,180
8	676	Administration - DPW		
9		General Fund Appropriation	\$	845,732
10		Motor Vehicle Fund Appropriation	\$	1,997,120
11		Federal Fund Appropriation	\$	2,339
12	678	Rat Control		
13		General Fund Appropriation	\$	504,712
14		Federal Fund Appropriation	\$	88,143
15	Recreation and Parks			
16	644	Administration - Rec and Parks		
17		General Fund Appropriation	\$	3,455,739
18		Motor Vehicle Fund Appropriation	\$	155,747
19		State Fund Appropriation	\$	127,785
20		Special Fund Appropriation	\$	139,698
21	645	Aquatics		
22		General Fund Appropriation	\$	719,444
23	646	Park Maintenance		
24		General Fund Appropriation	\$	5,686,671
25		State Fund Appropriation	\$	11,388
26	647	Youth and Adult Sports		
27		General Fund Appropriation	\$	250,000
28		Special Fund Appropriation	\$	146,243
29	648	Community Recreation Centers		
30		General Fund Appropriation	\$	5,630,176
31		Special Fund Appropriation	\$	125,443
32	649	Special Facilities Management - Recreation		
33		General Fund Appropriation	\$	248,504
34		Special Fund Appropriation	\$	922,985
35	650	Horticulture		
36		General Fund Appropriation	\$	694,931
37		Motor Vehicle Fund Appropriation	\$	314,001
38	652	Therapeutic Recreation		
39		General Fund Appropriation	\$	430,614

Council Bill 10-0490

1	653	Special Events - Recreation		
2		General Fund Appropriation	\$	102,177
3	654	Urban Forestry		
4		General Fund Appropriation	\$	190,095
5		Motor Vehicle Fund Appropriation	\$	2,971,084
6		State Fund Appropriation	\$	100,000
7	Sheriff			
8	881	Courthouse Security		
9		General Fund Appropriation	\$	3,542,342
10	882	Deputy Sheriff Enforcement		
11		General Fund Appropriation	\$	10,039,227
12	884	District Court Sheriff Services		
13		General Fund Appropriation	\$	1,920,638
14	889	Child Support Enforcement		
15		General Fund Appropriation	\$	363,726
16	Social Services			
17	365	Public Assistance		
18		General Fund Appropriation	\$	145,556
19	State's Attorney			
20	115	Prosecution of Criminals		
21		General Fund Appropriation	\$	19,161,466
22		Federal Fund Appropriation	\$	611,287
23		State Fund Appropriation	\$	2,925,670
24		Special Fund Appropriation	\$	50,000
25	781	Administration - State's Attorney		
26		General Fund Appropriation	\$	3,389,866
27		Federal Fund Appropriation	\$	16,969
28		State Fund Appropriation	\$	328
29	782	Charging and Pretrial Services		
30		General Fund Appropriation	\$	2,007,222
31		State Fund Appropriation	\$	1,518,212
32	784	Management Information Systems - State's Attorney		
33		General Fund Appropriation	\$	178,784
34	785	Non-Support Services		
35		General Fund Appropriation	\$	300,000
36		Federal Fund Appropriation	\$	844,587

Council Bill 10-0490

1	786	Victim and Witness Services		
2		General Fund Appropriation	\$	703,274
3		Federal Fund Appropriation	\$	295,623
4		Transportation		
5	500	Street and Park Lighting		
6		General Fund Appropriation	\$	491,490
7		Motor Vehicle Fund Appropriation	\$	20,090,637
8	548	Conduits		
9		Conduit Enterprise Fund Appropriation	\$	5,295,574
10	681	Administration - DOT		
11		General Fund Appropriation	\$	3,595,057
12		Motor Vehicle Fund Appropriation	\$	3,604,379
13		Federal Fund Appropriation	\$	375,000
14	682	Parking Management		
15		Parking Management Fund Appropriation	\$	5,545,027
16		Parking Enterprise Fund Appropriation	\$	33,208,000
17	683	Street Management		
18		Motor Vehicle Fund Appropriation	\$	22,761,640
19	684	Traffic Management and Safety		
20		Motor Vehicle Fund Appropriation	\$	16,444,551
21		Federal Fund Appropriation	\$	4,585,260
22		Special Fund Appropriation	\$	3,174,997
23	685	Special Events Support		
24		General Fund Appropriation	\$	605,007
25		State Fund Appropriation	\$	14,709
26	687	Inner Harbor Services - Transportation		
27		General Fund Appropriation	\$	676,771
28		Motor Vehicle Fund Appropriation	\$	404,764
29	688	Snow and Ice Control		
30		Motor Vehicle Fund Appropriation	\$	3,343,280
31	689	Vehicle Impounding and Disposal		
32		General Fund Appropriation	\$	4,457,242
33		Motor Vehicle Fund Appropriation	\$	1,111,709
34	690	Cleaner Greener Forms of Transportation		
35		Motor Vehicle Fund Appropriation	\$	176,345
36		State Fund Appropriation	\$	79,480
37		Special Fund Appropriation	\$	7,205,540

Council Bill 10-0490

1	691	Public Rights-of-Way Landscape Management		
2		Motor Vehicle Fund Appropriation	\$	4,281,650
3	692	Bridge and Culvert Management		
4		Motor Vehicle Fund Appropriation	\$	1,632,801
5	693	Parking Enforcement		
6		Parking Management Fund Appropriation	\$	11,015,734
7	694	Survey Control		
8		General Fund Appropriation	\$	322,190
9	695	Dock Master		
10		Special Fund Appropriation	\$	144,660
11	War Memorial Commission			
12	487	Operation of War Memorial Building		
13		General Fund Appropriation	\$	245,621
14		Special Fund Appropriation	\$	50,000

Internal Service Fund Authorization

Comptroller, Department of

133 Municipal Telephone Exchange

An internal service fund is hereby authorized to provide for operation of a Municipal Telephone Exchange, the costs of which are to be recovered from using agencies.

136 Municipal Post Office

An internal service fund is hereby authorized to provide for operation of a Municipal Post Office, the costs of which are to be recovered from using agencies.

Finance, Department of

701 Printing Services

An internal service fund is hereby authorized to provide for operation of a Municipal Reproduction and Printing Service, the costs of which are to be recovered from using agencies.

707 Risk Management for Employee Injuries

An internal service fund is hereby authorized to provide for a Self-Insurance Program for administration of the Employee Health Clinic and Employee Safety and Workers' Compensation Claims Processing, the costs of which are to be recovered from the Self-Insurance Fund.

Human Resources, Department of

770 Administration - Human Resources

An internal service fund is hereby authorized to provide for the operation of the Unemployment Insurance function, the costs of which are to be recovered from contributions from various fund sources.

Council Bill 10-0490

1

Law, Department of

2

860, 861, 863, 865, 868 and 871 Legal Services

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An internal service fund is hereby authorized to provide for a Self-Insurance Program covering Automotive Equipment, Police Animal Liability, Employee Liability and the administration of Workers' Compensation claims, the costs of which are to be recovered from the Self-Insurance Fund. This internal service fund is allocated across multiple services within the Law Department.

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Mayoralty-Related

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129 Conditional Purchase Agreements Payments

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An internal service fund is hereby authorized to provide for principal and interest payments related to the improvements made to the Municipal Telephone Exchange, the costs of which are to be recovered from using agencies.

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12

13

805 IT Infrastructure Support Services

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An internal service fund is hereby authorized to provide for the operation of the 800 Megahertz emergency response system, the costs of which are to be recovered from using agencies.

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16

Public Works, Department of

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189 Fleet Management

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An internal service fund is hereby authorized to provide for operation of a Central Automotive and Mechanical Repair Service, the costs of which are to be recovered from using agencies.

19

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730 Energy Office

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An internal service fund is hereby authorized to provide for an Energy Office to implement and manage technologies to minimize energy usage and maximize opportunities from renewable energy sources, the costs of which are to be recovered from monitoring and management fees from energy projects and from the sale of renewal energy credits.

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B. Capital Budget

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SECTION 2. AND BE IT FURTHER ORDAINED, That the Capital Improvement Appropriations herein made are for the following Construction Projects provided that the appropriations will be placed in Construction Reserve accounts at the beginning of the fiscal year and transferred by the Board of Estimates to Construction Accounts as project funds are needed.

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Baltimore Development Corporation

31

601-115 West Side Initiative

32

General Obligation Bond Appropriation \$ 3,500,000

33

601-354 West Baltimore Industrial/Commercial Development

34

General Obligation Bond Appropriation \$ 600,000

Council Bill 10-0490

1	601-483 South Baltimore Commercial/Industrial Development		
2	General Obligation Bond Appropriation	\$	400,000
3	601-575 East Baltimore Commercial/Economic Development		
4	General Obligation Bond Appropriation	\$	600,000
5	601-860 Industrial and Commercial Financing		
6	General Obligation Bond Appropriation	\$	1,000,000
7	601-873 Brownfield Incentive Fund		
8	General Obligation Bond Appropriation	\$	300,000
9	601-982 Commercial Revitalization Programs		
10	General Obligation Bond Appropriation	\$	600,000
11	Baltimore City School System		
12	417-211 Systemic Improvements (Fiscal Years 2011-2016)		
13	General Obligation Bond Appropriation	\$	8,918,000
14	418-019 New School Construction - Location TBD		
15	General Obligation Bond Appropriation	\$	1,500,000
16	418-051 Waverly Elementary/Middle School #51		
17	General Obligation Bond Appropriation	\$	1,802,000
18	418-239 Benjamin Franklin/Masonville Cove H.S.		
19	General Obligation Bond Appropriation	\$	800,000
20	418-245 Leith Walk Elementary School #245		
21	General Obligation Bonds Appropriation	\$	6,480,000
22	418-780 Community School Renovations		
23	General Obligation Bond Appropriation	\$	500,000
24	Department of Housing and Community Development		
25	588-913 BRAC Relocation Initiative		
26	General Obligation Bond Appropriation	\$	50,000
27	General Fund Appropriation	\$	50,000
28	588-924 Baker/Division Street Acquisition & Demolition		
29	General Obligation Bond Appropriation	\$	450,000
30	588-933 Uplands Redevelopment (Sites A&B)		
31	General Obligation Bond Appropriation	\$	6,000,000
32	Other Federal Fund Appropriation	\$	7,934,000

Council Bill 10-0490

1	588-935 Healthy Neighborhoods Inc.		
2	General Obligation Bond Appropriation	\$	750,000
3	588-938 Johnston Square Housing Strategies		
4	General Obligation Bond Appropriation	\$	1,000,000
5	588-941 West Baltimore Transit-Oriented Development (TOD)		
6	General Obligation Bond Appropriation	\$	150,000
7	588-969 Westport Affordable Housing		
8	General Obligation Bond Appropriation	\$	250,000
9	588-978 Reservoir Hill Acquisition - Stabilization		
10	General Obligation Bond Appropriation	\$	500,000
11	588-979 East Baltimore Redevelopment		
12	General Obligation Bond Appropriation	\$	450,000
13	Other State Fund Appropriation	\$	5,000,000
14	588-981 Acquisition/Relocation Fund		
15	General Obligation Bond Appropriation	\$	550,000
16	588-983 Demolition Program		
17	General Obligation Bond Appropriation	\$	2,000,000
18	588-984 Homeownership Incentive Program		
19	General Obligation Bond Appropriation	\$	600,000
20	Community Development Block Grant Appropriation	\$	501,000
21	Other Federal Fund Appropriation	\$	600,000
22	588-985 Housing Development & Special Projects		
23	General Obligation Bond Appropriation	\$	1,750,000
24	Other Federal Fund Appropriation	\$	5,900,000
25	State Race Track Grant Appropriation	\$	260,000
26	Sale of City Real Property Appropriation	\$	2,500,000
27	Urban Development Action Grant (UDAG) Repayment Appropriation .	\$	1,200,000
28	588-986 Housing Repair Assistance Programs		
29	Community Development Block Grant Appropriations	\$	2,000,000
30	588-989 Loan Repayment		
31	Community Development Block Grant Appropriation	\$	3,766,000
32	588-996 Stabilization Program		
33	General Obligation Bond Appropriation	\$	750,000

Council Bill 10-0490

1	Enoch Pratt Free Library		
2	457-200 Library Facilities - Modernization		
3	General Obligation Bond Appropriation	\$	1,000,000
4	Other State Fund Appropriation	\$	500,000
5	Fire Department		
6	208-006 System-wide Modernization of Fire Department Facilities		
7	General Obligation Bond Appropriation	\$	1,000,000
8	Other State Fund Appropriation	\$	150,000
9	Department of General Services		
10	197-134 Asbestos Management Program		
11	General Fund Appropriation	\$	550,000
12	197-412 Courthouse East Elevator Upgrades		
13	General Obligation Bond Appropriation	\$	1,000,000
14	197-830 68th Street Dump Site Environmental Remediation		
15	General Fund Appropriation	\$	50,000
16	197-840 Race Street Environmental Remediation		
17	General Fund Appropriation	\$	50,000
18	197-845 Capital Construction Program		
19	General Obligation Bond Appropriation	\$	3,250,000
20	General Fund Appropriation	\$	1,100,000
21	Health Department		
22	312-333 Druid Health Center Temperature Control		
23	General Obligation Bond Appropriation	\$	500,000
24	Mayoralty		
25	127-016 Finance Technology Upgrades		
26	General Fund Appropriation	\$	400,621
27	127-151 Y2K Contingency Planning		
28	General Fund Appropriation	\$	(400,621)
29	127-152 Baltimore City Heritage Area Projects		
30	General Fund Appropriation	\$	50,000
31	127-780 Baltimore Museum of Art- Comprehensive Renovation		
32	General Obligation Bond Appropriation	\$	375,000

Council Bill 10-0490

1	127-781 Baltimore Office of the Promotion and Arts- School 33 Art Center	
2	General Obligation Bond Appropriation	\$ 100,000
3	127-782 Everyman Theatre- Renovate New Location at Historic Town Theatre	
4	General Obligation Bond Appropriation	\$ 250,000
5	127-783 Lyric Opera House- Stage-house Expansion and Modernization	
6	General Obligation Bond Appropriation	\$ 500,000
7	127-784 Maryland Science Center- Green Roof Environmental Learning Lab	
8	General Obligation Bond Appropriation	\$ 150,000
9	127-785 Meyerhoff Symphony Hall- Roof and Facade Rehabilitation	
10	General Obligation Bond Appropriation	\$ 300,000
11	127-786 National Aquarium in Baltimore- Pier 3 Electrical and Life	
12	Support System Upgrade	
13	General Obligation Bond Appropriation	\$ 250,000
14	127-787 Port Discovery Children`s Museum Green Renovation Project	
15	General Obligation Bond Appropriation	\$ 300,000
16	127-788 Walters Art Museum	
17	General Obligation Bond Appropriation	\$ 100,000
18	127-789 The Maryland Zoo in Baltimore	
19	General Obligation Bond Appropriation	\$ 175,000
20	127-916 USS Constellation & USS Torsk Dry-dock Repairs	
21	General Fund Appropriation	\$ 150,000
22	Department of Planning	
23	188-009 Area Master Plans and Planning Department Initiatives	
24	General Obligation Bond Appropriation	\$ 200,000
25	188-010 Historic Public Monuments	
26	General Obligation Bond Appropriation	\$ 200,000
27	188-012 CHAP Historic District Facade Grant Program	
28	General Obligation Bond Appropriation	\$ 100,000
29	Department of Public Works	
30	551-233 Wastewater Collection System - Annual Improvements	
31	Waste Water Revenue Bond Appropriation	\$ 1,000,000
32	County Grant Appropriation	\$ 1,000,000

Council Bill 10-0490

1	551-401 Sewer Replacement Projects		
2	Waste Water Utility Fund Appropriation	\$	2,000,000
3	551-403 Small Sewer Extensions and Improvements		
4	Waste Water Utility Fund Appropriation	\$	750,000
5	551-440 Hawkins Point Pump Station and Sewer Improvements SC-808		
6	Waste Water Revenue Bond Appropriation	\$	6,000,000
7	551-533 Annual Facilities Improvements		
8	Waste Water Utility Fund Appropriation	\$	1,000,000
9	County Grant Appropriation	\$	1,000,000
10	551-557 Enhanced Nutrient Removal at Back River WWTP		
11	Other State Fund Appropriation	\$	286,000,000
12	551-569 Urgent Sanitary A/E Services		
13	Waste Water Revenue Bond Appropriation	\$	2,000,000
14	551-609 Southwest Diversion Pressure Sewer Improvements		
15	Waste Water Revenue Bond Appropriation	\$	11,275,000
16	County Grant Appropriation	\$	29,725,000
17	551-611 Sewer System Rehabilitation Program - Low Level Sewershed		
18	Waste Water Revenue Bonds Appropriation	\$	5,970,000
19	County Grant Appropriation	\$	30,000
20	551-612 Sewer System Rehabilitation Program - Main Outfall Sewershed		
21	Waste Water Revenue Bond Appropriation	\$	2,638,000
22	County Grant Appropriation	\$	1,942,000
23	551-614 Sewer System Rehabilitation Program - Dundalk Sewershed		
24	Waste Water Revenue Bond Appropriation	\$	1,765,000
25	County Grant Appropriation	\$	525,000
26	551-616 Sewer System Rehabilitation Program - Patapsco Sewershed		
27	Waste Water Revenue Bond Appropriation	\$	1,887,000
28	County Grant Appropriation	\$	403,000
29	551-620 Sewer System Rehabilitation Program - High Level Sewershed		
30	Waste Water Revenue Bond Appropriation	\$	8,000,000
31	551-622 Sewer System Rehabilitation Program - Gwynns Falls Sewershed		
32	Waste Water Revenue Bond Appropriation	\$	1,016,000
33	County Grant Appropriation	\$	1,846,000
34	551-624 Sewer System Rehabilitation Program - Herring Run Sewershed		
35	Waste Water Revenue Bond Appropriation	\$	9,310,000
36	County Grant Appropriation	\$	2,690,000

Council Bill 10-0490

1	551-626 Sewer System Rehabilitation Program - Jones Falls Sewershed	
2	Waste Water Revenue Bond Appropriation	\$ 8,196,000
3	County Grant Appropriation	\$ 3,804,000
4	551-627 Wet Weather Program	
5	Waste Water Revenue Bond Appropriation	\$ 7,322,000
6	County Grant Appropriation	\$ 3,678,000
7	551-681 Wastewater Facilities Security Improvements	
8	Waste Water Revenue Bond Appropriation	\$ 250,000
9	County Grant Appropriation	\$ 250,000
10	551-930 Uplands Wastewater Infrastructure	
11	Waste Water Revenue Bond Appropriation	\$ 1,417,000
12	551-932 EBDI Wastewater Infrastructure	
13	Waste Water Revenue Bond Appropriation	\$ 738,000
14	557-031 Water Supply System Improvements (WC-1195)	
15	Water Utility Fund Appropriation	\$ 1,250,000
16	County Grant Appropriation	\$ 1,250,000
17	557-068 Watershed Road & Culvert Maintenance	
18	Water Revenue Bond Appropriation	\$ 3,277,000
19	County Grant Appropriation	\$ 2,373,000
20	557-070 Watershed Bridge Maintenance	
21	Water Revenue Bond Appropriation	\$ 3,103,000
22	County Grant Appropriation	\$ 2,247,000
23	557-100 Water Infrastructure Rehabilitation	
24	Water Revenue Bond Appropriation	\$ 20,000,000
25	557-101 Water Mains - Installation	
26	Water Revenue Bond Appropriation	\$ 4,000,000
27	County Grant Appropriation	\$ 2,000,000
28	557-133 Meter Replacement Program	
29	Water Utility Fund Appropriation	\$ 500,000
30	County Grant Appropriation	\$ 500,000
31	557-300 Water Facilities - Annual Improvements	
32	Water Utility Fund Appropriation	\$ 900,000
33	County Grant Appropriation	\$ 600,000
34	557-312 Montebello WTP 1 & 2 Improvements	
35	Water Revenue Bond Appropriation	\$ 900,000
36	County Grant Appropriation	\$ 600,000

Council Bill 10-0490

1	557-400 Valve and Hydrant Exercising - Annual		
2	Water Utility Fund Appropriation	\$	2,000,000
3	County Grant Appropriation	\$	2,000,000
4	557-687 Susquehanna Transmission Main Valve Replacement WC-1197		
5	Water Revenue Bond Appropriation	\$	1,880,000
6	County Grant Appropriation	\$	1,870,000
7	557-688 Falls Road Water Main Replacement WC-1180		
8	___ County Grant Appropriation	\$	2,300,000
9	557-715 Ashburton Finished Water Reservoir Improvements (WC-1211)		
10	Water Revenue Bond Appropriation	\$	1,160,000
11	County Grant Appropriation	\$	840,000
12	557-731 Montebello Water Recycle Program (WC-1131)		
13	Water Revenue Bond Appropriation	\$	11,310,000
14	County Grant Appropriation	\$	8,190,000
15	557-732 Monitoring Water Transmission Mains		
16	Water Utility Fund Appropriation	\$	1,000,000
17	County Grant Appropriation	\$	1,000,000
18	557-920 Maintenance Building Improvements at Loch Raven Dam (WC-1204)		
19	Water Revenue Bond Appropriation	\$	580,000
20	County Grant Appropriation	\$	420,000
21	557-921 Maintenance Building Improvements at Liberty Dam (WC-1207)		
22	Water Revenue Bond Appropriation	\$	145,000
23	County Grant Appropriation	\$	105,000
24	557-922 Vernon Pump Station Rehabilitation		
25	Water Revenue Bond Appropriation	\$	84,000
26	County Grant Appropriation	\$	166,000
27	557-927 Ashburton Chemical Laboratory		
28	Water Revenue Bond Appropriation	\$	290,000
29	County Grant Appropriation	\$	210,000
30	557-928 On-Call Engineering Services		
31	Water Revenue Bond Appropriation	\$	870,000
32	County Grants Appropriation	\$	630,000
33	557-930 Uplands Water Infrastructure		
34	Water Revenue Bond Appropriation	\$	1,500,000

Council Bill 10-0490

1	Department of Recreation and Parks	
2	474-729 Clifton Park Master Plan	
3	General Obligation Bond Appropriation	\$ 145,000
4	General Fund Appropriation	\$(145,000)
5	474-742 FY08 Park and Recreation Facility Renovations	
6	General Obligation Bond Appropriation	\$ 115,000
7	General Fund Appropriation	\$(115,000)
8	474-745 FY08 Major Park Improvements: Druid Hill, Patterson	
9	General Obligation Bond Appropriation	\$ 400,000
10	General Fund Appropriation	\$(400,000)
11	474-761 Recreation Center Expansion & Modernization	
12	General Obligation Bond Appropriation	\$ 3,000,000
13	474-779 Pool & Bathhouse Renovation: Druid Hill	
14	General Obligation Bond Appropriation	\$ 90,000
15	General Fund Appropriation	\$(90,000)
16	474-784 Cherry Hill Recreation Center Replacement	
17	General Obligation Bond Appropriation	\$ 3,725,000
18	474-794 Druid Hill Park Improvements: Superintendent Mansion Area	
19	General Obligation Bond Appropriation	\$(375,000)
20	General Fund Appropriation	\$ 750,000
21	State Open Space Grant Appropriation	\$ 250,000
22	474-796 Playground Renovation & Baseball Field Partnership	
23	State Open Space Grant Appropriation	\$ 400,000
24	474-808 Community Parks and Playgrounds FY11	
25	State Open Space (Restricted) Appropriation	\$ 2,500,000
26	474-809 Citywide Park Improvements FY11	
27	State Open Space Grant Appropriation	\$ 1,250,000
28	474-810 Tree Baltimore & Street Program FY11	
29	Critical Area Stormwater Management Fund Appropriation	\$ 300,000
30	474-811 Park Master Plan Implementation	
31	General Obligation Bond Appropriation	\$ 900,000
32	Department of Transportation	
33	504-100 Footway Reconstruction	
34	Other Fund Appropriation	\$ 1,500,000

Council Bill 10-0490

1	506-754 Annual Urgent Needs Bridge Repairs		
2	Other Fund Appropriation	\$	400,000
3	506-764 Baltimore St. Skywalk Demolition		
4	Other Fund Appropriation	\$	200,000
5	507-752 Bridge Inspection Program		
6	Federal Highway Transportation Fund Appropriation	\$	3,000,000
7	508-256 Central Ave Reconstruction Phase I		
8	Federal Highway Transportation Fund Appropriation	\$	800,000
9	Other Fund Appropriation	\$	200,000
10	508-608 North Ave Streetscape (SAFETEA-LU)		
11	Other Federal Fund Appropriation	\$	3,600,000
12	Other Fund Appropriation	\$	900,000
13	508-616 West Baltimore MARC Neighborhood Improvements (SAFETEA-LU)		
14	Other Fund Appropriation	\$	500,000
15	508-641 Feasibility Studies		
16	Other Fund Appropriation	\$	250,000
17	508-882 Annapolis Rd, Waterview Ave & Maisel St Bridges Over		
18	BWI Pkwy (BC 5407, BC 5402, BC 5001)		
19	Federal Highway Transportation Fund Appropriation	\$	13,600,000
20	Other Fund Appropriation	\$	3,300,000
21	509-087 Harford Rd Bridge Over Herring Run (BC 3212)		
22	Federal Highway Transportation Funds Appropriation	\$	13,550,000
23	Other State Funds Appropriation	\$	300,000
24	Other Fund Appropriation	\$	3,500,000
25	512-035 Traffic Signal System Integration		
26	Other Fund Appropriation	\$	500,000
27	512-059 Variable Message Signs		
28	Federal Transportation Enhancement Grant Appropriation	\$	800,000
29	Other Fund Appropriation	\$	200,000
30	514-207 Charles St Gateway Rehabilitation		
31	Federal Highway Transportation Fund Appropriation	\$	20,000,000
32	Other Private Funds & Grant Appropriation	\$	2,500,000
33	Other Fund Appropriation	\$	2,500,000
34	514-766 Stree Resurfacing - Northeast - Sector I Frankford Ave -		
35	Moravia Park Drive to Sinclair Lane		
36	Federal Highway Transportation Fund Appropriation	\$	2,400,000
37	Other Fund Appropriation	\$	600,000

Council Bill 10-0490

1	514-767 Street Resurfacing - Northwest - Sector II		
2	Federal Highway Transportation Fund Appropriation	\$	2,400,000
3	Other Fund Appropriation	\$	600,000
4	514-768 Street Resurfacing - Southwest - Sector III		
5	Federal Highway Transportation Funds Appropriation	\$	2,400,000
6	Other Fund Appropriation	\$	600,000
7	514-769 Street Resurfacing - Southeast - Sector IV		
8	Federal Highway Transportation Fund Appropriation	\$	2,400,000
9	Other Fund Appropriation	\$	600,000
10	563-002 Conduit Replacement Program-reserve		
11	Other Funds (Not Classified) Appropriation	\$	5,231,000

12 **SECTION 3. AND BE IT FURTHER ORDAINED**, That the amounts set forth in Section 2 above
 13 designated deappropriations and enclosed in parentheses shall revert to the surpluses of the
 14 respective funds and be available for appropriation by this or subsequent ordinances.

15 **SECTION 4. AND BE IT FURTHER ORDAINED**, That:

16 (a) The City reasonably expects to reimburse the expenditures described in Subsection (b) of
 17 this Section with the proceeds of one or more obligations (as such term is used in Treas. Reg.
 18 Section 1.150-1(b) to be incurred by the City (or any entity controlled by the City within the
 19 meaning of Treas. Reg. Section 1.150-1). The City intends that this Section of this Ordinance of
 20 Estimates (as this Ordinance of Estimates may be amended from time to time) shall serve as a
 21 declaration of the City's reasonable intention to reimburse expenditures as required by Treas.
 22 Reg. Section 1.150-2 and any successor regulation.

23 (b) The City intends that this declaration will cover all reimbursement of expenditures for
 24 capital projects or programs approved in the capital budget contained in this Ordinance of
 25 Estimates to the extent that the City has appropriated in this Ordinance of Estimates to pay the
 26 cost thereof from one or more obligations to be issued by the City (or any entity controlled by
 27 the City within the meaning of Treas. Reg. Section 1.150-1). The term "obligation" (as such
 28 term is defined in Treas. Reg. Section 1.150(b) and as used in this Section) includes general
 29 obligation bonds and notes, revenue bonds and notes, leases, conditional purchase agreements
 30 and other obligations of the City (or any entity controlled by the City within the meaning of
 31 Treas. Reg. Section 1.150-1).

32 (c) The maximum anticipated debt expected to be incurred by the City to reimburse the cost
 33 of each capital project or program in this Ordinance of Estimates is the applicable appropriation
 34 listed in this Ordinance of Estimates from the proceeds of one or more obligations, as such
 35 appropriations may be increased or decreased.

Council Bill 10-0490

1 **SECTION 5.** The foregoing appropriations in summary consist of:

<u>Fund</u>	<u>Operating</u>	<u>Capital</u>	<u>Total</u>
2 General	\$ 1,330,657,744	\$ 2,000,000	\$ 1,332,657,744
3 Motor Vehicle	152,787,793	0	152,787,793
4 Parking Management	16,560,761	0	16,560,761
5 Convention Center Bond	4,602,084	0	4,602,084
6 Waste Water Utility	178,188,836	3,750,000	181,938,836
7 Water Utility	134,482,840	5,650,000	140,132,840
8 Parking Enterprise	33,208,000	0	33,208,000
9 Conduit Enterprise	5,295,574	5,231,020	10,526,594
10 Loan and Guarantee Enterprise	3,802,016	0	3,802,016
11 Federal	211,519,755	85,651,000	297,170,755
12 State	80,121,109	296,753,000	376,731,109
13 Special	60,769,009	214,926,980*	275,695,989
14 General Obligation Bonds	0	60,000,000	60,000,000
15	<u>\$ 2,211,995,521</u>	<u>\$ 673,819,000</u>	<u>\$ 2,885,814,521</u>
16			

17 *Consisting of:
18 County \$ 74,194,000
19 Revenue Bonds and Notes 117,883,000
20 Mayor and City Council Real Property . 2,500,000
21 Other Fund Sources 20,349,980
22 \$214,926,980

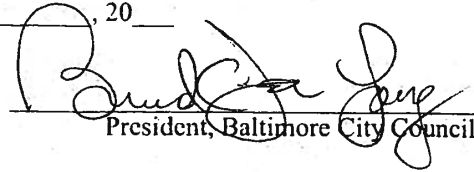
23 Approved by the Board of Estimates

24 *David Cook Jones*
25 _____
26 President
27 *Stephen J. Blane*
28 _____
29 Mayor
30 *Jonathan R. Hall*
31 _____
32 Comptroller
33 _____
34 Director of Public Works
35 *George A. Miller*
36 _____
37 City Solicitor

BOARD OF ESTIMATES **APR 28 2010**

Council Bill 10-0490

Certified as duly passed this JUN 21 2010 day of , 20



President, Baltimore City Council

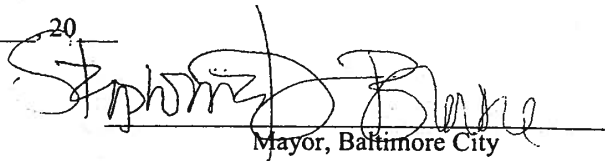
Certified as duly delivered to Her Honor, the Mayor,

this JUN 21 2010 day of , 20



Chief Clerk

Approved this JUN 24 2010 day of , 20



Mayor, Baltimore City

Approved For Form and Legal Sufficiency

This 21st Day of June 2010

Clara R. DePietro
Assistant Solicitor

A TRUE COPY

Edward J. Gallagher

CITY OF BALTIMORE
ORDINANCE 10 - 295
Council Bill 10-0491

Introduced by: The Council President
At the request of: The Administration (Department of Finance)
Introduced and read first time: May 3, 2010
Assigned to: Budget and Appropriations Committee and Committee of the Whole
Committee Report: Favorable
Council action: Adopted
Read second time: June 17, 2010

AN ORDINANCE CONCERNING

Annual Property Tax - Fiscal Year 2011

FOR the purpose of providing a tax for the use of the Mayor and City Council of Baltimore for the period July 1, 2010 through June 30, 2011; providing for estimated billings pursuant to State law; and setting the semiannual payment service charge for that period.

SECTION 1. BE IT ORDAINED BY THE MAYOR AND CITY COUNCIL OF BALTIMORE, That for the period July 1, 2010 through June 30, 2011, a tax is levied and imposed for the use of the Mayor and City Council of Baltimore on all property in the City of Baltimore (except property exempt by law), as follows:

(a) except as otherwise specified in item (b) of this section, a tax of \$2.268 is levied and imposed on every \$100 of assessed or assessable value of real property; and

(b) a tax of \$5.67, is levied and imposed on every \$100 of assessed or assessable value of:

(1) personal property; and

(2) operating real property described in State Tax-Property Article § 8-109(c).

SECTION 2. AND BE IT FURTHER ORDAINED, That this tax shall be paid and collected in the manner prescribed by law including the provisions of § 10-210 of the Property-Tax Article of the Annotated Code of the Public General Laws of Maryland.

SECTION 3. AND BE IT FURTHER ORDAINED, That for the period July 1, 2010, through June 30, 2011, the semiannual payment service charge to be imposed under State Tax-Property Article § 10-204.3 is 0.171%.

SECTION 4. AND BE IT FURTHER ORDAINED, That this Ordinance takes effect on the date it is enacted.

EXPLANATION: CAPITALS indicate matter added to existing law.
[Brackets] indicate matter deleted from existing law.
Underlining indicates matter added to the bill by amendment.
~~Strike out~~ indicates matter stricken from the bill by amendment or deleted from existing law by amendment.

Council Bill 10-0491

JUN 21 2010

Certified as duly passed this _____ day of _____, 20__

Benjamin C. J. Jones
President, Baltimore City Council

Certified as duly delivered to Her Honor, the Mayor,

this _____ day of JUN 21 2010, 20__

[Signature]
Chief Clerk

JUN 22 2010.

Approved this _____ day of _____, 20__

Stephany D. Burke
Mayor, Baltimore City

Approved For Form and Legal Sufficiency

This 22nd Day of June 2010.

Elena R. DiPietro
Assistant Solicitor

A TRUE COPY

Edward J. Gallagher
Director of Finance

CITY OF BALTIMORE
RESOLUTION 10-23
Council Bill 10-0492

Introduced by: The Council President
 At the request of: Baltimore City Board of School Commissioners
 Introduced and read first time: May 3, 2010
Assigned to: Budget and Appropriations Committee and Committee of the Whole
 Committee Report: Favorable, with an amendment
 Council action: Adopted
Read second time: June 17, 2010

A RESOLUTION OF THE MAYOR AND CITY COUNCIL CONCERNING

1 **Operating Budget for the Baltimore City Board of School Commissioners**
 2 **for the Fiscal Year Ending June 30, 2011**

3 FOR the purpose of approving the budget estimated to be needed for the Baltimore City Board of
 4 School Commissioners for operating programs during Fiscal 2011; providing for certification
 5 of the approved budget to the State Superintendent of Schools; and providing for a special
 6 effective date.

7 BY authority of
 8 Article – Education
 9 Section(s) 5-102
 10 Annotated Code of Maryland
 11 (1997 Replacement Volume and Supplement)

12 **SECTION 1. BE IT RESOLVED BY THE MAYOR AND CITY COUNCIL OF BALTIMORE,** That the
 13 following amounts or so much thereof as shall be sufficient are hereby approved from the
 14 amounts estimated to be available in the designated funds during the fiscal year ending June 30,
 15 2011.

Operating Budget

16 **Baltimore City Public School System**

17 **General Fund Expenses:**

18 **Schools:**

19 Education	\$	578,838,059
20 Total	\$	578,838,059

21 **Board of School Commissioners:**

22 **Board of School Commissioners**

23 Education	\$	1,597,033
24 Total	\$	1,597,033

EXPLANATION: Underlining indicates matter added by amendment.
~~Strike-out~~ indicates matter stricken by amendment.

Council Bill 10-0492

1	Chief Executive Officer:		
2	Chief Executive Officer - Administration		
3	Education	\$	1,666,614
4	Total	\$	1,666,614
5	Office of Communications		
6	Executive Director – Partnerships etc.	\$	2,575,632
7	Total	\$	2,575,632
8	Office of Legal Counsel		
9	Education	\$	2,102,804
10	Total	\$	2,102,804
11	Summary - Chief Executive Officer		
12	Education	\$	6,345,050
13	Total	\$	6,345,050
14	Human Resources Officer		
15	Education	\$	6,522,141
16	Total	\$	6,522,141
17	Achievement and Accountability Officer		
18	Education	\$	3,223,279
19	Total	\$	3,223,279
20	Chief of Staff:		
21	Office of the Chief of Staff		
22	Education	\$	1,429,258
23	Total	\$	1,429,258
24	Chief Academic Officer:		
25	Chief Academic Officer - Administration		
26	Education	\$	3,091,612
27	Total	\$	3,091,612
28	School Network Structure		
29	Education	\$	4,301,841
30	Total	\$	4,301,841
31	Executive Director of Teaching and Learning:		
32	Academic Achievement Office Administration		
33	Education	\$	949,118
34	Total	\$	949,118

Council Bill 10-0492

1	Office of Early Learning		
2	Education	\$	1,072,923
3	Total	\$	1,072,923
4	Literacy Office		
5	Education	\$	340,198
6	Total	\$	340,198
7	Mathematics Office		
8	Education	\$	404,423
9	Total	\$	404,423
10	Curriculum and Instruction – High School Assessment		
11	Education	\$	973,753
12	Total	\$	973,753
13	Curriculum and Instruction – Multicultural Summary		
14	Education	\$	4,851,211
15	Total	\$	4,851,211
16	Summer Learning		
17	Education	\$	1,887,961
18	Total	\$	1,887,961
19	Career and Technology Education		
20	Education	\$	741,778
21	Total	\$	741,778
22	Summary – Executive Director of Teaching and Learning		
23	Education	\$	11,221,365
24	Total	\$	11,221,365
25	Executive Director of Special Education:		
26	Special Education Officer Administration		
27	Education	\$	2,106,847
28	Total	\$	2,106,847
29	Compensatory Services		
30	Education	\$	1,450,722
31	Total	\$	1,450,722
32	Administrative Services		
33	Education	\$	71,686,302
34	Total	\$	71,686,302
35	Related Services		
36	Education	\$	7,052,912
37	Total	\$	7,052,912

Council Bill 10-0492

1	Individualized Education Plan (IEP) Team		
2	Education	\$	0
3	Total	\$	0
4	Low Incidence and Inclusion Office		
5	Education	\$	5,909,764
6	Total	\$	5,909,764
7	Office of Special Education Monitoring and Compliance		
8	Education	\$	1,011,315
9	Total	\$	1,011,315
10	Summary – Executive Director of Special Education		
11	Education	\$	89,217,862
12	Total	\$	89,217,862
13	Student Support Services and School Safety Officer:*		
14	Academic Support Services Administration		
15	Education	\$	10,504,605
16	Total	\$	10,504,605
17	Extended Learning		
18	Education	\$	511,945
19	Total	\$	511,945
20	School Improvement		
21	Education	\$	2,376,305
22	Total	\$	2,376,305
23	Student Support Services		
24	Education	\$	2,271,693
25	Total	\$	2,271,693
26	*School Police under Chief of Staff in FY09 shifted to Office of		
27	Student Support & School Safety in FY2010.		
28	Student Placement and Records		
29	Education	\$	0
30	Total	\$	0
31	Summary – Student Support Services and School Safety Officer		
32	Education	\$	15,664,548
33	Total	\$	15,664,548
34	Summary – Chief Academic Officer		
35	Education	\$	123,497,228
36	Total	\$	123,497,228

Council Bill 10-0492

1	Chief Operating Officer:		
2	Chief Operating Officer - Administration		
3	Education	\$	963,119
4	Total	\$	963,119
5	Student Transportation		
6	Education	\$	27,394,428
7	Total	\$	27,394,428
8	Mail Distribution		
9	Education	\$	659,834
10	Total	\$	659,834
11	Facilities Design and Construction		
12	Education	\$	2,974,433
13	Total	\$	2,974,433
14	Food Services		
15	Education	\$	0
16	Total	\$	0
17	Facilities Maintenance – Trades and Inspections		
18	Education	\$	28,505,937
19	Total	\$	28,505,937
20	Health and Safety		
21	Education	\$	1,335,096
22	Total	\$	1,335,096
23	Summary – Chief Operating Officer		
24	Education	\$	61,832,847
25	Total	\$	61,832,847
26	Chief Financial Officer:		
27	Chief Financial Officer		
28	Education	\$	2,037,983
29	Total	\$	2,037,983
30	Chief Technology Officer:		
31	Chief Technology Officer		
32	Education	\$	25,799,725
33	Total	\$	25,799,725

Council Bill 10-0492

1	Fringe Benefits:		
2	Education	\$	206,873,780
3	Total	\$	206,873,780
4	Debt Service:		
5	Education	\$	18,166,271
6	Total	\$	18,166,271
7	Contribution to Contingency Reserve and Utilities:		
8	Contingency Reserve	\$	8,500,000
9	Utilities	\$	32,701,059
10	Total	\$	41,201,059
11	Total General Fund Expenses		
12	Education	\$	1,077,363,713
13	Total	\$	1,077,363,713
14	Special Revenue Fund Expenses:		
15	Title One	\$	64,583,008
16	IDEA Part B	\$	22,684,531
17	IDEA Part B - Discretionary	\$	824,438
18	IDEA Part B - Pre-School	\$	867,630
19	Career and Technology Educations (Perkins)	\$	2,331,388
20	Title IV - Safe and Drug Free School and Communities	\$	0
21	McKinney Homeless Assistance	\$	60,000
22	Third Party Billing	\$	9,985,000
23	Medical Assistance - Infants and Toddlers	\$	200,000
24	Title I - Neglected and Delinquent	\$	373,125
25	Enhancing Education Through Technology	\$	588,075
26	Title II - Improving Teacher Quality	\$	9,776,253
27	Title III - Language Acquisition	\$	353,211
28	Fine Arts Initiative	\$	100,451
29	Native American Education	\$	41,815
30	Maryland Model for School Readiness	\$	38,468
31	Judy Hoyer Programs	\$	750,333
32	Title I - School Improvement	\$	5,449,351
33	State School Improvement	\$	0
34	Reading First	\$	0
35	Sexual Assault Prevention Program	\$	0
36	Total Special Revenue Fund Expenses	\$	119,007,077
37	Enterprise Fund Total	\$	33,509,693
38	Total General Fund and Special Revenue Fund	\$	1,229,880,483

Council Bill 10-0492

1 **SECTION 2. AND BE IT FURTHER RESOLVED,** The foregoing amounts in summary are funded
 2 from the following sources:

3	City of Baltimore	\$	210,322,572
4	State of Maryland	\$	819,947,873
5	Federal	\$	191,620,693
6	Other	\$	<u>7,989,345</u>
7	Total		\$1,229,880,483

8 **SECTION 3. AND BE IT FURTHER RESOLVED,** That the Capital Budget of Baltimore City
 9 Public School Systems consists of ~~\$57,136,835~~ \$48,008,000 for the fiscal year ending June 30,
 10 2011. Sources of these funds are \$20,000,000 from City of Baltimore General Obligation Bonds
 11 and \$28,008,000 from the State of Maryland.

12 **The uses of these capital funds are for the following projects:**

13	Leith Walk Elementary School	\$	15,030,000
14	Violetville K-8	\$	1,000,000
15	Waverly Elementary/Middle School	\$	1,802,000
16	Benjamin Franklin School #0239	\$	800,000
17	FY11 Systemic Projects - Windows/Roofs	\$	9,823,600
18	FY11 Systemic Projects - Boiler/Chiller/HVAC/Fire Safety/AHU	\$	14,914,400
19	Community Schools	\$	500,000
20	Great Options Schools/Miscellaneous	\$	4,138,000
21	Total Capital Projects	\$	48,008,000


22 **SECTION 4. AND BE IT FURTHER RESOLVED,** That when enacted, this Resolution shall be
 23 certified to the State Superintendent of Schools.

24 **SECTION 5. AND BE IT FURTHER RESOLVED,** That this Resolution takes effect July 1, 2010.

Council Bill 10-0492

JUN 21 2010

Certified as duly passed this _____ day of _____, 20____



President, Baltimore City Council

Certified as duly delivered to Her Honor, the Mayor,

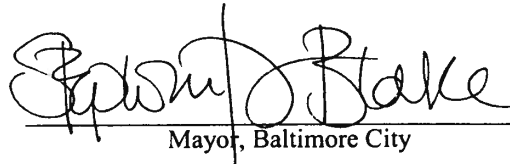
this _____ day of ~~JUN 2 2010~~



Chief Clerk

JUN 22 2010

Approved this _____ day of _____, 20____



Mayor, Baltimore City

Approved For Form and Legal Sufficiency

This 22nd Day of June, 2010

Elaine R. D'Arcy
Assistant Solicitor

A TRUE COPY

Edward J. Gallagher
Director of Finance

Fiscal 2011
SUMMARY OF THE ADOPTED BUDGET
Glossary

ACTIVITY: A subdivision of a program that specifies how the program is performed. Some programs may be accomplished through the performance of only one activity, while other programs may require the performance of two or more activities.

AGENCY: An organization authorized by the Mayor and City Council to operate in the best interest of the public. Each agency is responsible by City Charter for submitting a budget request outlining projected costs of operation for the upcoming fiscal year to the Director of Finance and/or Planning Commission, as applicable.

APPROPRIATION: The legislative authority to spend and obligate a specified amount from a designated fund account for a specific purpose.

ASSESSABLE BASE: The value of all taxable property within the boundaries of the City of Baltimore.

ASSESSED VALUATION: A valuation set upon real estate and other taxable property by the State Department of Assessments and Taxation and utilized by the City of Baltimore as a basis for levying taxes. By State law, all taxable real property must be assessed annually at 100.0% of market value.

BUDGET: A proposed plan of revenue and expenditure for a given year.

CAPITAL FUND: A set of budget accounts established to plan for specific capital projects financed by revenues received from other City funds, revenue and general obligation bond borrowing, state, federal, county, private and other miscellaneous sources.

CAPITAL BUDGET: The appropriations for capital projects, which comprise the first year of the Capital Improvement Program.

CAPITAL IMPROVEMENT PROGRAM: A six-year plan specifying physical improvements recommended by the Planning Commission after reviewing the requests of City agencies.

CAPITAL PROJECT: An improvement to City property, which by policy of the Board of Estimates must meet defined criteria.

CITISTAT: An innovative, accountability tool for measuring performance and monitoring the effective use of public resources by major City agencies, based on the ComStat program pioneered in the New York City Police Department by Jack Maple. Monthly budgetary performance reviews for all major agencies are conducted by the Mayor's CitiStat management team with agency heads being held accountable for expenditure variances and revenue management.

CITY OBJECTIVE: Goals established by the Mayor for improving the quality of life for Baltimore's citizens. The current City Objectives are:

- Make Baltimore a Safer City
- Build Strong, Healthy, and Educated Children and Families
- Strengthen Baltimore's Economy and Promote Economic and Cultural Opportunities for all its Residents
- Make Baltimore's Government More Innovative, Efficient, and Customer Friendly
- Cultivate Stable, Vibrant, Livable Neighborhoods
- Make Baltimore a Cleaner and More Sustainable City

CONDUIT ENTERPRISE FUND: Established to budget for revenue charged private and public entities renting space in the City owned and operated underground conduit system and for operating and capital expenses and reserves for the system.

CONVENTION CENTER BOND FUND: Established in Fiscal 1995 to budget and account for hotel tax revenues to be dedicated to support the payment of principal and interest associated with City indebtedness to finance one-third of the \$150.0 million cost of the joint City-State expansion of the Baltimore Convention Center.

CURRENT LEVEL OF SERVICES BUDGET: Estimates of the appropriations needed by each municipal agency for the next ensuing fiscal year. These estimates are formulated in order to maintain the same service level for each particular program, purpose, activity or project included in each agency's budget.

DEBT SERVICE: Principal and interest payments on debt (bonds) incurred by the City.

DEDICATED FUNDS: Includes revenue, which by law, contract or regulation may be used only to support appropriations for specific purposes.

FISCAL YEAR: The time frame to which the annual budget applies. For the City of Baltimore, this period is from July 1 through June 30.

FUND: A sum of money segregated for specific activities. Use of this money requires adherence to special regulations established for each type of fund. The funds identified within Baltimore City's budget are the Capital Fund, Conduit Enterprise Fund, Convention Center Bond Fund, General Fund, Internal Service Fund, Loan and Guarantee Enterprise Fund, Motor Vehicle Fund, Parking Enterprise Fund, Parking Management Fund, Special Fund, Water Utility Fund, and Wastewater Utility Fund.

FUND ADJUSTMENT: Represents an adjustment made to appropriations for permanent full-time salaries and wages when a budgeted position is funded from more than one fund source, e.g. General and Federal Funds.

FUNDING SOURCE: Income received which supports an appropriation.

GENERAL FUND: A central fund into which most of the City's tax and unrestricted revenues are budgeted to support basic City operations and pay-as-you-go (PAYGO) capital projects.

GRANT: A contribution made from either the private sector to the City or by one governmental unit to another unit. The contribution is usually made to support a specified program, function or project.

INDICATOR: A measure that represents a quality of life improvement that a service is ultimately aimed at achieving.

INTERNAL SERVICE FUND: Established to budget for the financing of goods and/or services provided by certain City agencies to other City agencies or programs on a cost reimbursement basis.

LOAN AND GUARANTEE ENTERPRISE FUND: Established to budget for the self-supporting program of loans and guarantees administered by the Department of Finance pursuant to policies and procedures approved by the Board of Estimates.

MAJOR GOVERNMENTAL FUNCTION: For purposes of comparison, a group of similar services rendered by various agencies within the City will be segregated together, e.g., Adjudications and Corrections, Economic Development, General Government, Legislative, Public Safety, Social Services, et cetera.

MOTOR VEHICLE FUND: Established to budget for highway user revenues distributed to Baltimore City by the State of Maryland. Funds must be used for the construction, reconstruction, or maintenance of the streets and highways in Baltimore City.

OBJECT OF EXPENDITURE: A group of similar services, commodities, equipment or personnel costs used to clarify spending within the budget. Objects of expenditure identified within Baltimore City's budget are:

Salaries: Payment to personnel for services rendered to the City including overtime; shift differential; sick leave conversion; full-time, part-time and contractual personnel costs.

Other Personnel Costs: Payment for benefits provided to City personnel. Included are charges to the City for social security, retirement, health plan and prescription drug costs.

Contractual Services: Payment for services rendered to the City under contractual arrangements such as rents and telephone service.

Materials and Supplies: Payment for consumable materials and supplies such as custodial supplies and heating fuel.

Equipment: Payment for replacement or procurement of City property other than real property.

Grants, Subsidies and Contributions: Payment in support of various non-profit, private sector activities which will provide health, welfare, educational, cultural and/or promotional benefits to citizens of Baltimore.

Debt Service: Payments for interest and principal of bonds issued by or on behalf of the City.

Capital Improvements: Payment for the acquisition of real property or improvements made to existing City property.

OPERATING BUDGET: A plan, approved by the Mayor and City Council, for appropriating funds to agencies for operating costs during the fiscal year. This plan establishes legal expenditure limits and will reflect appropriations budgeted according to services, sources of funding, and costs of service operation other than capital improvements, which are over \$50,000, items of repair, maintenance or emergency nature costing more than \$100,000 and Bureau of Water and Wastewater items of repair, maintenance or emergency nature costing more than \$250,000.

ORDINANCE OF ESTIMATES: A bill enacted by the City Council, and approved by the Mayor, which gives legal effect to the appropriations included in the annual budget.

OTHER POST EMPLOYMENT BENEFITS (OPEB): The Government Accounting Standards Board (GASB) has instituted an accounting rule which mandates that OPEB benefits be recorded as accrued liabilities in the annual financial statements of governmental entities. Therefore, an annual contribution to a Post Employment Benefits Trust Fund is required.

OUTCOME BUDGETING: A budget process that aligns resources with results that matter most to citizens. It's a budgeting tool that integrates strategic planning, long range financial planning, and performance management. This is a new way of budgeting for the City in Fiscal 2011. It replaces the traditional budget process.

OVERTIME: Payments to employees eligible for additional compensation for services rendered after a regularly scheduled work period subject to the provisions of negotiated labor contracts and the federal Fair Labor Standards Act.

PARKING ENTERPRISE FUND: Established to budget for operating and debt service expenses for City financed garages substantially supported by revenues derived from operation of these garages.

PARKING MANAGEMENT FUND: Established to budget for the administration of the City's parking garages and lots, parking enforcement activities and operation of the parking garages and lots financed with General Obligation Bonds.

PAY-AS-YOU-GO (PAYGO): Capital projects funded from current year revenues.

PERFORMANCE MEASURES: Show the results or public benefits of the services provided. The benefits can be in the form of an amount of products or services provided (i.e. outputs), reflect the cost per unit of output or outcome (i.e. efficiency), gauge how well a service meets customer expectations (i.e. effectiveness), or changes in attitudes, behaviors, knowledge, skills, and conditions as a result of the service (i.e. outcome).

POSITIONS: Represents those permanent full and part-time jobs that have a job number assigned.

Permanent Full-Time: Payments to an employee filling a permanent full-time budgeted position for services rendered on a continuing basis.

Permanent Part-Time: Payments to an employee who works less than a full-time schedule on a continuing basis.

RESULTS TEAM: An interdisciplinary group of six to eight members assigned to a particular City Objective that issues guidance to agencies for submitting budget proposals, ranks the proposals, and helps the Mayor develop a budget recommendation that maximizes outcomes, or results, achieved for dollar spent.

REVENUE: Income generated by taxes, fines, penalties, notes, bonds, investment income, property rental, user charges, federal grants, state grants, private grants, county grants and miscellaneous services.

SALARY AND WAGE DIFFERENTIAL: Added compensation received by certain employees when regularly assigned to night or shift work and to certain employees when required to work under various hazardous conditions.

SALARY AND WAGE SAVINGS: An adjustment made to appropriations resulting from the number of permanent full-time positions which are either vacant, filled by an employee in a lower pay classification, or through employee turnover within the agency.

SERVICE: Replaces program in the budget structure. An activity or set of activities performed by an agency that has: identifiable costs for budgeting purposes; a clear public purpose and measurable objectives; and clear lines of accountability for its performance and fiscal management. Services are the means to achieving desired Outcomes for City residents.

SERVICE CODE: A three digit numeric codes used to identify services or programs within an agency.

SEVERANCE PAY: Payments to permanent full-time and permanent part-time employees for amounts due them for accumulated leave balances to include vacation, personal, sick, et cetera, pursuant to provisions of negotiated labor agreements.

SPECIAL FUND: Established to budget for revenues derived from certain state, federal and private governmental grants, and other revenue sources that are restricted to expenditures for specific purposes.

STIPENDS: Payments to participants in certain grant-funded programs for a specific purpose.

SUB-OBJECT OF EXPENDITURE: A subdivision of an object of expenditure in which groups of similar services or related articles are further delineated into more specific types of expenditures.

SUPPLEMENTARY APPROPRIATIONS: Additional spending authority provided by the City Council and approved by the Mayor derived from revenues from any source other than the full rate property tax and other taxes imposed in excess of or in addition to those relied upon by

the Board of Estimates in determining the tax levy required to balance the annual Ordinance of Estimates. These appropriations include grants from private or governmental sources which could not be expected with reasonable certainty at the time of the formulation of the proposed Ordinance of Estimates, additional appropriations for programs included in the annual budget made necessary by a material change in circumstances or new programs which could not be reasonably anticipated at the time of formulation of the Ordinance of Estimates.

All such appropriations must be embodied in a separate ordinance limited to a single program, purpose, activity or project and provide the revenue necessary to support the appropriation.

TARGET: Targets are the numerical benchmarks an agency aims to achieve for a performance measure.

TRANSFERS: Charges or expenditure reimbursements used as follows:

- To reimburse a program for costs which are charged as overhead to special grants.
- To transfer expenditures between funds in order to adjust the amounts derived from various sources for a multi-funded program rather than split each object and subobject of expenditure.
- To reimburse a program for services rendered where the reimbursement is calculated on a fee basis rather than for specific expenditures.

WASTEWATER UTILITY FUND: Established to budget for the operating and capital expenses of the City's sewage facilities.

WATER UTILITY FUND: Established to budget for the operating and capital expenses of the City's water supply system.



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The City of Baltimore budget publications are available at the Enoch Pratt Free Library and online at www.baltimorecity.gov/budget.

For additional information, contact the Department of Finance, Bureau of the Budget and Management Research, 469 City Hall, 100 N. Holliday Street, Baltimore, MD 21202; P: 410.396.3652.



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